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CITY OF

*Seattle, Washington*

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**2025-2030 Adopted  
Capital Improvement Program**



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# CITY OF SEATTLE

## 2025-2030 Adopted Capital Improvement Program

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**City of Seattle**  
**2025-2030 Adopted Capital Improvement Program**

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## Reader's Guide to the 2025-2030 Adopted Capital Improvement Program

The City of Seattle's 2025-2030 Adopted Capital Improvement Program (CIP) includes an overview, departmental sections, appendices, and a glossary. The overview provides information on the CIP, allocations, funding sources for capital projects, significant initiatives, support for neighborhoods and neighborhood plan projects, and policies guiding the City's capital investments.

Departmental sections comprise most of the CIP document and contain detailed information on each of the capital projects. The following departments have sections in this book: Seattle Parks and Recreation, Seattle Center, Seattle Public Library, Seattle Department of Transportation, Seattle City Light, Seattle Public Utilities, Seattle Information Technology, and Finance and Administrative Services. Appendix A lists new or expanded capital facilities as required by the Growth Management Act. Appendix B lists all projects that will exceed \$5 million with their 2025 appropriation as required by Resolution 31203.

### Reading CIP Project Pages

CIP project pages, located in the departmental sections of the CIP, provide the most detailed information about a project. The project pages contain the following information:

**Project Type:** Projects will have one of three project types: Discrete, Ongoing, or Debt Service. Discrete projects are those with a distinct start and end date and build an individual asset. Ongoing CIP projects are departmental CIP programs that build or maintain a group of similar assets. Debt Service projects show the dedicated funding stream to pay the debt service for a project or group of projects.

**Project No.:** Unique number identifying a project in the City's financial management system.

**Start/End Date:** Estimated Start and End year of a discrete project. Projects without a determined start or end date may show as "TBD" or "On Hold." Projects categorized as "Ongoing" in the Project Type field are programmatic and continue year after year, therefore they do not display a Start/End Date.

**BCL (Budget Control Level)/Program Code, BCL/Program Name:** A grouping of similar projects into department-specific programs. Also reflects the level at which expenditures are controlled to meet state budget law provisions.

**Current Project Stage:** The current stage of a discrete CIP project during budget planning (August of the budget development year).

*Stage 1—Pre-project Development:* All master planning, asset planning, and needs identification. Rough order of magnitude cost estimate<sup>1</sup> for CIP budget established at the end of Stage 1.

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<sup>1</sup> The City's budget ordinance requires that a project be assigned a CIP ID number before spending may occur on a project. As a result, Stage 1 project cost estimates/budgets are "Rough Order of Magnitude" estimates based on previously constructed projects or high-level cost estimates which use generic assumptions. Departments refine cost estimates at the end of Stage 2.

*Stage 2—Initiation, Project Definition & Planning:* Define project and create Project Management Plan (or pre-design package) which sets the project baseline (scope, schedule and budget) from which a department measures variance.

*Stage 3—Design:* 30%-100% design work.

*Stage 4—Procurement/Bid:* Advertisement, bid review, bid award, and Notice to Proceed.

*Stage 5—Construction:* All construction activities. (Note: The term *Execution* is used for Seattle Information Technology).

*Stage 6—Closeout:* Final project closeout items, includes financial closeout.

**Project Category:** Projects are identified as New Facilities, Improvements to Existing Facilities, or Rehabilitation or Restoration of Existing Facilities. Technology projects, or those that do not fit into the categories above, are identified as New Investments.

**Location:** Street address, intersection, or general location of a project.

**Neighborhood District:** The City is divided into 13 neighborhood districts. This field indicates in which (if any) neighborhood district(s), a project is located. Some projects are located in more than one neighborhood district or outside the city and are noted as such.

**Council District:** The City is divided into seven Council districts. This field indicates in which (if any) council district(s), a project is located. Some projects are located in more than one council district or outside the city and are noted as such.

**Total Project Cost:** The expected total project cost estimate of a Discrete project. The Total Project Cost includes any “out year” spending (spending outside the current six-year CIP).

**Urban Village:** This field indicates whether a project is located in an Urban Village, a designated geographic area expected to accommodate future population and job growth, as defined by the Comprehensive Plan’s growth management strategy.

**Project Description:** Information about the purpose, scope, and history of the project.

**Resources:** The Resources are sources of money supporting a particular project such as grants, private donations, debt, Real Estate Excise Taxes, etc. The Resources Table lists the project’s revenue sources, life-to-date (LTD) expenditures through the prior year; the current year revised budget (including Adopted Budget, carry-forward balances, abandonments, and supplemental appropriations); proposed/adopted appropriations; and estimated appropriation requests for the remaining five years of the CIP period.

**Fund Appropriations/Allocations:** This table lists the appropriating funds and the annual appropriation total for that specific project for the current year and adopted budget year.

**Financial Planning Strategy:** The financial planning strategy section appears on CIP Project Pages for discrete projects that are large enough to be part of the Project Cost Estimate Review and Validation

Process, as described in the CIP Overview. The financial planning strategy discusses the overall funding plan for the life of the project.

**Unsecured Funding:** The “Unsecured Funding” table shows the portion of the project cost that does not have committed funding. The “Unsecured Funding Strategy” discusses the department’s plan to secure funding for that portion of the project.

**O&M Costs (Savings):** Description of estimated increases or decreases in operations and maintenance costs as a result of a capital project. “NA” denotes that operations and maintenance costs are not calculated.

### **Capital Improvement Program Purpose**

The Capital Improvement Program (CIP) is a six-year financial planning tool that identifies future capital investments and potential strategies for funding those investments. The CIP also satisfies various requirements of cities planning under Washington State's Growth Management Act.

### **Introduction**

The City of Seattle owns and operates a variety of physical assets, ranging from community parks, roadways, bridges, office buildings, libraries, open space, fire stations, maintenance yards, facilities at Seattle Center, and more. The City must properly maintain these assets in order to ensure they are safe, lasting, and provide a welcoming and usable space to serve their intended purposes. The City's utility infrastructure is also included in the CIP, including electric, solid waste, water, drainage and wastewater utility assets. The City's capital infrastructure supports City operations, direct public services and programs, and in some cases, provides direct public benefits themselves.

Every year during the annual budget process, the City adopts a six-year CIP, which outlines anticipated investments over that timeframe. The 2025-2030 Adopted CIP totals \$8.1 billion over six years, with approximately \$1.26 billion of that amount designated for the 2025 budget year.

The 2025-2030 Adopted CIP is a compilation of all CIP adjustments made through the Year End Supplemental period for the 2024 Revised budget. This includes all legislative action that occurred in the following periods:

- 2024 Mid-year Supplemental budget adjustments,
- 2024 Year-end Supplemental budget adjustments,
- Stand-alone legislation and administrative adjustments made prior to the year-end Supplemental.

All allocation totals listed in this document are the sum of the project adjustments made in the periods listed above.

### **Capital Planning Policies**

The City has historically based capital planning efforts on a set of criteria that help set priorities among potential capital programs. [Resolution 31203](#), adopted in June 2010, set out the following policies to guide the City's capital spending:

- preserve and maintain existing capital assets;
- support the goals of the City's plans;
- support economic development;
- consider external funding possibilities;
- consider revenue-generating possibilities;
- seek regional funding for regional projects;
- pursue cost-saving commitments; and,
- pursue conservation and sustainability investments.

Additional specific considerations include:

- compliance with regulatory requirements;
- coordination between departments and with other jurisdictions; and
- public safety and health.

### *Project Cost Estimate Review and Validation Process*

The 2025-2030 Adopted CIP continues to incorporate the process that was developed in 2019 through the work of the capital department Directors group. This process reflects an improved approach to budgeting for large, discrete CIP projects in early stages of development and provides Council and the public with a better understanding of the risk and uncertainty associated with each of the projects.

The key elements of the process are:

- Discrete projects with an initial rough order of magnitude total project cost estimate over \$10 million will show a range of possible costs rather than an exact dollar estimate.
- Departments will appropriate and budget the estimated cost to reach 100% design, as shown on the CIP Project Page. They will also plan for, and communicate, the remaining construction costs by using a midrange “Financial Planning Estimate” for six-year financial planning purposes.
- At the 30% design milestone, the project will be baselined, and a total project cost and project schedule will be established. During the next budget cycle (or any subsequent Council action) the department will budget the full total project cost on the CIP Project Page.
- If the baseline total project cost estimate is under \$50 million the project will proceed through capital project delivery process according to historic practice.
- If the 30% baseline total project cost is over \$50 million, the department will initiate a third-party review of the baseline total project cost estimate. The department will bring the results of the third-party cost estimate review to the Project Delivery Executive Committee and/or the Directors’ Capital Committee to determine the next steps.

The Cost Estimate Review and Validation process will be modified according to the findings of the initial pilot projects being used to improve the concept.

## **Capital Improvement Program Funding**

Like all large municipalities, Seattle relies on a variety of sources to pay for capital projects. These include locally generated revenues (taxes, fees, voter-approved levies, utility rates, and user fees), intergovernmental revenues (including state and federal grants), private funding (franchise utilities, philanthropy) and debt issuance. These traditional sources continue to provide the majority of funding for capital facility investments. The City’s level of capital investment is based on the mix and amount of financial resources available to the City.

### **Debt Financing**

The City uses multiple forms of debt to finance large capital projects such as Limited Tax General Obligation Bonds (LTGO) also known as councilmanic bonds, Unlimited Tax General Obligation Bonds (UTGO) or voter-approved bonds, and revenue bonds. Unlike pay-as-you-go sources of funding, the issuance of debt requires revenues in future years to repay the principal and interest expenses. Councilmanic debt is a common financing tool used by the City, but those obligations must be repaid from the same set of limited resources including Real Estate Excise Tax (REET), commercial parking tax (CPT) and General Fund revenues. See the “City Bond Issuance and Debt Service” in the Introduction section of the 2025-2026 Adopted Budget for more information on debt financing.

The 2025-2030 Adopted CIP includes approximately \$65.3 million in 2025 LTGO bond issuances and related costs for CIP projects. The 2025 bonds will finance significant technology, city facility, and fire station projects.

### **Public Utility Funding**

Both Seattle City Light and Seattle Public Utilities fund utility projects with revenues from utility rates. Each utility has adopted financial policies that determine what share of their capital investments are funded through cash, and what share from debt. These policies are designed to balance the portion of current investments that are paid by today's ratepayers, versus future ratepayers who will also benefit from long-term capital investments.

### **Federal Bipartisan Infrastructure Law (BIL) and Inflation Reduction Act (IRA)**

The Bipartisan Infrastructure Law (BIL) provides \$550 billion nationally in new spending on energy and power infrastructure, access to broadband internet, water infrastructure, and other program areas. The majority of this new funding is divided into Formula Grant Programs and Discretionary (Competitive) grants. This federal funding may be disbursed to cities either directly or through state or infrastructure authorities such as transit authorities. Federal agencies responsible for appropriations are continuing to develop program and funding guidelines and implementation of these programs will be staggered over several years. The Inflation Reduction Act (IRA), passed in August 2022, includes \$369 billion in new spending to reduce greenhouse gas emissions, invest in clean energy technologies, and extend subsidies for the Affordable Care Act. The IRA is composed primarily of tax credits to private companies and individuals but includes some funding for granting programs as well.

The Mayor has established a process for review and tracking of grant applications for federal funding. This process involves an Executive Steering Committee composed of key department and Mayor's Office personnel that facilitate coordination, leverage opportunities between programs, provide central vision and direction to the City's BIL efforts, and keeps the Mayor's Office, City Council and other stakeholders updated on the City's progress.

### **Real Estate Excise Tax (REET)**

Funding of the City's general government capital program is highly dependent on revenue from Real Estate Excise Tax (REET), which is an excise tax imposed on the sale of real property. REET is a relatively volatile revenue source that generally tracks closely to local economic activity.

Projected REET revenue for the 2025-2030 Adopted CIP period reflects the ongoing impact that elevated interest rates are having on the local real estate market. Actual REET revenue collections in 2023 were lower than forecasted by nearly \$1 million and forecasted REET for 2024 are projected to be \$6.6 million more than the 2024 Adopted CIP. For the 2025-2030 Adopted CIP, revenues are projected to be approximately \$22.0 million more than 2024-2029 Adopted CIP estimates over the 6-year window.

The City's REET policy (Resolution 31952) requires a \$10 million REET fund balance reserve to protect against unexpected downturn in REET revenue collection and forecast. The Adopted 2024-2029 CIP necessitated the use of the REET fund balance reserve due to significant revenue shortfalls. For the 2025-2030 Adopted CIP, the fund balance reserve is replenished due to the increase in projected revenues and updates to bond issuances that are backed by REET.

The 2025-2030 Adopted CIP uses REET to make investments in a wide variety of asset preservation projects across the City's capital departments, to fund ongoing debt service for large capital investments such as Fire Station improvements and Tribal Interpretative Center, and to provide partnership funding for the rehabilitation of Memorial Stadium at Seattle Center.

### **Seattle's Recent History – Major Voter-Approved Levies and Capital Projects**

In addition to reliance upon general tax sources, Seattle undertook several major capital projects during the last two decades using voter-approved funds and councilmanic debt. Voter-approved capital projects include improvements to Seattle Center and construction of new or expanded community centers and parks, new or remodeled downtown and branch libraries, new or remodeled fire facilities, parks improvements, transportation infrastructure improvements and replacement of the Elliott Bay Seawall. The following is a list of recent property tax levies that are still actively funding projects:

- *The Move Seattle Transportation Levy:* The Move Seattle Levy, a nine-year \$930 million levy was approved by voters in 2015, and expired at the end of 2024. The Adopted budget appropriates \$20.5 million in 2025 from this levy, as investments funded by the levy wind down. The remaining levy proceeds will be used to support safe routes, congestion relief, and maintenance and repairs of the City's bridges and arterial roadways. A major financing strategy in the Move Seattle Levy was the dependence on partnerships—leveraging external resources such as state and federal grants to accomplish transportation projects such as the Madison Bus Rapid Transit (BRT) – RapidRide G Line. These will continue as long as levy funds remain to close out these projects.
- *The 2024 Transportation Levy:* As the Move Seattle Levy expires, voters replaced it with a \$1.55 billion 8-year levy, that begins in 2025. The 2025-2026 Adopted and Endorsed budget appropriates \$177 million in 2025 to continue many of the original investments from the Move Seattle Levy, as well as expand SDOT's focus in areas of safety, bridge maintenance and replacement planning, and other core infrastructure maintenance and repairs.
- *Seattle Park District:* The Seattle Park District was passed by voters in 2014, with a goal to provide long term, stable funding to support recreation programming, parks projects and the critical needs for investment in major and ongoing maintenance. 2025 will be the third year of Cycle 2 of the Park District, a six-year funding cycle. The Park District Levy will provide about \$46 million in 2025 for major maintenance and capital projects.
- *The 2019 Library Levy:* A seven-year, \$219 million levy to support, maintain and improve core Library services. Included as part of the levy were resources for the preservation and maintenance of library facilities. The City Librarian and the Library Board of Trustees prepare annual progress reports that show how levy proceeds have been used each year. The levy provides an average of \$3.1 million annually for major maintenance and asset preservation projects; including maintenance necessary for building components such as roofs, floors, finishes, HVAC and mechanical systems. The levy also includes funding for earthquake retrofits at three Carnegie branches.
- *The 2008 Parks and Green Spaces Levy:* A six-year, \$146 million levy to acquire, develop, or restore, existing or new, parks, recreation facilities, cultural facilities, green spaces, playfields, trails, community gardens, and shoreline areas. This levy expired at the end of 2014, and the Seattle Park District is now providing on-going funding to help address major maintenance needs,



as well as park development, at the Seattle Parks and Recreation (SPR). As of 2024, the 2008 Parks and Green Spaces Levy Fund carried a balance of about \$98,000.

### **Funding Dynamics for Significant Future Capital Projects**

Given general resource funding challenges, the City will continue to rely on a mix of general government resources and voter-approved funding packages to complete major capital projects and to secure needed funding for basic asset preservation. The City has identified several major priority areas for which significant capital investments will be needed. The following sections describe these priority areas at a high level.

#### **Public Safety Facilities**

Planning for the future of Seattle's public safety facilities is critical to maintaining the high level of service expected of the Seattle Fire Department (SFD) and Seattle Police Department (SPD). Both departments have a number of large capital facility needs, such as improvements to the Fire Station Headquarters and growing capital needs at police facilities. This CIP provides funding for a new Fire Station 31 in North Seattle, as well as continued support of police facility improvements.

#### **Electrifying the City's Fleet**

The Green Fleet Action Plan (GFAP) and Mayoral Executive Orders established the need for a capital program to plan for the future support of rapid electrification of the City's fleet and also support decarbonizing facilities to promote sustainability. The Drive Clean Seattle program originally funded four major projects to install vehicle charging infrastructure that supports transportation electrification to meet greenhouse gas emission reduction goals for the City. This CIP provides continues funding the next phase of prioritized projects, including the necessary power upgrades to key fleet locations at both Charles Street and Haller Lake facilities. The power upgrades are needed to support large-scale electric vehicle charging hubs and future facility decarbonization.

#### **Transportation**

The City's existing transportation network faces an extensive backlog of major maintenance. Current funding is insufficient to maintain the City's roads, bridges, signs, etc. In addition, through a series of long-term planning efforts the City has compiled the previously named "modal plans" into one Seattle Transportation Plan that identifies large potential investments in a transit network, bicycle facilities, freight projects and pedestrian-oriented infrastructure. The \$1.55 billion 2024 Transportation Levy, which was approved by voters in November of 2024, will help to support some of the required maintenance funding. This budget reflects the expiration of the Levy to Move Seattle, reprioritizing base department funding to invest in critical infrastructure and services with new levy funding. The Department is anticipating federal funding through the BIL and IRA bills that will help address some of these needs.

#### **Waterfront**

In 2025, the City will open to the public all the projects included in the redevelopment of Seattle's central waterfront. The projects include the opening of the Overlook Walk connecting Pike Place Market to the waterfront promenade, completion of Waterfront Park at Pier 58, and completing the Alaskan Way Main Corridor project which is a multimodal transportation project that includes pedestrian walkways, bicycle lanes, and roadway.

### *Funding*

The 2025-2030 Adopted Capital Improvement Program includes the final bonding authority for the Alaskan Way Main Corridor Project (MC-TR-C072) and Overlook Walk and East-West Connection Project (MC-TR-C073). This amount is sized to ensure the completion of the project, and actual final bond issuances may be smaller as the project progresses based on need and potential addition of more State funding.

### **Protecting and Creating Opportunities for Workers**

The City considers not only what capital projects to fund, but also how to deliver them and achieve broader goals for fairness, equity, and opportunity in the community. The Department of Finance and Administrative Services (FAS) leads several policy initiatives to ensure social responsibility and equity in the spending of City capital dollars.

**Fair and equitable treatment of workers:** FAS monitors and enforces fair and equitable treatment of workers in City construction contracts. In 2013, FAS increased its monitoring and enforcement of wage and labor conditions on City-contracted construction projects, including Office of Housing-financed projects. Funding was provided in 2019 to allow FAS to continue this program, including compliance monitoring for wage and labor violations for relevant projects. It also includes funding to support the Acceptable Worksite program, which trains, teaches and enforces anti-harassment and anti-bullying interventions on City-funded construction projects.

**Reduce barriers to construction jobs:** The City's spending on major capital investments can help drive employment within the local economy. Construction jobs and related positions offer living-wage jobs that can support individuals and families. The City's Priority Hire program provides training and opportunities for City residents to work on City-funded capital projects. For major capital projects, City contractors are bound by the City's Community Workforce Agreement, which is intended to increase employment for women, people of color and those living in economically distressed areas of the City through establishment of aspirational and mandatory labor hours for the respective groups. In 2017, the Priority Hire program was expanded to include applications from public-private partnership projects with significant City investment such as the Climate Pledge Arena project and the Ocean Pavilion (Seattle Aquarium Expansion) project.

**Women and Minority Owned Business (WMBE):** The City continues to successfully address contracting equity for minority- and women-owned businesses. In 2011, FAS implemented a Citywide requirement on all public work bids and contracts above \$300,000 called the "Public Works WMBE Inclusion Plan" that continues to effectively encourage and enforce commitments by contractors to use WMBE firms. In 2014, FAS launched prompt pay initiatives, which WMBE firms report as very significant and meaningful for their business cash flow. The objective is to continue to provide WMBE firms with business and technical guidance that helps them compete more successfully for public projects, including better equipping them to participate on Priority Hire projects. In 2024, FAS began efforts to modernize the city-wide procurement process and implement a centralized electronic software solution. This e-procurement software solution aims to improve consistency and provide greater accessibility for a wider swath of vendors to submit bids to the City, increasing opportunities for contract equity.

## 2025-2030 Adopted Capital Improvement Program Summary

The 2025-2030 Adopted CIP totals \$8.1 billion for six years and includes approximately 479 projects<sup>1</sup>. Approximately \$5.8 billion of the six-year total (71.4%) are utility projects managed by Seattle City Light (SCL) and Seattle Public Utilities (SPU), and mostly funded by utility rates. The Seattle Department of Transportation's CIP totals \$1.1 billion (14.0%) over the six-year period, while the remaining departments (Parks and Recreation, Finance and Administrative Services, Seattle Center, Seattle Public Library, and Seattle Information Technology Department) account for approximately \$1.2 billion (14.6%) of the six-year CIP.

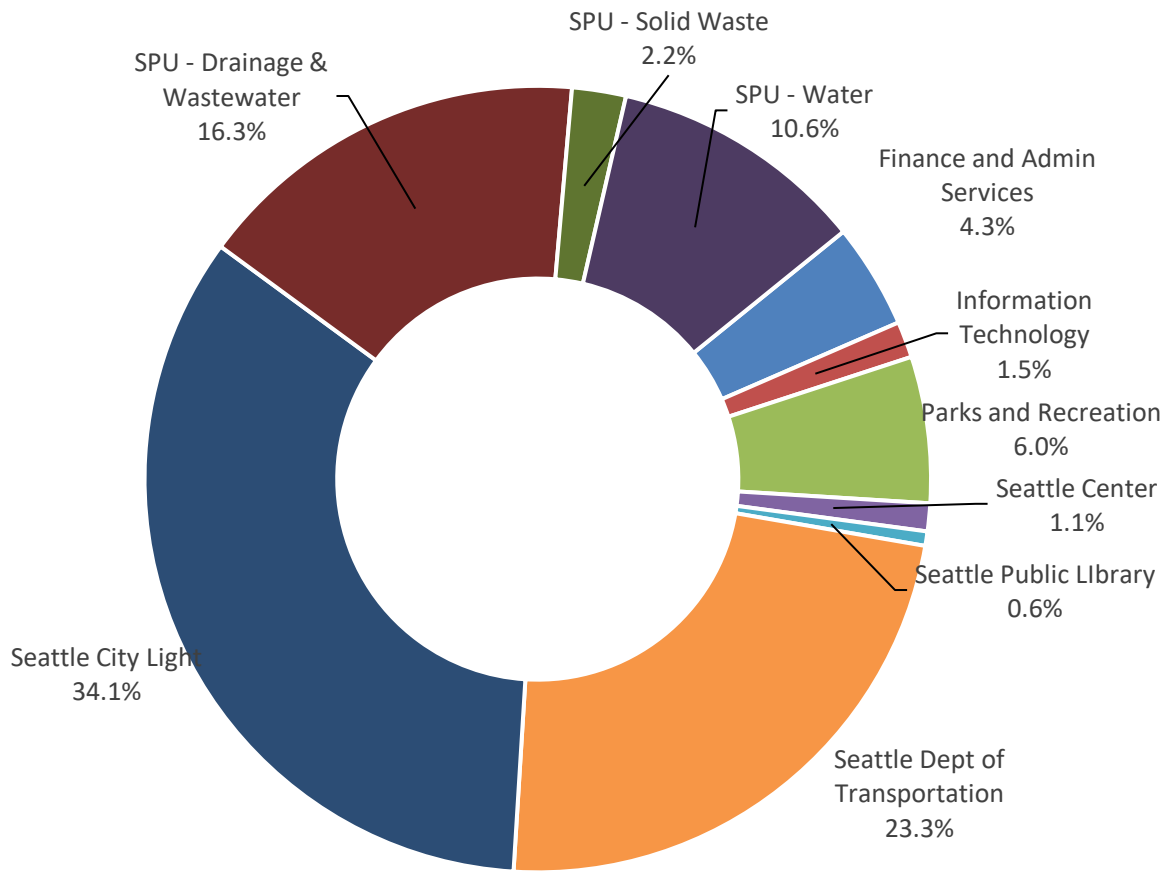
### 2025-2030 Adopted CIP by Department (000s)

Department	2024 Adopted	2025 Adopted CIP	2026-2030 Adopted CIP	2025-2030 Adopted CIP
Finance and Admin Services	60,036	61,071	156,496	217,566
Information Technology	24,493	21,076	81,743	102,819
Parks and Recreation	93,451	85,176	642,916	728,092
Seattle Center	5,073	16,212	101,222	117,434
Seattle Public Library	5,937	8,375	10,032	18,407
Seattle Dept of Transportation	384,308	329,452	1,805,888	2,135,340
<b>Subtotal</b>	<b>573,298</b>	<b>521,362</b>	<b>2,798,297</b>	<b>3,319,658</b>
<b>City-owned Utilities</b>				
Seattle City Light	446,028	482,746	2,599,701	3,082,447
SPU - Drainage & Wastewater	257,486	231,072	1,307,787	1,538,859
SPU - Solid Waste	31,072	31,380	86,688	118,069
SPU - Water	139,227	149,537	880,346	1,029,883
<b>Subtotal</b>	<b>873,813</b>	<b>894,734</b>	<b>4,874,523</b>	<b>5,769,257</b>
<b>City Total</b>	<b>1,447,111</b>	<b>1,416,096</b>	<b>7,672,819</b>	<b>9,088,915</b>

Note: 2024 Adopted totals are based on the 2024-2029 Adopted CIP. Not all funds above are appropriated; see the 2024 Adopted Budget for a list of capital appropriations by department.

<sup>1</sup> The project total includes all projects with a CIP Project Page in the 2025-2030 Adopted CIP.

2025 Adopted CIP by Department - \$1,416 million



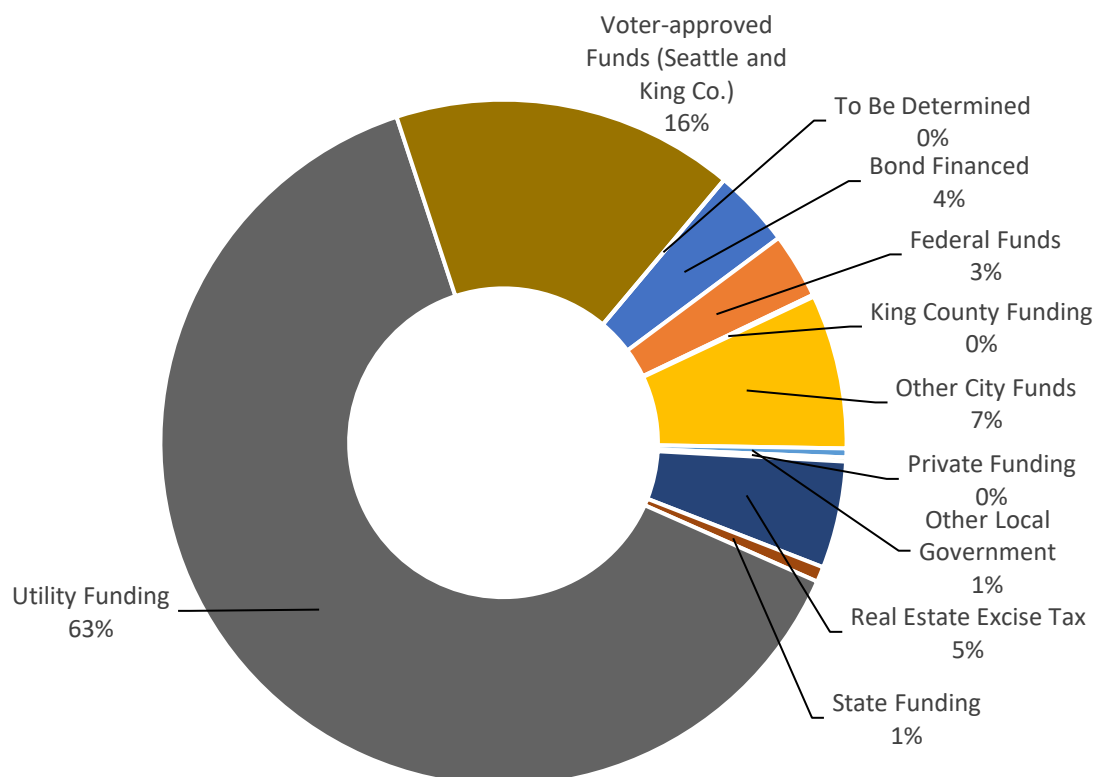
## Overview

The table below identifies funding sources for the 2025-2030 Adopted CIP by Revenue Source Group

Revenue Source Group	2024 Adopted	2025 Adopted	2026-2030 Adopted CIP	2025-2030 Adopted CIP
Bond Financed	90,297	52,438	246,659	299,097
Federal Funds	69,708	43,741	62,550	106,291
King County Funding	4,719	1,300	6,500	7,800
Other City Funds	75,793	102,955	380,770	483,725
Other Local Government	21,410	5,935	20,505	26,440
Private Funding	22,707	2,741	18,276	21,017
Real Estate Excise Tax	60,841	71,309	441,991	513,299
State Funding	21,038	10,223	56,999	67,222
Utility Funding	903,175	896,634	4,874,862	5,771,496
Voter-approved Funds (Seattle and King Co.)	177,423	228,820	1,125,706	1,354,526
To Be Determined	-	-	438,000	438,000
<b>Grand Total</b>	<b>1,447,111</b>	<b>1,416,096</b>	<b>7,672,818</b>	<b>9,088,914</b>

Note: 2025 Adopted totals are based on the 2024-2029 Adopted CIP.

### 2025-2030 Adopted CIP Revenues (000s)



Adopted CIP by Revenue Source - \$1,416 million

### 2025-2030 Adopted Capital Improvement Program

### **Asset Preservation**

The four general government departments in the City's CIP (Finance and Administrative Services, Seattle Public Library, Seattle Parks and Recreation, and Seattle Center) are responsible for approximately 6.9 million square feet of building space, 2.6 million square feet of parking space, and 240 million square feet of grounds (primarily green space) and multiple work yards. These assets require significant investments in preservation and rehabilitation each CIP period.

For 2025, the City will spend a total of \$21.2 million from the two Real Estate Excise Tax Funds and an additional \$78.1 million from various other resources on asset preservation and improvements for general government infrastructure in parks, libraries, civic buildings, and on the Seattle Center campus. With the expiration of the Levy to Move Seattle at the end of 2024 and the passage of the new 2024 Transportation Levy, the Department of Transportation will spend \$16.6 million of REET resources, \$154 million of new Transportation Levy funds, and \$158.9 million of other transportation resources on infrastructure asset preservation and improvements during the 2025 budget period.

### **Neighborhood Projects**

As the City adapts to the impacts of unprecedented growth, and plans for yet further development, a focus on the livability of neighborhoods is essential. The 2025-2030 Adopted CIP reflects this focus, and as highlighted below, supports neighborhood-scale capital investments in several different ways.

#### **Neighborhood Matching Fund**

The 2025-2030 Adopted CIP maintains funding to [Neighborhood Matching Fund](#) (NMF) grant programs. Several CIP projects, particularly in Seattle Parks and Recreation, include funding from NMF.

The City created the NMF in 1988 to provide funding to Seattle neighborhood groups and organizations for a broad array of neighborhood-initiated improvement, organizing, or planning projects. Many of these projects also support citywide initiatives such as Race and Social Justice, Youth Violence Prevention, Environment and Sustainability, and Neighborhood Planning. Awards range from a few thousand dollars (Small Sparks projects are up to \$5,000, and the Community Partnership Fund projects range from \$5,001 to \$50,000), and NMF funds can cover all phases of a capital project except property acquisition. The NMF program requires a 1:2 match for capital projects, which means all awards leverage other private and public contributions. Matches consist of volunteer labor, donated materials, professional services, or money. The Department of Neighborhoods administers the granting process.

#### **Art and Design Funding for City Capital Projects - 1% for Art Program**

The [1% for Art program](#), established by Seattle Municipal Code Chapter 20.32, requires the City deposit 1% of eligible CIP project budgets in the Municipal Arts Fund for the commission, purchase, and installation of artworks throughout Seattle. The Office of Arts and Culture (ARTS) manages the 1% for Art program and the Municipal Arts Fund.

Municipal Art Fund revenues from the 1% for Art program can fluctuate significantly from year-to-year depending on changes in City capital investments. In 2025, the Municipal Art Fund is estimated to receive approximately \$2.4 million from capital departments for the 1% for Art program, as described below. Actual receipts may vary because of project timing, prior year credits, actual CIP expenditures, and City Council changes to the CIP.

<b>1% for Art Revenues (Estimated)</b>	<b>2025 Adopted</b>
City Light	\$284,811
Seattle Public Utilities	\$1,366,879
Seattle Center	\$14,000
Parks & Recreation	\$190,000
Transportation	\$561,600
<b>Total</b>	<b>\$2,417,290</b>

### Design Commission

Established in 1968, the [Seattle Design Commission](#) advises the Mayor, the City Council and appropriate City departments on design and environmental aspects of the City's CIP. Commission members are appointed by the Mayor for a renewable two-year term. Membership is comprised of two licensed architects, one professional fine artist, one appointee from the Get Engaged program, one lay member, and at least one and no more than two from each of the following categories, for a maximum total of five: professional urban planner, professional environmental or urban designer, landscape architect, and licensed professional engineer. The Design Commission is fully funded with funds from the Cumulative Reserve Fund.

Projects eligible for review include any on-or above-grade structure, including buildings and additions to buildings, bridges, park developments, street furniture, and all similar installations. The Commission reviews below-grade structures such as tunnels, arcades and underground passageways that are regularly visible to the public. Projects reviewed by the Commission must be financed in-whole or in-part with City funds, be on land belonging to the City, or be subject to approval by the City. Commission involvement in capital improvement projects begins as early in the planning process as possible, starting with participation in the consultant selection process and continuing through the many stages of project development. This includes project reviews at the scope briefing or pre-design stage, conceptual design, schematic design, design development, and sometimes construction documents stages.

### Background of Capital Improvement Program Policy Drivers

As described above, City investments in capital projects are guided by a set of key policies reflecting the City's values and priorities. These policies shape how the City takes care of buildings and infrastructure, invests in capital projects in areas that have accepted growth as envisioned in the City's Comprehensive Plan, preserves the City's historic buildings, supports sustainable building practices, and ensures that all members of the community have access to the economic opportunities capital projects create. The following section details some of these key policies.

### Sustainable Building Policy

In February 2000, the City Council adopted a Sustainable Building Policy for the City of Seattle ([Resolution 30121](#)) which articulated the City's commitment to environmental, economic and social stewardship and set the expectation that new municipal facilities meet established green building standards. Specifically, it called for all new construction and major remodel projects over 5,000 square

feet to achieve a LEED Silver rating. When adopted, this policy was the first of its kind in the nation and represented a groundbreaking approach to demonstrating City leadership and transforming the marketplace.

Since 2000, the green building community has experienced exceptional growth in expertise and capacity. Recognizing this change, in 2011 the City passed an updated Sustainable Building Policy ([Resolution 31326](#)). The update represents a comprehensive approach that reflects advances in the green building industry, aligns the policy with the City's increased attention to climate change, addresses a greater range of project types, and ensures that Seattle continues to provide leadership that advances sustainable development in both the public and private sectors. The updated policies include the following requirements.

- For new construction, additions, and major renovation projects 5,000 square feet or greater:
  - The minimum required green building rating is LEED Gold.
  - There are minimum requirements for energy and water efficiency, construction waste reductions, and bicycle amenities.
- For tenant improvement projects 5,000 square feet or greater, where the scope includes mechanical, electrical, and plumbing:
  - The minimum required green building rating is LEED Gold.
  - There are minimum requirements for water efficiency and construction waste reductions.
- Completion of a Capital Green checklist is required for projects smaller than 5,000 square feet or those otherwise not eligible for a LEED rating.
- City departments are encouraged to test new approaches and standards, such as the Living Building Challenge and the Sustainable Sites Initiative.
- Annual reporting of performance under the policy is required by March 31<sup>st</sup> of each year.

Additionally, the resolution directs City departments to evaluate and improve existing standards and processes that relate to tenant improvements, leasing, and site management.

### City of Seattle Comprehensive Plan

The Comprehensive Plan is a 20-year vision and roadmap for Seattle's future. The plan guides City decisions on where to focus development for new jobs and households, how to improve our transportation system, and where to make capital investments such as utilities, sidewalks, and libraries. The Plan is the framework for most of Seattle's big-picture decisions on how to grow. The latest update of the City's Comprehensive Plan "[Seattle 2035](#)" was passed by the City Council in October 2016. The City began the process of updating its Comprehensive Plan in 2021 and the Mayor's draft plan was released in 2024.

The Comprehensive Plan helped inform the development of the 2025-2030 Adopted CIP as departments have taken special note of capital projects in neighborhoods targeted for substantial growth in the future or that have received substantial growth in the last few years. This effort is intended to make sure areas receiving growth have the appropriate physical infrastructure to accommodate such growth, while balancing the major maintenance of existing facilities, such as power distribution systems, pipes, community centers, swimming pools, libraries, and streets that are located throughout the City, not just in targeted growth areas.

### Federal and State Regulatory Requirements



The City's utilities have several facility projects in their Capital Improvement Programs to meet federal and state regulatory requirements. The City of Seattle must abide by the City's two National Pollutant Discharge Elimination System (NPDES) permits, one for storm water and one for combined sewer system. The City is required, for example, to invest hundreds of millions of dollars in the combined sewer/storm water system over the next several years to control the number of combined sewer overflows (CSOs) into receiving bodies of water, including Lake Washington and Puget Sound. This is per a CSO Consent Decree with the Environmental Protection Agency (EPA) and the Department of Ecology (DOE), which outlines how the City will become compliant with EPA and DOE regulatory requirements regarding sewage releases from the city conveyance system.

City Light operates its hydroelectric dams and powerhouses under licenses from the Federal Energy Regulatory Commission. Licenses include Settlement Agreements that require City Light to perform protection, mitigation and enhancement activities. City Light is currently completing mitigation under the current Skagit license (expires in 2025) and is well under way with Boundary License implementation.

City Light also complies with a wide range of permitting requirements and environmental regulations. Examples include the mitigation of soil contamination at former substations, and ongoing environmental mitigation in the Endangered Species Act project. Street-use permits and regulations are a major part of City Light projects that expand and repair the electric distribution system.

### **Endangered Species Compliance**

The Cedar River Watershed Habitat Conservation Plan (HCP) is a 50-year, ecosystem-based plan that was prepared to address the declining populations of salmon, steelhead and other species of fish and wildlife in the Cedar River basin. The HCP was prepared under the Endangered Species Act and is designed both to provide certainty for the City of Seattle's drinking water supply and to protect and restore habitats of 83 species of fish and wildlife that may be affected by the City of Seattle's water supply and hydroelectric operations on the Cedar River. Seattle Public Utilities is continuing to implement its commitments under the HCP, which include downstream habitat protection and restoration, upland forest restoration, logging road decommissioning, and ongoing monitoring. City Light is also acquiring salmon habitat in the Green/Duwamish, Skagit, and Snohomish watersheds.

### **Americans with Disabilities Act**

The United States Department of Justice (DOJ) conducted an audit of select City of Seattle facilities, practices and procedures, in order to assess City compliance with the Americans with Disabilities Act (ADA) and reported its findings to the City. While the City is largely in compliance, there are some elements within facilities that the DOJ has requested that the City update or alter to improve accessibility for individuals with disabilities. The City is working on an update to its ADA Transition Plan that will guide the development of a long-term strategy that manages the City's most critical public-facing ADA deficiencies first and maximizes accessibility to the greatest extent possible.

FAS coordinates and oversees implementation of ADA improvements in certain City facilities, determines and reports compliance to DOJ, and reviews and modifies as needed the facilities design and construction process with regard to the ADA. The City is in the process of moving towards a new approach to ADA improvements in which these improvements are included in ongoing maintenance and other remodeling work.

In order to provide additional proactive monitoring of compliance with ADA standards for new capital projects, the City added staffing dedicated to monitoring ADA compliance of new projects. All capital departments have a specific ADA coordinator and large departments such as Seattle Parks and Recreation, SDOT, and FAS have dedicated ADA staffing.

### **Historic Preservation**

Seattle's commitment to historic preservation began with citizen efforts in the 1960s to block the demolition of two of Seattle's oldest neighborhoods—Pike Place Market and Pioneer Square. Both neighborhoods were threatened with proposals that would have irreversibly changed the character of the districts. The Pike Place Market was faced with an Urban Renewal Plan that would have demolished it, while Pioneer Square was threatened with a major roadway project. In 1970, the City Council created the Pioneer Square Preservation District, Seattle's first historic district. Then, in 1971, voters approved an initiative to create the Pike Place Market Historical District. In 1973, the City Council adopted a Landmarks Preservation Ordinance to safeguard properties of historic and architectural significance throughout the City. Today, Seattle's Historic Preservation Program encompasses eight historic districts located across the City and more than 400 designated landmarks. The City currently owns or maintains many of those landmarks, including libraries, park buildings, and fire stations.

# **Parks and Recreation**

### Section 1: Overview

Seattle Parks and Recreation (SPR) stewards a thriving and diverse system of parks, natural areas, community centers, boulevards, trails, playgrounds, fields and courts, pools, beaches, and so much more. This system has a rich history extending back to the establishment of Seattle's first park, Denny Park, in the 1880's and plays an important role in keeping Seattle a dynamic and connected community as the city continues to grow and change. Our parks and recreation system connects Seattle's residents and visitors to nature, provides opportunities to stay healthy and improve well-being, and celebrates the vibrancy of our city.

The 2025-2030 Adopted Capital Improvement Program (CIP) reflects several realignments of capital projects to meet decreased General Fund resources. It also makes adjustments to other planned debt issuances based on project timelines and includes several technical adjustments. In addition to these changes, SPR is also experiencing unprecedented cost increases stemming from post-pandemic economic conditions such as inflationary cost increases. Also, some capital projects put on hold during the COVID-19 pandemic are seeing cost increases not only due to inflation, but also because of the timing lags between original project cost estimates and restart dates, which in most cases span multiple years.

### Section 2: Thematic Priorities

SPR's Adopted CIP is focused on promoting healthy people, a thriving environment, and vibrant communities by preserving, enhancing, and expanding the physical assets where all of the people of Seattle can play, learn, contemplate, and build community. As described in the Project Selection Criteria section, SPR uses criteria including safety, asset preservation, race and social justice, legal obligation, and improvements in efficiency to set priorities for capital projects. Each of these criteria is a direct reflection of SPR's core values of access, opportunity, sustainability, and equity.

#### *Aligning Capital Investments with Growth and/or Community Planning*

**Seattle's Comprehensive Plan, "Seattle 2035,"** is a 20-year vision and roadmap for Seattle's future that guides City decisions on where to build new jobs and housing, how to improve the transportation system and where to make capital investments such as utilities, sidewalks, parks and open space and libraries. The Comprehensive Plan is the framework for most of Seattle's big-picture decisions on how to grow while preserving and improving our neighborhoods. The plan brings forward race and social equity as a foundational core value which SPR also leverages in our capital planning efforts including the department's Parks and Open Space Plan.

In 2024, SPR updated its six-year Parks and Open Space Plan. The Plan is required by the Washington State Recreation and Conservation Office (RCO) to maintain the City's eligibility for state grants and funding programs supporting outdoor recreation development and open space acquisition. The planning efforts will continue to focus on developing an accessible and integrated open space and recreation system in Seattle in tandem with any amendments to the City's Comprehensive Plan. SPR and the city's Office of Planning and Community Development meet regularly to ensure alignment between the two departments' efforts.

#### *Aligning Capital Investments to Advance Climate Change Efforts*

**Seattle's Climate Action Plan** provides a framework for meeting Seattle's climate protection goals, including the overarching goal of becoming carbon neutral by 2050. SPR's role involves implementing our Climate Resiliency strategy, maximizing the benefits of the bicycle and pedestrian master plans, meeting building energy plan goals, such as LEED compliance, and working towards urban forest restoration goals, such as those outlined in the Green Seattle Partnership.

SPR is also committed to developing and managing an environmentally sustainable park system. This means using energy and utilities with conservation in mind in all facilities, effectively managing the use of water for irrigation and other purposes, creating efficiently maintained landscapes, and operating clean and safe park facilities.

**Investments in Climate Conscious Buildings** are included in the current Seattle Metropolitan Park District (Park District) funding cycle (Cycle 2 from 2023-2028) to decarbonize certain SPR facilities. Park District funding will support the conversion away from the use of fossil fuel (primarily natural gas) heating systems to systems that rely on electricity primarily generated through hydropower, support charging infrastructure for electric fleet and equipment, electrical service upgrades, and building envelope improvements to meet energy code requirements. In many cases, this work will provide cooling and improved air filtration in facilities, improving adaptiveness to extreme heat and smoke events.

The Park District Cycle 2 spending plan provides \$2 million in annual seed funding to support adding decarbonization to at least six planned renovation projects over the course of Cycle 2 and to provide match funding to seek external grants. Funding will also provide one solar array per year to be coordinated with the department's existing roof replacement program and reduce the total load to the electrical grid.

### Section 3: Project Selection Criteria

SPR develops Asset Management Plans (AMP) to identify and rank necessary major maintenance projects based on specific asset classes (e.g., roofs, athletic fields, play areas, sport courts).

Each class-specific AMP contains a set of projects to address facility needs. SPR identifies projects through ongoing condition assessments, consultant studies, work order analyses (to identify key problem areas), and intradepartmental information-sharing of facility maintenance issues and needs. SPR is consistently reviewing and updating its AMPs. While SPR's planning staff prepares and coordinates the AMP planning process and documents development, the process involves a collaborative approach throughout the department to develop project scopes and budget estimates.

Projects are prioritized within and between these classes using the following six criteria:

- **Code Requirements:** The project brings a facility or element up to federal, state, and Seattle code requirements (such as ADA, water quality, or fire suppression) or meets other legal requirements.
- **Life Safety:** The project will eliminate a condition that poses an imminent threat of injury. Examples of safety hazards are lack of seismic elements, failing piling, outdated play equipment, emergency management elements, or a documented environmental health hazard.
- **Facility Integrity:** The project will help keep the facility operational and extend its life cycle by repairing, replacing, and renovating systems and elements of the facility, including building envelope (roof, walls, windows), electrical, plumbing, storm and sewer line replacement, and synthetic turf replacement.
- **Improve Operating Efficiency:** The project will result in the reduction of operating and maintenance costs including energy and water savings and climate mitigation strategies.
- **Equity:** The project will preserve or enhance an asset which serves low-income and racially diverse communities.

- **Other:** Projects that have a unique element (e.g., leverage other funds) and/or have known needs that do not fit the other priorities. Class-specific criteria such as reserved hours (for event/athletic facilities, for example) or the presence of related amenities or park classification may also be used to guide prioritization.

Projects are prioritized based on the criteria above along with other more class-specific criteria, and funding is budgeted based on projected spend. Many projects take at least three years. Less money is required at the beginning of a discretionary project during the Planning and Design phases than for the Construction phase and the budget is planned accordingly. If project timelines shift, funding is adjusted to align with the revised spending projections.

### Section 4: 2025-2030 CIP Highlights

SPR's 2025-2030 Adopted CIP budget across all funds is \$85 million in 2025 and reflects a wide range of discrete projects and ongoing programs with a mix of funding sources. Of this amount, 54% or about \$46 million is from Park District revenues.<sup>1</sup>

The Adopted CIP reflects a number of realignments of Park District capital resources to the operating side of the Park District to support sustainability of parks and recreation services given projected ongoing shortfalls in operating revenues, particularly in the General Fund. The Adopted CIP also readjusts the timing of Park District Cycle 2 funding for three planned community center renovations based on project schedules.

The Adopted CIP also adjust golf debt service assumptions, adds the first year of Landscape Conservation and Local Infrastructure Program funding to support parks and recreation investments, and includes one-time investments to support the Mayor's Downtown Activation Plan and the City's Green New Deal. Council made changes to the Proposed CIP including investing in three infield turf conversion projects, the Garfield Super Block project, an accessibility study at MOHAI, and a study necessary to develop Belltown land into a park; see more detail in the section below on City Council changes to SPR's Proposed CIP.

#### ***Park District Adopted CIP Reductions***

- **Major Maintenance and Asset Management (-\$2.5 million):** The Adopted CIP reduces the budget by \$2.5 million in 2025 and thus reduces the number and scope of asset management projects. The department will continue to assess strategies to meet the performance commitments for number of major maintenance projects completed in the various asset categories as described in the Park District Cycle 2 Ramp Up and Reporting Plan. Beginning in 2026, this reduction is proposed to be \$2 million annually.
- **Park CommUNITY Fund (-\$1 million):** The Adopted CIP scales back by \$1 million the resources available for to the CommUNITY Fund, taking the capital budget back down to \$1.5 million which is the level of investment provided to the fund's predecessor (Major Projects Challenge Fund) from Park District Cycle 1. The two staff positions added in 2022 to engage with and support community throughout these processes are also retained and are reflected on the operating side of the budget.
- **Acquisitions (-\$864,000):** The Adopted CIP reduces funding in the Acquisitions line of business by \$864,000 in 2025 and \$1.1 million in 2026, which retains about a \$500,000 budget for those two years to be able to leverage grant and Conservation Futures Tax funding opportunities to continue SPR's greenspace acquisition program and to support other low-cost priority acquisitions such as park additions and recreation

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<sup>1</sup> For the Park District, funding for SPR's CIP beginning in 2029 will be determined during Cycle 3 planning, therefore in the meantime we assume a continuation of current policy direction in this Adopted CIP. Cycle 3 is anticipated to be 2029-2034.

easements. The Mayor's Proposed budget reduced funding by \$400,000 while Council added further reductions during the Council budget phase; see more in the City Council changes section below. Beginning in 2027, this reduction is proposed to be about \$475,000 annually.

- **Decarbonization Debt (-\$1.4 million starting in 2027):** The Adopted CIP reallocates debt financing for decarbonization efforts to support ongoing operations of the parks and recreation system. This proposal retains the baseline investment of \$2 million included in the Park District Cycle 2 plan while the department continues to work with the Office of Sustainability and the Environment (OSE), Office of Intergovernmental Relations (OIR) and others to seek outside funding for these efforts.

### ***Community Center Capital Investments and Planned Debt Service***

The Adopted CIP makes one-time adjustments to planned debt issuance and repayment plans for the Green Lake, 8<sup>th</sup> and Mercer, Queen Anne, and Lake City Community Center projects based on current project schedules. As a result of shifting out planned debt issuance, the Adopted CIP reallocates Park District funds previously intended for debt repayment to other priorities:

- The combined savings of approximately \$2.5 million in 2025 and \$3.2 million in 2026 from the Green Lake and 8<sup>th</sup> and Mercer Community Center CIP projects will be used to cover core operating expenses that are experiencing revenue shortfall.
- About \$1.3 million in 2025 from the Queen Anne Community Center renovation project will be used to help support the West Queen Anne Playfield conversion project.
- About \$973,000 in 2025 and \$1.2 million in 2026 from the Lake City Community Center rebuild project will be used to support a one-time shortfall in the Soundview Athletic Field conversion project, further discussed in Section 6.

### ***Golf Debt Service***

The Adopted CIP includes other technical and budget neutral adjustments including aligning debt service payments with the actual debt service schedule for golf. The budget also includes an adjustment to the funding source for annual debt service payments for prior year Golf capital improvements since the Golf Program's revenues are now stable and able to cover its capital debt repayments. The King County Levy funds that have been supporting golf debt will be redirected to support unbudgeted and increased utility costs across the department.

### ***Landscape Conservation and Local Infrastructure Funding***

The Adopted CIP adds Landscape Conservation and Local Infrastructure Program (LCLIP) funding and creates a new capital project. This funding source has been supporting transportation investments for the last ten years, and for the next ten years beginning in 2025, it will support parks and recreation investments as outlined in the original 2013 LCLIP legislation programming assumptions. The LCLIP program allows cities to receive a portion of future county property tax revenue for local infrastructure investments if they implement a program to obtain regional Transferable Development Rights (TDR). The overall purpose of LCLIP and Regional TDR Programs is to preserve farm and forest land by transferring development capacity from these lands to cities and generate funds for local infrastructure projects in the communities where the additional development capacity is located. Current legislation outlines that projects eligible for LCLIP funding must be located in South Lake Union or Downtown.

### ***Downtown Activation Plan Investments***

The Adopted CIP includes \$1.3 million in 2025 and \$2.2 million in 2026 of Real Estate Excise Tax (REET) proceeds to support revitalization of Westlake Plaza as part of the Mayor's Downtown Activation Plan. The Downtown Activation Plan (DAP), announced in June 2023, outlines the Mayor's plan to revitalize and transform Downtown

Seattle as the city continues to recover from the impacts of the COVID-19 pandemic. Specifically, this item funds a revitalization of Westlake Plaza which could include removal of out-of-commission fountain, stage renovation, an electrical systems upgrade, and repairs to paving and trip hazards, among other investments. This item was proposed to be funded with Payroll Expense Tax and Council shifted the fund source during their budget phase; see more below.

### ***Green New Deal***

The Adopted Budget allocates \$18 million in Payroll Expense Tax proceeds in 2025 to support Green New Deal efforts citywide. SPR's Adopted CIP adds \$41,000 in payroll tax funding in 2025 to support community center pre-electrification efforts, as part of the city's Municipal Energy Efficiency Program (MEEP). This program supports efforts to prepare community centers for decarbonization by first shrinking energy use intensity through energy conservation interventions such as use of LEDs, advanced lighting controls, and destratification fans for air mixing. The proposed budget funded MEEP at \$195,000 with Payroll Expense Tax funding, and the Council made changes to this proposal by shifting some of the program funds to REET; see more below.

## **Section 5: CIP Revenue Sources**

Funds for the development of the system and for ongoing asset management come from a variety of sources. The two largest funding sources for Park's capital work are typically the Park District and REET. The majority of the remaining funding comes from Community Development Block Grants, the Central Waterfront Improvement Fund, Payroll Expense Tax, and the King County Levy. Other funding includes the 2008 Parks and Green Spaces Levy, and other special fund sources, grants, and private donations.

### ***Seattle Park District***

On August 5, 2014, voters in the city of Seattle approved Proposition 1 which created the Seattle Park District. A park district, also called a metropolitan park district, collects property taxes to fund parks and recreation services including park and facility maintenance, recreation facilities and programs, land acquisition, park improvements, and new park development on previously acquired sites. As an ongoing funding source, Seattle Park District property taxes provide more stable funding than time-limited levies allowing SPR to more effectively plan and schedule investments and provide some flexibility when emergencies arise. An updated Seattle Park District Financial Plan was approved for 2023-2028 (Cycle 2) in November 2022, and amended by the Park District Board in November 2023.

### ***Real Estate Excise Taxes (REET)***

REET funding is used for asset preservation purposes, including ongoing major maintenance of existing assets and new parks or facilities. Funding has historically fluctuated significantly from year to year depending on changing forecasts and citywide priorities, and SPR tries to prioritize annual allocations on sustaining ongoing programs and investing in assets with the greatest need using an equity lens where possible. Examples of major maintenance programs supported fully or partially by REET depending on annual funding levels include small irrigation upgrades, trail maintenance, athletic field turf maintenance and improvements, paving restoration, landscape and forest restoration, and others.

## **Section 6: Summary of Upcoming Budget Issues and Challenges**

### **Escalation and Associated Uncertainty**

Like other City departments with significant capital project portfolios, SPR continues to experience cost increases stemming from post-pandemic economic conditions. The department contains costs mostly through the reallocation of savings for completed projects to the extent possible, and through scope and scale changes as needed.



A recent example includes the Soundview Athletic Field Turf Conversion Project where SPR anticipates an approximate \$3.2 million shortfall in the project. Originally delayed due to the COVID-19 pandemic, this REET-funded project was further delayed by a year due to projected REET revenue shortfalls. Delays have led to inflationary increases and the project as scoped is anticipated to cost more than is currently budgeted. Therefore, the Adopted CIP shifts about \$2.2 million in Park District CIP funding originally set aside for debt service payments and operating costs from the Lake City Community Center Project—which are not needed in 2025 and 2026 due to project delivery timelines—to Soundview Playfield. SPR also anticipates escalation pressures on the community center renovation projects planned in Cycle 2.

### **ADA Barrier Removal Schedule**

Addressing identified access issues in alignment with the ADA Barrier Removal Schedule (BRS) coupled with SPR's ongoing ADA work exceeds funding available. Based on a conceptual planning estimate, SPR will need approximately 27 years at the currently planned funding levels to address all of the current BRS-identified barriers, which only addresses the BRS issues, not the total ADA needs across the entire parks and recreation system. The investments towards ADA outlined in the Park District Cycle 2 reduces the timeline from 47 years to 27 years, which is a significant achievement, but much work remains.

### **Building Electrification**

Executive Order 2021-09 directed OSE and all relevant capital departments, including SPR, to complete a Municipal Building Electrification Strategy “to plan for all municipal buildings to operate without fossil fuel systems and appliances no later than 2035.” In addition to the \$2 million annual Park District investment in climate conscious buildings, SPR is coordinating with OSE and OIR to leverage City funds to address SPR's inventory of 65 buildings that remain heated by fossil fuels (including 10 pools).

### **Woodland Park Zoo**

Per the updated Master Operating Agreement with Woodland Park Zoological Society (Zoo), the annual operating and maintenance support and capital major maintenance support the city is contractually obligated to pay the Zoo 100% of inflation according to the June-to-June change in the Consumer Price Index-All Urban Consumers (CPI-U). Once the annual inflation is calculated, SPR addresses the increases within allocated REET resources annually, which could impact the project scope or delivery of other REET-funded CIP projects.

## **Section 7: Future Projects/What is on the Horizon**

### **Gas Works Park**

As part of the annual budget process, the Department updates cost estimates for the remediation work at Gas Work Park based on the ongoing mitigation of the park. The City, Puget Sound Energy (PSE), and the Washington State Department of Ecology are responsible for the cleanup of hazardous substances to both the uplands region of the park as well as in water sedimentation, which is coordinated by Seattle Public Utilities. The upland work has been complete, and the water remediation is now estimated to begin in 2029.

## **Section 8: City Council Changes to the Proposed CIP**

The City Council added about \$4.9 million cumulatively to SPR's 2025-2030 Proposed CIP, which includes the following changes:

### **Fund Three Infield Turf Conversions**

City Council allocated \$4.5 million one-time over the biennium to fund three infield turf conversion projects—at Fairmount Park in West Seattle, at Lower Woodland Park in Wallingford, and at Garfield Park in the Central

District. The adopted budget adds \$3 million in REET I and II and \$130,000 in General Fund to fund these projects, as well as reallocates \$998,000 in Park District Fund and \$372,000 in Park Fund from other SPR investments, including Acquisitions, toward the infield conversions.

Specifically, this investment funds conversion of ballfield infields from dirt to synthetic turf, which could include lighting changes, additional updates to the dugouts and backstop, and accessibility improvements. These projects are intended to increase playing options for youth softball and baseball; and support safe, accessible, and quality play for users, including during inclement weather.

### **Fund Shift for MEEP Program**

City Council replaced proposed payroll tax revenues of about \$154,000 in 2025 and \$195,000 in 2026 with REET revenues to support the Municipal Energy Efficiency Program's investment for Community Center pre-electrification efforts.

### **Fund Shift for Westlake Park Development**

City Council replaced proposed payroll expense tax revenues of about \$1.4 million in 2025 and \$2.3 million in 2026 with REET revenues to support Westlake Park plaza development as part of the Mayor's Downtown Activation Plan.

### **Increase Funding to Garfield Super Block Project**

City Council added \$700,000 of Park District funds to support additional features of the Garfield Super Block Master Plan, such as a redesigned "front porch" plaza with picnic shelters, a new ramp in the southeast corner, site furnishings throughout the park along the renovated walkway, a decorative and sensory water feature, and a parkour course.

### **Fund New Capital Studies**

City Council added funding in 2025 for two capital studies: \$150,000 of Unrestricted Cumulative Reserve Subfund to explore the feasibility of developing a new park at 1st Avenue and Battery Street in Belltown (commonly referred to as Portal Park), and \$500,000 of REET to conduct planning and design of accessibility improvements at the Museum of History and Industry (MOHAI).

### **City Council Provisos to the CIP**

The City Council imposed the following provisos to SPR's adopted CIP:

- "Of the appropriations in Seattle Parks and Recreation's 2025 budget for the Major Maintenance and Asset Management (MC-PR-41001) project in the 2025-2030 Capital Improvement Program, \$75,000 is appropriated solely for improvements at Marvin's Garden and Bergen Place Park and may be spent for no other purpose."
- "Of the appropriations in Seattle Parks and Recreation's 2025 budget for the Major Maintenance and Asset Management (MC-PR-41001) project in the 2025-2030 Capital Improvement Program, \$20,000 is appropriated solely for improvements at First Hill Park and may be spent for no other purpose."
- "Of the appropriations in Seattle Parks and Recreation's 2025 budget for the Public Restroom Renovations (MC-PR-41036) CIP project in the 2025-2030 Capital Improvement Program, \$25,000 is appropriated solely for painting the bathroom at Cal Anderson Park and may be spent for no other purpose."

## Green Space Acquisitions- 2008 Parks Levy

<b>Project No:</b>	MC-PR-12001	<b>BSL Code:</b>	BC-PR-10000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	2008 Parks Levy
<b>Project Category:</b>	New Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project provides for acquisition of properties to fill gaps in existing public ownership and preserve continuity in existing public ownership. The project scope targets acquisitions in the following designated green spaces: Arroyos Natural Area, East Duwamish Greenbelt, Northeast Queen Anne Greenbelt, Ravenna Woods, Thornton Creek Watershed, and West Duwamish Greenbelt. Levy funds are supplemented by grants and funds from other sources for these acquisitions. This project is part of the 2008 Parks Levy.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Interest Earnings	305	-	-	-	-	-	-	-	305
Seattle Voter-Approved Levy	9,181	5	-	-	-	-	-	-	9,186
<b>Total:</b>	<b>9,486</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,491</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2008 Parks Levy Fund	9,181	5	-	-	-	-	-	-	9,186
Open Spaces & Trails Bond Fund	305	-	-	-	-	-	-	-	305
<b>Total:</b>	<b>9,486</b>	<b>5</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>9,491</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Neighborhood Park Acquisitions- 2008 Parks Levy

Project No:	MC-PR-14001	BSL Code:	BC-PR-10000
Project Type:	Ongoing	BSL Name:	2008 Parks Levy
Project Category:	New Facility	Location:	Multiple Locations
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project provides for acquisition of property to create new urban parklands in Seattle's most densely-developed neighborhoods as identified in Seattle Parks and Recreation's 2006 Gap Analysis. Levy funds are supplemented by grants and funds from other sources and are not expected to be sufficient to complete acquisitions in all the targeted areas. This project is part of the 2008 Parks Levy.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Voter-Approved Levy	22,766	1,815	-	-	-	-	-	-	24,581
Total:	22,766	1,815	-	-	-	-	-	-	24,581
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Parks Levy Fund	22,766	1,815	-	-	-	-	-	-	24,581
Total:	22,766	1,815	-	-	-	-	-	-	24,581

O&M Impacts: NA

### Opportunity Fund Development- 2008 Parks Levy

<b>Project No:</b>	MC-PR-15002	<b>BSL Code:</b>	BC-PR-10000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	2008 Parks Levy
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

The project provides a contingency for Opportunity Fund projects on a case-by-case basis, subject to Department recommendations. General costs applicable to all projects, such as interest on borrowed funds, may be paid from this project. Specific projects will be authorized and funded through separate legislative action. This project is part of the 2008 Parks Levy.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Seattle Voter-Approved Levy	162	179	-	-	-	-	-	-	341
<b>Total:</b>	<b>163</b>	<b>179</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>342</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2008 Parks Levy Fund	162	179	-	-	-	-	-	-	341
<b>Total:</b>	<b>163</b>	<b>179</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>342</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Northwest Native Canoe Center Development

<b>Project No:</b>	MC-PR-15010	<b>BSL Code:</b>	BC-PR-10000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	2008 Parks Levy
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	860 Terry AVE N
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Council District 3
<b>Start/End Date:</b>	2014 - 2025	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	\$4,695	<b>Urban Village:</b>	South Lake Union

This project, part of the 2008 Parks Levy Opportunity Fund, develops a carving house which includes a living roof, and installs a carved "Welcome" figure on the beach. The project provides insight into distinctive varieties of Native American culture in a location at Lake Union where Native carvers are safe, and the public is welcome. This is the first phase of a two-building development.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Private Funding/Donations	-	1,960	-	-	-	-	-	-	1,960
Seattle Voter-Approved Levy	528	222	-	-	-	-	-	-	750
State Grant Funds	-	1,985	-	-	-	-	-	-	1,985
<b>Total:</b>	<b>528</b>	<b>4,167</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,695</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2008 Parks Levy Fund	528	222	-	-	-	-	-	-	750
Park And Recreation Fund	-	3,945	-	-	-	-	-	-	3,945
<b>Total:</b>	<b>528</b>	<b>4,167</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,695</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Othello Park Improvements

Project No:	MC-PR-15011	BSL Code:	BC-PR-10000
Project Type:	Discrete	BSL Name:	2008 Parks Levy
Project Category:	Improved Facility	Location:	4351 S Othello ST
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 2
Start/End Date:	2014 - 2024	Neighborhood District:	Southeast
Total Project Cost:	\$650	Urban Village:	Not in an Urban Village

This project, part of the 2008 Parks Levy Opportunity Fund, renovates the play area and basketball courts, installs benches and games tables, prepares P-Patches, and adds rain gardens and bio-swales to address drainage. This project also includes way-finding markers embedded in the walking paths. Renovations improve safety in the park and help the park function better as a neighborhood and community gathering spot.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Voter-Approved Levy	640	9	-	-	-	-	-	-	650
Total:	640	9	-	-	-	-	-	-	650
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Parks Levy Fund	640	9	-	-	-	-	-	-	650
Total:	640	9	-	-	-	-	-	-	650

O&M Impacts: NA

First Hill Park Development

Project No:	MC-PR-15015	BSL Code:	BC-PR-10000
Project Type:	Discrete	BSL Name:	2008 Parks Levy
Project Category:	Improved Facility	Location:	1201 University ST
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 2
Start/End Date:	2018 - 2024	Neighborhood District:	East District
Total Project Cost:	\$1,017	Urban Village:	First Hill/Capitol Hill

This project re-develops a First Hill Park in the First Hill community. This project is part of the 2008 Parks Levy using funds reallocated from Neighborhood Park Acquisitions.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Private Funding/Donations	497	3	-	-	-	-	-	-	500
Seattle Voter-Approved Levy	521	(3)	-	-	-	-	-	-	517
Total:	1,017	-	-	-	-	-	-	-	1,017
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Parks Levy Fund	1,017	-	-	-	-	-	-	-	1,017
Total:	1,017	-	-	-	-	-	-	-	1,017

O&M Impacts: NA



Neighborhood Parks & Playgrounds- 2008 Parks Levy

Project No:	MC-PR-16001	BSL Code:	BC-PR-10000
Project Type:	Ongoing	BSL Name:	2008 Parks Levy
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

The project provides a contingency for Neighborhood Parks & Playground projects on a case-by-case basis, subject to Department recommendations. General costs applicable to all projects, such as interest on borrowed funds, may be paid from this project. This project is part of the 2008 Parks Levy.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Voter-Approved Levy	148	15	-	-	-	-	-	-	163
Total:	148	15	-	-	-	-	-	-	163
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Parks Levy Fund	148	15	-	-	-	-	-	-	163
Total:	148	15	-	-	-	-	-	-	163

O&M Impacts: NA

Marra-Desimone Park Development

Project No:	MC-PR-16004	BSL Code:	BC-PR-10000
Project Type:	Discrete	BSL Name:	2008 Parks Levy
Project Category:	New Facility	Location:	9026 4th AVE S
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 1
Start/End Date:	2013 - 2024	Neighborhood District:	Greater Duwamish
Total Project Cost:	\$1,915	Urban Village:	Not in an Urban Village

This project provides for development of Marra-Desimone Park, which includes the Marra Farm, Seattle's largest site for urban gardening. It implements elements of the "Long-Range Development Plan for Marra-Desimone Park"• (2008), and may include enhancement of the existing farm area, development of community and recreation space on the eastern side of the park, paths, and gateway features. This project is part of the 2008 Parks Levy.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Voter-Approved Levy	1,896	19	-	-	-	-	-	-	1,915
Total:	1,896	19	-	-	-	-	-	-	1,915
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Parks Levy Fund	1,896	19	-	-	-	-	-	-	1,915
Total:	1,896	19	-	-	-	-	-	-	1,915

O&M Impacts: NA

Victor Steinbrueck Park Renovation

Project No:	MC-PR-16005	BSL Code:	BC-PR-10000
Project Type:	Discrete	BSL Name:	2008 Parks Levy
Project Category:	Improved Facility	Location:	2001 Western AVE
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 7
Start/End Date:	2013 - 2024	Neighborhood District:	Downtown
Total Project Cost:	\$3,325	Urban Village:	Downtown

This project renovates the existing Victor Steinbrueck Park to help revitalize this park located in the Pike Place Market. Renovations may include new seating, paths and circulation modifications, landscaping, lighting, signage, and related elements. This park is within the boundaries of the Pike Place Historical District. This project is funded in part by the 2008 Parks Levy.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Voter-Approved Levy	2,850	475	-	-	-	-	-	-	3,325
<b>Total:</b>	<b>2,850</b>	<b>475</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,325</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Parks Levy Fund	2,850	475	-	-	-	-	-	-	3,325
<b>Total:</b>	<b>2,850</b>	<b>475</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,325</b>

O&M Impacts: NA

Public Restroom Renovations-2008 Levy Phase 2

Project No:	MC-PR-16007	BSL Code:	BC-PR-10000
Project Type:	Discrete	BSL Name:	2008 Parks Levy
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	Stage 5 - Construction	Council District:	Multiple
Start/End Date:	2014 - 2024	Neighborhood District:	Multiple
Total Project Cost:	\$2,359	Urban Village:	Multiple

This project, funded with 2008 Parks Levy funds redirected from the Seattle Asian Art Museum renovation project , renovates selected public restroom sites for improved ADA access, ventilation and finishes (walls and floors) and security. The renovations may include reconfigured stalls, new toilets and urinals, ADA compliance improvements, paint and finishes, and related work, depending on the needs of a particular site. This project was previously named Comfort Station Renovations-2008 Levy Phase 2.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Voter-Approved Levy	2,022	338	-	-	-	-	-	-	2,359
Total:	2,022	338	-	-	-	-	-	-	2,359
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Parks Levy Fund	2,022	338	-	-	-	-	-	-	2,359
Total:	2,022	338	-	-	-	-	-	-	2,359

O&M Impacts: NA

Emma Schmitz Sea Wall Replacement-2008 Levy

Project No:	MC-PR-16008	BSL Code:	BC-PR-10000
Project Type:	Discrete	BSL Name:	2008 Parks Levy
Project Category:	Rehabilitation or Restoration	Location:	4503 Beach DR SW
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 1
Start/End Date:	2014 - 2024	Neighborhood District:	Southwest
Total Project Cost:	\$1,508	Urban Village:	Not in an Urban Village

This project, funded with 2008 Parks Levy funds redirected from the Seattle Asian Art Museum renovation project, is Seattle Parks' share of the replacement of the seawall which was failing. The Army Corps of Engineers funded a study to determine the best option for replacement or repair of the seawall. The new seawall will minimize the impact on the beach, address rising seawater, and create better contours for the restoration landscaping on the landward portion of the overlook area. Parks and the Army Corps will share the costs of the project (Parks 35% and Army Corps 65%).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Voter-Approved Levy	1,508	-	-	-	-	-	-	-	1,508
Total:	1,508	-	-	-	-	-	-	-	1,508
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Parks Levy Fund	1,508	-	-	-	-	-	-	-	1,508
Total:	1,508	-	-	-	-	-	-	-	1,508

O&M Impacts: NA

Hiawatha Community Center Renovation-2008 Levy

Project No:	MC-PR-16010	BSL Code:	BC-PR-10000
Project Type:	Discrete	BSL Name:	2008 Parks Levy
Project Category:	Rehabilitation or Restoration	Location:	2700 California AVE SW
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 1
Start/End Date:	2014 - 2025	Neighborhood District:	Southwest
Total Project Cost:	\$1,193	Urban Village:	Admiral District

This project, funded with 2008 Parks Levy funds redirected from the Seattle Asian Art Museum renovation project, renovates the building to include an updated kitchen, interior space renovations, new electrical, water and sewer services, exterior and seismic upgrades, ADA improvements, and other related work. Combined, these major systems and programmatic renovations will allow the building to operate more efficiently, and increases the opportunities for more facility rentals.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Voter-Approved Levy	284	910	-	-	-	-	-	-	1,193
Total:	284	910	-	-	-	-	-	-	1,193
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Parks Levy Fund	284	910	-	-	-	-	-	-	1,193
Total:	284	910	-	-	-	-	-	-	1,193

O&M Impacts: NA

Pratt Park Water Feature Renovation-2008 Levy

Project No:	MC-PR-16013	BSL Code:	BC-PR-10000
Project Type:	Discrete	BSL Name:	2008 Parks Levy
Project Category:	Rehabilitation or Restoration	Location:	1800 S Main ST
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 3
Start/End Date:	2014 - 2024	Neighborhood District:	Central
Total Project Cost:	\$1,727	Urban Village:	23rd & Union-Jackson

This project, funded with 2008 Parks Levy funds redirected from the Seattle Asian Art Museum renovation project , repairs or replaces the surface at the water play feature, installs a recirculating system for it, and performs related improvements. It is anticipated that these elements will improve water conservation, safety, and water play value at this busy park.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Voter-Approved Levy	1,723	4	-	-	-	-	-	-	1,727
Total:	1,723	4	-	-	-	-	-	-	1,727
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Parks Levy Fund	1,723	4	-	-	-	-	-	-	1,727
Total:	1,723	4	-	-	-	-	-	-	1,727

O&M Impacts: NA

## Park Land Acquisition and Leverage Fund

<b>Project No:</b>	MC-PR-21001	<b>BSL Code:</b>	BC-PR-20000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building For The Future
<b>Project Category:</b>	New Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project provides funds for land acquisition, leveraging capital projects, pre-acquisition activities (including planning, title searches, appraisals, negotiations, and community involvement), associated with acquisitions of specified real property, and related work. The project also serves as a match to leverage other funding sources such as King County Conservation Futures.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
King County Funds	8,879	3,321	300	300	300	300	300	300	14,000
Miscellaneous Revenues	78	471	-	-	-	-	-	-	549
Park and Recreation Fund	-	1,000	-	-	-	-	-	-	1,000
Private Funding/Donations	-	100	-	-	-	-	-	-	100
Seattle Park District Revenues	10,482	3,630	568	478	1,083	1,127	1,172	1,219	19,757
Use of Fund Balance	3,212	318	-	-	-	-	-	-	3,530
<b>Total:</b>	<b>22,651</b>	<b>8,840</b>	<b>868</b>	<b>778</b>	<b>1,383</b>	<b>1,427</b>	<b>1,472</b>	<b>1,519</b>	<b>38,936</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Park And Recreation Fund	10,669	5,211	300	300	300	300	300	300	17,679
Seattle Park District Fund	10,482	3,630	568	478	1,083	1,127	1,172	1,219	19,757
Unrestricted Cumulative Reserve Fund	1,500	-	-	-	-	-	-	-	1,500
<b>Total:</b>	<b>22,651</b>	<b>8,840</b>	<b>868</b>	<b>778</b>	<b>1,383</b>	<b>1,427</b>	<b>1,472</b>	<b>1,519</b>	<b>38,936</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



## Park CommUNITY Fund

<b>Project No:</b>	MC-PR-21002	<b>BSL Code:</b>	BC-PR-20000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building For The Future
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project provides funding to support community-initiated improvement or upgrade projects to parks and facilities; with a focus on neighborhoods with a history of racial disparities regarding access to green space and safety from environmental harms. No match is required from community groups applying for this funding. Seattle Parks and Recreation administers a process by which projects will be selected and funding recommendations made to the Superintendent by the Board of Parks and Recreation Commissioners (BPRC). This funding can be used as seed funding for outside grants and private fundraising, to support initial feasibility work, or implement small responsive improvements in collaboration with communities. This project number was formerly used for the Major Projects Challenge Fund and Equitable Park Development Fund.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Interdepartmental Transfer - SDOT	-	(174)	-	-	-	-	-	-	(174)
King County Funds	150	-	-	-	-	-	-	-	150
Misc Future Revenue/Grants	-	30	-	-	-	-	-	-	30
Private Funding/Donations	3,403	339	-	-	-	-	-	-	3,742
Real Estate Excise Tax I	1,250	-	-	-	-	-	-	-	1,250
Seattle Park District Revenues	8,483	7,783	2,364	2,459	2,557	2,660	2,766	2,877	31,950
State Grant Funds	2,360	248	-	-	-	-	-	-	2,608
<b>Total:</b>	<b>15,646</b>	<b>8,226</b>	<b>2,364</b>	<b>2,459</b>	<b>2,557</b>	<b>2,660</b>	<b>2,766</b>	<b>2,877</b>	<b>39,556</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Park And Recreation Fund	5,912	443	-	-	-	-	-	-	6,356
REET I Capital Fund	1,250	-	-	-	-	-	-	-	1,250
Seattle Park District Fund	8,483	7,783	2,364	2,459	2,557	2,660	2,766	2,877	31,950
<b>Total:</b>	<b>15,646</b>	<b>8,226</b>	<b>2,364</b>	<b>2,459</b>	<b>2,557</b>	<b>2,660</b>	<b>2,766</b>	<b>2,877</b>	<b>39,556</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## New Park Development

<b>Project No:</b>	MC-PR-21003	<b>BSL Code:</b>	BC-PR-20000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building For The Future
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project develops new parks on land-banked sites, new acquisition sites, and partnership development sites. Depending on the size, location, and type of park, new elements could include trees and landscaping, paths, plazas, a play area, site furniture, lighting, and other related improvements. Each newly developed park will improve the neighborhood and will have environmental benefits. Funding for this project will also be used to make short-term enhancements to sites with a longer development timeline to reduce the risk of adverse activity and increase the benefit of the site to the surrounding community. This project was formerly known as "Develop 14 New Parks at Land-Banked Sites."

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
King County Funds	-	685	-	-	-	-	-	-	685
Miscellaneous Revenues	542	528	-	-	-	-	-	-	1,070
Park and Recreation Fund	1,925	1,575	-	-	-	-	-	-	3,500
Real Estate Excise Tax II	-	-	-	-	-	-	2,264	-	2,264
Seattle Park District Revenues	12,413	13,222	1,944	2,022	2,102	2,186	2,274	2,365	38,528
State Grant Funds	133	1,328	-	-	-	-	-	-	1,460
<b>Total:</b>	<b>15,013</b>	<b>17,338</b>	<b>1,944</b>	<b>2,022</b>	<b>2,102</b>	<b>2,186</b>	<b>4,538</b>	<b>2,365</b>	<b>47,508</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Park And Recreation Fund	2,600	4,115	-	-	-	-	-	-	6,716
REET II Capital Fund	-	-	-	-	-	-	2,264	-	2,264
Seattle Park District Fund	12,413	13,222	1,944	2,022	2,102	2,186	2,274	2,365	38,528
<b>Total:</b>	<b>15,013</b>	<b>17,338</b>	<b>1,944</b>	<b>2,022</b>	<b>2,102</b>	<b>2,186</b>	<b>4,538</b>	<b>2,365</b>	<b>47,508</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Activating and Connecting to Greenways

Project No:	MC-PR-21004	BSL Code:	BC-PR-20000
Project Type:	Ongoing	BSL Name:	Building For The Future
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project develops safe, inviting connections between parks and greenways which are residential streets that are dedicated connectors for pedestrians, cyclists, and other non-motorized travel, as identified in the Bicycle and Pedestrian Master Plan documents. Typical improvements include crosswalks, benches, greenway park entrance improvements, non-motorized paths and loops within parks, and related work. Parks will work with the Seattle Department of Transportation (SDOT) to activate and enhance connection points between parks. This project improves safety and access to and from the parks, encourages partnerships with neighborhood and community groups, business, and other stakeholders.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Park District Revenues	1,314	397	261	271	282	293	305	317	3,442
Total:	1,314	397	261	271	282	293	305	317	3,442
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Park District Fund	1,314	397	261	271	282	293	305	317	3,442
Total:	1,314	397	261	271	282	293	305	317	3,442

O&M Impacts: NA

## Smith Cove Park Development

<b>Project No:</b>	MC-PR-21005	<b>BSL Code:</b>	BC-PR-20000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Building For The Future
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	W Galer ST
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>		<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	\$8,550	<b>Urban Village:</b>	Not in an Urban Village

This project develops a portion of Smith Cove Park located just west of Pier 91 on Elliott Bay. The park will be developed based on a planning and design process for the site that took place in 2016. The project will include renovation to the playfield and development of a new off-leash area; picnic area, and related work primarily on the west side of the park. The improved park will provide waterfront access and ADA accessibility, provide enhanced opportunities for active recreation, and make the park inviting and usable for more people.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Interfund Loan	-	559	-	-	-	-	-	-	559
Miscellaneous Grants or Donations	-	250	-	-	-	-	-	-	250
Real Estate Excise Tax I	30	-	-	-	-	-	-	-	30
Seattle Park District Revenues	1,032	5,429	1,000	-	-	-	-	-	7,461
State Grant Funds	15	235	-	-	-	-	-	-	250
<b>Total:</b>	<b>1,077</b>	<b>6,473</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,550</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Park And Recreation Fund	15	485	-	-	-	-	-	-	500
REET I Capital Fund	30	-	-	-	-	-	-	-	30
Seattle Park District Fund	1,032	5,988	1,000	-	-	-	-	-	8,020
<b>Total:</b>	<b>1,077</b>	<b>6,473</b>	<b>1,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,550</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Aquarium Expansion

<b>Project No:</b>	MC-PR-21006	<b>BSL Code:</b>	BC-PR-20000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Building For The Future
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	1483 Alaskan WAY
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2015 - 2024	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	\$54,040	<b>Urban Village:</b>	Downtown

The Seattle Aquarium is owned by Seattle Parks and Recreation and operated by the non-profit Seattle Aquarium Society (SEAS). SEAS is planning a major expansion to the Aquarium's existing footprint to add new programming and visitor capacity. This project will provide a new Ocean Pavilion that will integrate with improvements made by The Office of the Waterfront along the Central Waterfront. SEAS also intends to make improvements to piers 59 and 60 to improve exhibit space and operations efficiency. Design and construction of the project is led by SEAS and coordinated with City investments by the Parks Department and Office of the Waterfront. This project is part of the overall waterfront improvement program and appropriates City matching funds for SEAS' project. The City provided \$34 million to SEAS for design and construction through a funding agreement authorized by City Council in 2019. In 2022 and 2023, the City and SEAS amended the Funding Agreement and the Operations and Management Agreement to include an additional \$20 million in Ocean Pavilion funding.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	26,984	(2,009)	-	-	-	-	-	-	24,975
Real Estate Excise Tax I	4,625	-	-	-	-	-	-	-	4,625
Real Estate Excise Tax II	4,440	-	-	-	-	-	-	-	4,440
Seattle Aquarium Society Funding	13,174	6,826	-	-	-	-	-	-	20,000
<b>Total:</b>	<b>49,224</b>	<b>4,816</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>54,040</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2021 Taxable LTGO Bond Fund	9,000	-	-	-	-	-	-	-	9,000
2022 Multipurpose LTGO Bond Fund	11,975	-	-	-	-	-	-	-	11,975
2023 Multipurpose LTGO Bond Fund	19,184	4,816	-	-	-	-	-	-	24,000
REET I Capital Fund	4,625	-	-	-	-	-	-	-	4,625
REET II Capital Fund	4,440	-	-	-	-	-	-	-	4,440
<b>Total:</b>	<b>49,224</b>	<b>4,816</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>54,040</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Parks Central Waterfront Piers Rehabilitation

<b>Project No:</b>	MC-PR-21007	<b>BSL Code:</b>	BC-PR-20000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Building For The Future
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Alaskan Way
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2016 - 2025	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	\$111,167	<b>Urban Village:</b>	Downtown

The Waterfront Park and Pier 62/63 are public park facilities that provide public access to Elliott Bay and host a range of public events, markets and performances. Both piers need a full seismic upgrade to meet current life safety codes, and Waterfront Park needs significant access improvements. Waterfront Park is envisioned as a flexible public recreation and open space. Pier 62/63 is anticipated to be more heavily programmed, with a flexible activity rink, events, and performances. The Department of Parks and Recreation (DPR) owns the piers, but the Office of the Waterfront will lead the rehabilitation. The Pier 62/63 Phase 1 Rebuild was substantially complete in July 2020 with Pier 62 now operational, the next phase will demolish Pier 63. This project is part of the overall Central Waterfront program. (Interfund Loan will be repaid with Local Improvement District Bonds.)

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Interfund Loan - CWIF	331	-	-	-	-	-	-	-	331
Local Improvement District Funding	17,819	8,251	-	-	-	-	-	-	26,070
Miscellaneous Revenues	1,520	-	-	-	-	-	-	-	1,520
Private Funding/Donations	13,747	22,925	-	-	-	-	-	-	36,672
Real Estate Excise Tax I	4,921	111	-	-	-	-	-	-	5,032
Real Estate Excise Tax II	23,087	-	-	-	-	-	-	-	23,087
Seattle Park District Revenues	9,034	68	-	-	-	-	-	-	9,102
Seawall Levy	3,303	-	-	-	-	-	-	-	3,303
State Grant Funds	1,425	75	-	-	-	-	-	-	1,500
Street Use Fees	550	-	-	-	-	-	-	-	550
Street Vacations - CRSU	560	3,440	-	-	-	-	-	-	4,000
<b>Total:</b>	<b>76,297</b>	<b>34,870</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>111,167</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Alaskan Way Seawall	1,495	-	-	-	-	-	-	-	1,495
Alaskan Way Seawall Const Fund	1,808	-	-	-	-	-	-	-	1,808
Beach Maintenance Fund	1,520	-	-	-	-	-	-	-	1,520
Central Waterfront Improvement Fund	16,444	21,926	-	-	-	-	-	-	38,370
Park And Recreation Fund	1,425	225	-	-	-	-	-	-	1,650
REET I Capital Fund	4,921	111	-	-	-	-	-	-	5,032
REET II Capital Fund	23,087	-	-	-	-	-	-	-	23,087
Seattle Park District Fund	9,034	68	-	-	-	-	-	-	9,102
Unrestricted Cumulative Reserve Fund	560	3,440	-	-	-	-	-	-	4,000
Waterfront LID #6751	16,003	9,100	-	-	-	-	-	-	25,103
<b>Total:</b>	<b>76,297</b>	<b>34,870</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>111,167</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Athletic Field Improvements

Project No:	MC-PR-21009	BSL Code:	BC-PR-20000
Project Type:	Ongoing	BSL Name:	Building For The Future
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project is an ongoing program designed to make small playability improvements at Seattle Athletic Fields. Funding for these improvements is provided by various sources, when available.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Athletic Field Revenues	717	31	-	-	-	-	-	-	748
Miscellaneous Grants or Donations	200	-	-	-	-	-	-	-	200
Real Estate Excise Tax II	2,827	-	-	-	-	-	-	-	2,827
Total:	3,744	31	-	-	-	-	-	-	3,775
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	917	31	-	-	-	-	-	-	948
REET II Capital Fund	2,827	-	-	-	-	-	-	-	2,827
Total:	3,744	31	-	-	-	-	-	-	3,775

O&M Impacts: NA

Freeway Park Improvements

Project No:	MC-PR-21011	BSL Code:	BC-PR-20000
Project Type:	Discrete	BSL Name:	Building For The Future
Project Category:	Improved Facility	Location:	1227 9th AVE
Current Project Stage:	Stage 3 - Design	Council District:	Council District 7
Start/End Date:	2018 - 2025	Neighborhood District:	Downtown
Total Project Cost:	\$10,000	Urban Village:	First Hill/Capitol Hill

This project will make major improvements to Freeway Park, including renovation and upgrades to its electrical and lighting systems, utilities, and storm-water infrastructure. Related work may also include enhancements to entries, renovation of the public restroom, site furnishings, wayfinding, programming and activation. This project is funded with mitigation funds allocated from the convention center expansion public benefits package.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Private Funding/Donations	2,810	7,190	-	-	-	-	-	-	10,000
Total:	2,810	7,190	-	-	-	-	-	-	10,000
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	2,810	7,190	-	-	-	-	-	-	10,000
Total:	2,810	7,190	-	-	-	-	-	-	10,000

O&M Impacts: NA



## Yesler Crescent Improvements

<b>Project No:</b>	MC-PR-21012	<b>BSL Code:</b>	BC-PR-20000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Building For The Future
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2019 - 2025	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	\$2,647	<b>Urban Village:</b>	Downtown

This project will support improvements to City Hall Park and Prefontaine fountain to enhance circulation and focus on park activation and preservation. Potential improvements may include pathway renovation, furnishing replacement, lighting upgrades, irrigation renovation and related work, and the potential rebuilding or renovation of the Prefontaine fountain.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	31	969	-	-	-	-	-	-	1,000
King County Voter-Approved Levy	272	-	-	-	-	-	-	-	272
Payroll Expense Tax	-	970	-	-	-	-	-	-	970
Real Estate Excise Tax I	-	30	-	-	-	-	-	-	30
Real Estate Excise Tax II	375	-	-	-	-	-	-	-	375
<b>Total:</b>	<b>678</b>	<b>1,969</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,647</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	31	969	-	-	-	-	-	-	1,000
King County Parks Levy Fund	272	-	-	-	-	-	-	-	272
Payroll Expense Tax	-	970	-	-	-	-	-	-	970
REET I Capital Fund	-	30	-	-	-	-	-	-	30
REET II Capital Fund	375	-	-	-	-	-	-	-	375
<b>Total:</b>	<b>678</b>	<b>1,969</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,647</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## South Park Campus Improvements

<b>Project No:</b>	MC-PR-21013	<b>BSL Code:</b>	BC-PR-20000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Building For The Future
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	8319 8th AVE S
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 1
<b>Start/End Date:</b>	2019 - 2025	<b>Neighborhood District:</b>	Greater Duwamish
<b>Total Project Cost:</b>	\$8,720	<b>Urban Village:</b>	South Park

This project will implement the South Park Site Plan approved by Seattle Parks and Recreation in March 2018, by renovating and relocating numerous park elements. The site plan calls for the existing play area and wading pool to be demolished and replaced with a new play area and spray park in new locations within the site. The existing grass playfield will be renovated and upgraded with synthetic turf and lighting. The project may also include the replacement of the existing sport courts, installation of a loop trail and planted buffer, new fencing and related work. Partial funding for this project is anticipated from various public and private sources in the forms of grants and donations. Once the project is completed, these improvements will increase safety and site capacity, support more active uses and types of healthy outdoor play, and provide opportunities for programming throughout the year. This project will be bid and constructed in conjunction with South Park Community Center Facility renovation project; which is part of the ongoing Community Center Rehabilitation & Development capital project (MC-PR-41002). This project is funded by public and private sources.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
King County Funds	-	700	-	-	-	-	-	-	700
Payroll Expense Tax	-	150	-	-	-	-	-	-	150
Private Funding/Donations	-	4,000	-	-	-	-	-	-	4,000
Real Estate Excise Tax I	-	1,000	-	-	-	-	-	-	1,000
Real Estate Excise Tax II	453	1,347	-	-	-	-	-	-	1,800
State Grant Funds	23	1,048	-	-	-	-	-	-	1,070
<b>Total:</b>	<b>475</b>	<b>8,245</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,720</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Park And Recreation Fund	23	5,748	-	-	-	-	-	-	5,770
Payroll Expense Tax	-	150	-	-	-	-	-	-	150
REET I Capital Fund	-	1,000	-	-	-	-	-	-	1,000
REET II Capital Fund	453	1,347	-	-	-	-	-	-	1,800
<b>Total:</b>	<b>475</b>	<b>8,245</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,720</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Duwamish Waterway Park Improvements

Project No:	MC-PR-21014	BSL Code:	BC-PR-20000
Project Type:	Discrete	BSL Name:	Building For The Future
Project Category:	Improved Facility	Location:	10th Ave S / S Elmgrove
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 1
Start/End Date:	2019 - 2025	Neighborhood District:	Greater Duwamish
Total Project Cost:	\$812	Urban Village:	Greater Duwamish

This project will make major improvements to Duwamish Waterway Park, including installation of a new play area, renovation of grill/picnic areas, addition of pathways and a drinking fountain, and related work. This project is funded by public and private sources.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Private Funding/Donations	812	-	-	-	-	-	-	-	812
Total:	812	-	-	-	-	-	-	-	812
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	812	-	-	-	-	-	-	-	812
Total:	812	-	-	-	-	-	-	-	812

O&M Impacts: NA

Ballard Commons Park Improvements and Playground Development

Project No:	MC-PR-21016	BSL Code:	BC-PR-20000
Project Type:	Discrete	BSL Name:	Building For The Future
Project Category:	Improved Facility	Location:	5701 22nd Ave NW
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 6
Start/End Date:		Neighborhood District:	Ballard
Total Project Cost:	\$1,000	Urban Village:	Ballard

As part of City Councils' review of the 2022 proposed budget, \$1,000,000 was added to Seattle Parks and Recreation (SPR) for the development of a new playground at Ballard Commons Park and to conduct needed remediation to the park due to overuse during the pandemic.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	574	426	-	-	-	-	-	-	1,000
Total:	574	426	-	-	-	-	-	-	1,000

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	574	426	-	-	-	-	-	-	1,000
Total:	574	426	-	-	-	-	-	-	1,000

O&M Impacts:

Parks LCLIP Improvements

Project No:	MC-PR-21017	BSL Code:	BC-PR-20000
Project Type:	Ongoing	BSL Name:	Building For The Future
Project Category:	New Investment	Location:	
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project supports park and infrastructure improvements, renovations, and other related items within the Downtown and South Lake Union areas. Funding for this project is supported by the Landscape Conservation and Local Infrastructure Program (LCLIP) revenue.

In 2013, the LCLIP legislation created a revenue stream to fund streetscape, recreation, and open space improvements. Revenues are spent on South Lake Union and Downtown projects based on the proportion of transfer of development rights (TDR) generated in these. The LCLIP is a joint effort between King County and the City of Seattle, with King County collecting funds and then distributing them to the City. SDOT received the first allocation for LCLIP revenues from 2015 through the end of 2024. SPR will receive LCLIP revenue from 2025-2034, at which point it switches back to SDOT for 2035-2039.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Miscellaneous Grants or Donations	-	-	500	1,500	1,500	1,500	1,500	1,500	8,000
Total:	-	-	500	1,500	1,500	1,500	1,500	1,500	8,000
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	-	-	500	1,500	1,500	1,500	1,500	1,500	8,000
Total:	-	-	500	1,500	1,500	1,500	1,500	1,500	8,000

O&M Impacts:

Puget Park - Environmental Remediation

Project No:	MC-PR-31001	BSL Code:	BC-PR-30000
Project Type:	Ongoing	BSL Name:	Debt and Special Funding
Project Category:	Rehabilitation or Restoration	Location:	1900 SW Dawson St
Current Project Stage:	N/A	Council District:	Council District 1
Start/End Date:	N/A	Neighborhood District:	Delridge
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project funds a cleanup action on a portion of Puget Park and on an adjacent related parcel, with participation by four parties involved in the original contamination. The City negotiated a settlement agreement with all parties for funding cleanup costs incurred in the past, as well as future site mitigation costs.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	21	-	-	-	-	-	-	-	21
Private Funding/Donations	204	305	-	-	-	-	-	-	509
Total:	225	305	-	-	-	-	-	-	530
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Emergency Fund	21	-	-	-	-	-	-	-	21
Park And Recreation Fund	204	-	-	-	-	-	-	-	204
Unrestricted Cumulative Reserve Fund	-	305	-	-	-	-	-	-	305
Total:	225	305	-	-	-	-	-	-	530

O&M Impacts: NA

**Aquarium - Pier 59 Piling Replacement and Aquarium Redevelopment Debt Service**

<b>Project No:</b>	MC-PR-31002	<b>BSL Code:</b>	BC-PR-30000
<b>Project Type:</b>	Debt Service	<b>BSL Name:</b>	Debt and Special Funding
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	1483 Alaskan Wy
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2005 - 2025	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	\$36,918	<b>Urban Village:</b>	Downtown

This project supports debt service payments on 20-year Limited Tax General Obligation (LTGO) bonds that were issued in 2005 to pay for the replacement of the entire pier piling system of Pier 59, interior infrastructure improvements, and development of portions of the Aquarium by the Seattle Aquarium Society. The pier and Aquarium work was part of an overall plan to repair and redevelop the Aquarium and the Central Waterfront area, and to construct a new Aquarium entrance, exhibits, and visitor services on a portion of the pier. This work enhanced and extended the useful life of Pier 59 and the Aquarium.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Private Funding/Donations	8,071	170	166	-	-	-	-	-	8,408
Real Estate Excise Tax I	1,747	-	-	-	-	-	-	-	1,747
Real Estate Excise Tax II	23,791	1,487	1,485	-	-	-	-	-	26,763
<b>Total:</b>	<b>33,609</b>	<b>1,657</b>	<b>1,652</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>36,918</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Park And Recreation Fund	1,378	170	166	-	-	-	-	-	1,715
REET I Capital Fund	1,747	-	-	-	-	-	-	-	1,747
REET II Capital Fund	23,791	1,487	1,485	-	-	-	-	-	26,763
Unrestricted Cumulative Reserve Fund	6,693	-	-	-	-	-	-	-	6,693
<b>Total:</b>	<b>33,609</b>	<b>1,657</b>	<b>1,652</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>36,918</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Hubbard Homestead Park (Northgate) Acquisition- Debt Service

Project No:	MC-PR-31003	BSL Code:	BC-PR-30000
Project Type:	Debt Service	BSL Name:	Debt and Special Funding
Project Category:	New Facility	Location:	NE 112th St
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	2007 - 2027	Neighborhood District:	Multiple
Total Project Cost:	\$4,191	Urban Village:	Northgate

This project funds the 20-year debt service payment on \$3 million Limited Tax General Obligation (LTGO) debt issued in 2007 to pay for the acquisition of the new Northgate Urban Center Park.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Miscellaneous Revenues	-	1	-	-	-	-	-	-	1
Real Estate Excise Tax I	3,307	220	221	221	220	-	-	-	4,190
Total:	3,307	222	221	221	220	-	-	-	4,191
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	3,307	220	221	221	220	-	-	-	4,190
Unrestricted Cumulative Reserve Fund	-	1	-	-	-	-	-	-	1
Total:	3,307	222	221	221	220	-	-	-	4,191

O&M Impacts: NA



## Golf Master Plan Implementation

<b>Project No:</b>	MC-PR-31004	<b>BSL Code:</b>	BC-PR-30000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Debt and Special Funding
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2010 - 2025	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$17,024	<b>Urban Village:</b>	Multiple

This project provides improvements to the four City-owned golf courses (Interbay, Jackson, Jefferson, and West Seattle), including but not limited to, building replacements, driving ranges, cart path improvements, and course and landscaping renovation. The project will expand Golf program capacity and revenues by implementing portions of the Golf Master Plan and related work, placing player experience and revenue generating improvements up front.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Golf Revenues	1	499	-	-	-	-	-	-	500
LTGO Bond Proceeds	15,899	-	-	-	-	-	-	-	15,899
Use of Fund Balance	-	626	-	-	-	-	-	-	626
<b>Total:</b>	<b>15,900</b>	<b>1,124</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,024</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2010 Multipurpose LTGO Bond Fund	863	-	-	-	-	-	-	-	863
2011 Multipurpose LTGO Bond Fund	2,049	-	-	-	-	-	-	-	2,049
2012 Multipurpose LTGO Bond Fund	4,155	-	-	-	-	-	-	-	4,155
2013 Multipurpose LTGO Bond Fund	1,810	-	-	-	-	-	-	-	1,810
2014 Multipurpose LTGO Bond Fund	5,485	-	-	-	-	-	-	-	5,485
2015 Multipurpose LTGO Bond Fund	1,537	-	-	-	-	-	-	-	1,537
Park And Recreation Fund	1	499	-	-	-	-	-	-	500
Unrestricted Cumulative Reserve Fund	-	626	-	-	-	-	-	-	626
<b>Total:</b>	<b>15,900</b>	<b>1,124</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,024</b>

**O&M Impacts:** NA

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Golf - Capital Improvements

Project No:	MC-PR-31005	BSL Code:	BC-PR-30000
Project Type:	Ongoing	BSL Name:	Debt and Special Funding
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project is an ongoing program designed to improve the four City-owned golf courses (Interbay, Jackson, Jefferson, and West Seattle), along with other related items. Funding for golf improvements is provided by previous years golf operating revenues.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Golf Revenues	4,183	6,495	-	-	-	-	-	-	10,678
King County Voter-Approved Levy	7,663	1,268	-	-	-	-	-	-	8,931
Total:	11,846	7,763	-	-	-	-	-	-	19,609
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
King County Parks Levy Fund	7,663	1,268	-	-	-	-	-	-	8,931
Park And Recreation Fund	1,689	6,495	-	-	-	-	-	-	8,183
Unrestricted Cumulative Reserve Fund	2,495	-	-	-	-	-	-	-	2,495
Total:	11,846	7,763	-	-	-	-	-	-	19,609

O&M Impacts: NA

## Gas Works Park - Remediation

<b>Project No:</b>	MC-PR-31007	<b>BSL Code:</b>	BC-PR-30000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Debt and Special Funding
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	2101 N Northlake Wy
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 4
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Lake Union
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project supports the overall cleanup efforts at the Gas Works Park site (including the uplands and sediments), provides ongoing efforts to ensure the measures constructed for remediation of soils at Gas Works Park remain effective. Activities include maintenance and operation of soil cap and other institutional controls; and other related work. All measures of the project must be executed in accordance with the Consent Decree established in 1998, requiring Seattle Parks and Recreation, Puget Sound Energy, and the Department of Ecology to implement a Cleanup Action Plan and subsequent cleanup activities. The ongoing project, in coordination with SPU, supports the overall multi-agency cleanup efforts at Gas Works Park.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	402	-	-	-	-	-	-	-	402
Miscellaneous Grants or Donations	175	-	-	-	-	-	-	-	175
Real Estate Excise Tax I	2,260	-	-	-	-	1,302	-	-	3,563
Real Estate Excise Tax II	1,679	266	330	330	1,720	1,938	2,040	2,040	10,343
State Grant Funds	165	289	-	-	-	-	-	-	454
<b>Total:</b>	<b>4,682</b>	<b>555</b>	<b>330</b>	<b>330</b>	<b>1,720</b>	<b>3,240</b>	<b>2,040</b>	<b>2,040</b>	<b>14,936</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Gasworks Park Contamination Remediation Fund	402	-	-	-	-	-	-	-	402
Park And Recreation Fund	340	289	-	-	-	-	-	-	629
REET I Capital Fund	2,260	-	-	-	-	1,302	-	-	3,563
REET II Capital Fund	1,679	266	330	330	1,720	1,938	2,040	2,040	10,343
<b>Total:</b>	<b>4,682</b>	<b>555</b>	<b>330</b>	<b>330</b>	<b>1,720</b>	<b>3,240</b>	<b>2,040</b>	<b>2,040</b>	<b>14,936</b>

O&M Impacts: NA

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Rainier Beach CC Debt Service

Project No:	MC-PR-31008	BSL Code:	BC-PR-30000
Project Type:	Debt Service	BSL Name:	Debt and Special Funding
Project Category:	Rehabilitation or Restoration	Location:	8825 Rainier AVE S
Current Project Stage:	N/A	Council District:	Council District 2
Start/End Date:	2019 - 2033	Neighborhood District:	Southeast
Total Project Cost:	\$14,422	Urban Village:	Rainier Beach

This project funds the 20-year debt service payment on bonds issued from 2019 -2033 to pay for the renovation of Rainier Beach Community Center.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	2,006	1	-	-	-	-	-	-	2,007
Real Estate Excise Tax I	4,325	1,124	1,161	1,155	1,159	1,165	1,169	1,157	12,415
Total:	6,331	1,125	1,161	1,155	1,159	1,165	1,169	1,157	14,422
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	2,006	1	-	-	-	-	-	-	2,007
REET I Capital Fund	4,325	1,124	1,161	1,155	1,159	1,165	1,169	1,157	12,415
Total:	6,331	1,125	1,161	1,155	1,159	1,165	1,169	1,157	14,422

O&M Impacts: NA

Aquarium Expansion - Debt Service

Project No:	MC-PR-31009	BSL Code:	BC-PR-30000
Project Type:	Ongoing	BSL Name:	Debt and Special Funding
Project Category:	New Facility	Location:	1483 Alaskan Way
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	2020 - 2043	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

The Seattle Aquarium is owned by Seattle Parks and Recreation and operated by the non-profit Seattle Aquarium Society (SEAS). SEAS is planning a major expansion to the Aquarium's existing footprint to add new programming and visitor capacity. This project supports debt service payments on 20-year Limited Tax General Obligation (LTGO) bonds to pay for the Aquarium Expansion project (MC-PR-21006). The Aquarium Expansion project is part of the overall plan to repair and redevelop the Aquarium and the Central Waterfront area.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park and Recreation Fund	-	426	-	-	-	-	-	-	426
Real Estate Excise Tax I	2,229	1,665	1,671	1,671	1,675	1,674	1,671	1,679	13,935
Total:	2,229	2,091	1,671	1,671	1,675	1,674	1,671	1,679	14,361
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	-	426	-	-	-	-	-	-	426
REET I Capital Fund	2,229	1,665	1,671	1,671	1,675	1,674	1,671	1,679	13,935
Total:	2,229	2,091	1,671	1,671	1,675	1,674	1,671	1,679	14,361

O&M Impacts: NA

Debt Service: Park District

Project No:	MC-PR-31010	BSL Code:	BC-PR-30000
Project Type:	Debt Service	BSL Name:	Debt and Special Funding
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	
Start/End Date:	2026 - 2048	Neighborhood District:	
Total Project Cost:	\$66,654	Urban Village:	Multiple

This project funds the 20-year debt service payment on bonds issued from 2025-2028 to pay for pre-committed Seattle Park District Projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Park District Revenues	-	-	-	6,735	14,980	14,980	14,980	14,980	66,654
Total:	-	-	-	6,735	14,980	14,980	14,980	14,980	66,654
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Park District Fund	-	-	-	6,735	14,980	14,980	14,980	14,980	66,654
Total:	-	-	-	6,735	14,980	14,980	14,980	14,980	66,654

O&M Impacts:

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## Major Maintenance and Asset Management

<b>Project No:</b>	MC-PR-41001	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project provides funding for asset renewal in parks and recreation facilities citywide, including athletic fields, play areas, swimming pools, trails, buildings, accessibility elements, outdoor infrastructure, and related work. This project also funds integrated asset management to track and forecast long-term asset and maintenance needs. Typical major maintenance improvements may include, but are not limited to renovating buildings, Americans with Disabilities (ADA) access improvements, replacing play area structures, forest, landscape, trail maintenance and improvements, swimming pool repairs, athletic field refurbishment, and installation of energy efficient lighting, and related major maintenance work. These projects will address health and safety codes, extend the life of the asset, improve access for all, reduce energy costs, reclaim Parks property, and improve the overall park experience for the public.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
CRS Misc Revenues	58	492	-	-	-	-	-	-	550
Federal Grant Funds	-	4,162	-	-	-	-	-	-	4,162
General Fund	137	2,563	130	-	-	-	-	-	2,830
King County Funds	122	6,693	-	-	-	-	-	-	6,815
King County Voter-Approved Levy	273	1,142	-	-	-	-	-	-	1,415
LTGO Bond Proceeds	626	-	-	4,550	4,550	-	-	-	9,726
Miscellaneous Revenues	148	8,174	3,173	-	-	-	-	-	11,495
Park and Recreation Fund	-	-	186	186	-	-	-	-	372
Payroll Expense Tax	44	956	-	-	-	-	-	-	1,000
Private Funding/Donations	224	1,153	-	-	-	-	-	-	1,376
Real Estate Excise Tax I	7,699	2,907	4,259	3,708	1,144	7,132	4,134	4,139	35,121
Real Estate Excise Tax II	16,208	7,906	2,117	4,048	3,054	-	5,200	3,410	41,944
Seattle Park District Revenues	82,595	51,587	17,700	15,925	15,955	16,572	17,214	17,882	235,430
State Grant Funds	1,402	8,342	-	-	-	-	-	-	9,743
Use of Fund Balance	248	892	-	-	-	-	-	-	1,140
<b>Total:</b>	<b>109,782</b>	<b>96,968</b>	<b>27,565</b>	<b>28,417</b>	<b>24,703</b>	<b>23,704</b>	<b>26,548</b>	<b>25,431</b>	<b>363,118</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2012 Multipurpose LTGO Bond Fund	87	-	-	-	-	-	-	-	87
2014 Multipurpose LTGO Bond Fund	76	-	-	-	-	-	-	-	76
2015 Multipurpose LTGO Bond Fund	463	-	-	-	-	-	-	-	463
2026 Multipurpose LTGO Bond Fund	-	-	-	4,550	-	-	-	-	4,550
2027 Multipurpose LTGO Bond Fund	-	-	-	-	4,550	-	-	-	4,550
General Bond Interest and Redemption Fund	108	5,719	3,173	-	-	-	-	-	9,000
General Fund	137	2,563	130	-	-	-	-	-	2,830
King County Parks Levy Fund	273	2,142	-	-	-	-	-	-	2,415
Park And Recreation Fund	1,710	22,695	186	186	-	-	-	-	24,777
Payroll Expense Tax	44	956	-	-	-	-	-	-	1,000
REET I Capital Fund	7,699	2,907	4,259	3,708	1,144	7,132	4,134	4,139	35,121
REET II Capital Fund	16,208	7,906	2,117	4,048	3,054	-	5,200	3,410	41,944
Seattle Park District Fund	82,595	51,587	17,700	15,925	15,955	16,572	17,214	17,882	235,430
Unrestricted Cumulative	383	492	-	-	-	-	-	-	875

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Reserve Fund

Total:	109,782	96,968	27,565	28,417	24,703	23,704	26,548	25,431	363,118
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O&M Impacts: NA



## Community Center Rehabilitation &amp; Development

<b>Project No:</b>	MC-PR-41002	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project provides funding for improvements at all parks and recreation community centers. Typical improvements include renovation, upgrades, or replacement of major building systems, roof and building envelopes, seismic upgrades, painting, energy efficient lighting and other environmentally sustainable building components, Americans with Disabilities (ADA) access improvements, and related work. In some instances, facilities will be replaced or remodeled to improve programming space. The individual projects will address health and safety codes, extend the life of the asset, improve access for all, reduce energy costs, improve the overall community center experience for the public, and meet today's and future recreation needs.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Federal Grant Funds	-	507	-	-	-	-	-	-	507
LTGO Bond Proceeds	-	-	-	16,900	-	-	-	-	16,900
Park and Recreation Fund	71	43	-	-	-	-	-	-	114
Real Estate Excise Tax I	191	4,377	-	-	-	4,497	4,445	2,843	16,352
Real Estate Excise Tax II	2,837	6,271	765	6,042	6,953	5,371	1,205	1,200	30,644
Seattle Park District Revenues	7,905	9,985	445	463	482	501	521	542	20,844
<b>Total:</b>	<b>11,005</b>	<b>21,182</b>	<b>1,211</b>	<b>23,405</b>	<b>7,434</b>	<b>10,369</b>	<b>6,171</b>	<b>4,585</b>	<b>85,361</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2026 Multipurpose LTGO Bond Fund	-	-	-	16,900	-	-	-	-	16,900
Park And Recreation Fund	71	549	-	-	-	-	-	-	621
REET I Capital Fund	191	4,377	-	-	-	4,497	4,445	2,843	16,352
REET II Capital Fund	2,837	6,271	765	6,042	6,953	5,371	1,205	1,200	30,644
Seattle Park District Fund	7,905	9,985	445	463	482	501	521	542	20,844
<b>Total:</b>	<b>11,005</b>	<b>21,182</b>	<b>1,211</b>	<b>23,405</b>	<b>7,434</b>	<b>10,369</b>	<b>6,171</b>	<b>4,585</b>	<b>85,361</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Saving our City Forests

Project No:	MC-PR-41003	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project restores and maintains Seattle's numerous acres of urban forests. Seattle's trees are aging and inundated with invasive plants, including English ivy, Himalayan blackberry, Scot's broom, and knotweed. This project expands Parks' capacity to restore forest land, and to provide the ongoing monitoring and maintenance work necessary to keep restored areas from being overrun by invasive plants. A healthy urban forest contributes significantly to the health of the environment by cleaning air and water, filtering and retaining storm water, and providing a respite from the built environment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Park District Revenues	12,151	1,398	1,219	1,267	1,318	1,371	1,426	1,483	21,631
Total:	12,151	1,398	1,219	1,267	1,318	1,371	1,426	1,483	21,631
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Park District Fund	12,151	1,398	1,219	1,267	1,318	1,371	1,426	1,483	21,631
Total:	12,151	1,398	1,219	1,267	1,318	1,371	1,426	1,483	21,631

O&M Impacts: NA

Aquarium Major Maintenance

Project No:	MC-PR-41004	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	1483 Alaskan WAY
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This ongoing project provides funds for major maintenance at the Aquarium and other related items. Typical projects include seawater pump replacement, tank repairs, energy efficient systems upgrades, exterior decking repairs, Americans with Disabilities (ADA) access improvements, roofing and seismic upgrades, and related work. The facility was constructed in 1980, and a partial addition was installed on Pier 59 portion of the building in 2006. Due to the harsh saltwater environment, Aquarium facilities have a shorter lifespan than similar facilities not located over saltwater. The individual projects will address health and safety codes, extend the life of the asset, improve access for all, reduce energy costs, and improve the overall Aquarium experience for the public.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Park District Revenues	5,723	2,411	1,409	1,465	1,524	1,585	1,648	1,714	17,480
Total:	5,723	2,411	1,409	1,465	1,524	1,585	1,648	1,714	17,480
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Park District Fund	5,723	2,411	1,409	1,465	1,524	1,585	1,648	1,714	17,480
Total:	5,723	2,411	1,409	1,465	1,524	1,585	1,648	1,714	17,480

O&M Impacts: NA

## Zoo Major Maintenance

<b>Project No:</b>	MC-PR-41005	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	601 N 59TH ST
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 6
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Northwest
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project preserves the Zoo facilities to enable it to operate efficiently. Typical projects include exhibit renovation or replacement, water, electrical, irrigation, and sewer systems replacement, energy efficient improvements, pavement and grounds restoration, Americans with Disabilities (ADA) access improvements, and related work. The oldest buildings at the Zoo were constructed in the 1930s and others have been built in subsequent decades. The individual projects will address health and safety codes, extend the life of the asset, improve access for all, and improve the overall Zoo experience for the public.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Real Estate Excise Tax I	-	572	327	237	246	52	52	52	1,537
Real Estate Excise Tax II	8,403	3,931	2,249	2,441	2,539	2,845	2,961	3,080	28,449
Seattle Park District Revenues	6,084	-	-	-	-	-	-	-	6,084
<b>Total:</b>	<b>14,487</b>	<b>4,503</b>	<b>2,575</b>	<b>2,678</b>	<b>2,786</b>	<b>2,897</b>	<b>3,013</b>	<b>3,131</b>	<b>36,070</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
REET I Capital Fund	-	572	327	237	246	52	52	52	1,537
REET II Capital Fund	8,403	3,931	2,249	2,441	2,539	2,845	2,961	3,080	28,449
Seattle Park District Fund	6,084	-	-	-	-	-	-	-	6,084
<b>Total:</b>	<b>14,487</b>	<b>4,503</b>	<b>2,575</b>	<b>2,678</b>	<b>2,786</b>	<b>2,897</b>	<b>3,013</b>	<b>3,131</b>	<b>36,070</b>

**O&M Impacts:** NA

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## Beach Restoration Program

<b>Project No:</b>	MC-PR-41006	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project provides for periodic beach renourishment and related work at selected sites throughout the City. Work includes, but is not limited to, laying sand and gravel to replenish beaches that have eroded in recent years and to improve substrate for juvenile salmon habitat. This project supports the Restore Our Waters Strategy to improve Seattle's aquatic environments. Note: this Master Project is not funded in the future CIP; however this ongoing work will continue in future years to be fund out of the Major Maintenance Backlog & Asset Management Master Project.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
King County Funds	1,500	-	-	-	-	-	-	-	1,500
Private Funding/Donations	348	446	-	-	-	-	-	-	794
Real Estate Excise Tax I	582	-	-	-	-	-	-	-	582
State Grant Funds	1,206	(21)	-	-	-	-	-	-	1,185
Use of Fund Balance	(21)	21	-	-	-	-	-	-	-
<b>Total:</b>	<b>3,615</b>	<b>446</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,061</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Beach Maintenance Fund	579	-	-	-	-	-	-	-	579
Park And Recreation Fund	2,204	446	-	-	-	-	-	-	2,650
REET I Capital Fund	582	-	-	-	-	-	-	-	582
Unrestricted Cumulative Reserve Fund	250	-	-	-	-	-	-	-	250
<b>Total:</b>	<b>3,615</b>	<b>446</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,061</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Utility Conservation Program

<b>Project No:</b>	MC-PR-41010	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project implements energy conservation projects in collaboration with Seattle City Light, Seattle Public Utilities, Office of Sustainability and Environment, and Puget Sound Energy. Projects may include lighting, heating, and water use renovations at various facilities throughout the Parks system. These projects result in energy savings and better air and water quality, and support the Climate Protection Initiative by reducing greenhouse gas emissions. The cost of these projects is expected to be recovered within approximately five years through reduced utility costs and rebates from the three utilities. Rebates and other additional resources will be pursued to fund future conservation projects.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	111	-	-	-	-	-	-	-	111
Miscellaneous Grants or Donations	1,017	222	105	105	105	105	105	105	1,869
Real Estate Excise Tax I	894	70	-	-	-	-	-	-	964
Real Estate Excise Tax II	2,218	100	100	250	250	250	250	250	3,668
<b>Total:</b>	<b>4,239</b>	<b>392</b>	<b>205</b>	<b>355</b>	<b>355</b>	<b>355</b>	<b>355</b>	<b>355</b>	<b>6,612</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	111	-	-	-	-	-	-	-	111
Park And Recreation Fund	263	222	105	105	105	105	105	105	1,115
REET I Capital Fund	894	70	-	-	-	-	-	-	964
REET II Capital Fund	2,218	100	100	250	250	250	250	250	3,668
Unrestricted Cumulative Reserve Fund	754	-	-	-	-	-	-	-	754
<b>Total:</b>	<b>4,239</b>	<b>392</b>	<b>205</b>	<b>355</b>	<b>355</b>	<b>355</b>	<b>355</b>	<b>355</b>	<b>6,612</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Urban Forestry - Tree Replacement

<b>Project No:</b>	MC-PR-41011	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project replaces each tree removed from developed park land and boulevards with new trees and other related work in accordance with Executive Orders and other city policies.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Miscellaneous Grants or Donations	42	-	-	-	-	-	-	-	42
Payment in Lieu - Trees	-	69	-	-	-	-	-	-	69
Real Estate Excise Tax I	240	-	-	-	-	-	-	-	240
Real Estate Excise Tax II	1,734	102	95	95	95	95	95	95	2,405
Seattle Park District Revenues	337	350	364	379	394	410	426	443	3,105
<b>Total:</b>	<b>2,352</b>	<b>521</b>	<b>459</b>	<b>474</b>	<b>489</b>	<b>505</b>	<b>521</b>	<b>538</b>	<b>5,861</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Park And Recreation Fund	-	69	-	-	-	-	-	-	69
REET I Capital Fund	240	-	-	-	-	-	-	-	240
REET II Capital Fund	1,734	102	95	95	95	95	95	95	2,405
Seattle Park District Fund	337	350	364	379	394	410	426	443	3,105
Unrestricted Cumulative Reserve Fund	42	-	-	-	-	-	-	-	42
<b>Total:</b>	<b>2,352</b>	<b>521</b>	<b>459</b>	<b>474</b>	<b>489</b>	<b>505</b>	<b>521</b>	<b>538</b>	<b>5,861</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Urban Forestry - Green Seattle Partnership

<b>Project No:</b>	MC-PR-41012	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project is a collaborative effort between the City of Seattle, local community organizations, and thousands of volunteers working to restore and actively maintain forested park lands in Seattle. Restoration for each acre typically occurs over multiple years and includes clearing invasive plants, replanting the area with native plants, caring for the plants through establishment, and other related work.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
CRS Misc Revenues	588	-	-	-	-	-	-	-	588
King County Funds	140	117	-	-	-	-	-	-	257
Miscellaneous Revenues	-	125	-	-	-	-	-	-	125
Real Estate Excise Tax I	7,255	-	-	-	-	-	-	-	7,255
Real Estate Excise Tax II	13,591	1,200	1,200	1,700	1,700	1,700	1,700	1,700	24,491
Seattle Park District Revenues	970	1,009	1,049	1,091	1,135	1,180	1,227	1,276	8,938
State Grant Funds	391	-	-	-	-	-	-	-	391
<b>Total:</b>	<b>22,935</b>	<b>2,451</b>	<b>2,249</b>	<b>2,791</b>	<b>2,835</b>	<b>2,880</b>	<b>2,927</b>	<b>2,976</b>	<b>42,045</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Park And Recreation Fund	347	242	-	-	-	-	-	-	589
REET I Capital Fund	7,255	-	-	-	-	-	-	-	7,255
REET II Capital Fund	13,591	1,200	1,200	1,700	1,700	1,700	1,700	1,700	24,491
Seattle Park District Fund	970	1,009	1,049	1,091	1,135	1,180	1,227	1,276	8,938
Unrestricted Cumulative Reserve Fund	772	-	-	-	-	-	-	-	772
<b>Total:</b>	<b>22,935</b>	<b>2,451</b>	<b>2,249</b>	<b>2,791</b>	<b>2,835</b>	<b>2,880</b>	<b>2,927</b>	<b>2,976</b>	<b>42,045</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



Seward Park Forest Restoration

Project No:	MC-PR-41013	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	5900 Lake Washington Blvd S
Current Project Stage:	N/A	Council District:	Council District 2
Start/End Date:	N/A	Neighborhood District:	Southeast
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project provides for the restoration of old growth forest in Seward Park as part of the Green Seattle Partnership. The restoration work will be guided by the established vegetation management plan for Seward Park. This additional work is being funded by private donations. The donations are made to the Seattle Foundation and dispersed to SPR on a yearly basis.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Miscellaneous Grants or Donations	1,011	-	-	-	-	-	-	-	1,011
Private Funding/Donations	211	149	-	-	-	-	-	-	360
Total:	1,222	149	-	-	-	-	-	-	1,371
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	391	149	-	-	-	-	-	-	540
Unrestricted Cumulative Reserve Fund	831	-	-	-	-	-	-	-	831
Total:	1,222	149	-	-	-	-	-	-	1,371

O&M Impacts:

Landscape Restoration Program

Project No:	MC-PR-41017	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program restores developed landscape areas by replacing and installing shrubbery, trees, turf, structural elements, and other elements in parks throughout the City. The program also includes monitoring and plant establishment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Property Sales and Interest Earnings	110	-	-	-	-	-	-	-	110
Real Estate Excise Tax I	1,862	-	-	-	-	-	-	-	1,862
Real Estate Excise Tax II	3,532	430	430	430	430	430	430	430	6,542
Total:	5,504	430	430	430	430	430	430	430	8,514
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	1,862	-	-	-	-	-	-	-	1,862
REET II Capital Fund	3,532	430	430	430	430	430	430	430	6,542
Unrestricted Cumulative Reserve Fund	110	-	-	-	-	-	-	-	110
Total:	5,504	430	430	430	430	430	430	430	8,514

O&M Impacts: NA

## Sport Court Restoration Program

<b>Project No:</b>	MC-PR-41019	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project restores, renovates, or creates new sport courts throughout the City. Restoration focuses on less expensive repairs such as crack repair, color coating, providing new posts, standards, fencing, and other related work. Renovation includes more in-depth work up to and including reconstruction when deemed necessary. Courts are selected based on staff evaluation of conditions. This program maintains and creates playability and extends the serviceable life of courts.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
King County Funds	6	-	-	-	-	-	-	-	6
Miscellaneous Grants or Donations	14	-	-	-	-	-	-	-	14
Real Estate Excise Tax I	95	-	-	-	-	-	-	-	95
Real Estate Excise Tax II	649	-	-	-	-	-	-	-	649
Seattle Park District Revenues	527	2,879	958	996	1,036	1,077	1,120	1,165	9,759
<b>Total:</b>	<b>1,292</b>	<b>2,879</b>	<b>958</b>	<b>996</b>	<b>1,036</b>	<b>1,077</b>	<b>1,120</b>	<b>1,165</b>	<b>10,524</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
REET I Capital Fund	95	-	-	-	-	-	-	-	95
REET II Capital Fund	649	-	-	-	-	-	-	-	649
Seattle Park District Fund	527	2,879	958	996	1,036	1,077	1,120	1,165	9,759
Unrestricted Cumulative Reserve Fund	20	-	-	-	-	-	-	-	20
<b>Total:</b>	<b>1,292</b>	<b>2,879</b>	<b>958</b>	<b>996</b>	<b>1,036</b>	<b>1,077</b>	<b>1,120</b>	<b>1,165</b>	<b>10,524</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Irrigation Replacement and Outdoor Infrastructure Program

<b>Project No:</b>	MC-PR-41020	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project funds studies, renovation, and upgrades for the Department's park irrigation and outdoor infrastructure systems (e.g., water mains, irrigation and drainage lines, sanitary and storm sewers, electrical utilities, roads, paths, trails, retaining walls, bridges, saltwater piers, and related infrastructure). Specific projects are determined by the studies and operational considerations, along with emergency projects. This project provides conservation benefits by reducing water loss due to leaking systems, allocating water flow more efficiently through improved technology, and implementing other related work. It also extends the useful life of the infrastructure and living assets (i.e., plants), and makes the department more resilient to drought and heat conditions due to climate change.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Rates	40	-	-	-	-	-	-	-	40
Real Estate Excise Tax I	959	27	-	-	-	-	-	-	985
Real Estate Excise Tax II	2,147	413	550	550	550	550	550	550	5,859
Seattle Park District Revenues	12	1,301	697	724	753	783	815	847	5,934
<b>Total:</b>	<b>3,158</b>	<b>1,741</b>	<b>1,247</b>	<b>1,274</b>	<b>1,303</b>	<b>1,333</b>	<b>1,365</b>	<b>1,397</b>	<b>12,818</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
REET I Capital Fund	959	27	-	-	-	-	-	-	985
REET II Capital Fund	2,147	413	550	550	550	550	550	550	5,859
Seattle Park District Fund	12	1,301	697	724	753	783	815	847	5,934
Unrestricted Cumulative Reserve Fund	40	-	-	-	-	-	-	-	40
<b>Total:</b>	<b>3,158</b>	<b>1,741</b>	<b>1,247</b>	<b>1,274</b>	<b>1,303</b>	<b>1,333</b>	<b>1,365</b>	<b>1,397</b>	<b>12,818</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Boat Moorage Restoration

Project No:	MC-PR-41021	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	201 Lakeside AVE
Current Project Stage:		Council District:	Council District 2
Start/End Date:		Neighborhood District:	Central
Total Project Cost:	\$8,114	Urban Village:	Not in an Urban Village

This project renovates City-owned boat moorages throughout the park system. Work includes, but is not limited to, repairs to the piles, caps, stringers, decking, and breakwater structures. These repairs expand water access and extend the useful life of boat moorages.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Concession Revenues	300	-	-	-	-	-	-	-	300
Real Estate Excise Tax I	397	5,917	-	-	-	-	-	-	6,314
State Grant Funds	134	1,366	-	-	-	-	-	-	1,500
Use of Fund Balance	(31)	31	-	-	-	-	-	-	-
Total:	800	7,314	-	-	-	-	-	-	8,114
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	103	1,397	-	-	-	-	-	-	1,500
REET I Capital Fund	397	5,917	-	-	-	-	-	-	6,314
Unrestricted Cumulative Reserve Fund	300	-	-	-	-	-	-	-	300
Total:	800	7,314	-	-	-	-	-	-	8,114

O&M Impacts: NA

Urban Forestry - Forest Restoration Program

Project No:	MC-PR-41022	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This program develops forest and vegetation management plans, implements restoration projects at sites throughout the City's park system, removes hazardous trees, and performs other related work. Restoration projects, with much of the work being performed by volunteers, may include removal of invasive plants, such as English ivy and Himalayan blackberry, followed by replanting with native plants. Future funding for this program depends on available resources. This project enhances Seattle's urban forest and supports the Green Seattle Partnership to increase overall City tree canopy and the Restore Our Waters Strategy to improve Seattle's aquatic environments.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Federal Grant Funds	-	4,413	-	-	-	-	-	-	4,413
Real Estate Excise Tax I	786	-	-	-	-	-	-	-	786
Real Estate Excise Tax II	1,902	202	200	200	200	200	200	200	3,304
Total:	2,688	4,615	200	200	200	200	200	200	8,503
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	-	4,413	-	-	-	-	-	-	4,413
REET I Capital Fund	786	-	-	-	-	-	-	-	786
REET II Capital Fund	1,902	202	200	200	200	200	200	200	3,304
Total:	2,688	4,615	200	200	200	200	200	200	8,503

O&M Impacts: NA

Neighborhood Response Program

Project No:	MC-PR-41024	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides funding for small projects identified by the community. Projects address small scale requests to resolve emergent issues and/or major maintenance activities or renovations performed in conjunction with development-oriented Neighborhood Matching Fund (NMF) projects. This program enables the Department to respond quickly to community requests for repairs in neighborhood parks.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
King County Funds	37	-	-	-	-	-	-	-	37
Private Funding/Donations	936	52	-	-	-	-	-	-	987
Real Estate Excise Tax I	953	20	-	-	-	-	-	-	973
Real Estate Excise Tax II	1,692	482	250	250	250	250	250	250	3,674
Total:	3,618	554	250	250	250	250	250	250	5,672
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	953	20	-	-	-	-	-	-	973
REET II Capital Fund	1,692	482	250	250	250	250	250	250	3,674
Unrestricted Cumulative Reserve Fund	973	52	-	-	-	-	-	-	1,024
Total:	3,618	554	250	250	250	250	250	250	5,672

O&M Impacts: NA

## Pavement Restoration Program

<b>Project No:</b>	MC-PR-41025	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project funds various project activities, including, but not limited to, seal-coats to new pavement to extend its lifespan, pavement patching, sub-grade repairs, overlays to small areas, and repairs associated with pavement failures (e.g., heaving, sinking, cracking, and root invasion). Improvements reduce damage to asphalt, lengthen pavement lifespan, and reduce safety hazards such as uneven pavement.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Federal Grant Funds	600	-	-	-	-	-	-	-	600
Miscellaneous Grants or Donations	42	-	-	-	-	-	-	-	42
Real Estate Excise Tax I	757	-	-	-	-	-	-	-	757
Real Estate Excise Tax II	2,699	319	390	400	400	400	400	400	5,409
<b>Total:</b>	<b>4,098</b>	<b>319</b>	<b>390</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>6,807</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
REET I Capital Fund	757	-	-	-	-	-	-	-	757
REET II Capital Fund	2,699	319	390	400	400	400	400	400	5,409
Unrestricted Cumulative Reserve Fund	642	-	-	-	-	-	-	-	642
<b>Total:</b>	<b>4,098</b>	<b>319</b>	<b>390</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>400</b>	<b>6,807</b>

**O&M Impacts:** NA

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Trails Renovation Program

Project No:	MC-PR-41026	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project implements a comprehensive trail renovation strategy. Funding addresses trail failures throughout the park system to correct safety problems, prevent further erosion and deterioration, and perform other related work. The project leverages community support by providing technical assistance, training, and materials to district staff and volunteers who are engaged in other trail-related projects. Trail projects that require significant design or permitting will be funded out of the Major Maintenance project.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	1,943	-	-	-	-	-	-	-	1,943
Real Estate Excise Tax II	2,744	356	350	350	350	350	350	350	5,200
Total:	4,687	356	350	350	350	350	350	350	7,143
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	1,943	-	-	-	-	-	-	-	1,943
REET II Capital Fund	2,744	356	350	350	350	350	350	350	5,200
Total:	4,687	356	350	350	350	350	350	350	7,143

O&M Impacts: NA

HVAC System Duct Cleaning Program - Large Buildings

Project No:	MC-PR-41028	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project provides periodic (every two to five years) cleaning of the air ducts in the heating, ventilation, and air conditioning (HVAC) systems in pool natatoriums, community centers, and other Department-owned buildings. This maintenance increases the lifespan of these systems and reduces potential future major maintenance projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Property Sales and Interest Earnings	485	40	35	35	35	35	35	35	735
Total:	485	40	35	35	35	35	35	35	735
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Unrestricted Cumulative Reserve Fund	485	40	35	35	35	35	35	35	735
Total:	485	40	35	35	35	35	35	35	735

O&M Impacts: NA

Parks Upgrade Program

Project No:	MC-PR-41029	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides minor capital improvements to low-income area parks throughout the City. Conservation Corps Program staff perform this work, providing training opportunities for low-income, homeless, and other at-risk community members. Program elements include provision of ADA improvements to parks and park restrooms, accessible drinking fountain installation, basketball court construction, bench and picnic table installation, tree purchase and planting, and other small-scale capital projects. Funding is also targeted to projects that can be integrated with other community-identified amenities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Federal Community Development Block Grant	7,009	808	808	808	808	808	808	808	12,665
Real Estate Excise Tax II	1,524	-	-	-	-	-	-	-	1,524
Total:	8,533	808	808	808	808	808	808	808	14,189
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	7,009	808	808	808	808	808	808	808	12,665
REET II Capital Fund	1,524	-	-	-	-	-	-	-	1,524
Total:	8,533	808	808	808	808	808	808	808	14,189

O&M Impacts: NA

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## Municipal Energy Efficiency Program - Parks

<b>Project No:</b>	MC-PR-41030	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide Multiple Locations
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project provides for investment in more energy efficient building systems and other facility efficiency improvements. By making these investments the City expects future savings in utility costs, and significant progress toward carbon neutrality. This program is intended to fund facility retrofit projects identified by energy audits. These projects are identified and worked on in collaboration with the Office for Sustainability and Environment (OSE) and funding varies by year.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	478	-	-	-	-	-	-	-	478
Payroll Expense Tax	-	400	41	-	-	-	-	-	441
Real Estate Excise Tax I	2,481	1,727	-	-	-	-	-	-	4,207
Real Estate Excise Tax II	246	-	154	195	-	-	-	-	595
State Grant Funds	-	173	-	-	-	-	-	-	173
<b>Total:</b>	<b>3,205</b>	<b>2,300</b>	<b>195</b>	<b>195</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,894</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2011 Multipurpose LTGO Bond Fund	478	-	-	-	-	-	-	-	478
Park And Recreation Fund	-	173	-	-	-	-	-	-	173
Payroll Expense Tax	-	400	41	-	-	-	-	-	441
REET I Capital Fund	2,481	1,727	-	-	-	-	-	-	4,207
REET II Capital Fund	246	-	154	195	-	-	-	-	595
<b>Total:</b>	<b>3,205</b>	<b>2,300</b>	<b>195</b>	<b>195</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,894</b>

**O&M Impacts:** NA

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## ADA Compliance - Parks

<b>Project No:</b>	MC-PR-41031	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project provides for accessibility improvements for people of all abilities at a number of parks facilities. Work is prioritized based on a combination of factors including the Citywide Barrier Removal Schedule, parks and facilities with the greatest amount of programming, and race and social equity. Examples of work consist of creating accessible parking and routes to activity areas, adjustments to signage, door closures, restroom fixtures, and other related work. This program is critical for providing access to Seattle Parks and Recreation facilities, parks, and programming to users of all abilities.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Federal Community Development Block Grant	840	(3)	-	-	-	-	-	-	837
Federal Grant Funds	697	2	-	-	-	-	-	-	700
Real Estate Excise Tax I	9,259	4,386	-	-	-	-	-	-	13,646
Real Estate Excise Tax II	3,640	1,393	2,270	3,230	2,000	2,000	3,000	3,000	20,533
Seattle Park District Revenues	-	2,754	1,460	1,518	1,579	1,642	1,708	1,776	12,438
<b>Total:</b>	<b>14,437</b>	<b>8,533</b>	<b>3,730</b>	<b>4,748</b>	<b>3,579</b>	<b>3,642</b>	<b>4,708</b>	<b>4,776</b>	<b>48,154</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Park And Recreation Fund	1,537	-	-	-	-	-	-	-	1,537
REET I Capital Fund	9,259	4,386	-	-	-	-	-	-	13,646
REET II Capital Fund	3,640	1,393	2,270	3,230	2,000	2,000	3,000	3,000	20,533
Seattle Park District Fund	-	2,754	1,460	1,518	1,579	1,642	1,708	1,776	12,438
<b>Total:</b>	<b>14,437</b>	<b>8,533</b>	<b>3,730</b>	<b>4,748</b>	<b>3,579</b>	<b>3,642</b>	<b>4,708</b>	<b>4,776</b>	<b>48,154</b>

O&M Impacts: NA

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Green Lake CC - Evans Pool Roof Replacement & Solar Hot Water

Project No:	MC-PR-41034	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	7201 E Green Lake Dr N
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 6
Start/End Date:	2013 - 2024	Neighborhood District:	Northwest
Total Project Cost:	\$1,672	Urban Village:	Green Lake

This project demolishes the existing 15,130 square foot Evans Pool roof and the 13,625 Community Center roof and replaces them with a rubberized membrane roofing/EPDM system and solar panels to supplement the pool hot water system, seismic improvements, and related work. The flat roof section of the roof will accommodate a 1,000,000 Btu/day system and will help to reduce pool heating costs.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	1,402	271	-	-	-	-	-	-	1,672
Total:	1,402	271	-	-	-	-	-	-	1,672
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	1,402	271	-	-	-	-	-	-	1,672
Total:	1,402	271	-	-	-	-	-	-	1,672

O&M Impacts: NA

## Public Restroom Renovations

<b>Project No:</b>	MC-PR-41036	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Multiple
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project renovates selected public restrooms for improved ADA access, ventilation, finishes (walls and floors), and security. The renovations also may include reconfigured stalls, new toilets, urinals, and sinks, grab-bars, paint and finishes, and other related work, depending on the needs of a particular site. In some cases, a public restroom may be replaced or reconfigured to allow for non-gender specific accessible use. Public Restrooms are prioritized for work based on the results of condition assessments while also factoring in race and social equity, emergent needs, and the location's status on the BRS schedule. Where priorities align, SPR also makes an effort to combine work at public restrooms with other work on the site. This project was previously named Comfort Station Renovations.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
CRS Misc Revenues	303	2	-	-	-	-	-	-	305
King County Parks Levy	776	-	-	-	-	-	-	-	776
King County Voter-Approved Levy	1,546	583	300	300	300	300	300	300	3,929
Real Estate Excise Tax I	580	180	-	-	-	-	-	-	760
Real Estate Excise Tax II	432	133	-	-	-	-	-	-	565
Seattle Park District Revenues	-	4,310	2,231	2,284	1,440	1,497	1,557	1,619	14,938
<b>Total:</b>	<b>3,636</b>	<b>5,208</b>	<b>2,531</b>	<b>2,584</b>	<b>1,740</b>	<b>1,797</b>	<b>1,857</b>	<b>1,919</b>	<b>21,273</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
King County Parks Levy Fund	2,322	583	300	300	300	300	300	300	4,705
REET I Capital Fund	580	180	-	-	-	-	-	-	760
REET II Capital Fund	432	133	-	-	-	-	-	-	565
Seattle Park District Fund	-	4,310	2,231	2,284	1,440	1,497	1,557	1,619	14,938
Unrestricted Cumulative Reserve Fund	303	2	-	-	-	-	-	-	305
<b>Total:</b>	<b>3,636</b>	<b>5,208</b>	<b>2,531</b>	<b>2,584</b>	<b>1,740</b>	<b>1,797</b>	<b>1,857</b>	<b>1,919</b>	<b>21,273</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Loyal Heights Community Center Renovation

Project No:	MC-PR-41038	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	2101 N 77th ST
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 6
Start/End Date:		Neighborhood District:	Ballard
Total Project Cost:	\$30,971	Urban Village:	Not in an Urban Village

This project renovates the building including interior space renovations, roof replacement, ADA improvements, seismic upgrades, window glazing, major systems improvements and related work. Combined, these renovations make the building safer, more efficient, and more accessible for users.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
LTGO Bond Proceeds	-	-	-	29,000	-	-	-	-	29,000
Real Estate Excise Tax II	148	1,073	-	-	-	-	-	-	1,221
Seattle Park District Revenues	-	750	-	-	-	-	-	-	750
Total:	148	1,823	-	29,000	-	-	-	-	30,971
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2026 Multipurpose LTGO Bond Fund	-	-	-	29,000	-	-	-	-	29,000
REET II Capital Fund	148	1,073	-	-	-	-	-	-	1,221
Seattle Park District Fund	-	750	-	-	-	-	-	-	750
Total:	148	1,823	-	29,000	-	-	-	-	30,971

O&M Impacts: NA



## Play Area Renovations

<b>Project No:</b>	MC-PR-41039	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Multiple
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project funds the programmatic renovation of play areas within the park system. Improvements may include equipment replacement, ADA access, stormwater management, surfacing and containment renovation, and other related work. The sites will be determined each year based on factors including combination of age, assessed condition, and race and social equity.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	57	3	-	-	-	-	-	-	60
King County Voter-Approved Levy	2,522	1,629	700	700	700	700	700	700	8,351
Real Estate Excise Tax I	1,753	247	-	1,000	1,000	1,000	1,000	1,000	7,000
Real Estate Excise Tax II	1,161	1,531	1,426	108	-	-	-	-	4,226
Seattle Park District Revenues	106	2,058	1,147	1,193	1,241	1,291	1,342	1,396	9,774
<b>Total:</b>	<b>5,599</b>	<b>5,468</b>	<b>3,273</b>	<b>3,001</b>	<b>2,941</b>	<b>2,991</b>	<b>3,042</b>	<b>3,096</b>	<b>29,411</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	57	3	-	-	-	-	-	-	60
King County Parks Levy Fund	2,522	1,629	700	700	700	700	700	700	8,351
REET I Capital Fund	1,753	247	-	1,000	1,000	1,000	1,000	1,000	7,000
REET II Capital Fund	1,161	1,531	1,426	108	-	-	-	-	4,226
Seattle Park District Fund	106	2,058	1,147	1,193	1,241	1,291	1,342	1,396	9,774
<b>Total:</b>	<b>5,599</b>	<b>5,468</b>	<b>3,273</b>	<b>3,001</b>	<b>2,941</b>	<b>2,991</b>	<b>3,042</b>	<b>3,096</b>	<b>29,411</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Lake City Community Center Redevelopment

<b>Project No:</b>	MC-PR-41040	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	12531 28th Avenue NE
<b>Current Project Stage:</b>	Stage 2 - Initiation, Project Definition, & Planning	<b>Council District:</b>	Council District 5
<b>Start/End Date:</b>		<b>Neighborhood District:</b>	North
<b>Total Project Cost:</b>	\$40,100	<b>Urban Village:</b>	Lake City

This project will replace the current Lake City Community Center with a new facility and perform other related work. The new Lake City Community Center will be more accessible for all users and include improved recreation spaces. The project began with a feasibility study that identified the probable costs associated with a variety of options such as underground parking, gym size, possible childcare rooms and facilities, and number of floors and other recreation spaces.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	-	-	-	28,000	-	-	-	-	28,000
Real Estate Excise Tax I	500	-	-	3,375	-	-	-	-	3,875
Real Estate Excise Tax II	306	3,194	2,163	562	-	-	-	-	6,226
State Grant Funds	-	2,000	-	-	-	-	-	-	2,000
<b>Total:</b>	<b>806</b>	<b>5,194</b>	<b>2,163</b>	<b>31,937</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,100</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2026 Multipurpose LTGO Bond Fund	-	-	-	28,000	-	-	-	-	28,000
Park And Recreation Fund	-	2,000	-	-	-	-	-	-	2,000
REET I Capital Fund	500	-	-	3,375	-	-	-	-	3,875
REET II Capital Fund	306	3,194	2,163	562	-	-	-	-	6,226
<b>Total:</b>	<b>806</b>	<b>5,194</b>	<b>2,163</b>	<b>31,937</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>40,100</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Joint Preschool Site and Tenant Improvements

Project No:	MC-PR-41042	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project provides funding to evaluate, plan, and design preschool classrooms and to further perform the necessary alterations, tenant improvements, site improvements, and other related improvements necessary to expand, renovate, or construct preschool classrooms at Parks sites/facilities. This project is primarily funded by the Seattle Preschool Program Levy.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax II	9	-	-	-	-	-	-	-	9
Seattle Preschool Program Levy Funds	3,211	619	-	-	-	-	-	-	3,830
Total:	3,219	619	-	-	-	-	-	-	3,838
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET II Capital Fund	9	-	-	-	-	-	-	-	9
Seattle Preschool Levy Fund	3,211	619	-	-	-	-	-	-	3,830
Total:	3,219	619	-	-	-	-	-	-	3,838

O&M Impacts: NA

Victor Steinbrueck Parking Envelope

Project No:	MC-PR-41044	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	2001 Western Ave
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 7
Start/End Date:	2017 - 2024	Neighborhood District:	Downtown
Total Project Cost:	\$5,000	Urban Village:	Downtown

This project will replace the existing membrane between the westerly portion of Victor Steinbrueck Park and the Unico parking garage below, and other related items. The membrane is a waterproofing layer that keeps stormwater and irrigation that falls on the park from entering the garage below and damaging the concrete structure. The membrane was installed in 1981 when the park was originally constructed on top of the parking garage. These membranes typically last no more than 30 years; the existing membrane has failed and no longer prevents water from entering the garage below. The membrane replacement requires the removal and subsequent replacement of all the park improvements above and the installation of a new drainage system. The new membrane will provide a waterproofed foundation for the associated park renovation project.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	1	1,499	-	-	-	-	-	-	1,500
Real Estate Excise Tax II	2,352	1,148	-	-	-	-	-	-	3,500
Total:	2,353	2,648	-	-	-	-	-	-	5,000
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	1	1,499	-	-	-	-	-	-	1,500
REET II Capital Fund	2,352	1,148	-	-	-	-	-	-	3,500
Total:	2,353	2,648	-	-	-	-	-	-	5,000

O&M Impacts: NA

Woodland Park Zoo Night Exhibit Renovation

Project No:	MC-PR-41046	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	700 N 50th St
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 6
Start/End Date:	2017 - 2026	Neighborhood District:	Lake Union
Total Project Cost:	\$16,910	Urban Village:	Not in an Urban Village

This project provides funding to re-build the Woodland Park Zoo Night Exhibit, and other related work. The Exhibit was substantially damaged in December of 2016. This project is funded by insurance proceeds.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Miscellaneous Grants or Donations	387	-	-	-	-	-	-	-	387
Miscellaneous Revenues	2,447	14,076	-	-	-	-	-	-	16,523
Total:	2,834	14,076	-	-	-	-	-	-	16,910
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	2,163	14,076	-	-	-	-	-	-	16,239
Unrestricted Cumulative Reserve Fund	670	-	-	-	-	-	-	-	670
Total:	2,834	14,076	-	-	-	-	-	-	16,910

O&M Impacts: NA

Loyal Heights Playfield Turf Replacement

Project No:	MC-PR-41048	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	2101 N 77th ST
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 6
Start/End Date:	2018 - 2024	Neighborhood District:	Ballard
Total Project Cost:	\$1,197	Urban Village:	Not in an Urban Village

This project replaces the synthetic turf field surfacing (134,000 square feet) which was installed in 2006, and is near the end of its lifecycle. This improvement allows the continued use and scheduling of the playfield for soccer, baseball, and other activities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax II	1,197	-	-	-	-	-	-	-	1,197
Total:	1,197	-	-	-	-	-	-	-	1,197

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET II Capital Fund	1,197	-	-	-	-	-	-	-	1,197
Total:	1,197	-	-	-	-	-	-	-	1,197

O&M Impacts: NA

Magnuson Park Athletic Field 12 Conversion

Project No:	MC-PR-41064	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Improved Facility	Location:	7400 Sand Point Way NE
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 4
Start/End Date:	2027 - 2029	Neighborhood District:	Northeast
Total Project Cost:	\$10,320	Urban Village:	Not in an Urban Village

This project converts existing grass to synthetic turf, installs lighting, drainage improvements, and performs related work. Per the Magnuson Park Master Plan, the field is located south of the existing field 6 and west of the existing field 7 and will be reconfigured into field 12. This improvement allows for greater use and scheduling of the playfield for soccer, and other activities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	-	-	-	-	3,396	798	-	-	4,194
Real Estate Excise Tax II	-	-	-	-	334	3,792	2,000	-	6,126
Total:	-	-	-	-	3,730	4,590	2,000	-	10,320
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	-	-	-	-	3,396	798	-	-	4,194
REET II Capital Fund	-	-	-	-	334	3,792	2,000	-	6,126
Total:	-	-	-	-	3,730	4,590	2,000	-	10,320

O&M Impacts: NA

West Magnolia Playfield South Athletic Field Conversion

Project No:	MC-PR-41066	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Improved Facility	Location:	2550 34th Ave W
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 7
Start/End Date:	2029 - 2031	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	\$5,140	Urban Village:	Not in an Urban Village

This project converts an existing grass athletic field of approximately 135,500 square feet to synthetic turf, replaces lighting, installs drainage improvements, and performs related work. This improvement allows for enhanced use and scheduling of the playfield for soccer, lacrosse, baseball, and other activities. Funding for this project was eliminated from the 6-year CIP in the 2021 Proposed Budget.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax II	-	-	-	-	-	-	1,070	4,070	5,140
Total:	-	-	-	-	-	-	1,070	4,070	5,140
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET II Capital Fund	-	-	-	-	-	-	1,070	4,070	5,140
Total:	-	-	-	-	-	-	1,070	4,070	5,140

O&M Impacts: NA



Magnuson Community Center Improvements

Project No:	MC-PR-41067	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Improved Facility	Location:	7110 62nd AVE NE
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 4
Start/End Date:	2018 - 2024	Neighborhood District:	Northeast
Total Project Cost:	\$4,186	Urban Village:	Not in an Urban Village

This project provides funding for design and renovation of the Magnuson Park Community Center (Building #47) to reconfigure the interior space of the south side of the building for increased programming options. Work on Building #47 will include new mechanical, electrical, and plumbing components, window replacement, hazardous material abatement, and other related work. These improvements will greatly expand programming ability at Magnuson Community Center and make the facility more energy efficient and more comfortable in the summer.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
King County Funds	1,036	-	-	-	-	-	-	-	1,036
Real Estate Excise Tax I	50	-	-	-	-	-	-	-	50
Real Estate Excise Tax II	978	172	-	-	-	-	-	-	1,150
State Grant Funds	1,950	-	-	-	-	-	-	-	1,950
Total:	4,014	172	-	-	-	-	-	-	4,186
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	2,986	-	-	-	-	-	-	-	2,986
REET I Capital Fund	50	-	-	-	-	-	-	-	50
REET II Capital Fund	978	172	-	-	-	-	-	-	1,150
Total:	4,014	172	-	-	-	-	-	-	4,186

O&M Impacts: NA

Athletic Field Replacements

Project No:	MC-PR-41070	BSL Code:	BC-PR-40000
Project Type:	Ongoing	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	N/A
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This program replaces field surfacing systems for fields at the end of their lifecycle. These replacements may include replacement or addition of natural turf, fiber carpets, drainage features, infill material, shock attenuation layers, and other related work to allow the continued safe and playable use and scheduling of playfields for sports and other activities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	4,323	281	-	-	-	-	-	-	4,605
Real Estate Excise Tax II	6,896	766	347	3,259	-	2,440	3,000	9,000	25,709
Total:	11,220	1,047	347	3,259	-	2,440	3,000	9,000	30,313
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	4,323	281	-	-	-	-	-	-	4,605
REET II Capital Fund	6,896	766	347	3,259	-	2,440	3,000	9,000	25,709
Total:	11,220	1,047	347	3,259	-	2,440	3,000	9,000	30,313

O&M Impacts: NA

Green Lake Community Center & Evans Pool Substantial Alteration

Project No:	MC-PR-41071	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	7201 E Green Lake DR N
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 6
Start/End Date:		Neighborhood District:	Northwest
Total Project Cost:	\$61,688	Urban Village:	Green Lake

This project will provide a comprehensive renovation of Green Lake Community Center and Evans pool to extend the life of the facility and update it to meet current programming needs, building code compliance, standards, and other related items.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
LTGO Bond Proceeds	-	-	-	56,000	-	-	-	-	56,000
Real Estate Excise Tax II	1,000	-	-	-	-	-	-	-	1,000
Seattle Park District Revenues	294	3,206	521	667	-	-	-	-	4,688
Total:	1,294	3,206	521	56,667	-	-	-	-	61,688
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2026 Multipurpose LTGO Bond Fund	-	-	-	56,000	-	-	-	-	56,000
REET II Capital Fund	1,000	-	-	-	-	-	-	-	1,000
Seattle Park District Fund	294	3,206	521	667	-	-	-	-	4,688
Total:	1,294	3,206	521	56,667	-	-	-	-	61,688

O&M Impacts: NA

## West Queen Anne Playfield Conversion

<b>Project No:</b>	MC-PR-41072	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	1901 1st AVE W
<b>Current Project Stage:</b>	Stage 1 - Pre-Project Development	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2020 - 2028	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	\$7,003	<b>Urban Village:</b>	Not in an Urban Village

This project will improve playability and increase year-round athletic field capacity at West Queen Anne Playfield. The existing natural turf field will be replaced with a synthetic field, and paths will be re-paved to improve accessibility, along with related work. The new synthetic turf field will expand capacity and play-time in an area of the city with few synthetic turf athletic fields.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Real Estate Excise Tax II	1	199	-	1,000	3,947	520	-	-	5,667
Seattle Park District Revenues	-	-	1,336	-	-	-	-	-	1,336
<b>Total:</b>	<b>1</b>	<b>199</b>	<b>1,336</b>	<b>1,000</b>	<b>3,947</b>	<b>520</b>	<b>-</b>	<b>-</b>	<b>7,003</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
REET II Capital Fund	1	199	-	1,000	3,947	520	-	-	5,667
Seattle Park District Fund	-	-	1,336	-	-	-	-	-	1,336
<b>Total:</b>	<b>1</b>	<b>199</b>	<b>1,336</b>	<b>1,000</b>	<b>3,947</b>	<b>520</b>	<b>-</b>	<b>-</b>	<b>7,003</b>

**O&M Impacts:** NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Pathways Park Renovation

<b>Project No:</b>	MC-PR-41073	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	5201 Sand Point Way NE
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 4
<b>Start/End Date:</b>	2020 - 2024	<b>Neighborhood District:</b>	Northeast
<b>Total Project Cost:</b>	\$6,372	<b>Urban Village:</b>	Not in an Urban Village

This project will renovate the eastern portion of Pathways Park to create an inclusive park space for people of diverse abilities. The current play area will be replaced with new play features along a renovated loop pathway with landscape improvements. The project will also include improved and expanded accessible parking, restroom improvements, and related work. This project used to be called Burke-Gilman Playground Park Renovation.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
King County Funds	-	500	-	-	-	-	-	-	500
King County Parks Levy	530	-	-	-	-	-	-	-	530
King County Voter-Approved Levy	270	-	-	-	-	-	-	-	270
Private Funding/Donations	2,222	725	-	-	-	-	-	-	2,946
Real Estate Excise Tax I	200	-	-	-	-	-	-	-	200
State Grant Funds	468	1,459	-	-	-	-	-	-	1,926
<b>Total:</b>	<b>3,689</b>	<b>2,683</b>	-	-	-	-	-	-	<b>6,372</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
King County Parks Levy Fund	800	-	-	-	-	-	-	-	800
Park And Recreation Fund	2,689	2,683	-	-	-	-	-	-	5,372
REET I Capital Fund	200	-	-	-	-	-	-	-	200
<b>Total:</b>	<b>3,689</b>	<b>2,683</b>	-	-	-	-	-	-	<b>6,372</b>

## O&amp;M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Soundview Athletic Field Conversion

Project No:	MC-PR-41074	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Improved Facility	Location:	1590 NW 90th St
Current Project Stage:	Stage 3 - Design	Council District:	Council District 6
Start/End Date:	2022 - 2026	Neighborhood District:	Ballard
Total Project Cost:	\$10,239	Urban Village:	Not in an Urban Village

This project funds construction for a renovated west athletic field at Soundview Playfield. The existing grass playfield will be converted to synthetic turf. Athletic field lighting and on-site storm water retention facilities will be installed and pathways and dugouts will be renovated to improve access for people of all abilities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	227	1,273	5,200	-	-	-	-	-	6,700
Seattle Park District Revenues	-	-	973	2,216	-	-	-	-	3,189
State Grant Funds	-	350	-	-	-	-	-	-	350
Total:	227	1,623	6,173	2,216	-	-	-	-	10,239
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	-	350	-	-	-	-	-	-	350
REET I Capital Fund	227	1,273	5,200	-	-	-	-	-	6,700
Seattle Park District Fund	-	-	973	2,216	-	-	-	-	3,189
Total:	227	1,623	6,173	2,216	-	-	-	-	10,239

O&M Impacts:

Carkeek Park Bridge Replacement Project

Project No:	MC-PR-41075	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	950 NW Carkeek Park Road
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 5
Start/End Date:	2022 - 2026	Neighborhood District:	Northwest
Total Project Cost:	\$7,466	Urban Village:	Not in an Urban Village

This project replaces and removes the existing pedestrian bridge that provides access to the beach at Carkeek Park and other related items. Examples of work include but are not limited to installing new bridge foundations, columns, and decking, improvements to the parking lot and walkways to ensure accessibility, and repair of parking lots and roadways that may be impacted by construction traffic.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	371	1,529	2,704	562	-	-	-	-	5,166
State Grant Funds	-	2,300	-	-	-	-	-	-	2,300
Total:	371	3,829	2,704	562	-	-	-	-	7,466
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park And Recreation Fund	-	2,300	-	-	-	-	-	-	2,300
REET I Capital Fund	371	1,529	2,704	562	-	-	-	-	5,166
Total:	371	3,829	2,704	562	-	-	-	-	7,466

O&M Impacts:

Amy Yee Tennis Center Renovation

Project No:	MC-PR-41076	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	Rehabilitation or Restoration	Location:	2000 Martin Luther King Jr. Way, S.
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 3
Start/End Date:		Neighborhood District:	
Total Project Cost Range:	8,000 - 12,000	Urban Village:	North Rainier

This project provides building envelope and structural upgrades to stabilize Amy Yee Tennis Center. Examples of work includes re-roofing, insulation, structural upgrades, and addressing the building water penetration from the hillside. New court heating and ventilation and lighting replacement would also be implemented if budget allows, in addition to other interior renovations as identified in in the 2019 feasibility study. These improvements would greatly improve the playing experience at the center and reduce the risk of additional deferred maintenance caused by the current roof and walls which have a number of known active leaks.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Park District Revenues	1,366	2,634	6,000	-	-	-	-	-	10,000
Total:	1,366	2,634	6,000	-	-	-	-	-	10,000
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Park District Fund	1,366	2,634	6,000	-	-	-	-	-	10,000
Total:	1,366	2,634	6,000	-	-	-	-	-	10,000

Financial Planning Strategy: This is an early planning estimate; total project cost will be determined once the project is baselined at 30% design.

O&M Impacts:



## Magnuson Major Maintenance

<b>Project No:</b>	MC-PR-41077	<b>BSL Code:</b>	BC-PR-40000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Fix It First
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	7400 Sandpoint Way NE
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 4
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project provides funds for some of the most pressing building and infrastructure needs at Magnuson Park. Examples of projects include building stabilization and renovation to meet current codes, safety and accessibility improvements to roads and pathways, utility upgrades, and other related work. The individual projects will extend the life of assets, improve life safety, reduce energy costs, and expand access to park amenities.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Real Estate Excise Tax II	-	-	-	769	1,100	1,147	2,463	1,000	6,479
Seattle Park District Revenues	53	1,535	842	876	911	947	985	1,025	7,176
<b>Total:</b>	<b>53</b>	<b>1,535</b>	<b>842</b>	<b>1,645</b>	<b>2,011</b>	<b>2,095</b>	<b>3,448</b>	<b>2,025</b>	<b>13,654</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
REET II Capital Fund	-	-	-	769	1,100	1,147	2,463	1,000	6,479
Seattle Park District Fund	53	1,535	842	876	911	947	985	1,025	7,176
<b>Total:</b>	<b>53</b>	<b>1,535</b>	<b>842</b>	<b>1,645</b>	<b>2,011</b>	<b>2,095</b>	<b>3,448</b>	<b>2,025</b>	<b>13,654</b>

### O&M Impacts:

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8th and Mercer Community Center Development

Project No:	MC-PR-41078	BSL Code:	BC-PR-40000
Project Type:	Discrete	BSL Name:	Fix It First
Project Category:	New Investment	Location:	Mercer St. and 8th Ave N
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 7
Start/End Date:		Neighborhood District:	
Total Project Cost Range:	14,200 - 21,300	Urban Village:	South Lake Union

This project will plan, design, and construct a new Community Center at Mercer St. and 8th Ave North. This project was approved by City Council as a public benefit in the sale of City-owned property at that location. The developer provides the space (25-year lease with up to 15 additional years through two options) with the City responsible for tenant improvements (estimated at ~\$17 million) and an ongoing commitment to operate the facility.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
LTGO Bond Proceeds	-	-	-	17,000	-	-	-	-	17,000
Seattle Park District Revenues	-	750	-	-	-	-	-	-	750
Total:	-	750	-	17,000	-	-	-	-	17,750
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2026 Multipurpose LTGO Bond Fund	-	-	-	17,000	-	-	-	-	17,000
Seattle Park District Fund	-	750	-	-	-	-	-	-	750
Total:	-	750	-	17,000	-	-	-	-	17,750

Financial Planning Strategy: This is an early planning estimate; total project cost will be determined once the project is baselined at 30% design.

O&M Impacts:

## Rejuvenate Our P-Patches

<b>Project No:</b>	MC-PR-51001	<b>BSL Code:</b>	BC-PR-50000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Maintaining Parks and Facilities
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project revitalizes the City's numerous P-Patch Community Gardens and Urban Food Systems program gardens and orchards. Typical projects will improve the paths, improve and construct planting beds and common areas, improve Americans with Disabilities (ADA) access, update aging infrastructure, and related work. The first P-Patch was constructed in 1973, and more have been added over the years. The individual projects will address safety and code requirements, extend the life of the asset, and improve accessibility.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Payroll Expense Tax	-	67	-	-	-	-	-	-	67
Seattle Park District Revenues	1,372	729	261	271	282	293	305	317	3,832
<b>Total:</b>	<b>1,372</b>	<b>796</b>	<b>261</b>	<b>271</b>	<b>282</b>	<b>293</b>	<b>305</b>	<b>317</b>	<b>3,898</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Payroll Expense Tax	-	67	-	-	-	-	-	-	67
Seattle Park District Fund	1,372	729	261	271	282	293	305	317	3,832
<b>Total:</b>	<b>1,372</b>	<b>796</b>	<b>261</b>	<b>271</b>	<b>282</b>	<b>293</b>	<b>305</b>	<b>317</b>	<b>3,898</b>

**O&M Impacts:** NA

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Improve Dog Off-Leash Areas

Project No:	MC-PR-51002	BSL Code:	BC-PR-50000
Project Type:	Ongoing	BSL Name:	Maintaining Parks and Facilities
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project improves the City's dog off-leash areas, most of which have aging infrastructure. This project will also support new dog off-leash areas as funding is provided. Typical projects will improve Americans with Disabilities (ADA) access, address drainage and erosion issues, update aging infrastructure, and related work. These projects make these off-leash areas make more accessible and safe for parks users.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax II	101	-	-	-	-	-	-	-	101
Seattle Park District Revenues	1,004	435	1,569	1,574	350	156	162	169	5,419
Total:	1,105	435	1,569	1,574	350	156	162	169	5,520

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET II Capital Fund	101	-	-	-	-	-	-	-	101
Seattle Park District Fund	1,004	435	1,569	1,574	350	156	162	169	5,419
Total:	1,105	435	1,569	1,574	350	156	162	169	5,520

O&M Impacts: NA

Bryant Site Development

Project No:	MC-PR-61002	BSL Code:	BC-PR-60000
Project Type:	Discrete	BSL Name:	SR520 Mitigation
Project Category:	Improved Facility	Location:	1101 NE Boat ST
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 4
Start/End Date:	2013 - 2024	Neighborhood District:	Northeast
Total Project Cost:	\$12,034	Urban Village:	University District

This project, funded with monies from the University of Washington and the Washington State Department of Transportation, remediates and develops a replacement park site at 1101 NE Boat Street for lands lost at the Washington Park Arboretum and East Montlake Park for the development of the new State Route 520 Bridge and HOV project, I-5 to Medina. Improvements include demolition, site remediation, design, and development of a new waterfront park. The replacement park continues to serve city-wide park needs. This replacement park has been re-named to "Fritz Hedges Waterway Park".

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
State Interlocal Revenues	11,389	-	-	-	-	-	-	-	11,389
Use of Fund Balance	645	-	-	-	-	-	-	-	645
Total:	12,034	-	-	-	-	-	-	-	12,034
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park Mitigation & Remediation	12,034	-	-	-	-	-	-	-	12,034
Total:	12,034	-	-	-	-	-	-	-	12,034

O&M Impacts: NA

## Arboretum Waterfront Trail Renovation

<b>Project No:</b>	MC-PR-61003	<b>BSL Code:</b>	BC-PR-60000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	SR520 Mitigation
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	2300 Arboretum DR E
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Council District 3
<b>Start/End Date:</b>	2014 - 2025	<b>Neighborhood District:</b>	East District
<b>Total Project Cost:</b>	\$1,880	<b>Urban Village:</b>	Not in an Urban Village

This project renovates the portion of the trail from the former MOHAI parking lot to the western edge of Foster Island. Project elements include upland and wetland restoration, invasive species removal, native plant re-vegetation, and related repairs. This restoration will improve the health of the ecosystem and provide a more enjoyable pedestrian and bicycling experience.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
State Grant Funds	8	847	-	-	-	-	-	-	855
State Interlocal Revenues	468	8	-	-	-	-	-	-	476
Use of Fund Balance	25	524	-	-	-	-	-	-	549
<b>Total:</b>	<b>501</b>	<b>1,379</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,880</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Park Mitigation & Remediation	501	1,379	-	-	-	-	-	-	1,880
<b>Total:</b>	<b>501</b>	<b>1,379</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,880</b>

**O&M Impacts:** NA

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Arboretum North Entry Mitigation

Project No:	MC-PR-61004	BSL Code:	BC-PR-60000
Project Type:	Ongoing	BSL Name:	SR520 Mitigation
Project Category:	Rehabilitation or Restoration	Location:	
Current Project Stage:	N/A	Council District:	Council District 3
Start/End Date:	N/A	Neighborhood District:	
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides funding for new park development of the WSDOT Peninsula. This project is funded from a settlement agreement (GCB 3564) with the Washington State Department of Transportation (WSDOT), which authorizes the City to complete real property transactions and accepts the mitigation contribution toward the Arboretum North Entry Project, such settlement agreement facilitating WSDOT acquiring the required property rights for bidding the SR 520 Portage Bay Bridge Roanoke Lid Project in 2023. This project develops a park at the WSDOT Peninsula (the site of WSDOT's current SR520 field office), including realigning lake Washington Blvd., extending the multi-use trail to the Montlake Lid, and daylighting arboretum creek along with the associated pedestrian/vehicular bridges. The majority of the project will be implemented after WSDOT completes its work, 12/31/2031.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
King County Funds	1	699	-	-	-	-	-	-	700
Use of Fund Balance	-	3,000	-	-	7,000	12,248	-	-	22,248
Total:	1	3,699	-	-	7,000	12,248	-	-	22,948
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Park Mitigation & Remediation	1	3,699	-	-	7,000	12,248	-	-	22,948
Total:	1	3,699	-	-	7,000	12,248	-	-	22,948

O&M Impacts:

# Seattle Center



## 1. Overview

Seattle Center is an active civic, arts and family gathering place adjacent to our downtown. More than 30 cultural, educational, sports and entertainment organizations reside on the grounds of the 74-acre campus providing a broad range of public and community programs and hosting thousands of events. Seattle Center is the most visited arts and cultural destination in the state, attracting an estimated 10 million visitors each year who attend arts, sporting, educational, and cultural events and festivals, and enjoy the grounds and open spaces. There are 24 buildings and three parking garages on the campus. Seattle Center is also a major urban open space offering 40 acres of lawns, gardens, fountains, a children's play area, and a variety of plazas. The Seattle Center Monorail runs between the Seattle Center campus and the heart of downtown. The City owns the Monorail, which is operated by Seattle Monorail Services on the City's behalf. The Space Needle, the Pacific Science Center, and Seattle Public Schools' Memorial Stadium and its adjacent parking lot are also part of the campus but are separately owned and operated.

Seattle Center resides on Indigenous lands, the traditional territories of the Coast Salish people. The origins of a civic campus at Seattle Center go back to the 1920s, with Mayor Bertha Landes presiding over the groundbreaking for the Civic Auditorium, Civic Ice Arena, and Civic Field, which established the beginnings of our current campus. In the 1930s, the Washington State Armory was built. Memorial Stadium was constructed in the 1940s. In the late 1950s and early 1960s, surrounding properties were assembled to create the site for the 1962 Seattle World's Fair, expanding the size of the campus to roughly what it is today.

One result of this long, piecemeal history is that Seattle Center's infrastructure, facilities and grounds are now aging and increasingly at risk of failure. While some facilities have been renovated through individual efforts (McCaw Hall in 2003; Seattle Opera at the Center in 2018; and Climate Pledge Arena in 2021), the majority of the campus and the buildings Seattle Center operates remain in need of major renovation and redevelopment. Many of our core campus systems (HVAC, emergency generators) have exceeded their lifespan. As a result, more systems are beginning to fail, and we are seeing a marked increase in costly emergency repairs. Re-investment in these facilities is essential to Seattle Center's safe and effective operation, as they serve not only as venues for arts, cultural and sporting events, but also as sheltering sites, providing critical services to the larger City in the event of a civil emergency.

The department's Capital Improvement Program (CIP) repairs, renews, and redevelops the facilities and grounds of Seattle Center to provide a safe and welcoming place for millions of annual visitors. The CIP helps accomplish Seattle Center's mission by:

- Preserving campus buildings and infrastructure
- Assessing building systems and developing maintenance and repair schedules
- Maintaining and repairing campus-wide utilities
- Creating and maintaining multi-use public spaces for free and fee-supported events

- Maintaining a large collection of public art
- Upgrading landscape features and public gathering spaces
- Planning for campus improvements and modernization
- Retrofitting buildings for improved energy efficiency
- Removing barriers in buildings, pathways, and public spaces on campus to better serve visitors of all ages and abilities

Going into the 2025-2030 CIP Budget, we are looking ahead to the start of construction at Memorial Stadium in 2025 and hosting the 2026 FIFA Fan Fest as part of the World Cup. As the City's premiere cultural space and venue for large events, Seattle Center's physical condition will be increasingly important to how well the City supports its arts and cultural sector and continues to support the recovery of Seattle's downtown. The CIP investments proposed here will be critical to ensure Seattle Center is well-positioned to serve our city in the coming years.

## **2. Thematic Priorities**

Seattle Center's capital projects program continues its focus on 4 primary themes for 2025-2030:

1. Major Asset Preservation Projects
2. Major Project Planning and Partnership Opportunities
3. Campus Uplift and Modernization Projects
4. Grant Supported Projects

### **Major Asset Preservation Projects**

Over the last five years, Seattle Center has been maintaining its aging historic 74-acre public campus with an annual average REET allocation of \$9.5 million. When accounting for inflation, this is substantially less than what is needed to maintain an asset of its size.

Seattle Center has recently completed a series of Facility Condition Assessments (FCAs). These studies will define our priority investment in asset maintenance and replacement for the major existing systems on campus, including:

- Roofing assessment of all major facilities
- Cladding and fenestration assessment of selected facilities
- Mechanical systems
- Electrical systems
- Plumbing and piping
- Water features (including the iconic Seattle Center International Fountain)
- Elevators
- Campus bollards

Between 2025-2030 Seattle Center plans to invest nearly \$29.5 million of REET funding to design and construct the replacements and repairs identified in the FCAs as most critically needed for facility safety and reliability. Because our REET allocation is not sufficient to keep pace with all needed replacements and repairs across the campus, the most urgent projects will be prioritized. Seattle Center intends to invest the remaining \$21.1 million of REET in projects to upgrade public spaces across the campus to meet public needs and support our core lines of business.

### **Major Project Planning and Partnership Opportunities**

#### **Memorial Stadium**

The 77-year-old Memorial Stadium is owned and operated by Seattle Public Schools (SPS) on land deeded by the City and is outdated, deteriorated, and in need of redevelopment. The Seattle Public Schools Building Technology Academics & Athletics (BTA V) levy approved by Seattle voters in February 2022 contains \$66.5 million for a basic student athletic stadium. Under a letter of intent signed by SPS and the City in October 2021 and a November 2022 Memorandum of Agreement, the School District and City are collaborating on a plan for a new enhanced stadium. The new facility will help transform the heart of Seattle Center with a state-of-the-art stadium that will serve SPS' needs for athletic events and graduations and be a major civic venue for other arts, cultural, sports, and community events as well.

In June 2023, following a Request for Proposals, the Mayor and School Superintendent agreed to negotiate with One Roof Stadium Partnership (One Roof) to develop an enhanced stadium jointly. In 2024, Seattle Center, SPS and One Roof reached an important milestone by aligning on key project terms. In addition to the \$66.5 million SPS levy money and \$3.95 million from the State capital budget, Seattle Center's Adopted 2025-2030 CIP includes the \$38 million balance of the City's planned \$40 million contribution to the Memorial Stadium Redevelopment. One Roof will be responsible for private fundraising to generate the additional funding to complete the project. The City's funding needed to start construction in 2025 has been identified through a proposed interfund loan necessary to be able to complete negotiations for the new stadium and formalize commitments to advance the project. The interfund loan will be repaid with bond proceeds from a 2026 bond issuance. REET will pay the debt service on the bonds. The SPS Board of Directors, Mayor, and the City Council are anticipated to review and approve implementing agreements by the end of 2024. The new stadium is expected to be complete by the end of 2027.

#### **Seattle Center Warehouse Relocation**

The Seattle Center warehouse is currently located below the north stands at Memorial Stadium. This large facility is critical to daily campus operations including maintenance, event production, and campus-wide shipping, receiving, and re-stocking, and it will be demolished when the Stadium is redeveloped. In 2024, Seattle Center began a project to temporarily relocate its storage and operations for the duration of construction and will continue this work into early 2025 to be fully relocated out of Memorial Stadium in time for Stadium demolition to begin. A

permanent home for Seattle Center operations is included as part of the future redeveloped Memorial Stadium.

### **5<sup>th</sup> and Mercer Block (Formerly KCTS) Long Range Planning**

In early 2024, Cascade PBS (formerly KCTS-9) moved to a new headquarters on First Hill and turned over its former broadcasting facility to the City, per mutually agreed terms of its 40-year ground lease agreement. The building and its full block parcel at the corner of 5<sup>th</sup> Ave. N. and Mercer St. are now owned, operated, and maintained by Seattle Center. Seattle Center's long-term plan, which reflects support from community and stakeholder outreach, is to pursue a redevelopment strategy for this property that will generate revenue to support Seattle Center and contribute to the overall vitality of the campus and the neighborhood. In the interim period, Seattle Center intends to use portions of the KCTS building to meet operational needs displaced by Memorial Stadium construction. Seattle Center has also entered a one-year partnership with Office of Economic Development (OED) to activate the building and support Seattle's creative economy while offsetting some of the building's operating costs.

### **Seattle Center Light Rail Station Planning**

The planned Ballard Link Extension project includes two proposed light rail stations serving Seattle Center. Since 2019, Seattle Center has engaged intensively in interdepartmental collaboration and engagement with neighbors and resident organizations to help arrive at a preferred alignment. In anticipation of the Ballard Link Extension DEIS being released at the end of 2024 or early 2025, Center will devote CIP planning funds to support staff time and/or consultant work to address our most critical concerns, which include noise and vibration impacts to sensitive arts and cultural venues; transportation/access impacts to the campus during construction; and station area planning.

### **Thomas Street Partnership**

Thomas Street is the busiest pedestrian corridor of the campus and offers a unique opportunity for investment at a major gateway connecting Seattle Center to the north downtown community. Seattle Center is preparing to issue an RFP seeking a partner to envision a new use and reinvestment in the aging gift shop building on Thomas Street, to potentially add new attractions, and to enhance the pedestrian experience on Thomas Street. This project will build on the ADA enhancements in design for the Seattle Center Monorail Station (see below).

## **Campus Uplift and Modernization Projects**

### **Seattle Center Eco-District**

Seattle Center, working closely with Seattle City Light (SCL) and Office of Sustainability and Environment, has set a goal to pursue full-scale decarbonization of the 74-acre campus. This would be a landmark opportunity to reduce the City's carbon emissions, create a district-scale model for decarbonization, and re-invest in critical, aging campus infrastructure. To this end, Seattle Center recently completed two technical studies of options to replace the aging campus

HVAC infrastructure with an eco-district approach that transitions Seattle Center off fossil fuels and supports City-wide electrification efforts. Seattle Center, SCL, and OSE are collaborating to pursue federal and state funding toward this vision.

### **Campus-Wide Open Space Plan**

In long-range planning for the campus, Seattle Center intends to leverage upcoming major projects including the Memorial Stadium redevelopment, the grant-funded Monorail Station Reconfiguration, the 5G infrastructure project, the Armory generator replacement, and ST3 to uplift public open spaces and improve outdoor lighting. In 2023, Seattle Center engaged a landscape architecture firm to produce concept designs for a campus-wide open space plan that incorporates design interventions in a variety of locations, with a vision that is unified around the Century 21 Master Plan principles. As our major redevelopment projects and departmental strategic plan take shape, we will incorporate the concepts from this effort into our scope and budget for future CIP work in 2025-2030.

### **Seattle Center's Neutral Wireless Infrastructure**

Seattle Center conducted an RFP process in October 2022 – May 2023 seeking to identify a well-qualified Wireless Infrastructure Provider (WIP) that would be responsible for managing the design, installation, deployment, operation, upgrading/reinvestment, and maintenance of privately owned cellular wireless infrastructure to deliver high-quality service to visitors and pay a fee to Seattle Center. Verizon was selected as the RFP's finalist and contract negotiations are currently underway. Seattle Center expects construction to begin in early 2025 with a projected completion by end of 2026. The work will be funded by the WIP. Seattle Center hopes to leverage this work on the street grid to implement other upgrades to the power, utility, and lighting systems, and potentially to upgrade campus paving.

## **Grant Supported Projects**

### **Monorail Station Reconfiguration (\$23 million)**

The Seattle Center Monorail Station Improvements project, estimated at \$23 million, will provide for a fully accessible station consistent with ADA Title II. Total project funding comprises \$15 million from the FTA All Stations Accessibility Program (ASAP), \$5 million from Move Ahead Washington, and \$3 million from Puget Sound Regional Council. Conceptual design is underway, GC/CM contracting has been approved and procurement has started. Design and preconstruction will begin in early 2025. We anticipate construction to occur between July 2026 (following World Cup) and December 2027.

### **Armory Generator Replacement (\$4.8 million)**

This project will update emergency power systems for the Armory and Fisher Pavilion, two Seattle Center facilities that play a critical role in the City's sheltering and emergency response. The project will remove a 60-year-old generator and associated controls located in the Armory and replace it with a new, sustainably powered generator capable of supporting emergency

functions in both the Armory and Fisher Pavilion. Our proposed solution builds resiliency, sustainability, and energy efficiency into the Seattle Center Emergency Operations facilities. Most of the budget for this project (75%) will be funded by a \$3.6 million FEMA grant while the remaining amount will be funded by REET. Seattle Center began design in 2024, with construction anticipated to begin in 2025.

### **3. Project Selection Criteria**

For each budget cycle, a broad cross-section of Seattle Center staff members engages in the process of identifying the highest priority asset preservation and improvement needs on the campus. This includes staff members who maintain facilities, rent facilities to clients, provide technical support for events, manage parking and public assembly facilities, and manage capital projects. Projects are prioritized around a set of criteria, including public and staff safety, regulatory requirements, failing building systems, asset preservation, reducing operating costs and/or increasing revenue potential, leveraging non-City funds and partnerships, and race and social justice. Center's Campus & Armory Operating Board and the McCaw Hall Operating Board have played central roles in identifying and prioritizing capital needs in the facilities they oversee. The Seattle Center Director of Facilities, Planning, and Operations works together with the Director of Finance and Administration and the Seattle Center Director to review the staff recommendations for prioritizing projects across the campus within funding targets provided.

### **4. 2025-2030 CIP Highlights**

The Center's CIP prioritizes funding to address needs identified in the latest phase of facility condition assessments (FCAs), including roofs, mechanical infrastructure, and the International Fountain. The CIP also includes funding for asset preservation investments in McCaw Hall and the Monorail, guided by the McCaw Hall Capital Renewal/Major Maintenance Plan and the Seattle Center Monorail Transit Asset Management (TAM) Plan and Capital and Major Maintenance Program (CMMP) Plan. In 2025, Seattle Center's CIP REET budget is \$5,292,900 for capital improvement projects and major maintenance. Seattle Center's Capital Projects team will prioritize using this funding in the coming year to address deferred maintenance priorities, provide match to advance key grant-funded projects, and plan for major capital work needed in the future.

Highlights of asset preservation investments at Seattle Center in 2025-2030 will include:

ADA Improvements – In 2025, Seattle Center expects to exhaust the balance of remaining funds from this master project on Barrier Removal Schedule (BRS) projects including the Armory 4<sup>th</sup> Floor restroom upgrades. Seattle Center has about 36% of its BRS projects remaining and intends to continue working toward a fully accessible campus.

Armory – In 2025-2030, our priorities include replacing the failing Armory generator with a new larger generator that will extend emergency power to the Fisher Pavilion (75% of project funding comes from a

FEMA grant); completion of upgrades to HVAC in our office spaces; adding a grease interceptor for the Armory Food and Event Hall, and investing in tenant improvements to upgrade our food and beverage program.

General Site Improvements – Priorities within this master project include continued restoration of the International Fountain’s 30-year-old major piping, valves, and control systems, and asphalt overlays to refresh campus pedestrian pathways.

McCaw Hall – Annual REET I allocations for McCaw Hall asset preservation are matched 100 percent by the resident tenants of McCaw Hall, the Seattle Opera and Pacific Northwest Ballet, to carry out the McCaw Hall Capital Renewal/Major Maintenance Plan, under the direction of the McCaw Hall Operating Board.

Monorail Renovation – Federal Transit Administration grant funds and local matching funds are allocated to continue implementation of the Seattle Center Monorail Transit Asset Management Plan and Capital and Major Maintenance Program Plan for renovation of the Monorail trains, guideways, and stations. Seattle Center is investing \$23 million in station accessibility upgrades funded by grants from FTA ASAP, Move Ahead Washington, and Puget Sound Regional Council, with project completion targeted in 2027.

Open Space Restoration and Repair – Renovation of public open spaces in 2025 will include approximately \$950,000 invested in construction of a temporary warehouse and operations center to support Seattle Center events and campus operations while the new Memorial Stadium – including new dedicated space for Seattle Center operations -- is under construction. Beyond 2025, Seattle Center will invest in the restoration/replacement of Artists at Play playground equipment and making phased lighting and placemaking improvements across the campus.

Parking Repairs and Improvements – An ongoing program of major maintenance on the garages will continue with repairs addressing elevator failures and other issues at the Mercer Garage and 5<sup>th</sup> Ave N. Garage.

Roof Replacements – Priority roof repairs include McCaw Hall, SIFF, the Central Utility Plant, and Phase II of the Bagley Wright Theatre. Additional roof repairs identified in the FCA will be completed by Seattle Center staff and outside contractors as necessary.

Utility Infrastructure – Renovation of campus utility infrastructure in 2025-2030 includes campus-wide mechanical and electrical system improvements prioritized in the FCA, advancing repairs to the Central Utility Plant cooling towers that supply cooling to 10 buildings across the campus, and completing ventilation improvements in multiple facilities.

## **5. CIP Revenue Sources**

Seattle Center’s Adopted 2025-2030 CIP is funded from a combination of revenue sources, including Real Estate Excise Tax (REET, the primary funding source for 2025-2030), LTGO bond funds, and state

and federal grants. The Center is proposing an inter-fund loan in 2025 to bridge financing for Memorial Stadium Redevelopment. The loan will be repaid in full when the City receives 2026 LTGO bond proceeds, tentatively scheduled for mid-2026. In the past, other key funding sources for Seattle Center included voter-approved property tax levies, Washington State and King County funds, philanthropic contributions, proceeds from property sales, and private investment. Private investment has always played a key role in Seattle Center's development, with the \$1.15 billion Climate Pledge Arena renovation as the latest example.

## **6. Summary of Upcoming Budget Issues and Challenges**

The biggest challenge facing Seattle Center's CIP is that available funding has not kept pace with the need for rapidly aging infrastructure, which can lead to costly emergency repairs. In spring 2024, for example, the unexpected failure of the Central Utility Plant cooling tower piping during record high seasonal temperatures required an emergency repair project (costing nearly \$200,000 to date) to ensure the system could maintain comfortable temperatures to McCaw Hall, the Exhibition Hall, and Seattle Repertory Theater along with other facilities. Though a temporary workaround was implemented and successful until the repair was completed, Seattle Center would have been financially responsible for canceled events, as well as potential reputational issues for lack of confidence in the state of facilities for future bookings.

Our completed FCAs and decarbonization studies indicate that significant additional funding will be needed for future efforts to preserve and modernize Seattle Center facilities. This need will likely outstrip what is realistically available using conventional funding sources such as REET and may require other revenue sources.

## **7. Future Projects on the Horizon**

Capital Repairs and Improvements: As Seattle looks forward to welcoming the global community to the FIFA World Cup in June 2026, Seattle Center will play a critical role in hosting the FIFA Fan Fest event, where nine viewing parties are anticipated each with crowds as large as our largest typical summer events. We have been working to prioritize a list of capital improvements needed to make the event a safe and welcoming experience through investments in the infrastructure and appearance of our campus to attract more events that showcase Seattle and generate economic activity. The prioritized list under discussion represents a total investment of \$2.76 million in 2025-2026 outside of the adopted CIP for the following repairs and improvements:

- Security bollard repair and installation
- Electrical infrastructure upgrades to serve large events
- International Fountain plumbing, lighting and sound system repairs and upgrades
- Benches, tables, and chairs for campus open spaces
- Lawn restoration at first-tier lawns: Mural Amphitheater, Fisher Green, and Fountain Lawn



- Lawn restoration at second-tier lawns: PNB, McCaw Hall, Seattle Children's Theatre, Broad Street Green, Space Needle, Pacific Science Center

Seattle Center 10-Year Vision and Action Plan: In 2024, Seattle Center and the Seattle Center Foundation kicked off an exciting process to create a 10-year Vision and Action Plan. The effort over the next nine months will incorporate research and stakeholder engagement, incorporate best practices from cultural campuses from around the world, and will result in an action plan for Seattle Center's future. While this is not yet a thematic priority in the 2025 CIP, we anticipate that decisions and momentum coming from the Vision and Action Plan will guide capital project planning and funding strategies in the coming years.

ADA Improvements

Project No:	MC-SC-S9302	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project makes the Seattle Center campus more accessible to people with disabilities. Improvements may include, but are not limited to, assisted listening devices, automatic doors, ramps, signage, seating and other features that accommodate Seattle Center visitors.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Property Sales and Interest Earnings	241	-	-	-	-	-	-	-	241
Real Estate Excise Tax I	3,354	556	-	-	-	-	-	-	3,910
Real Estate Excise Tax II	175	-	-	-	-	-	-	-	175
Total:	3,770	556	-	-	-	-	-	-	4,326
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	3,354	556	-	-	-	-	-	-	3,910
REET II Capital Fund	175	-	-	-	-	-	-	-	175
Unrestricted Cumulative Reserve Fund	241	-	-	-	-	-	-	-	241
Total:	3,770	556	-	-	-	-	-	-	4,326

O&M Impacts: No expected impact on O&M costs.

Armory Rehabilitation

Project No:	MC-SC-S9113	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	305 Harrison St
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project provides for major maintenance and improvements to the 275,000 square-foot Seattle Center Armory, formerly known as Center House, a 1939 structure that serves as the primary free indoor public gathering and programming space at Seattle Center. Work may include, but is not limited to, restroom and mechanical renovations, elevator renovation, fire-safety and seismic improvements, emergency and electrical infrastructure, window replacement, signage improvements, wall and floor surface repairs, ingress and egress renovations, and improvements to the atrium and vendor facilities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Federal Grant Funds	-	3,559	-	-	-	-	-	-	3,559
LTGO Bond Proceeds	1,233	-	-	-	-	-	-	-	1,233
Property Sales and Interest Earnings	3,632	-	-	-	-	-	-	-	3,632
Real Estate Excise Tax I	8,056	3,079	450	1,600	950	1,060	1,060	1,060	17,314
Seattle Voter-Approved Levy	2,462	-	-	-	-	-	-	-	2,462
Total:	15,383	6,638	450	1,600	950	1,060	1,060	1,060	28,200
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
1991 Levy Fund (Closed)	2,462	-	-	-	-	-	-	-	2,462
2002 Multipurpose LTGO Bond Fund	1,233	-	-	-	-	-	-	-	1,233
REET I Capital Fund	8,056	3,079	450	1,600	950	1,060	1,060	1,060	17,314
Seattle Center Fund	-	3,559	-	-	-	-	-	-	3,559
Unrestricted Cumulative Reserve Fund	3,632	-	-	-	-	-	-	-	3,632
Total:	15,383	6,638	450	1,600	950	1,060	1,060	1,060	28,200

O&M Impacts: No expected impact on O&M costs.

Artwork Maintenance

Project No:	MC-SC-S9303	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project provides for maintenance of public artwork on the Seattle Center campus to ensure the integrity of the artwork. Typical improvements may include, but are not limited to, surface restoration and repainting, mechanical upgrades and repairs, and structural repairs. Some artworks on the Seattle Center campus are maintained by the Office of Arts and Culture.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Private Funding/Donations	5	-	-	-	-	-	-	-	5
Property Sales and Interest Earnings	659	121	50	50	50	50	50	50	1,079
Real Estate Excise Tax I	31	-	-	-	-	-	-	-	31
Total:	695	121	50	50	50	50	50	50	1,115
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	31	-	-	-	-	-	-	-	31
Unrestricted Cumulative Reserve Fund	664	121	50	50	50	50	50	50	1,084
Total:	695	121	50	50	50	50	50	50	1,115

O&M Impacts: No expected impact on O&M costs.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Fisher Pavilion Asset Preservation

Project No:	MC-SC-S0701	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	200 Thomas St
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This project provides for asset preservation investments in Fisher Pavilion, a public assembly facility completed in 2002.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	197	44	100	100	500	500	500	500	2,442
Total:	197	44	100	100	500	500	500	500	2,442

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	197	44	100	100	500	500	500	500	2,442
Total:	197	44	100	100	500	500	500	500	2,442

O&M Impacts: No expected impact on O&M costs.

## General Site Improvements

<b>Project No:</b>	MC-SC-S0305	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project improves the safety, security, facility integrity, and visitor experience on the Seattle Center campus. Improvements may include, but are not limited to, installation of security bollards, lighting upgrades, sealing of building exteriors, technology and security system upgrades, and renovation of fountains, site amenities and open spaces.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Federal Grant Funds	615	-	-	-	-	-	-	-	615
General Fund	178	-	-	-	-	-	-	-	178
LTGO Bond Proceeds	109	-	-	-	-	-	-	-	109
Property Sales and Interest Earnings	820	-	-	-	-	-	-	-	820
Real Estate Excise Tax I	2,755	1,478	575	646	1,707	1,100	1,100	1,100	10,460
<b>Total:</b>	<b>4,477</b>	<b>1,478</b>	<b>575</b>	<b>646</b>	<b>1,707</b>	<b>1,100</b>	<b>1,100</b>	<b>1,100</b>	<b>12,182</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2002 Multipurpose LTGO Bond Fund	109	-	-	-	-	-	-	-	109
REET I Capital Fund	2,755	1,478	575	646	1,707	1,100	1,100	1,100	10,460
Seattle Center Capital Reserve	820	-	-	-	-	-	-	-	820
Unrestricted Cumulative Reserve Fund	793	-	-	-	-	-	-	-	793
<b>Total:</b>	<b>4,477</b>	<b>1,478</b>	<b>575</b>	<b>646</b>	<b>1,707</b>	<b>1,100</b>	<b>1,100</b>	<b>1,100</b>	<b>12,182</b>

**O&M Impacts:** No expected impact on O&M costs.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Lot 2 Development

Project No:	MC-SC-S0501	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	New Facility	Location:	500 5th Ave N
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This project provides for activities related to the sale of Seattle Center Parking Lot 2 to the Bill & Melinda Gates Foundation. The property sale closed in November 2006. All sale-related activities are completed with the exception of groundwater remediation and monitoring, expected to continue until 2025.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Private Funding/Donations	53	-	-	-	-	-	-	-	53
Property Sales and Interest Earnings	5,491	70	-	-	-	-	-	-	5,561
Real Estate Excise Tax I	800	-	-	-	-	-	-	-	800
Total:	6,344	70	-	-	-	-	-	-	6,414
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	800	-	-	-	-	-	-	-	800
Seattle Center Capital Reserve	5,544	70	-	-	-	-	-	-	5,614
Total:	6,344	70	-	-	-	-	-	-	6,414

O&M Impacts: No expected impact on O&M costs.

### McCaw Hall Asset Preservation

<b>Project No:</b>	MC-SC-S0303	<b>BSL Code:</b>	BC-SC-S0303
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	McCaw Hall Capital Reserve
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	321 Mercer St
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for the implementation of the McCaw Hall Capital Renewal/Asset Preservation Plan under the direction of the McCaw Hall Operating Board. The plan identifies asset preservation investments in the facility. Funding comes from the City and from the two resident tenants of McCaw Hall, Seattle Opera and Pacific Northwest Ballet.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Energy Rebates	3	-	-	-	-	-	-	-	3
Interest Earnings	129	61	-	-	-	-	-	-	190
Miscellaneous Revenues	-	-	17	17	17	17	17	17	102
Private Funding/Donations	2,023	1,474	337	337	357	368	379	390	5,666
Real Estate Excise Tax I	2,241	712	337	337	357	368	379	390	5,121
<b>Total:</b>	<b>4,397</b>	<b>2,247</b>	<b>691</b>	<b>691</b>	<b>731</b>	<b>753</b>	<b>775</b>	<b>797</b>	<b>11,082</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
McCaw Hall Capital Reserve	4,097	2,247	691	691	731	753	775	797	10,782
REET I Capital Fund	300	-	-	-	-	-	-	-	300
<b>Total:</b>	<b>4,397</b>	<b>2,247</b>	<b>691</b>	<b>691</b>	<b>731</b>	<b>753</b>	<b>775</b>	<b>797</b>	<b>11,082</b>

**O&M Impacts:** No expected impact on O&M costs.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



Memorial Stadium Redevelopment

Project No:	MC-SC-S9505	BSL Code:	BC-SC-S03P01
Project Type:	Discrete	BSL Name:	Building and Campus Improvements
Project Category:	Improved Facility	Location:	401 5th Ave N.
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 7
Start/End Date:	2023 - 2027	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	\$40,000	Urban Village:	Uptown

The 77-year-old Memorial Stadium is owned by Seattle Public Schools (SPS) on land deeded by the City and is outdated, deteriorated, and in need of redevelopment. The Seattle Public Schools Building Technology Academics & Athletics (BTA V) levy approved by Seattle voters in February 2022 contains \$66.5 million for a basic student athletic stadium. Under a letter of intent signed by SPS and the City in October 2021 and a November 2022 Memorandum of Agreement, the School District and City are collaborating on a plan for a new enhanced stadium. The new facility will transform the heart of Seattle Center with a state-of-the-art stadium that will serve SPS' needs for athletic events and graduations and be a major civic venue for arts, cultural, sports, and community events.

In June 2023 following a Request For Proposals, the Mayor and School Superintendent agreed to enter into negotiations with One Roof Stadium Partnership (One Roof) to jointly develop an enhanced stadium. In 2024, Seattle Center, SPS and One Roof reached an important milestone by aligning on key project terms. In addition to the \$66.5 million SPS levy money and \$3.95 million from the State capital budget, Seattle Center's Proposed 2025-2030 CIP includes the balance of the City's planned \$40 million contribution to the Memorial Stadium Redevelopment. One Roof will be responsible for private fundraising to generate the additional funding to complete the project. The City's funding needed to start construction in 2025 has been identified through a proposed interfund loan necessary to be able to complete negotiations for the new stadium and formalize commitments to advance the project. The SPS Board of Directors, Mayor, and the City Council are anticipated to review and approve implementing agreements by the end of 2024. The new stadium is expected to be complete by the end of 2027. The Executive will create legislation to authorize a second interfund loan in 2026 to address any cashflow requirements of the project. The interfund loan authorized in 2026 will be repaid with 2027 bond proceeds.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	4	296	-	-	-	-	-	-	300
Interfund Loan	-	-	9,000	-	-	-	-	-	9,000
LTGO Bond Proceeds	-	-	-	-	29,000	-	-	-	29,000
Miscellaneous Revenues	-	47	-	-	-	-	-	-	47
Real Estate Excise Tax I	545	1,175	-	-	-	-	-	-	1,720
Total:	548	1,518	9,000	-	29,000	-	-	-	40,067
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2026 LTGO Bond Fund B	-	-	9,000	-	-	-	-	-	9,000
2027 LTGO Taxable Bond Fund	-	-	-	-	29,000	-	-	-	29,000
General Fund	4	296	-	-	-	-	-	-	300
REET I Capital Fund	545	1,175	-	-	-	-	-	-	1,720
Seattle Center Fund	-	47	-	-	-	-	-	-	47
Total:	548	1,518	9,000	-	29,000	-	-	-	40,067

**Unsecured Funding Strategy:** The City maintains its commitment to identifying additional partnership funding for the Memorial Stadium Redevelopment project. Seattle Center is working closely with the Mayor's Office, the City Budget Office, and the City Council to develop a funding strategy and will update the final funding strategy in a future CIP.

**O&M Impacts:** O&M estimates will be further refined in the following CIP after design work is finalized.

Memorial Stadium Redevelopment - Debt Service

Project No:	MC-SC-S9506	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Improved Facility	Location:	401 5th Ave N
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	2023 - 2027	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

Seattle Center is proposing an interfund loan in 2025 to bridge financing for Memorial Stadium Redevelopment. The loan will be repaid in full when the City receives 2026 LTGO bond proceeds, tentatively scheduled for mid-2026.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	-	-	-	625	2,874	3,623	3,623	3,623	14,369
Total:	-	-	-	625	2,874	3,623	3,623	3,623	14,369

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	-	-	-	625	2,874	3,623	3,623	3,623	14,369
Total:	-	-	-	625	2,874	3,623	3,623	3,623	14,369

O&M Impacts: NA

## Monorail Improvements

<b>Project No:</b>	MC-SC-S9403	<b>BSL Code:</b>	BC-SC-S9403
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Monorail Rehabilitation
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Monorail System
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for the renovation of the Seattle Center Monorail, including the two trains, the two stations and the guideways that run in between. The City operates the Monorail through its contractor, Seattle Monorail Services. Monorail improvements may include, but are not limited to, floor replacement, door refurbishment, renovation of pneumatic and electrical systems and other train components, guideway renovation, and station upgrades.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Developer Mitigation	137	863	-	-	-	-	-	-	1,000
Federal ARRA Funds: FTA Transit Capital Assistance	1,000	-	-	-	-	-	-	-	1,000
Federal Grant Funds	11,147	18,433	943	966	-	-	-	-	31,488
Interdepartmental Transfer - SDOT	46	454	-	-	-	-	-	-	500
LTGO Bond Proceeds	5,188	-	-	-	-	-	-	-	5,188
Miscellaneous Revenues	2,761	2,270	236	241	-	-	-	-	5,509
Payroll Expense Tax	-	-	350	-	-	-	-	-	350
Seattle Center Fund	-	(1,381)	-	-	-	-	-	-	(1,381)
State Grant Funds	3	4,997	-	-	-	-	-	-	5,000
<b>Total:</b>	<b>20,282</b>	<b>25,636</b>	<b>1,529</b>	<b>1,207</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>48,654</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2003 Multipurpose LTGO Bond Fund	475	-	-	-	-	-	-	-	475
2007 Multipurpose LTGO Bond Fund	4,713	-	-	-	-	-	-	-	4,713
Payroll Expense Tax	-	-	350	-	-	-	-	-	350
Seattle Center Fund	2,719	25,636	1,179	1,207	-	-	-	-	30,741
Unrestricted Cumulative Reserve Fund	12,375	-	-	-	-	-	-	-	12,375
<b>Total:</b>	<b>20,282</b>	<b>25,636</b>	<b>1,529</b>	<b>1,207</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>48,654</b>

**O&M Impacts:** No expected impact on O&M costs.

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## Municipal Energy Efficiency Program

<b>Project No:</b>	MC-SC-S1003	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for energy saving facility retrofit projects at Seattle Center. This project results in more energy efficient building systems, reductions in utility use and cost, and other facility efficiency improvements.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	635	-	-	-	-	-	-	-	635
Payroll Expense Tax	-	-	195	-	-	-	-	-	195
Real Estate Excise Tax I	1,828	509	-	-	-	-	-	-	2,337
State Gas Taxes - City Street Fund	-	-	-	195	-	-	-	-	195
<b>Total:</b>	<b>2,463</b>	<b>509</b>	<b>195</b>	<b>195</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,362</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2011 Multipurpose LTGO Bond Fund	635	-	-	-	-	-	-	-	635
Payroll Expense Tax	-	-	195	-	-	-	-	-	195
REET I Capital Fund	1,828	509	-	-	-	-	-	-	2,337
REET II Capital Fund	-	-	-	195	-	-	-	-	195
<b>Total:</b>	<b>2,463</b>	<b>509</b>	<b>195</b>	<b>195</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,362</b>

**O&M Impacts:** Projects reduce energy use.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Open Space Restoration and Repair

<b>Project No:</b>	MC-SC-S9704	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for the renovation, repair and the planning for the future renovation of open spaces, green spaces, hard surfaces, and fountains throughout the 74-acre Seattle Center campus. Typical improvements may include, but are not limited to, International Fountain mechanical and hard surface renovation, pedestrian and landscape improvements, hard surface repairs in heavily-trafficked areas, lighting upgrades, and tree replacement.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	1,175	-	-	-	-	-	-	-	1,175
Private Funding/Donations	25	-	-	-	-	-	-	-	25
Property Sales and Interest Earnings	3,192	-	-	-	-	-	-	-	3,192
Real Estate Excise Tax I	8,769	2,991	1,400	1,559	950	2,950	2,950	2,950	24,519
<b>Total:</b>	<b>13,161</b>	<b>2,991</b>	<b>1,400</b>	<b>1,559</b>	<b>950</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>	<b>28,911</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2002 Multipurpose LTGO Bond Fund	1,175	-	-	-	-	-	-	-	1,175
REET I Capital Fund	8,769	2,991	1,400	1,559	950	2,950	2,950	2,950	24,519
Seattle Center Capital Reserve	1,215	-	-	-	-	-	-	-	1,215
Unrestricted Cumulative Reserve Fund	2,002	-	-	-	-	-	-	-	2,002
<b>Total:</b>	<b>13,161</b>	<b>2,991</b>	<b>1,400</b>	<b>1,559</b>	<b>950</b>	<b>2,950</b>	<b>2,950</b>	<b>2,950</b>	<b>28,911</b>

**O&M Impacts:** No expected impact on O&M costs.

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Parking Repairs and Improvements

Project No:	MC-SC-S0301	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project provides for the repair and improvement of Seattle Center's parking facilities. Typical improvements may include, but are not limited to, concrete repairs, garage resealing, elevator renovation and repair, signage improvements, installation of emergency phones, and installation of electronic parking access and revenue control systems.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Property Sales and Interest Earnings	960	-	-	-	-	-	-	-	960
Real Estate Excise Tax I	6,101	1,913	150	587	-	500	500	500	10,251
Seattle Center Fund	-	95	-	-	-	-	-	-	95
State Grant Funds	-	284	-	-	-	-	-	-	284
Total:	7,061	2,291	150	587	-	500	500	500	11,589
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	6,101	1,913	150	587	-	500	500	500	10,251
Seattle Center Capital Reserve	800	-	-	-	-	-	-	-	800
Seattle Center Fund	-	378	-	-	-	-	-	-	378
Unrestricted Cumulative Reserve Fund	160	-	-	-	-	-	-	-	160
Total:	7,061	2,291	150	587	-	500	500	500	11,589

O&M Impacts: No expected impact on O&M costs.

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Preliminary Engineering and Planning

Project No:	MC-SC-S9706	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project provides for the development of scopes of work, concept plans, design alternatives, and cost estimates for Seattle Center capital projects. Typical planning work includes, but is not limited to, pre-design and analysis of project alternatives, planning for property sales, conceptual design and financial analysis of capital improvement options in conjunction with development of, and revisions to, the Seattle Center Century 21 Master Plan, pre-development work including environmental review, and facility condition assessments.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Property Sales and Interest Earnings	557	-	-	-	-	-	-	-	557
Real Estate Excise Tax I	2,822	622	125	150	150	250	250	250	4,619
Total:	3,379	622	125	150	150	250	250	250	5,176
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	2,822	622	125	150	150	250	250	250	4,619
Unrestricted Cumulative Reserve Fund	557	-	-	-	-	-	-	-	557
Total:	3,379	622	125	150	150	250	250	250	5,176

O&M Impacts: No impact.

## Public Gathering Space Improvements

<b>Project No:</b>	MC-SC-S9902	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project provides for major maintenance and improvements to meeting rooms, exhibition spaces, and other indoor and outdoor public assembly and gathering spaces at Seattle Center.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	133	11	-	-	-	-	-	-	144
LTGO Bond Proceeds	140	-	-	-	-	-	-	-	140
Miscellaneous Revenues	1	(1)	-	-	-	-	-	-	(1)
Private Funding/Donations	1,914	243	-	-	-	-	-	-	2,157
Property Sales and Interest Earnings	2,927	200	-	-	-	-	-	-	3,127
Real Estate Excise Tax I	4,954	43	-	426	1,000	200	200	200	7,024
Seattle Center Fund	-	(162)	-	-	-	-	-	-	(162)
<b>Total:</b>	<b>10,068</b>	<b>333</b>	<b>-</b>	<b>426</b>	<b>1,000</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>12,428</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2002 Multipurpose LTGO Bond Fund	140	-	-	-	-	-	-	-	140
General Fund	1,650	11	-	-	-	-	-	-	1,661
REET I Capital Fund	4,954	43	-	426	1,000	200	200	200	7,024
Seattle Center Capital Reserve	1,280	-	-	-	-	-	-	-	1,280
Seattle Center Fund	338	79	-	-	-	-	-	-	416
Unrestricted Cumulative Reserve Fund	1,707	200	-	-	-	-	-	-	1,907
<b>Total:</b>	<b>10,068</b>	<b>333</b>	<b>-</b>	<b>426</b>	<b>1,000</b>	<b>200</b>	<b>200</b>	<b>200</b>	<b>12,428</b>

**O&M Impacts:** No expected impact on O&M costs.

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## Roof/Structural Replacement and Repair

<b>Project No:</b>	MC-SC-S9701	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for roof and building envelope repair and replacement, and structural and seismic analysis and repairs throughout the Seattle Center campus. Typical improvements may include, but are not limited to, roof replacement, exterior wall re-cladding and repairs, repair and replacement of rooftop mechanical equipment, seismic studies, and seismic retrofits.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	6,780	-	-	-	-	-	-	-	6,780
Property Sales and Interest Earnings	1,154	-	-	-	-	-	-	-	1,154
Real Estate Excise Tax I	5,924	6,564	1,600	350	2,500	4,000	4,000	4,000	28,937
<b>Total:</b>	<b>13,858</b>	<b>6,564</b>	<b>1,600</b>	<b>350</b>	<b>2,500</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>36,871</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2002 Multipurpose LTGO Bond Fund	450	-	-	-	-	-	-	-	450
2003 Multipurpose LTGO Bond Fund	6,330	-	-	-	-	-	-	-	6,330
REET I Capital Fund	5,924	6,564	1,600	350	2,500	4,000	4,000	4,000	28,937
Unrestricted Cumulative Reserve Fund	1,154	-	-	-	-	-	-	-	1,154
<b>Total:</b>	<b>13,858</b>	<b>6,564</b>	<b>1,600</b>	<b>350</b>	<b>2,500</b>	<b>4,000</b>	<b>4,000</b>	<b>4,000</b>	<b>36,871</b>

**O&M Impacts:** No expected impact on O&M costs.

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## Seattle Center Long Range Investment Plan

<b>Project No:</b>	MC-SC-S0703	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project provides for the development and implementation of the Seattle Center Century 21 Master Plan. Work includes, but is not limited to, working with stakeholder groups and consultant teams to identify development alternatives, holding public meetings, developing concept plans, carrying out environmental review and other studies, real estate analysis, developing public and private partnerships, recommending packages of improvements to elected officials, and updating the Master Plan as needed.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Key Arena Settlement Subfund Revenue	270	-	-	-	-	-	-	-	270
Miscellaneous Revenues	-	296	-	-	-	-	-	-	296
Property Sales and Interest Earnings	1,894	-	-	-	-	-	-	-	1,894
Real Estate Excise Tax I	254	22	-	-	-	-	-	-	277
Seattle Center Fund	1,431	390	-	-	-	-	-	-	1,821
<b>Total:</b>	<b>3,849</b>	<b>708</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,557</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
KeyArena Settlement Proceeds Fund	270	-	-	-	-	-	-	-	270
REET I Capital Fund	254	22	-	-	-	-	-	-	277
Seattle Center Capital Reserve	2,782	-	-	-	-	-	-	-	2,783
Seattle Center Fund	364	686	-	-	-	-	-	-	1,049
Seattle Center KeyArena Fund	179	-	-	-	-	-	-	-	179
<b>Total:</b>	<b>3,849</b>	<b>708</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,557</b>

**O&M Impacts:** No impact.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Site Signage

<b>Project No:</b>	MC-SC-S9118	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This ongoing project funds replacement and renovation of wayfinding, event, building and informational signage throughout the Seattle Center campus. Improvements may include, but are not limited to, repair, replacement and upgrades to exterior readerboards and other signage, and development of a digital media network of electronic signage throughout the campus.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	7,724	-	-	-	-	-	-	-	7,724
Property Sales and Interest Earnings	2,385	-	-	-	-	-	-	-	2,385
Real Estate Excise Tax I	526	103	-	125	-	-	-	-	754
Seattle Voter-Approved Levy	606	-	-	-	-	-	-	-	606
<b>Total:</b>	<b>11,242</b>	<b>103</b>	<b>-</b>	<b>125</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,470</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
1991 Levy Fund (Closed)	606	-	-	-	-	-	-	-	606
2021 Taxable LTGO Bond Fund	7,724	-	-	-	-	-	-	-	7,724
REET I Capital Fund	526	103	-	125	-	-	-	-	754
Seattle Center Capital Reserve	1,900	-	-	-	-	-	-	-	1,900
Unrestricted Cumulative Reserve Fund	485	-	-	-	-	-	-	-	485
<b>Total:</b>	<b>11,242</b>	<b>103</b>	<b>-</b>	<b>125</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,470</b>

**O&M Impacts:** No expected impact on O&M costs.

*\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

## Skatepark Relocation

<b>Project No:</b>	MC-SC-S1901	<b>BSL Code:</b>	BC-SC-S03P01
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Building and Campus Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center Campus
<b>Current Project Stage:</b>		<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2018 - 2020	<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	\$1,201	<b>Urban Village:</b>	Uptown

This project provides for the replacement of the former Seattle Center Skatepark at a new location on a closed portion of Broad Street, just east of the main Seattle Center campus. The former skatepark was within the footprint of the Arena construction project. ArenaCo, the developer of the Arena, is contributing to the cost of the skatepark replacement.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	63	-	-	-	-	-	-	-	63
Private Funding/Donations	345	-	-	-	-	-	-	-	345
Real Estate Excise Tax I	802	1	-	-	-	-	-	-	803
<b>Total:</b>	<b>1,210</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,211</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	408	-	-	-	-	-	-	-	408
REET I Capital Fund	802	1	-	-	-	-	-	-	803
<b>Total:</b>	<b>1,210</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,211</b>

**O&M Impacts:** Minor impact to overall campus O&M.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Theatre Improvements and Repairs

Project No:	MC-SC-S9604	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project funds improvements to the various theater spaces and facilities on the Seattle Center campus. Typical improvements may include, but are not limited to, fire safety, mechanical, structural, sound, staging, dressing room, building envelope and lobby improvements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
LTGO Bond Proceeds	1,130	-	-	-	-	-	-	-	1,130
Miscellaneous Revenues	-	1	-	-	-	-	-	-	1
Property Sales and Interest Earnings	1,620	-	-	-	-	-	-	-	1,620
Real Estate Excise Tax I	1,062	7	100	100	100	150	150	150	1,819
Seattle Center Fund	1	(1)	-	-	-	-	-	-	-
Total:	3,813	7	100	100	100	150	150	150	4,570
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2002 Multipurpose LTGO Bond Fund	1,130	-	-	-	-	-	-	-	1,130
REET I Capital Fund	1,062	7	100	100	100	150	150	150	1,819
Seattle Center Fund	1	-	-	-	-	-	-	-	1
Unrestricted Cumulative Reserve Fund	1,620	-	-	-	-	-	-	-	1,620
Total:	3,813	7	100	100	100	150	150	150	4,570

O&M Impacts: No expected impact on O&M costs.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Utility Infrastructure Restoration and Repairs

Project No:	MC-SC-S0101	BSL Code:	BC-SC-S03P01
Project Type:	Ongoing	BSL Name:	Building and Campus Improvements
Project Category:	Rehabilitation or Restoration	Location:	Seattle Center Campus
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	N/A	Urban Village:	Uptown

This ongoing project funds the repair, renovation and upgrade of utility infrastructure at Seattle Center. Utility infrastructure includes chilled water and steam lines, water and sewer lines, electrical equipment, communication lines, fire alarms, access control and other systems. Typical improvements may include, but are not limited to, repair and replacement of underground piping for steam, chilled water and condensate lines; efficiency upgrades to the Center's chilled water loop; HVAC system renovation; replacement of water and fire mains; connectivity improvements; and electrical infrastructure upgrades.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
LTGO Bond Proceeds	1,389	-	-	-	-	-	-	-	1,389
Real Estate Excise Tax I	8,096	1,831	792	1,614	1,571	1,278	1,278	1,278	17,739
Total:	9,485	1,831	792	1,614	1,571	1,278	1,278	1,278	19,128
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2002 Multipurpose LTGO Bond Fund	1,151	-	-	-	-	-	-	-	1,151
2003 Multipurpose LTGO Bond Fund	238	-	-	-	-	-	-	-	238
REET I Capital Fund	8,096	1,831	792	1,614	1,571	1,278	1,278	1,278	17,739
Total:	9,485	1,831	792	1,614	1,571	1,278	1,278	1,278	19,128

O&M Impacts: No expected impact on O&M costs.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

# Seattle Public Library

## Overview

The Seattle Public Library's facilities include 26 branch libraries and the Central Library, as well as storage and shops space. Library buildings can be divided into five major categories:

1. There are ten buildings designated as historic landmarks, including seven Carnegie-era libraries (built in the early 1900s) and three modern buildings.
2. Eleven branch libraries are either new construction built during primarily in the early 2000s (eight buildings) or non-landmarked buildings developed between the 1950s and the 1970s (three buildings).
3. Five small library branches are essentially storefronts, four of which are part of larger buildings.
4. The Central Library is a 12-story 363,000 square foot building that serves as headquarters and hub of the library system. It houses the bulk of the Library's extensive collection of books and materials (including rare "special collections" in the Level 10 Seattle Room), a 375-seat auditorium, public meeting rooms, a gallery, large public areas for reading and access to 330 public computers, a data center housing system-wide servers, and Library administration.
5. The Maintenance and Operations Center (MOC), which houses the Library's materials distribution system and also serves as the Library's maintenance shop and storage facility.

With passage of the 2019 Library Levy, the Library embarked in 2020 on its current seven-year asset preservation program which includes seismic retrofits at century-old Carnegie-era branches. The 2019 Library Levy builds off capital investments from two prior efforts. The 2012 Library Levy, which concluded at the end of 2019, provided an essential seven-year funding stream to maintain the five new and 22 updated libraries that had been renovated, expanded or replaced during the previous systemwide capital program called "Libraries for All" (LFA). The Library's LFA program, which was completed in 2008, had increased the amount of physical space by 80% to a total of over 600,000 square feet, greatly increasing the demands on the Library's major maintenance program.

The Library Major Maintenance program provides ongoing funding for work that preserves or improves building integrity, efficiency and functionality.

## Thematic Priorities

The Library's Capital Improvement Program (CIP) projects generally fall into one or more categories: asset preservation, operational efficiency, environmental stability, public service improvements, and safety and security.

### Asset Preservation

The overriding priority of the Library's capital program is to extend the useful life of its buildings. As the Library's buildings have all surpassed the ten-year mark since the conclusion of the final Libraries for All bond projects, the buildings require attention to flooring, casework, finishes and restroom fixtures. Major repairs and replacement to roofs, building envelopes, HVAC and other critical building systems, doors, windows, flooring and casework are also examples of asset preservation items funded through



the Library's CIP budget. The 2019 Levy also included additional funding for Carnegie-era branch seismic retrofits.

Nearly all of the Library's \$7.98 million 2025 Adopted CIP Levy budget can be predominantly classified as asset preservation work. There are also elements of enhanced safety, improved access, energy efficiency and environmental sustainability. The \$7.98 million 2025 CIP budget includes \$3.5 million for seismic retrofit projects at the University and Columbia branches as indicated in the 2019 voter-approved levy. The balance of non-IT Levy CIP funding will pay for mechanical systems replacement at multiple branches, specifically electrification per Citywide mandate and adding or upgrading heating, ventilation and air-conditioning (HVAC) systems.

Progress continues to be slowed on some major multi-year projects due to supply chain delays and shortages of materials, and those projects may continue into 2025; a recent example was the months-long wait for a Green Lake branch replacement elevator. Other projects that may be at risk for delays include the improvements at branches to respond to the Citywide electrification mandate (while adding or upgrading heating, ventilation and air-conditioning (HVAC) systems at various branches that do not possess air-conditioning), and the additional seismic retrofit projects (University and Columbia).

The iconic Central Library often requires a significant portion of CIP funds, usually distributed over multi-year projects. Historically, larger, complex and challenging projects have been planned and staged sequentially to minimize the impact on Library services to patrons. While there are no new major projects scheduled at the Central Library in 2025, age-related upgrades to its mechanical systems will need to be pursued during the next few years when funding allows.

While the aforementioned projects are essential for preserving the Library's physical assets, many of them also contribute to the Library system's other essential themes: operational efficiency, environmental sustainability, and improved service to the public.

### Library Operational Efficiency; Environmental Sustainability; Safety and Security of Public/Staff

The Library delivers direct services to Seattle residents, who expect highly functional and welcoming library buildings. Major maintenance work carried out under these priorities supports:

- upgrades to help the Library reduce operating costs while minimizing impact to the public;
- renovations to enhance the environmental sustainability of Library buildings; and
- repairs and improvements that augment the safety of library facilities (immediate safety concerns and building integrity are highest priority).

### Public Service Improvements

Public service improvements mostly encompass work that enhances the library patron experience, such as Reimagining Spaces projects that have been completed over the past several years (Rainier Beach, Lake City, Ballard, Beacon Hill, Highpoint, South Park and Northeast). These projects have typically entailed increased meeting room space; better connectivity for devices; lowered shelving and improved layout for enhanced sightlines/security/accessibility; and updated carpet, paint and restrooms. There are no projects solely dedicated to public service improvements scheduled for 2025. However, public service improvements were included in the Green Lake branch project, are planned for the University branch seismic retrofit scope, and are also being considered concurrent with the seismic stability project

at Columbia branch as well. Ultimately, funding will determine the extent of public service improvements for the latter two seismic retrofit projects.

## **Project Selection Criteria**

In selecting major maintenance work to accomplish in a typical year, the Library evaluates the preservation of building integrity, impact on safety to the public and staff, importance of the work to core library building functions, operational efficiency gains (both economic and environmental), and opportunities to improve or preserve service to the public.

The Library conducts condition assessments and updates information based on inspection by the capital program manager and facilities maintenance staff. The Library obtains professional evaluations of roofs, mechanical, HVAC and lighting systems to flag deficiencies and identify areas where the capital program may be able to reduce operating costs. Library public services managers develop proposals to change the functional use of library space. These proposals are evaluated for feasibility, cost and urgency, and capital program staff works with Library services managers to scope alternatives. Public input also plays a role in project planning. The Library senior management team has ultimate responsibility for authorizing and prioritizing functional building modifications.

Many library facilities are open seven days per week during normal operations, which requires careful planning and staging of projects to keep libraries open as much as possible while capital improvement work is underway. Flexibility is critical to respond to building issues as they emerge.

## **CIP Highlights**

The Library's 2025-2030 Adopted CIP provides a base level of support for asset management during the period when all buildings have surpassed the ten-year mark from their LFA construction or renovation. The 2019 Library Levy provides a total of \$7.98 million (including seismic/unreinforced masonry (URM) allocations) in 2025. The Library will receive \$386,000 in base Real Estate Excise Tax (REET) funding, which is tentatively budgeted for the University branch seismic project.

Two significant capital projects will be continuing in 2025 - the multi-year, multimillion dollar seismic retrofits at century-old Carnegie branches (University and Columbia). The University project will be publicly bid in late 2024 and construction will continue throughout 2025. Planning and design will continue for Columbia in 2025, though as construction inflation has risen sharply since passage of the 2019 levy, further progress (including construction) will be contingent upon securing adequate outside funding. Additional multi-year endeavors include the largest Library IT Infrastructure project, the Integrated Library System (ILS) Replacement. The ILS manages procurement of collection materials and patron access to the Library's physical and digital collections. The \$4 million ILS project began with planning and development in 2023 and will continue through 2027. Library IT is also continuing a \$1.3 million 2024 project to replace Library branch switches, which help direct network traffic for both patron and staff use.

Notably, the Library was awarded \$5.28 million from Federal Emergency Management Agency (FEMA) in June 2024 to fund air-conditioning for five non-air-conditioned branches (University, Columbia, West

Seattle, Queen Anne and Fremont). The grant was initially submitted in 2022, with substantial assistance from the City's Office of Emergency Management (OEM). The University allocation will be incorporated into the overall seismic retrofit/electrification budget for that project. However, significant construction inflation continued between the time of the application submission and notice of grant award, so it is very likely the remaining four branches will require supplemental resources to fulfill their funding needs.

The FEMA grant projects align with the City's mandate to move away from dependence on non-renewable energy sources and also to provide resilience hubs for residents—cooling and smoke refuge centers for residents during extreme heat and/or wildfire smoke events. With the help of an engineering consultant, the Library has prioritized branches that will be transitioned from fossil fuels, based on immediate maintenance needs, air-conditioning status, years since last remodel and proximity to other Library locations. Of the highest priority locations, the Library has completed conversion of two branches (Broadview and Capitol Hill), is scheduled to finish another (Green Lake) by the end of summer 2024, and will begin a fourth in early 2025 (University, concurrent with seismic work). The Library is evaluating the sequence to begin the FEMA electrification/HVAC projects at Columbia, West Seattle, Queen Anne and Fremont.

Additionally, the Library (with assistance from the City's Office of Sustainability and Environment (OSE)) has applied for a \$1.8 million Washington State Department of Commerce grant to assist in funding the University seismic retrofit, with expanded scope to include air-conditioning, electrification, improved ADA access improvements and a new elevator. The Library is also awaiting the outcome of other federal funding opportunities for the University and Columbia seismic retrofit projects.

### **CIP Revenue Sources**

Historically, REET was the primary source of funding for the Library's CIP, with an additional smaller allocation from the General Fund. In 2012, the Library worked with the Mayor and City Council to develop a Library levy proposal that voters approved in August of that year. One of the core areas the levy funds is major maintenance. Upon passage of the 2012 Library Levy, the City shifted most major maintenance funding from REET/General Fund to the levy, which provided a significant increase in major maintenance funding for major maintenance projects. The 2019 Library Levy continues support to preserve the Library's capital assets including significant investments in seismic upgrades for three branches.

Levy funding is insufficient to fully cover costs associated with patron and programmatically-driven renovation projects, significant building infrastructure renovations and adjustments, or replacement of major building systems at the Central Library and larger branches. Since passage of the 2012 Library Levy, REET revenue has continued to provide additional funding for targeted efforts, such as the Library's Reimagining Spaces initiative (which sought to enhance Library physical spaces to better address changing patron and community needs) or large-scale major maintenance requirements not anticipated during the planning of the levy.

REET revenue plays a vital role in supporting projects that are beyond the scope of the Library's levy-funded major maintenance program. For example, while the levy remains the primary funding source for the seismic retrofit projects at Green Lake, Columbia and University branches, supplemental funding

is necessary to pursue building upgrades that would be considerably less expensive if performed concurrent with the seismic work. Contingent upon that supplemental funding, those expanded scopes can include the addition of air-conditioning; accessibility upgrades (such as elevators) to increase access for patrons with mobility challenges; mechanical system modernization and electrification for increased energy efficiency and reduced reliance on fossil fuels; and other interior enhancements. The Library's \$386,000 2025 REET allocation will fund seismic retrofit and electrification work at University branch.

As previously mentioned, the Library received a \$1.8 million Washington State Department of Commerce grant for the Green Lake branch seismic retrofit, and has applied for another \$1.8 million grant for the University retrofit. The Library is active in pursuing federal grants as well (the aforementioned \$5.28 million FEMA grant to fund air-conditioning for five non-air-conditioned branches - University, Columbia, West Seattle, Queen Anne and Fremont).

### **Summary of Upcoming Budget Issues/Challenges; Future Projects on the Horizon**

#### Aging Buildings and Infrastructure

Library buildings are among the most intensively-used City facilities in Seattle. Prior to the pandemic, the Central Library hosted over 1.2 million visitors annually, with library branches serving over 3.6 million visitors. The Library's historic landmark buildings have unique features such as brick facades, slate roofs and other details. When undertaking maintenance and repair work, it is essential to use designs and materials consistent with their landmark status – all factors that increase major maintenance costs.

The venerable Central Library is now entering its third decade of service; it poses a different set of challenges. A building of Central's size, complexity and intensity of use requires significant annual maintenance to preserve core functionality and continually improve building efficiency. At least two major areas of concern will require significant funding beyond the annual Levy major maintenance allocation: (1) updating Central's mechanical and HVAC systems to align with current City policy and lessen its carbon footprint, and (2) replacement of Central's unique custom curtain wall, comprised of thousands of diamond-shaped windows. Additionally, Central's spaces may need to be reimagined in the coming years to better serve patrons and the Library's evolving operational and security needs.

The retrofit/upgrade of vertical transportation is another potentially expensive set of projects on the Library's horizon, for both branches with elevators and Central (which has both elevators and escalators). Elevators and escalators have a life cycle and building codes often change to meet new safety measures.

#### Seismic Preparedness

A 2016 survey conducted by the Seattle Department of Construction and Inspection identified seven URM facilities in the Library's property portfolio requiring seismic retrofit to reduce the risk of injury and loss of life during an earthquake. The survey classified buildings into three categories of vulnerability (critical, high, and medium) with regard to life safety impacts. Three of the seven Library facilities - Green Lake, University and Columbia branches - fell within the high-vulnerability category (with the remainder in the medium-vulnerability category) and the Library Board of Trustees identified those branches as a critical issue to be addressed. The 2019 Library Levy included funding for seismic retrofits of those three Carnegie-era branches.

As the URM projects necessitate closure of the branches for a year or more, other needed building improvements can be scheduled concurrently. Contingent upon available funding, work may entail roof and envelope restoration; elevator and mechanical system upgrades (including the addition of air-conditioning); interior renovation (including electrical, carpeting, furniture and finishes); and efforts to ensure ADA compliance and equitable access.

### Adjusting to a Changing Climate

The Library is also adapting to a changing climate, often working with OSE to identify potential areas for improved energy efficiency and, per mayoral directive, to lessen the Library's reliance on fossil fuels. Several branches – including most of the landmarked branches, some built a century ago – are not air-conditioned, and rising summer temperatures can lead to closures which impact patrons and Library operations. The Library continues to explore logistics and funding options to add air conditioning to high-use branches that currently lack air-conditioning, which would increase branch comfort year-round and also allow those branches to serve as cooling centers during extreme heat events. The Library has previously received funding for decarbonization and electrification efforts through the payroll expense tax, and received a 2024 FEMA grant to partially fund air-conditioning for five non-air-conditioned branches.

### Materials Shortages and Supply Chain Delays

One challenge that was certainly not foreseen prior to 2020 was the adversity posed by the COVID-19 pandemic. The economic disruption stemming from the pandemic skewed supply and demand for both raw materials and services, often forcing reexamination of individual project scope or reprioritization of larger Library projects. For example, costs for the 2023 mechanical system replacement at Northeast and Southwest branches (which included electrification and installation of air-conditioning in two locations which lacked AC) came in several hundred thousand dollars over estimates due to higher cost of equipment and materials, prompting a shift of funds from other projects of lower urgency. While the public health impact of the pandemic has faded, construction materials shortages and supply chain disruptions seem to be lingering. Two recent examples would be months-long delays in procuring both an elevator for the Green Lake branch retrofit and HVAC equipment for Capitol Hill (a project since completed).

ADA Improvements - Library

Project No:	MC-PL-B3012	BSL Code:	BC-PL-B3000
Project Type:	Ongoing	BSL Name:	Capital Improvements
Project Category:	Improved Facility	Location:	Various Locations
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project represents ADA improvements for The Seattle Public Library, and includes work on accessible paths and adjustments to casework, restroom fixtures, and railings.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	1,046	9	-	-	-	-	-	-	1,055
Total:	1,046	9	-	-	-	-	-	-	1,055
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	1,046	9	-	-	-	-	-	-	1,055
Total:	1,046	9	-	-	-	-	-	-	1,055

O&M Impacts:

Central Library Infrastructure Improvements

Project No:	MC-PL-B3013	BSL Code:	BC-PL-B3000
Project Type:	Ongoing	BSL Name:	Capital Improvements
Project Category:	Improved Facility	Location:	Central Library 1000 4th Ave
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project provides for improved infrastructure at the 363,000 square foot Central Library. Central requires substantial infrastructure work to achieve operational efficiency and set the stage for its eventual programmatic re-imagining. Changes to Central also require additional lead time for planning and design, due both to its unique physical configuration/infrastructure and iconic architectural status. Typical improvements may include, but are not limited to, structural and mechanical repairs or improvements, safety and security upgrades, lighting and signage enhancements, and wall and floor surface repairs.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	1,617	-	-	-	-	-	-	-	1,617
Total:	1,617	-	-	-	-	-	-	-	1,617
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	1,617	-	-	-	-	-	-	-	1,617
Total:	1,617	-	-	-	-	-	-	-	1,617

O&M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

IT Infrastructure

Project No:	MC-PL-B3100	BSL Code:	BC-PL-B3000
Project Type:	Ongoing	BSL Name:	Capital Improvements
Project Category:	Rehabilitation or Restoration	Location:	Various Locations
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project represents system-wide Information Technology (IT) Infrastructure improvements for The Seattle Public Library, including enterprise equipment upgrades and integrated library system (ILS) replacement.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2019 Library Levy Funding	1,298	6,228	-	474	-	-	-	-	8,000
Total:	1,298	6,228	-	474	-	-	-	-	8,000
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2019 Library Levy Fund	1,298	6,228	-	474	-	-	-	-	8,000
Total:	1,298	6,228	-	474	-	-	-	-	8,000

O&M Impacts:



## Library Major Maintenance

<b>Project No:</b>	MC-PL-B3011	<b>BSL Code:</b>	BC-PL-B3000
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Capital Improvements
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Various
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project provides for major maintenance to Library facilities, which include the 363,000 square foot Central Library and 26 branch libraries as well as storage/shops facilities. Typical improvements may include, but are not limited to, structural and mechanical repairs or improvements, safety and security upgrades, lighting and signage improvements, wall and floor surface repairs, landscape and exterior hard surface repairs, energy efficiency upgrades and projects that enhance service delivery or facilitate operational cost-savings at our libraries. This project preserves building integrity and improves functionality, and provides responsible management of the Library's building assets to ensure their long-term operational use.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2019 Library Levy Funding	11,724	17,239	7,989	6,508	-	-	-	-	43,460
Federal Grant Funds	-	5,537	-	-	-	-	-	-	5,537
General Fund	3,289	(1,694)	-	-	-	-	-	-	1,595
Payroll Expense Tax	1,546	1,154	-	-	-	-	-	-	2,700
Private Funding/Donations	94	(94)	-	-	-	-	-	-	-
Real Estate Excise Tax I	9,993	1,347	386	605	785	975	685	-	14,777
Seattle Voter-Approved Levy	7,802	(208)	-	-	-	-	-	-	7,594
Seattle Voter-Approved Levy	13,952	-	-	-	-	-	-	-	13,952
State Grant Funds	1,839	-	-	-	-	-	-	-	1,839
Use of Fund Balance	-	2,200	-	-	-	-	-	-	2,200
<b>Total:</b>	<b>50,239</b>	<b>25,481</b>	<b>8,375</b>	<b>7,113</b>	<b>785</b>	<b>975</b>	<b>685</b>	<b>-</b>	<b>93,654</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2012 Library Levy Fund	21,754	258	-	-	-	-	-	-	22,012
2019 Library Levy Fund	11,724	17,273	7,989	6,508	-	-	-	-	43,494
General Fund	440	-	-	-	-	-	-	-	440
Library Fund	4,688	5,543	-	-	-	-	-	-	10,231
Library Trust & Memorial Fund	94	(94)	-	-	-	-	-	-	-
Payroll Expense Tax	1,546	1,154	-	-	-	-	-	-	2,700
REET I Capital Fund	9,993	1,347	386	605	785	975	685	-	14,777
<b>Total:</b>	<b>50,239</b>	<b>25,481</b>	<b>8,375</b>	<b>7,113</b>	<b>785</b>	<b>975</b>	<b>685</b>	<b>-</b>	<b>93,654</b>

## O&amp;M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Major Capital Equipment

Project No:	MC-PL-B3200	BSL Code:	BC-PL-B3000
Project Type:	Ongoing	BSL Name:	Capital Improvements
Project Category:		Location:	Various Locations
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project represents system-wide major depreciable equipment purchases for The Seattle Public Library, such as the Library's Automated Materials Handling System (AMHS).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2019 Library Levy Funding	34	-	-	-	-	-	-	-	34
General Fund	1,425	275	-	-	-	-	-	-	1,700
Seattle Voter-Approved Levy	469	(3)	-	-	-	-	-	-	466
Use of Fund Balance	8	(8)	-	-	-	-	-	-	-
Total:	1,935	265	-	-	-	-	-	-	2,200
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2012 Library Levy Fund	469	(3)	-	-	-	-	-	-	466
2019 Library Levy Fund	34	-	-	-	-	-	-	-	34
Library Fund	1,433	267	-	-	-	-	-	-	1,700
Total:	1,935	265	-	-	-	-	-	-	2,200

O&M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

# **Seattle Department of Transportation**

### Overview

The Seattle Department of Transportation (SDOT) is responsible for building and maintaining a safe, reliable, efficient, and socially equitable transportation network. In addition, SDOT maintains and improves critical transportation infrastructure of regional, statewide, and national significance in cooperation with external partners. Achieving transportation excellence helps support businesses, improves access to services and opportunities, enhances quality of life, and builds a more sustainable community. This is accomplished by:

- preserving existing transportation infrastructure and using it to its fullest capabilities;
- moving people and goods efficiently and safely, using technology wherever possible to overcome transportation challenges;
- making transit, bicycling, and walking convenient and attractive and reducing reliance on the automobile;
- shaping future transportation improvements that reflect Seattle's role and connections to the region;
- building community trust through engagement and accountability;
- working to eliminate racial disparities and advance equity goals;
- incorporating environmental excellence and climate protection into every decision, project, and program;
- promoting the livability of our neighborhoods and communities;
- guiding investments that contribute to the economic vitality of neighborhood businesses and industries in Seattle and the surrounding region; and
- managing resources wisely with performance measures.

The replacement value of the City's transportation infrastructure is estimated to be approximately \$40 billion. Major system assets include:

- 1,548 lane-miles of arterial streets;
- 2,396 lane-miles of non-arterial streets;
- 134 bridges;
- 534 stairways;
- 572 retaining walls;
- 2.2 miles of seawalls;
- 1,159 signalized intersections;
- 57.1 miles of multi-purpose trails;
- 2,301 miles of improved sidewalks and median pathways;
- 172 miles of on-street bicycle facilities;
- 41,000 street trees;
- 1,448 pay stations;
- 44,602 curb ramps; and
- Around 205,000 signs.

### Levy to Move Seattle

The 2025-2030 Adopted Six-Year Capital Improvement Program (CIP) signifies a marked change from our past CIP due to the expiration of the Levy to Move Seattle and the passage of the new 2024

### 2025-2030 Adopted Capital Improvement Program

Transportation Levy. In almost all cases, the Levy to Move Seattle was not considered for 2025 CIP budgets as the Levy expired at the end of 2024. As a result, the 2025-2030 Proposed CIP was smaller in sum and scale, reflecting a reduced capital budget. Much of the reduction is directly alleviated by passage of the 2024 Transportation Levy, adding \$159 million to the CIP in the 2025 Adopted Budget, \$177 million with O&M as shown below.

### 2024 Transportation Levy

Seattle voters approved the eight-year \$1.55 billion 2024 Transportation Levy in November 2024. This levy provides funding to maintain and modernize the City's transportation infrastructure by building sidewalks, paving streets, repairing bridges, and improving transit connections. These investments are in support of the goals set forth in the Seattle Transportation Plan, a 20-year vision for the future of our transportation system:

- Prioritize safety for travelers in Seattle, with no serious injury or fatal crashes
- Co-create with community and implement restorative practices to address transportation-related inequities
- Respond to climate change through innovation and a lens of climate justice
- Provide reliable and affordable travel options that help people and goods get where they need to go
- Reimagine city streets as inviting places to linger and play
- Improve city transportation infrastructure and ready it for the future

The Seattle Department of Transportation (SDOT) is committed to meeting goals outlined to voters in the 2024 Transportation Levy legislation as implemented in the budget. The table below

Levy Program	8-Year Projection
Vision Zero, School and Neighborhood Safety	\$161 million
Street Maintenance and Modernization	\$403 million
Bridges and Structures	\$221 million
Transit Corridors and Connections	\$151 million
Pedestrian Safety	\$193 million
Signals and Operations	\$100 million
Bicycle Safety	\$134 million
People Streets and Public Spaces	\$67 million
Climate and Resiliency	\$69 million
Freight and Goods Movement	\$45 million
Good Governance and Equitable Implementation Initiative	\$8 million
<b>Total</b>	<b>\$1.55 billion*</b>

Each year, SDOT will provide updates on progress toward levy goals, funded by 2024 Transportation Levy revenue. Voters approved an eight-year period for property tax collection, though property tax collection can extend several more years, and SDOT can only use the funds after they are collected. As a result, levy spending is expected to continue beyond the eight-year collection period, a standard practice.

### Continuing to Provide Core Services

### 2025-2030 Adopted Capital Improvement Program

## Department of Transportation

The 2025-2030 Adopted CIP includes resources to continue delivery of services that keep people and goods moving safely. Prior to the passage of the new levy, the focus of the CIP budget was on maintaining assets in their current state and replacing assets only when they fail. With the passage of the new levy in the adopted CIP, SDOT is now able to advance additional maintenance funding for transportation assets that include more preventative and proactive maintenance.

Key work in the budget includes street paving and resurfacing; building new curb ramps; school safety improvements; implementation of the Seattle Transportation Plan; investments to facilitate freight mobility; traffic cameras and signals; bridge projects such as bridge replacement, maintenance, and seismic retrofitting; and support for the Central Waterfront Program.

For details, see the associated explanations below.

**Street Paving and Resurfacing:** The 2025-2030 Adopted CIP includes \$55.4 million in 2025 for the following programs (*note: the dollars shown are for 2025 budget and not the entire capital project funding*):

Paving and Resurfacing	2025
Arterial Asphalt & Concrete Program Phase II	\$39,619,831
Non-Arterial Street Resurfacing and Restoration	\$1,892,237
Arterial Major Maintenance	\$13,915,836
<b>Total</b>	<b>\$55,427,904</b>

**Pedestrian Program Investments:** The 2025-2030 Adopted CIP includes five projects that are solely dedicated to advancing the recommendations of the Pedestrian Master Plan.

- The Pedestrian Program Crossing Improvements project funds pedestrian crossing improvements, primarily focused on crossings near transit stops and on walking routes to school. The 2025-2030 Adopted CIP includes \$5.3 million for this project in 2025.
- The Pedestrian Program New Sidewalks project includes \$21.0 million in 2025 to design and construct new sidewalks. The entire project budget is supported by the 2024 Transportation Levy.
- The Pedestrian Program School Safety project includes \$5.7 million in 2025 for pedestrian improvements in school zones. These capital improvements may include school zone signing, crosswalk maintenance, curb bulb and curb ramp replacement and maintenance, sidewalk maintenance, and changes to traffic circulation around schools.
- The Pedestrian Program–Stairway Rehabilitation program totals \$1.2 million. Stairways provide pedestrian connections to streets throughout Seattle’s hilly neighborhoods. The program rebuilds and rehabilitates stairways to the latest standards, adding proper width, step height, grip rail, landings, and other features required by the Americans with Disabilities Act (ADA).

### 2025-2030 Adopted Capital Improvement Program

## Department of Transportation

- The SDOT ADA Program includes \$12.8 million of local funding to deliver ADA-compliant curb ramps and accessible pedestrian signals. This funding supports the City in meeting the annual ADA curb ramp requirement of 1,250 ramps per year.

The table below shows a summary of the Pedestrian Master Plan investments:

Pedestrian Master Plan Projects	2025
PMP - Crossing Improvements	\$5,250,617
PMP - New Sidewalks	\$21,047,059
PMP - School Safety	\$5,694,789
PMP - Stairway Rehabilitation	\$1,216,252
SDOT ADA Program	\$12,831,953
<b>Total</b>	<b>\$46,040,670</b>

**Bicycle Program Investments:** The Bicycle Program includes three projects specifically focused on advancing recommendations and supporting the goals of safety, connectivity, ridership, equity, and livability.

- The Bike Program Neighborhood Greenways project includes \$2.4 million in 2024 for Neighborhood Greenways to create safer, calmer residential streets by making people walking and biking the priority. Neighborhood Greenways can include speed humps, crosswalks, flashing beacons, signs and pavement markings, and speed limit signs.
- The Bike Program Bike Lanes project includes \$9.8 million in 2025 to provide dedicated right-of-way separation projects for people riding bikes. Our current program is funded by a mix of levy and non-levy resources.
- Bike Program Urban Trails and Bikeways project supports the City's Urban Trails and Bikeways. Activities include spot improvements, bike parking, and programs that promote safety and encourage riding. The Adopted CIP includes \$1.2 million for this project in 2024.

Bike Master Plan Projects	2025
BMP - Greenways	\$2,430,422
BMP - Protected Bike Lanes	\$9,757,419
BMP - Urban Trails and Bikeways	\$1,169,103
<b>Total</b>	<b>\$13,356,944</b>

In addition to the projects solely dedicated to delivering the Pedestrian and Bicycle Programs, there are many SDOT capital projects that indirectly contribute improvements and advance the programs. The table below shows projects that support both the Bike and Pedestrian Programs, including six new projects funded by the 2024 Transportation Levy (*Low Pollution Neighborhoods, 3rd Ave Revitalization, Pedestrian Lighting, People Streets and Public Spaces, People Streets and Wayfinding, Neighborhood Scale Traffic Safety Programs, and Neighborhood-Initiated Safety Partnership Program*). Note that the dollars shown are for 2025 budget and not the entire capital project funding in each case.

### 2025-2030 Adopted Capital Improvement Program

## Department of Transportation

Project ID	Projects that Support the Pedestrian and Bike Master Plans	2025
MC-TR-C013	RapidRide Roosevelt	\$34,133,981
MC-TR-C025	Sidewalk Safety Repair	\$9,222,381
MC-TR-C029	Transit Corridor Improvements	\$3,250,967
MC-TR-C030	Northgate Bridge and Cycle Track	\$500,000
MC-TR-C044	Burke-Gilman Trail Extension	\$2,000,000
MC-TR-C064	Vision Zero	\$14,058,002
MC-TR-C073	Overlook Walk and East-West Connections Project	\$3,000,000
MC-TR-C079	Route 40 Transit-Plus Multimodal Corridor	\$1,751,777
MC-TR-C090	Heavy Haul Network Program - East Marginal Way	\$4,500,000
MC-TR-C101	North of Downtown Mobility Action Plan	\$1,025,641
MC-TR-C118	Aurora Avenue North Safety Improvements	\$5,817,937
MC-TR-C125	Safe Streets and Roads for All	\$10,016,750
MC-TR-C137	Low Pollution Neighborhoods	\$959,035
MC-TR-C145	3rd Ave Revitalization, Long-Term Vision and Coordination	\$4,200,000
MC-TR-C146	Pedestrian Lighting	\$1,168,078
MC-TR-C147	People Streets and Public Spaces Capital	\$4,572,077
MC-TR-C148	People Streets and Wayfinding Maintenance	\$233,615
MC-TR-C153	Neighborhood Scale Traffic Safety Programs	\$853,380
MC-TR-C154	Neighborhood-Initiated Safety Partnership Program	\$4,776,377
<b>Total</b>		<b>\$106,039,997</b>

### ***Transit Projects:***

The 2025-2030 Adopted CIP contains ten transit projects, including four new CIPs funded by the 2024 Transportation Levy: N 130th St - Bitter Lake to Haller Lake, RapidRide R Line, Transit Improvements & Access to Light Rail, and Transit Passenger Safety.

Most of the projects are transit-focused multimodal corridor improvements. These corridor improvement projects modernize major streets to include more frequent and reliable buses; and provide updates to improve connectivity and safety for all travelers, whether walking, biking, driving, or taking transit. The TPMC projects include Route 40 Transit-Plus Multimodal Corridor (Fremont/Northgate), RapidRide J Line (formally known as RapidRide Roosevelt), NE 130th St/NE 125th Corridor Improvements, N 130th St - Bitter Lake to Haller Lake, RapidRide R Line (along Rainier Ave S), and Transit Improvements & Access to Light Rail.

In addition to the large transit corridor improvement projects, the CIP contains budget for transit spot improvements throughout Seattle. These spot improvements focus on operational efficiencies (which help reduce travel time and therefore operational costs), safety, and access enhancements (which improve the rider experience while enhancing safe conditions for riders of all abilities). Investments include installing queue jumps, bus-only lanes, in-lane stops/bus bulbs, and bus stop and station access amenities.

## **2025-2030 Adopted Capital Improvement Program**



## Department of Transportation

SDOT also provides support for Sound Transit 3 projects through public engagement, design review, permitting, and construction support for transit stations as well as constructing pedestrian and bicycle enhancements and implementing Restricted Parking Zones adjacent to new stations.

Transportation safety is a top priority and is reflected in the safety improvement projects across all modes. A new capital improvement program for Transit Passenger Safety has been created with 2024 Transportation Levy funding. It will invest in strategies that increase transit rider safety and security, including physical improvements.

The table below shows a summary of transit-related investments in 2025 (*note: the dollars shown are for 2025 budget and not the entire capital project funding*):

Project ID	Transit Projects	2025
MC-TR-C013	RapidRide Roosevelt	\$34,133,981
MC-TR-C029	Transit Corridor Improvements	\$3,250,967
MC-TR-C079	Route 40 Transit-Plus Multimodal Corridor	\$1,751,777
MC-TR-C088	Sound Transit 3	\$8,652,525
MC-TR-C108	Seattle Transportation Benefit District - Transit Improvements	\$13,120,946
MC-TR-C123	NE 130th St/NE 125th Corridor Improvements	\$5,879,999
MC-TR-C149	N 130th St - Bitter Lake to Haller Lake	\$200,000
MC-TR-C150	RapidRide R Line	\$500,000
MC-TR-C151	Transit Improvements & Access to Light Rail	\$7,587,438
MC-TR-C152	Transit Passenger Safety	\$1,082,107
<b>Total</b>		<b>\$76,159,740</b>

### **Freight Projects:**

The Heavy Haul Network Program East Marginal Way project currently has two Segments, North and Central, to maximize grant use and deliver safety improvements as quickly as possible. The North Segment reconstructs 2.12 miles of East Marginal Way to heavy haul pavement standards supporting freight traffic, constructs a two-way protected bike lane between South Atlantic and South Spokane Street, and makes signal improvements aimed at increasing safety for people using both modes. The Central Segment reconstructs 0.63 miles of East Marginal Way and creates a shared-use path between South Spokane Street and Diagonal Avenue South. The 2025-2030 Adopted CIP includes a \$4.5 million Levy to Move Seattle budget in 2025 for this project as part of the delivery plan from the prior levy.

The 2025-2030 Adopted CIP includes \$1.6 million from the Levy to Move Seattle and \$2 million in 2024 Transportation Levy budget in 2025, for a total of \$3.6 million, for the Freight Spot Improvement program. These smaller-scale vital freight spot improvements include pavement repairs in industrial areas, turning radius adjustments, and other sign and operational improvements to facilitate movement of freight throughout the city.

The 2025-2030 Adopted CIP includes four new CIP projects (funded by the 2024 Transportation Levy) including the Freight Program, Heavy Haul Network Program, Leary Way Industrial Zone Safety Improvements, and Port Connection to I-90/I-5.

## 2025-2030 Adopted Capital Improvement Program

## Department of Transportation

Project ID	Freight Master Plan Projects	2025
MC-TR-C047	Freight Spot Improvement Program	\$3,638,109
MC-TR-C090	Heavy Haul Network Program - East Marginal Way	\$4,500,000
MC-TR-C140	Freight Program	\$1,219,112
MC-TR-C141	Heavy Haul Network Program	\$200,000
MC-TR-C142	Leary Way Industrial Zone Safety Improvements	\$125,000
MC-TR-C143	Port Connection to I-90/I-5	\$125,000
<b>Total</b>		<b>\$9,807,221</b>

### **Bridge & Structures Projects:**

The City of Seattle owns 134 bridges and maintaining all of them in appropriate condition is a major challenge. The 2024 Transportation Levy emphasizes investments to preserve and strengthen our bridges. Seven new CIPs are created with the new levy funding, including: Bridge Structural Repairs – Ballard, Bridge Structural Repairs – Magnolia, Seawall Phase II, Ship Canal Electrical/Mechanical – Ballard, Ship Canal Electrical/Mechanical – Fremont, Ship Canal Electrical/Mechanical – University, and Structural Preservation.

In addition to the new levy funding investments, the 2025-2030 Adopted CIP adds \$4.0 million Levy to Move Seattle funding for the next phase in the Bridge Seismic program. The 2025-2030 Adopted CIP also includes \$3.9 million in 2025 for the Bridge Painting program, which is a critical asset preservation project for the City's 20 structural steel bridges.

Another \$4.9 million is appropriated for the Structures Major Maintenance program in 2025. This program provides funding for major maintenance and rehabilitation of the City's bridges and structural assets, including: electrical and mechanical upgrades of moveable bridge operating and control systems, repair of cracks and maintenance of concrete and steel structures, and site protection of bridge facilities.

Besides bridges, SDOT also maintains more than 600 retaining walls throughout Seattle. The 2025-2030 Adopted CIP includes \$212,000 in funding for small scale retaining wall repairs throughout the city.

The table below shows a summary of the bridge and structure capital investments, including all funds supporting these projects (*note: the dollars shown are for 2025 estimated costs and not the entire capital project funding*):

### **2025-2030 Adopted Capital Improvement Program**

Project ID	Bridge & Structures	2025
MC-TR-C006	Bridge Load Rating	\$273,288
MC-TR-C007	Bridge Painting Program	\$3,923,019
MC-TR-C008	Bridge Seismic - Phase III	\$4,000,000
MC-TR-C032	Retaining Wall Repair and Restoration	\$212,000
MC-TR-C035	Hazard Mitigation Program - Areaways	\$710,862
MC-TR-C039	Bridge Rehabilitation and Replacement Phase II	\$500,001
MC-TR-C112	Structures Major Maintenance	\$4,916,791
MC-TR-C129	Bridge Structural Repairs - Ballard	\$500,000
MC-TR-C130	Bridge Structural Repairs - Magnolia	\$500,000
MC-TR-C132	Ship Canal Electrical/Mechanical - Ballard	\$850,000
MC-TR-C133	Ship Canal Electrical/Mechanical - Fremont	\$850,000
MC-TR-C134	Ship Canal Electrical/Mechanical - University	\$850,000
MC-TR-C135	Structural Preservation	\$12,102,384
<b>Total</b>		<b>\$30,188,345</b>

#### ***Seattle Central Waterfront Capital Projects:***

The SDOT budget includes several major capital projects focused on revitalizing Seattle's downtown waterfront. These efforts stem from the 2001 Nisqually Earthquake, which damaged the WSDOT SR-99 Viaduct along the Central Waterfront, leaving it vulnerable to future seismic events. Further analysis revealed that the Elliott Bay Seawall timbers were also deteriorating and at risk of failure during an earthquake. In response, WSDOT decided to replace the viaduct with a bored tunnel instead of a cut-and-cover solution for SR-99. Seattle voters subsequently approved funding to replace a portion of the Elliott Bay Seawall. Recognizing the significant impact these projects would have on the waterfront, the City Council adopted the Waterfront Concept Design, Framework Plan, and Strategic Plan in 2012 to guide the restoration of a surface street along the waterfront and create new public spaces for residents and visitors to enjoy.

#### **Project Timeline and Milestones:**

- **2017:** *Elliott Bay Seawall Phase I* (Yesler Way to Virginia Street) was completed, providing critical structural improvements to the waterfront.
- **2019:** Work began on the *Alaskan Way Main Corridor Project*. This project includes the design and construction of the Alaskan Way/Elliott Way surface street, a two-way bike facility, and a pedestrian promenade. It also includes several east-west connections funded primarily by WSDOT, such as the Marion Street Pedestrian Bridge.
- **2021:** Construction began on the *Overlook Walk and East-West Connections Projects*. The Overlook Walk creates pedestrian links between the waterfront, the Seattle Aquarium, and Pike Place Market. At the same time, work on the *Union Street Pedestrian Bridge* project started, which was subsequently completed.

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- **2023:** *Elliott Way* opened in spring, providing a critical connection through the waterfront. Construction of the *Pike/Pine East-West Connections* project began in early 2023, while work in *Pioneer Square* commenced later in the year.
- **2024:** Substantial progress was made, with the completion of the *Pike/Pine East-West Connection* and *Pioneer Square East-West Connection*. The *Overlook Walk* was also opened to the public in late 2024.
- **2025:** Construction on *Alaskan Way and the Pedestrian Promenade* is ongoing, with substantial completion expected by mid-2025. The 2025 budget includes \$10.7 million in bonding authority, shifted from 2024 to align with project timing and costs.

### Future Projects:

- **Elliott Bay Seawall Phase II:** The 2025-2030 Transportation CIP includes funding for the design of the next phase of the Elliott Bay Seawall, which will extend from Virginia Street to Broad Street. This design work will be crucial for securing future funding through grants, partnerships, and other sources.
- **Bell Street Improvement Project:** Construction launches in 2025 to improve connections from Belltown to the waterfront specifically from 1st Ave to Elliott Ave.

These coordinated projects not only improve transportation infrastructure but also enhance public spaces along Seattle's waterfront, creating a vibrant area for residents and visitors alike while addressing critical safety concerns.

### Grant Funding

SDOT is committed to leveraging existing resources and seeking external funding opportunities to continuously improve transportation safety and invest in the highest priority discrete projects. In the 2025-2030 Adopted CIP, the Department adds \$20.2 million in new grant funding for three projects. The new grants were accepted in the 2024 Mid-Year Supplemental Budget and will support the following project design or construction in 2025 and 2026.

- \$8,600,000 to support the mill and overlay of the asphalt pavement on Roosevelt Way, between NE 92nd St and 15th Ave NE.
- \$9,900,000 to improve pavement conditions along E Marginal Way S, between 1st Ave S and 16th Ave S.
- \$1,689,239 to advance the conceptual designs of the Aurora Avenue N Safety and Transit Access Improvements project.

### New CIP - Debt Service CRS-REET

The 2025-2030 Adopted CIP creates a new CIP, MC-TR-C126 Debt Service CRS-REET. This will realign the Real Estate Excise Tax (REET) backed debt service payment budgets with the correct capital Budget Summary Level. The \$7.0 million budget in 2025 matches the annual updates provided by the City's debt service schedule.

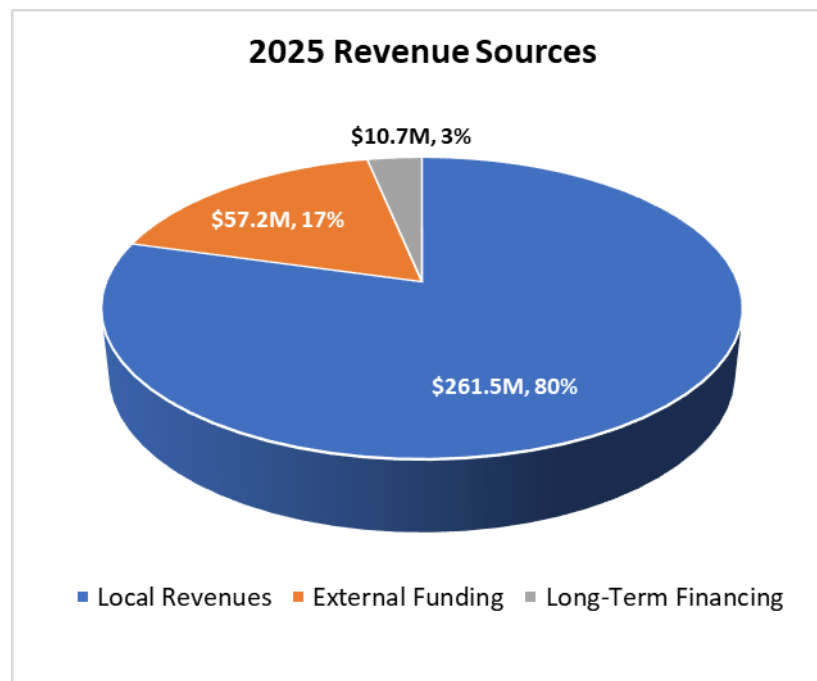
### FIFA World Cup Impacts

## 2025-2030 Adopted Capital Improvement Program

Seattle is serving as a host city for six games of the FIFA 2026 World Cup, with an expected influx of more than one million non-Seattle residents for the event and more than five billion expected viewers. SDOT has a key role to play in the execution of a successful event, including working with stadiums and key event spaces to facilitate the safe movement of people and goods through the downtown and to and from events. The exact nature of the final work required to support FIFA is unknown and will be sized to align with available budget and schedule.

### CIP Revenue Sources

In 2025 the SDOT Adopted CIP budget is \$329.5 million, funded from the following sources:



#### **Local Revenues**

- Levy to Move Seattle, which expires at the end of 2024
- 2024 Transportation Levy
- Gas Tax
- Multimodal funds
- Real Estate Excise Tax
- Commercial Parking Tax
- Vehicle License Fees
- Long-term financing (general obligation bonds)
- Public Works Trust Fund Loans
- Sales Tax
- Street vacation revenues
- School Safety and Pedestrian funds
- Landscape Conservation and Local Infrastructure Program

### **2025-2030 Adopted Capital Improvement Program**

- Waterfront Local Improvement District assessment tax
- Street Use fees
- Property sale proceeds

### **External Funding**

- Federal and state grants
- Funds from various funding partners, such as Sound Transit, King County Metro, the Port of Seattle and the Washington State Department of Transportation

## **Thematic Priorities**

SDOT's vision for Seattle is a thriving, equitable community powered by dependable transportation. The organization's mission is to deliver a transportation system that provides safe and affordable access to places and opportunities. To accomplish this, SDOT prioritizes services and capital projects based on the core principles in the Seattle Transportation Plan:



Transportation projects are initiated through numerous methods including planning processes (modal, subarea, neighborhood planning), preservation, operations and safety needs assessment, regulatory requirements, and elected official direction.

Community members have significant input in the development of all SDOT plans through public engagement processes. Seattle's Pedestrian, Bicycle, Transit and Freight Advisory Boards are also consulted regularly to provide input on project/program needs. Since 2016, the Levy to Move Seattle Oversight Committee has reviewed SDOT's program and project priorities and financial plans, and made recommendations to the Department, the Mayor, and City Council on the allocation of resources. Representatives from SDOT regularly meet with the Oversight Committee, to provide updates and solicit input on the allocation of resources. With the passage of the 2024 Transportation Levy, SDOT will be working to organize a new Levy Oversight Committee that will be initiated in 2025. Developed in 2022, the Transportation Equity Framework codeveloped with the Transportation Equity Workgroup helps drive decisions and investments as well.

Many factors can affect SDOT's project and funding decisions, including regulatory requirements, state and federal law (such as the Americans with Disabilities Act), and construction seasons. Opportunities to leverage the City's limited funding with grants or coordinating projects with other agencies can also affect SDOT's decisions on project prioritization and schedule.

In every case, SDOT strives to implement the City's policy goals as laid out in Seattle's Comprehensive Plan and individual policy initiatives such as Complete Streets, the Race and Social Justice Initiative, Vision Zero, and the Climate Change Response Framework. The Seattle Transportation Plan, modal plans, subarea plans, and Asset Management Strategy also provide a framework for implementing these goals.

### Council Changes to the CIP

Council added the following new project to the 2025-2030 Adopted CIP:

- MC-TR-C155 - Council District Fund: **\$6,979,328**

The following existing and new projects saw increased CIP Budgets as a result of the passage of the 2024 Transportation Levy:

- MC-TR-C020 - New Traffic Signals: **\$2,364,191**
- MC-TR-C021 - Next Gen ITS Improvements: **\$1,985,733**
- MC-TR-C025 - Sidewalk Safety Repair: **\$4,185,620**
- MC-TR-C026 - Signal Major Maintenance: **\$1,752,645**
- MC-TR-C029 - Transit Corridor Improvements: **\$750,967**
- MC-TR-C031 - PMP – Stairways: **\$469,783**
- MC-TR-C033 - Arterial Asphalt/Concrete Ph 2: **\$34,413,790**
- MC-TR-C035 - Hazard Mitigation Pgm-Areaways: **\$327,062**
- MC-TR-C044 - Burke-Gilman Trail Ext: **\$2,000,000**
- MC-TR-C047 - Freight Spot Improvement Program: **\$2,048,109**
- MC-TR-C057 - SDOT ADA Program: **\$3,578,758**
- MC-TR-C058 - PMP - New Sidewalk Program: **\$21,047,059**
- MC-TR-C059 - PMP - School Safety: **\$1,635,309**
- MC-TR-C060 - BMP - Urban Trails & Bikeways: **\$1,169,099**
- MC-TR-C061 - PMP - Crossing Improvements: **\$1,635,309**
- MC-TR-C062 - BMP - Protected Bike Lanes: **\$4,135,043**
- MC-TR-C063 - BMP – Greenways: **\$2,430,256**
- MC-TR-C064 - Vision Zero: **\$8,615,064**
- MC-TR-C071 - Arterial Major Maintenance: **\$7,141,380**
- MC-TR-C118 - Aurora Avenue North Safety Improvements: **\$250,000**
- MC-TR-C129 - Bridge Structural Repairs – Ballard: **\$500,000**
- MC-TR-C130 - Bridge Structural Repairs – Magnolia: **\$500,000**
- MC-TR-C131 - Seawall Phase II: **\$500,000**
- MC-TR-C132 - Ship Canal Electrical/Mechanical – Ballard: **\$850,000**

## Department of Transportation

- MC-TR-C133 - Ship Canal Electrical/Mechanical – Fremont: **\$850,000**
- MC-TR-C134 - Ship Canal Electrical/Mechanical – University: **\$850,000**
- MC-TR-C135 - Structural Preservation: **\$12,102,384**
- MC-TR-C137 - Low Pollution Neighborhoods: **\$959,035**
- MC-TR-C140 - Freight Program: **\$1,219,112**
- MC-TR-C141 - Heavy Haul Network Program: **\$200,000**
- MC-TR-C142 - Leary Way Industrial Zone Safety Improvements: **\$125,000**
- MC-TR-C143 - Port Connection to I-90/I-5: **\$125,000**
- MC-TR-C145 - 3rd Ave Revitalization, Long-Term Vision and Coordination: **\$4,200,000**
- MC-TR-C146 - Pedestrian Lighting: **\$1,168,078**
- MC-TR-C147 - People Streets and Public Spaces Capital: **\$4,572,077**
- MC-TR-C148 - People Streets and Wayfinding Maintenance: **\$233,615**
- MC-TR-C149 - N 130th St - Bitter Lake to Haller Lake: **\$200,000**
- MC-TR-C150 - RapidRide R Line: **\$500,000**
- MC-TR-C151 - Transit Improvements & Access to Light Rail: **\$7,587,438**
- MC-TR-C152 - Transit Passenger Safety: **\$1,082,107**
- MC-TR-C153 - Neighborhood Scale Traffic Safety Programs: **\$853,380**
- MC-TR-C154 - Neighborhood-Initiated Safety Partnership Program: **\$4,776,377**



3rd Ave Revitalization, Long-Term Vision and Coordination

Project No:	MC-TR-C145	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:		Location:	Downtown
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 7
Start/End Date:		Neighborhood District:	Downtown
Total Project Cost:		Urban Village:	Downtown

This project will invest in Downtown with near-term maintenance and placemaking improvements, construction coordination, and advancement of a longer-term vision for 3rd Ave.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	4,200	1,000	700	700	700	2,700	10,000
Total:	-	-	4,200	1,000	700	700	700	2,700	10,000

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	4,200	1,000	700	700	700	2,700	10,000
Total:	-	-	4,200	1,000	700	700	700	2,700	10,000

O&M Impacts:

Bridge Structural Repairs - Ballard

Project No:	MC-TR-C129	BSL Code:	BC-TR-19001
Project Type:	Discrete	BSL Name:	Major Maintenance/Replacement
Project Category:		Location:	Ballard Bridge - North and South Approach Spans
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 7, Council District 6
Start/End Date:	2025 - 2030	Neighborhood District:	Ballard
Total Project Cost:	\$15,000	Urban Village:	Ballard

This project will make structural repairs on the Ballard Bridge, including potential pedestrian improvements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	500	750	750	2,000	5,000	6,000	15,000
Total:	-	-	500	750	750	2,000	5,000	6,000	15,000

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	500	750	750	2,000	5,000	6,000	15,000
Total:	-	-	500	750	750	2,000	5,000	6,000	15,000

O&M Impacts:

Bridge Structural Repairs - Magnolia

Project No:	MC-TR-C130	BSL Code:	BC-TR-19001
Project Type:	Discrete	BSL Name:	Major Maintenance/Replacement
Project Category:		Location:	Magnolia Bridge - 15th Ave NW to Judkins Park
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 7
Start/End Date:	2025 - 2029	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	\$16,000	Urban Village:	Not in an Urban Village

This project will make structural repairs on the Magnolia Bridge, including potential type/size/location studies for replacement, seismic improvements, and/or improving emergency access to Magnolia.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	500	750	750	5,000	9,000	-	16,000
Total:	-	-	500	750	750	5,000	9,000	-	16,000

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	500	750	750	5,000	9,000	-	16,000
Total:	-	-	500	750	750	5,000	9,000	-	16,000

O&M Impacts:

Freight Program

Project No:	MC-TR-C140	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will make transportation improvements that support freight movement including supporting trucks delivering goods and providing services.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	1,219	1,231	1,244	1,256	1,269	1,281	7,500
Total:	-	-	1,219	1,231	1,244	1,256	1,269	1,281	7,500
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	1,219	1,231	1,244	1,256	1,269	1,281	7,500
Total:	-	-	1,219	1,231	1,244	1,256	1,269	1,281	7,500

O&M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Heavy Haul Network Program

Project No:	MC-TR-C141	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will work in partnership with the Port of Seattle to update the Heavy Haul Network agreement, and identify and pave streets that carry the heaviest truck traffic.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	200	200	1,600	2,000	3,000	1,000	8,000
Total:	-	-	200	200	1,600	2,000	3,000	1,000	8,000

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	200	200	1,600	2,000	3,000	1,000	8,000
Total:	-	-	200	200	1,600	2,000	3,000	1,000	8,000

O&M Impacts:

Leary Way Industrial Zone Safety Improvements

Project No:	MC-TR-C142	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Ballard-Fremont
Current Project Stage:	N/A	Council District:	Council District 4, Council District 6
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will implement spot or corridor improvements connecting Maritime, Manufacturing and Logistics (MML) Zones within the Ballard Interbay Northend Manufacturing and Industrial Center (BINMIC) to Interstate 5 and/or State Route 99.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	125	250	625	800	800	800	3,400
Total:	-	-	125	250	625	800	800	800	3,400

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	125	250	625	800	800	800	3,400
Total:	-	-	125	250	625	800	800	800	3,400

O&M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Low Pollution Neighborhoods

Project No:	MC-TR-C137	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will advance low pollution neighborhood projects including developing a toolbox focused at reducing air pollution, especially in areas most impacted by climate change. Tools will include creation of Healthy Streets, improvements to getting around neighborhoods without a vehicle, electrification, low-emissions goods delivery and micro-mobility programs.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	959	969	978	988	998	1,008	5,900
Total:	-	-	959	969	978	988	998	1,008	5,900
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	959	969	978	988	998	1,008	5,900
Total:	-	-	959	969	978	988	998	1,008	5,900

O&M Impacts: Operation and Maintenance impacts will be assessed for specific projects as needed.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

N 130th St - Bitter Lake to Haller Lake

Project No:	MC-TR-C149	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:		Location:	NE 130th Bitter Lake to Haller Lake
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 4
Start/End Date:		Neighborhood District:	North
Total Project Cost:		Urban Village:	Multiple

This project will repave N 130th St between 1st Ave NW and I-5 with a safety redesign to better connect people to the future 130th Street Link Station. The project could include protected bike lanes, crossing improvements, trees, sidewalk reconstruction, and transit priority.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	200	500	5,000	5,500	-	-	11,200
Total:	-	-	200	500	5,000	5,500	-	-	11,200

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	200	500	5,000	5,500	-	-	11,200
Total:	-	-	200	500	5,000	5,500	-	-	11,200

O&M Impacts:



Neighborhood Scale Traffic Safety Programs

Project No:	MC-TR-C153	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will address community priorities for neighborhood scale traffic safety improvements. This could include safety and mobility enhancements like traffic calming, new sidewalks, crossings, and transit access.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	853	862	871	879	888	897	5,250
Total:	-	-	853	862	871	879	888	897	5,250

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	853	862	871	879	888	897	5,250
Total:	-	-	853	862	871	879	888	897	5,250

O&M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Neighborhood-Initiated Safety Partnership Program

Project No:	MC-TR-C154	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will construct neighborhood-initiated and co-created projects, focusing on community priorities across all districts with an emphasis on equity . This could include safety and mobility enhancements like new sidewalks, crossings and transit access, all developed through engagement with communities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	4,776	4,824	4,872	4,921	4,970	5,020	29,384
Total:	-	-	4,776	4,824	4,872	4,921	4,970	5,020	29,384

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	4,776	4,824	4,872	4,921	4,970	5,020	29,384
Total:	-	-	4,776	4,824	4,872	4,921	4,970	5,020	29,384

O&M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Pedestrian Lighting

Project No:	MC-TR-C146	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will support the installation of pedestrian lighting leading to transit stops, including through partnership with other projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	1,168	1,180	1,192	1,203	1,216	1,228	7,186
Total:	-	-	1,168	1,180	1,192	1,203	1,216	1,228	7,186
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	1,168	1,180	1,192	1,203	1,216	1,228	7,186
Total:	-	-	1,168	1,180	1,192	1,203	1,216	1,228	7,186

O&M Impacts: Operation and Maintenance impacts will be assessed for specific projects as needed.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

People Streets and Public Spaces Capital

Project No:	MC-TR-C147	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Citywide
Current Project Stage:	N/A	Council District:	
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will design, implement and co-create People Street Projects to activate business districts and community spaces, with a focus on high equity priority areas. Improvements could include redesigned streets, seating, wayfinding, lighting, and activation.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	4,572	4,618	4,664	4,711	4,758	4,805	28,127
Total:	-	-	4,572	4,618	4,664	4,711	4,758	4,805	28,127

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	4,572	4,618	4,664	4,711	4,758	4,805	28,127
Total:	-	-	4,572	4,618	4,664	4,711	4,758	4,805	28,127

O&M Impacts: Operation and Maintenance impacts will be assessed for specific projects as needed.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Port Connection to I-90/I-5

Project No:	MC-TR-C143	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Downtown - Harbor Island
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will implement spot or corridor improvements connecting Port of Seattle facilities through SODO to Interstate 90 and/or Interstate 5.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	125	250	625	800	800	800	3,400
Total:	-	-	125	250	625	800	800	800	3,400

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	125	250	625	800	800	800	3,400
Total:	-	-	125	250	625	800	800	800	3,400

O&M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

RapidRide R Line

Project No:	MC-TR-C150	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:		Location:	
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	
Start/End Date:		Neighborhood District:	
Total Project Cost:		Urban Village:	

This project will support and enhance King County Metro's RapidRide R Line project, including projects and programs that support connections in and around Rainier Valley, mitigation and engagement.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	500	1,250	1,250	8,000	9,000	-	20,000
Total:	-	-	500	1,250	1,250	8,000	9,000	-	20,000
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	500	1,250	1,250	8,000	9,000	-	20,000
Total:	-	-	500	1,250	1,250	8,000	9,000	-	20,000

O&M Impacts:

Ship Canal Electrical/Mechanical - Fremont

Project No:	MC-TR-C133	BSL Code:	BC-TR-19001
Project Type:	Discrete	BSL Name:	Major Maintenance/Replacement
Project Category:		Location:	Fremont Bridge - Bascule Segment
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 7, Council District 4
Start/End Date:	2025 - 2030	Neighborhood District:	Northwest
Total Project Cost:	\$12,500	Urban Village:	Fremont

This project will upgrade electrical and mechanical systems on the Fremont Bridge.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	850	750	-	-	-	-	1,600
Total:	-	-	850	750	-	-	-	-	1,600

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	850	750	-	-	-	-	1,600
Total:	-	-	850	750	-	-	-	-	1,600

O&M Impacts:

Ship Canal Electrical/Mechanical - University

Project No:	MC-TR-C134	BSL Code:	BC-TR-19001
Project Type:	Discrete	BSL Name:	Major Maintenance/Replacement
Project Category:		Location:	University Bridge - Bascule Segment
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 4, Council District 3
Start/End Date:	2025 - 2029	Neighborhood District:	Northeast
Total Project Cost:	\$12,500	Urban Village:	University District

This project will upgrade electrical and mechanical systems on the University Bridge.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	850	750	3,500	5,500	1,900	-	12,500
Total:	-	-	850	750	3,500	5,500	1,900	-	12,500
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	850	750	3,500	5,500	1,900	-	12,500
Total:	-	-	850	750	3,500	5,500	1,900	-	12,500

O&M Impacts:



Structural Preservation

Project No:	MC-TR-C135	BSL Code:	BC-TR-19001
Project Type:	Ongoing	BSL Name:	Major Maintenance/Replacement
Project Category:		Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will implement preventative maintenance for the City's bridges, making timely preservation-focused treatments and repairs.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	12,102	12,223	12,346	12,469	12,594	12,720	74,454
Total:	-	-	12,102	12,223	12,346	12,469	12,594	12,720	74,454

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	12,102	12,223	12,346	12,469	12,594	12,720	74,454
Total:	-	-	12,102	12,223	12,346	12,469	12,594	12,720	74,454

O&M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Transit Improvements & Access to Light Rail

Project No:	MC-TR-C151	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will make transit improvements on streets with high-ridership bus routes with a focus in equity priority areas, build access projects to Link light rail stations, advance key connections to future Link light rail stations in coordination with partner agencies, and make access improvements to ST3 light rail stations and future Sound Transit system expansion.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	7,587	7,663	7,740	7,817	7,896	7,974	46,678
Total:	-	-	7,587	7,663	7,740	7,817	7,896	7,974	46,678
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	7,587	7,663	7,740	7,817	7,896	7,974	46,678
Total:	-	-	7,587	7,663	7,740	7,817	7,896	7,974	46,678

O&M Impacts:

Transit Passenger Safety

Project No:	MC-TR-C152	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:		Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will invest in strategies that increase transit rider safety and security , including physical improvements and transit and public safety personnel services in coordination with King County Metro, Sound Transit, and/or other transit agencies.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	1,082	1,093	1,104	1,115	1,126	1,137	6,657
Total:	-	-	1,082	1,093	1,104	1,115	1,126	1,137	6,657

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	1,082	1,093	1,104	1,115	1,126	1,137	6,657
Total:	-	-	1,082	1,093	1,104	1,115	1,126	1,137	6,657

O&M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## 23rd Avenue Corridor Improvements

<b>Project No:</b>	MC-TR-C037	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	23rd AVE S/E John ST/Rainier AVE S
<b>Current Project Stage:</b>	Stage 6 - Closeout	<b>Council District:</b>	Council District 3
<b>Start/End Date:</b>	2013 - 2024	<b>Neighborhood District:</b>	Central
<b>Total Project Cost:</b>	\$61,284	<b>Urban Village:</b>	23rd & Union-Jackson

This multi-phase project will reconstruct sidewalks, enhance the pedestrian environment, reconstruct pavement, upgrade signalized intersections, upgrade controller cabinets to meet transit signal priority (TSP) needs, and accommodate Intelligent Transportation Systems (ITS) upgrades. Activities include the following: install ITS to provide travel time information; install fiber communication as needed along the corridor to relay information back to the Traffic Management Center; and install poles for support of future trolley wires in two gap segments of the trolley network. The project will also include design and construction of a 3-lane cross section (with 4 lanes at isolated intersections) between John Street and Rainier Ave South, as well as a greenway facility on a parallel street to facilitate north-south bicycle travel. Phases 1 and 2 are complete. The Vision Zero Phase 3 of the project will construct new traffic signals, parking modifications, new curb ramps, traffic calming, speed reduction, pedestrian safety, and transit stop improvements.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	3,063	9	-	-	-	-	-	-	3,071
Commercial Parking Tax	115	16	-	-	-	-	-	-	131
Federal Grant Funds	4,990	-	-	-	-	-	-	-	4,990
King County Funds	2,500	-	-	-	-	-	-	-	2,500
LTGO Bond Proceeds	14,544	-	-	-	-	-	-	-	14,544
Private Funding/Donations	5	-	-	-	-	-	-	-	5
Real Estate Excise Tax II	4,964	-	-	-	-	-	-	-	4,964
State Grant Funds	10,813	197	-	-	-	-	-	-	11,010
Transportation Funding Package - Lid Lift	11,730	-	-	-	-	-	-	-	11,730
Transportation Funding Package - Parking Tax	-	-	-	-	-	-	-	-	-
Transportation Move Seattle Levy - Lid Lift	7,780	2	-	-	-	-	-	-	7,782
Use of Fund Balance	(13)	13	-	-	-	-	-	-	-
Vehicle License Fees \$60 & 0.1% Sales Tax	290	307	-	-	-	-	-	-	598
Water Rates	10	-	-	-	-	-	-	-	10
<b>Total:</b>	<b>60,792</b>	<b>544</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>61,336</b>

<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2011 Multipurpose LTGO Bond Fund	5,622	-	-	-	-	-	-	-	5,622
2016 Multipurpose LTGO Bond Fund	7,945	-	-	-	-	-	-	-	7,945
2017 Multipurpose LTGO Bond Fund	977	-	-	-	-	-	-	-	977
Bridging The Gap Levy Fund	11,730	-	-	-	-	-	-	-	11,730
Move Seattle Levy Fund	7,570	8	-	-	-	-	-	-	7,579
REET II Capital Fund	4,964	-	-	-	-	-	-	-	4,964
Transportation Benefit District Fund	290	307	-	-	-	-	-	-	598
Transportation Fund	21,693	228	-	-	-	-	-	-	21,921
<b>Total:</b>	<b>60,792</b>	<b>544</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>61,336</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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35th Avenue SW Paving

Project No:	MC-TR-C099	BSL Code:	BC-TR-19001
Project Type:	Discrete	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	35th Ave. SW from SW Morgan St to SW Roxbury
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 1
Start/End Date:	2023 - 2025	Neighborhood District:	Delridge
Total Project Cost:	\$35,000	Urban Village:	West Seattle Junction

This project will resurface and reconstruct 35th Ave. SW from SW Morgan St. to SW Roxbury St.

**Unsecured Funding Strategy:** Funding for this project was not included as part of the Levy to Move Seattle paving commitments; the project is also not likely to rank highly for grant funding. Funding for this project may depend upon identification of new/incremental revenue sources.

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by bringing assets to a new or like new condition.

## 3rd Avenue Corridor Improvements

<b>Project No:</b>	MC-TR-C034	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	3rd AVE
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Downtown

This project makes multimodal improvements for the Third Avenue transit corridor in downtown Seattle, specifically focused on bus stop, streetscape, and transit streetpriority improvements, e.g. installation of Third Avenue and Denny Way transit only signal, on Third Avenue between S. Jackson Street and Denny Way.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	145	64	-	-	-	-	-	-	209
Commercial Parking Tax	2,187	118	-	-	-	-	-	-	2,305
Developer Mitigation	(75)	152	-	-	-	-	-	-	77
Drainage and Wastewater Rates	30	(30)	-	-	-	-	-	-	-
Federal Grant Funds	6,212	3,164	-	-	-	-	-	-	9,376
King County Funds	1,850	844	-	-	-	-	-	-	2,694
Landscape Conservation & Local Infrastructure Program	387	4,978	-	-	-	-	-	-	5,365
Private Funding/Donations	1	-	-	-	-	-	-	-	1
Real Estate Excise Tax I	13	(1)	-	-	-	-	-	-	12
Real Estate Excise Tax II	708	-	-	-	-	-	-	-	708
Sound Transit Funds	292	(292)	-	-	-	-	-	-	-
State Grant Funds	204	-	-	-	-	-	-	-	204
Transportation Funding Package - Lid Lift	622	-	-	-	-	-	-	-	622
Transportation Move Seattle Levy - Lid Lift	(23)	23	-	-	-	-	-	-	-
Water Rates	21	(21)	-	-	-	-	-	-	-
<b>Total:</b>	<b>12,573</b>	<b>9,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,573</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Bridging The Gap Levy Fund	622	-	-	-	-	-	-	-	622
Move Seattle Levy Fund	-	-	-	-	-	-	-	-	-
REET I Capital Fund	1	(1)	-	-	-	-	-	-	-
REET II Capital Fund	708	-	-	-	-	-	-	-	708
Transportation Fund	11,242	9,001	-	-	-	-	-	-	20,243
<b>Total:</b>	<b>12,573</b>	<b>9,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>21,573</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Accela Permitting System

Project No:	MC-TR-C001	BSL Code:	BC-TR-19001
Project Type:	Ongoing	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project will migrate SDOT permitting operations from the Hansen 7 system to the new Citywide Accela permitting platform. The vision for Accela is to create a fully integrated permitting system that provides an online, all in one place experience for Seattle customers and staff. Once the initial migration is complete, this project will provide ongoing funding for routine system improvements as well as periodic major upgrades needed to stay current with changing technology.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Interdepartmental Transfer	37	243	-	-	-	-	-	-	280
Street Use Fees	861	(5,112)	-	-	-	1,000	-	-	(3,251)
Street Vacations - SVF	399	1	-	-	-	-	-	-	400
User Fees	18,085	10,644	-	-	-	-	-	-	28,728
Total:	19,382	5,775	-	-	-	1,000	-	-	26,157
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Fund	19,382	5,775	-	-	-	1,000	-	-	26,157
Total:	19,382	5,775	-	-	-	1,000	-	-	26,157

**O&M Impacts:** Maintenance for the permitting system is paid for via a central cost allocation from Seattle IT and then recovered against SDOT projects through overhead allocations.

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## Accessible Mt. Baker Implementation

<b>Project No:</b>	MC-TR-C002	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 3
<b>Start/End Date:</b>	2017 - 2025	<b>Neighborhood District:</b>	East District
<b>Total Project Cost:</b>	\$6,510	<b>Urban Village:</b>	Madison-Miller

The project will transform the Mt. Baker station area into a safer and comfortable place for people to walk, bike, and make transit connections; and for the Mt. Baker Town Center to take root and flourish. In addition to prioritizing walking and biking, the project will maintain transit and freight reliability and create more predictable conditions for people driving.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Federal Grant Funds	1,863	747	-	-	-	-	-	-	2,610
State Grant Funds	-	900	-	-	-	-	-	-	900
Transportation Move Seattle Levy - Lid Lift	1,674	326	-	-	-	-	-	-	2,000
<b>Total:</b>	<b>3,537</b>	<b>1,973</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,510</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	1,674	326	-	-	-	-	-	-	2,000
Transportation Fund	1,863	1,647	-	-	-	-	-	-	3,510
<b>Total:</b>	<b>3,537</b>	<b>1,973</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,510</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Alaskan Way Main Corridor

<b>Project No:</b>	MC-TR-C072	<b>BSL Code:</b>	BC-TR-16000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Central Waterfront
<b>Project Category:</b>	New Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2013 - 2024	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	\$399,625	<b>Urban Village:</b>	Multiple

This project designs and constructs the rebuilt Alaskan Way/Elliott Way surface streets and the adjoining pedestrian promenade along the Seattle waterfront following the demolition of the Alaskan Way Viaduct. The State of Washington has built a deep bore tunnel to replace the Alaskan Way Viaduct and has relocated State Route 99 into the tunnel. The City of Seattle is responsible for the Alaskan Way/Elliott Way surface street and the promenade. The project also includes replacement of and improvements to four key connections impacted by the Viaduct removal: Seneca Street, Columbia Street, and the Marion Street and Lenora Street pedestrian bridges. This project is part of the larger waterfront improvement program. Construction of these improvements began in 2019.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	16	-	-	-	-	-	-	-	16
Commercial Parking Tax	6,118	-	-	-	-	-	-	-	6,118
Drainage and Wastewater Rates	263	-	-	-	-	-	-	-	263
Interfund Loan - Waterfront LID Fund	591	-	-	-	-	-	-	-	591
Local Improvement District Funding	10,569	18,031	-	-	-	-	-	-	28,600
LTGO Bond Proceeds	83,889	(6,151)	7,713	-	-	-	-	-	85,452
Miscellaneous Revenues	-	459	-	-	-	-	-	-	459
Partnership - WSDOT	206,283	7,184	-	-	-	-	-	-	213,467
Port of Seattle Funds	-	270	-	-	-	-	-	-	270
Private Funding - Utilities	1,111	-	-	-	-	-	-	-	1,111
Private Funding/Donations	4,582	9,560	-	-	-	-	-	-	14,142
Real Estate Excise Tax II	2,271	5,902	-	-	-	-	-	-	8,173
Seawall Levy	6,302	-	-	-	-	-	-	-	6,302
State Grant Funds	1,951	202	-	-	-	-	-	-	2,153
Street Use Fees	3,604	-	-	-	-	-	-	-	3,604
Street Vacations - CRSU	1,300	-	-	-	-	-	-	-	1,300
Street Vacations - SVF	1,374	141	-	-	-	-	-	-	1,515
Transportation Move Seattle Levy - Lid Lift	-	400	-	-	-	-	-	-	400
<b>Total:</b>	<b>330,224</b>	<b>35,997</b>	<b>7,713</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>373,934</b>

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2015 Multipurpose LTGO Bond Fund	7,395	-	-	-	-	-	-	-	7,395
2016 Multipurpose LTGO Bond Fund	13,893	-	-	-	-	-	-	-	13,893
2017 Multipurpose LTGO Bond Fund	6,425	-	-	-	-	-	-	-	6,425
2018 LTGO Taxable Bond Fund	509	-	-	-	-	-	-	-	509
2018 Multipurpose LTGO Bond Fund	6,117	-	-	-	-	-	-	-	6,117
2019 Multipurpose LTGO Bond Fund	11,213	-	-	-	-	-	-	-	11,213
2020 Multipurpose LTGO Bond Fund	14,756	-	-	-	-	-	-	-	14,756
2021 Multipurpose LTGO Bond Fund	10,000	-	-	-	-	-	-	-	10,000
2021 West Seattle Bridge Repair LTGO Bond Fund	730	1,000	-	-	-	-	-	-	1,730
2022 Multipurpose LTGO Bond Fund	8,713	18,562	-	-	-	-	-	-	27,275
2024 Multipurpose LTGO Bond Fund	-	(25,713)	-	-	-	-	-	-	(25,713)
2025 Multipurpose LTGO Bond Fund	-	-	7,713	-	-	-	-	-	7,713
Alaskan Way Seawall	80	-	-	-	-	-	-	-	80
Alaskan Way Seawall	279	-	-	-	-	-	-	-	279
Alaskan Way Seawall	646	-	-	-	-	-	-	-	646
Alaskan Way Seawall Const Fund	5,297	-	-	-	-	-	-	-	5,297
Central Waterfront Improvement Fund	15,378	10,596	-	-	-	-	-	-	25,974
Move Seattle Levy Fund	-	400	-	-	-	-	-	-	400
REET II Capital Fund	1,981	5,902	-	-	-	-	-	-	7,883
Transportation Fund	219,201	7,685	-	-	-	-	-	-	226,886
Unrestricted Cumulative Reserve Fund	1,300	-	-	-	-	-	-	-	1,300
Waterfront LID #6751	6,312	17,565	-	-	-	-	-	-	23,877
<b>Total:</b>	<b>330,224</b>	<b>35,997</b>	<b>7,713</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>373,934</b>

**O&M Impacts:** This project replaces aging infrastructure along the Central Waterfront providing an O&M benefit. It also builds new infrastructure for several City departments. The maintenance of the new public open space and pedestrian promenade will be funded primarily with Metropolitan Park District funds set-aside for this purpose. Transportation infrastructure capital elements are planned to be maintained through the Waterfront Transportation Infrastructure Maintenance project, MC-TR-C109.

*\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

## Alaskan Way Viaduct Replacement

<b>Project No:</b>	MC-TR-C066	<b>BSL Code:</b>	BC-TR-19002
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Major Projects
<b>Project Category:</b>	New Facility	<b>Location:</b>	Alaskan Way
<b>Current Project Stage:</b>	Stage 6 - Closeout	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2001 - 2025	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$99,099	<b>Urban Village:</b>	Multiple

This project funds the City's involvement in the replacement of the Alaskan Way Viaduct with the bored tunnel hybrid alternative and is partnership with the Washington Department of Transportation. Replacement of this structure enhances overall safety, as this structure is seismically vulnerable. In prior years, this project included design of the Central Seawall and Waterfront Improvements. For transparency purposes, the Seawall and Waterfront work was moved into three independent capital projects: Elliott Bay Seawall (MC-TR-C014), Alaskan Way Main Corridor (MC-TR-C066), and Overlook Walk and East-West Connections (MC-TR-C073).

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	-	93	-	-	-	-	-	-	93
Commercial Parking Tax	8,832	(47)	-	-	-	-	-	-	8,785
Federal Grant Funds	2,861	-	-	-	-	-	-	-	2,861
General Fund	2,951	-	-	-	-	-	-	-	2,951
Interagency Commission on Outdoor Recreation Grants	239	-	-	-	-	-	-	-	239
Internal Service Fees and Allocations, Outside Funding Partners	1	(1)	-	-	-	-	-	-	-
King County Funds	3,136	(9)	-	-	-	-	-	-	3,127
LTGO Bond Proceeds	43,295	197	-	-	-	-	-	-	43,492
Partnership - WSDOT	34,878	1,594	-	-	-	-	-	-	36,472
Seawall Levy	328	-	-	-	-	-	-	-	328
Sound Transit Funds	(450)	-	-	-	-	-	-	-	(450)
State Gas Taxes - City Street Fund	1,070	11	-	-	-	-	-	-	1,081
Street Use Fees	-	-	-	-	-	-	-	-	-
User Fees	11	-	-	-	-	-	-	-	11
Waterway Use Fee	108	-	-	-	-	-	-	-	108
<b>Total:</b>	<b>97,261</b>	<b>1,838</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>99,099</b>

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2006 Multipurpose LTGO Bond Fund	5,220	-	-	-	-	-	-	-	5,220
2007 Multipurpose LTGO Bond Fund	2,920	-	-	-	-	-	-	-	2,920
2008 Multipurpose LTGO Bond Fund	481	-	-	-	-	-	-	-	481
2009 Multipurpose LTGO Bond Fund	1,770	-	-	-	-	-	-	-	1,770
2010 Multipurpose LTGO Bond Fund	10,440	-	-	-	-	-	-	-	10,440
2011 Multipurpose LTGO Bond Fund	14,903	-	-	-	-	-	-	-	14,903
2012 Multipurpose LTGO Bond Fund	3,000	-	-	-	-	-	-	-	3,000
2016 Multipurpose LTGO Bond Fund	3,500	-	-	-	-	-	-	-	3,500
2017 Multipurpose LTGO Bond Fund	700	-	-	-	-	-	-	-	700
2018 Multipurpose LTGO Bond Fund	37	-	-	-	-	-	-	-	37
2019 Multipurpose LTGO Bond Fund	305	-	-	-	-	-	-	-	305
2021 West Seattle Bridge Repair LTGO Bond Fund	19	197	-	-	-	-	-	-	217
Alaskan Way Seawall Const Fund	328	-	-	-	-	-	-	-	328
General Fund	2,951	-	-	-	-	-	-	-	2,951
Transportation Fund	50,687	1,641	-	-	-	-	-	-	52,327
<b>Total:</b>	<b>97,261</b>	<b>1,838</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>99,099</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

*\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

## Arterial Asphalt &amp; Concrete Program Phase II

<b>Project No:</b>	MC-TR-C033	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

The Arterial Asphalt and Concrete Program maintains Seattle's arterial streets through resurfacing and reconstruction projects. The Department uses a pavement management system to track the condition of arterial street pavement, to develop maintenance needs and establish priorities, and to select the streets to be rehabilitated each year. This project improves the quality and condition of the City's arterials.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2024 Transportation Levy	-	-	34,414	28,030	23,274	33,762	34,011	45,396	198,888
City Light Fund Revenues	32	147	-	-	-	-	-	-	179
Commercial Parking Tax	187	1	-	-	-	-	-	-	189
Drainage and Wastewater Rates	1,260	330	-	-	-	-	-	-	1,591
Federal Grant Funds	6,726	13,672	3,700	14,800	-	-	-	-	38,898
King County Funds	8	-	-	-	-	-	-	-	8
LTGO Bond Proceeds	122	-	-	-	-	-	-	-	122
Private Funding - Utilities	993	-	-	-	-	-	-	-	993
Real Estate Excise Tax I	3,341	579	-	-	-	-	-	-	3,920
Real Estate Excise Tax II	573	-	-	-	-	-	-	-	573
State Grant Funds	1,636	-	-	-	-	-	-	-	1,636
Transportation Funding Package - Lid Lift	12	-	-	-	-	-	-	-	12
Transportation Move Seattle Levy - Lid Lift	147,745	18,750	-	-	-	-	-	-	166,495
Vehicle Licensing Fees	-	-	1,506	1,559	1,613	1,670	1,728	1,789	9,865
Water Rates	726	82	-	-	-	-	-	-	809
<b>Total:</b>	<b>163,361</b>	<b>33,562</b>	<b>39,620</b>	<b>44,389</b>	<b>24,887</b>	<b>35,432</b>	<b>35,739</b>	<b>47,185</b>	<b>424,176</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2015 Multipurpose LTGO Bond Fund	122	-	-	-	-	-	-	-	122
Bridging The Gap Levy Fund	12	-	-	-	-	-	-	-	12
Move Seattle Levy Fund	147,440	18,750	-	-	-	-	-	-	166,190
REET I Capital Fund	3,341	579	-	-	-	-	-	-	3,920
REET II Capital Fund	573	-	-	-	-	-	-	-	573
Transportation Benefit District Fund	-	-	1,506	1,559	1,613	1,670	1,728	1,789	9,865
Transportation Fund	11,873	14,233	3,700	14,800	-	-	-	-	44,606
Transportation Levy Fund	-	-	34,414	28,030	23,274	33,762	34,011	45,396	198,888
<b>Total:</b>	<b>163,361</b>	<b>33,562</b>	<b>39,620</b>	<b>44,389</b>	<b>24,887</b>	<b>35,432</b>	<b>35,739</b>	<b>47,185</b>	<b>424,176</b>

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Arterial Major Maintenance

<b>Project No:</b>	MC-TR-C071	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project repairs and/or replaces deteriorated pavement on arterial streets. Arterial Major Maintenance paving work typically spans one to three city blocks. It allows the City to respond quickly and cost effectively to pavement issues that are too large to be addressed with a pothole repair but too small to be efficiently contracted. Project prioritization is based on pavement condition; cost; transit, bicycle, pedestrian and freight use; traffic volume; coordination opportunities; complaints and claims; and geographic balance across the city. The work extends the service life of existing pavement structures.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	7,141	7,213	7,285	7,358	7,431	7,506	43,934
Commercial Parking Tax	3,438	86	5,560	5,755	5,957	6,164	6,381	6,604	39,945
Interdepartmental Transfer	-	3	-	-	-	-	-	-	3
King County Funds	40	-	-	-	-	-	-	-	40
Parking Garage Disposition Proceeds	1,560	-	-	-	-	-	-	-	1,560
Private Funding - Utilities	-	-	-	-	-	-	-	-	-
Real Estate Excise Tax I	4,981	586	-	-	-	-	-	-	5,567
Real Estate Excise Tax II	7,599	(16)	500	500	513	513	513	513	10,635
State Gas Taxes - City Street Fund	1	-	-	-	-	-	-	-	1
Street Vacations - SVF	952	1	-	-	-	-	-	-	953
Transportation Funding Package - Lid Lift	2,288	-	-	-	-	-	-	-	2,288
Transportation Move Seattle Levy - Lid Lift	27,850	6,387	-	-	-	-	-	-	34,237
Vehicle Licensing Fees	3,894	111	714	739	765	792	819	848	8,682
<b>Total:</b>	<b>52,602</b>	<b>7,159</b>	<b>13,916</b>	<b>14,207</b>	<b>14,520</b>	<b>14,827</b>	<b>15,144</b>	<b>15,471</b>	<b>147,845</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Bridging The Gap Levy Fund	2,288	-	-	-	-	-	-	-	2,288
Garage Disposition Proceeds	1,560	-	-	-	-	-	-	-	1,560
Move Seattle Levy Fund	27,849	6,388	-	-	-	-	-	-	34,237
REET I Capital Fund	4,981	586	-	-	-	-	-	-	5,567
REET II Capital Fund	7,599	(16)	500	500	513	513	513	513	10,635
Transportation Benefit District Fund	3,894	111	714	739	765	792	819	848	8,682
Transportation Fund	4,431	90	5,560	5,755	5,957	6,164	6,381	6,604	40,942
Transportation Levy Fund	-	-	7,141	7,213	7,285	7,358	7,431	7,506	43,934
<b>Total:</b>	<b>52,602</b>	<b>7,159</b>	<b>13,916</b>	<b>14,207</b>	<b>14,520</b>	<b>14,827</b>	<b>15,144</b>	<b>15,471</b>	<b>147,845</b>

**Unsecured Funding Strategy:** This program is evaluated annually for continuation of REET funding, based on fund availability. Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

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## Aurora Avenue North Safety Improvements

<b>Project No:</b>	MC-TR-C118	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Aurora Avenue North
<b>Current Project Stage:</b>	Stage 2 - Initiation, Project Definition, & Planning	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2022 - 2037	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$54,498	<b>Urban Village:</b>	Multiple

This project will design and construct improvements along the Aurora Avenue North corridor. This project seeks to improve safety, mobility, and accessibility for all travelers. Improvements may include new sidewalks, transit improvements, medians/access management, lighting, signalized crossings, and potential roadway channelization changes.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2024 Transportation Levy	-	-	250	500	2,250	2,250	2,250	7,650	15,150
Federal Grant Funds	-	659	818	871	-	-	-	-	2,348
King County Funds	166	434	-	-	-	-	-	-	600
State Grant Funds	1,317	5,313	4,750	5,500	34,300	-	-	-	51,179
Transportation Move Seattle Levy - Lid Lift	396	104	-	-	-	-	-	-	500
<b>Total:</b>	<b>1,879</b>	<b>6,510</b>	<b>5,818</b>	<b>6,871</b>	<b>36,550</b>	<b>2,250</b>	<b>2,250</b>	<b>7,650</b>	<b>69,777</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	396	104	-	-	-	-	-	-	500
Transportation Fund	1,483	6,405	5,568	6,371	34,300	-	-	-	54,127
Transportation Levy Fund	-	-	250	500	2,250	2,250	2,250	7,650	15,150
<b>Total:</b>	<b>1,879</b>	<b>6,510</b>	<b>5,818</b>	<b>6,871</b>	<b>36,550</b>	<b>2,250</b>	<b>2,250</b>	<b>7,650</b>	<b>69,777</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Bike Master Plan - Greenways

<b>Project No:</b>	MC-TR-C063	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing program creates routes on residential streets that are optimized for safer and more comfortable walking and biking for people of all ages and abilities. Typical improvements include curb ramps, speed humps, crosswalks, median islands, shared lane markings, stop signs, traffic signals, pavement and sidewalk repair, and wayfinding signs. The goals of the program are to design streets with lower vehicle speeds and volumes; to increase the number of people walking and biking on residential streets; and to improve walking and biking access to schools, trails, parks, transit and neighborhood businesses.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	2,430	2,455	2,479	2,504	2,529	2,554	14,951
City Light Fund Revenues	83	110	-	-	-	-	-	-	193
Developer Mitigation	800	87	-	-	-	-	-	-	887
Drainage and Wastewater Rates	27	50	-	-	-	-	-	-	78
Federal Grant Funds	1,650	223	-	-	-	-	-	-	1,873
General Fund	-	265	-	-	-	-	-	-	265
Landscape Conservation & Local Infrastructure Program	166	108	-	-	-	-	-	-	274
Real Estate Excise Tax II	2,263	1,287	-	-	-	-	-	-	3,550
School Camera Ticket Revenues	1,851	1,487	-	-	-	-	-	-	3,338
State Grant Funds	488	-	-	-	-	-	-	-	488
Transportation Move Seattle Levy - Lid Lift	18,300	4,300	-	-	-	-	-	-	22,600
Vehicle Licensing Fees	1,759	(59)	-	-	-	-	-	-	1,700
Water Rates	136	(129)	-	-	-	-	-	-	7
<b>Total:</b>	<b>27,524</b>	<b>7,728</b>	<b>2,430</b>	<b>2,455</b>	<b>2,479</b>	<b>2,504</b>	<b>2,529</b>	<b>2,554</b>	<b>50,204</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Coronavirus Local Fiscal Recovery Fund	1,650	223	-	-	-	-	-	-	1,873
General Fund	-	265	-	-	-	-	-	-	265
Move Seattle Levy Fund	18,360	4,240	-	-	-	-	-	-	22,600
REET II Capital Fund	2,263	1,287	-	-	-	-	-	-	3,550
School Safety Traffic and Pedestrian Improvement Fund	1,851	1,487	-	-	-	-	-	-	3,338
Transportation Benefit District Fund	1,694	6	-	-	-	-	-	-	1,700
Transportation Fund	1,706	220	-	-	-	-	-	-	1,927
Transportation Levy Fund	-	-	2,430	2,455	2,479	2,504	2,529	2,554	14,951
<b>Total:</b>	<b>27,524</b>	<b>7,728</b>	<b>2,430</b>	<b>2,455</b>	<b>2,479</b>	<b>2,504</b>	<b>2,529</b>	<b>2,554</b>	<b>50,204</b>

**Unsecured Funding Strategy:** SDOT will evaluate deliverables, prioritize and scale projects to the extent feasible, and continue to pursue grant and partnership opportunities to resolve potential funding deficits. Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Bike Master Plan - Protected Bike Lanes

<b>Project No:</b>	MC-TR-C062	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing program implements the Seattle Bicycle Master Plan. Typical improvements may include installing protected bike lanes, bike lanes and sharrows, bicycle route signing, completing key links in the urban trails network, adding bicycle/pedestrian signals to complete the network, and reconstructing key sections of the trails. The goals of the program are to increase bicycle safety and access while reducing bicycle crashes. This program includes funding for street improvement and trail construction and is consistent with the focus in the City's Transportation Strategic Plan (TSP) on encouraging walking and biking. Life-to-date actuals may include the BMP spot improvements, Urban Trails, and Neighborhood Greenways, which were previously combined with this project's budget.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2024 Transportation Levy	-	-	9,757	9,855	9,954	10,053	6,054	14,355	60,028
City Light Fund Revenues	311	232	-	-	-	-	-	-	543
Commercial Parking Tax	1,470	(308)	-	-	-	-	-	-	1,162
Developer Mitigation	-	(1,600)	-	-	-	-	-	-	(1,600)
Drainage and Wastewater Rates	147	492	-	-	-	-	-	-	638
Federal Grant Funds	10,731	18,166	-	-	-	-	-	-	28,897
General Fund	1,890	50	-	-	-	-	-	-	1,940
Interdepartmental Transfer	-	-	-	-	-	-	-	-	-
King County Funds	-	100	-	-	-	-	-	-	100
Private Funding/Donations	10	-	-	-	-	-	-	-	10
Public Benefit Payment	7,084	10,516	-	-	-	-	-	-	17,600
Real Estate Excise Tax I	400	-	-	-	-	-	-	-	400
Real Estate Excise Tax II	444	-	-	-	-	-	-	-	444
Rubble Yard Proceeds	346	-	-	-	-	-	-	-	346
School Camera Ticket Revenues	(3)	-	-	-	-	-	-	-	(3)
State Gas Taxes - City Street Fund	5,720	(342)	-	-	-	-	-	-	5,378
State Grant Funds	579	-	-	-	-	-	-	-	579
Street Use Fees	-	-	-	-	-	-	-	-	-
Street Vacations - CRSU	-	(704)	-	-	-	-	-	-	(704)
Street Vacations - SVF	2,727	2,113	-	-	-	-	-	-	4,839
Transportation Funding Package - Lid Lift	23,944	-	-	-	-	-	-	-	23,944
Transportation Move Seattle Levy - Lid Lift	41,977	8,519	-	-	-	-	-	-	50,495
User Fees	1,640	(144)	-	-	-	-	-	-	1,496
Vehicle Licensing Fees	7,907	279	-	-	-	-	-	-	8,186
Water Rates	-	25	-	-	-	-	-	-	25
<b>Total:</b>	<b>107,323</b>	<b>37,393</b>	<b>9,757</b>	<b>9,855</b>	<b>9,954</b>	<b>10,053</b>	<b>6,054</b>	<b>14,355</b>	<b>204,744</b>

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Bridging The Gap Levy Fund	23,944	-	-	-	-	-	-	-	23,944
General Fund	1,890	50	-	-	-	-	-	-	1,940
Move Seattle Levy Fund	42,162	8,334	-	-	-	-	-	-	50,495
REET I Capital Fund	400	-	-	-	-	-	-	-	400
REET II Capital Fund	444	-	-	-	-	-	-	-	444
School Safety Traffic and Pedestrian Improvement Fund	-	-	-	-	-	-	-	-	-
Transportation Benefit District Fund	7,908	277	-	-	-	-	-	-	8,186
Transportation Fund	30,574	28,733	-	-	-	-	-	-	59,307
Transportation Levy Fund	-	-	9,757	9,855	9,954	10,053	6,054	14,355	60,028
<b>Total:</b>	<b>107,323</b>	<b>37,393</b>	<b>9,757</b>	<b>9,855</b>	<b>9,954</b>	<b>10,053</b>	<b>6,054</b>	<b>14,355</b>	<b>204,744</b>

**Unsecured Funding Strategy:** SDOT will evaluate deliverables, prioritize and scale projects to the extent feasible, and continue to pursue grant and partnership opportunities to resolve potential funding deficits. Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

*\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

Bike Master Plan - Urban Trails and Bikeways

Project No:	MC-TR-C060	BSL Code:	BC-TR-19001
Project Type:	Ongoing	BSL Name:	Major Maintenance/Replacement
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This program supports the City's Urban Trails and Bikeways. Activities include spot improvements, bike facility safety improvements, bike parking, education & outreach as well as planning & research.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	1,169	1,181	1,193	1,205	1,217	1,229	7,192
Park and Recreation Fund	-	200	-	-	-	-	-	-	200
School Camera Ticket Revenues	-	280	-	-	-	-	-	-	280
Transportation Funding Package - Lid Lift	106	-	-	-	-	-	-	-	106
Transportation Move Seattle Levy - Lid Lift	6,172	1,958	-	-	-	-	-	-	8,130
User Fees	304	-	-	-	-	-	-	-	304
Vehicle Licensing Fees	335	(4)	-	-	-	-	-	-	331
Total:	6,917	2,434	1,169	1,181	1,193	1,205	1,217	1,229	16,543
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Bridging The Gap Levy Fund	106	-	-	-	-	-	-	-	106
Move Seattle Levy Fund	6,176	1,954	-	-	-	-	-	-	8,130
School Safety Traffic and Pedestrian Improvement Fund	-	280	-	-	-	-	-	-	280
Transportation Benefit District Fund	331	-	-	-	-	-	-	-	331
Transportation Fund	304	200	-	-	-	-	-	-	504
Transportation Levy Fund	-	-	1,169	1,181	1,193	1,205	1,217	1,229	7,192
Total:	6,917	2,434	1,169	1,181	1,193	1,205	1,217	1,229	16,543

Unsecured Funding Strategy: Funding for this program beyond 2024 is dependent upon a future voter approved levy.

O&M Impacts: This is a capital maintenance project that reduces the need for O&M by improving asset condition.

Bridge Load Rating

Project No:	MC-TR-C006	BSL Code:	BC-TR-19001
Project Type:	Ongoing	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This program rates bridges for safe load-carry capacity as part of a federally mandated program. The work associated with this program is performed by both City staff and consultants and ensures public safety.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Commercial Parking Tax	300	-	-	-	-	-	-	-	300
General Fund	302	-	-	-	-	-	-	-	302
Interdepartmental Transfer	-	-	-	-	-	-	-	-	-
Real Estate Excise Tax I	660	-	-	-	-	-	-	-	660
Real Estate Excise Tax II	1,914	277	-	377	386	395	395	395	4,139
State Gas Taxes - City Street Fund	5,322	-	273	-	-	-	-	-	5,596
Street Vacations - SVF	1,694	-	-	-	-	-	-	-	1,694
Use of Fund Balance	-	-	-	-	-	-	-	-	-
Vehicle Licensing Fees	200	-	-	-	-	-	-	-	200
Total:	10,393	277	273	377	386	395	395	395	12,891
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	302	-	-	-	-	-	-	-	302
REET I Capital Fund	660	-	-	-	-	-	-	-	660
REET II Capital Fund	1,914	277	-	377	386	395	395	395	4,139
Transportation Benefit District Fund	200	-	-	-	-	-	-	-	200
Transportation Fund	7,317	-	273	-	-	-	-	-	7,590
Total:	10,393	277	273	377	386	395	395	395	12,891

O&M Impacts: Not applicable - does not create new assets. Results of Bridge Load Rating studies may inform the need for future O&M.

## Bridge Painting Program

<b>Project No:</b>	MC-TR-C007	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Citywide, Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing asset preservation program provides for the periodic painting of the City's steel structures that are maintained by the Roadway Structures Division. The painting cycle is initially determined by applying Federal Highway Administration standards for coating life and is supplemented by annual physical inspections to assess the rate of deterioration.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Commercial Parking Tax	25	-	-	-	-	-	-	-	25
Federal Grant Funds	180	-	3,227	-	-	-	-	-	3,407
General Fund	1,189	-	-	-	-	-	-	-	1,189
King County Funds	10	-	-	-	-	-	-	-	10
Real Estate Excise Tax I	141	-	-	-	-	-	-	-	141
Real Estate Excise Tax II	29,012	7,520	696	444	3,088	1,720	-	-	42,481
Rubble Yard Proceeds	300	-	-	-	-	-	-	-	300
South Lake Union Property Sale Proceeds	91	-	-	-	-	-	-	-	91
State Gas Taxes - City Street Fund	599	-	-	-	-	-	-	-	599
Use of Fund Balance	(5)	5	-	-	-	-	-	-	-
<b>Total:</b>	<b>31,542</b>	<b>7,525</b>	<b>3,923</b>	<b>444</b>	<b>3,088</b>	<b>1,720</b>	<b>-</b>	<b>-</b>	<b>48,243</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	1,189	-	-	-	-	-	-	-	1,189
REET I Capital Fund	141	-	-	-	-	-	-	-	141
REET II Capital Fund	29,012	7,525	696	444	3,088	1,720	-	-	42,486
Transportation Fund	1,200	-	3,227	-	-	-	-	-	4,426
<b>Total:</b>	<b>31,542</b>	<b>7,525</b>	<b>3,923</b>	<b>444</b>	<b>3,088</b>	<b>1,720</b>	<b>-</b>	<b>-</b>	<b>48,243</b>

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

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## Bridge Rehabilitation and Replacement

<b>Project No:</b>	MC-TR-C045	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Fairview Ave E between E. Blaine St and Fairview A
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Lake Union
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	South Lake Union

This asset preservation program funds major bridge rehabilitation or replacement projects. The only remaining active project in this program is the Fairview Ave Bridge Replacement Project, which is in closeout and reached substantial completion in July of 2021.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
	6	-	-	-	-	-	-	-	6
City Light Fund Revenues	2,876	-	-	-	-	-	-	-	2,876
Commercial Parking Tax	2,647	-	-	-	-	-	-	-	2,647
Drainage and Wastewater Rates	470	-	-	-	-	-	-	-	470
Federal Grant Funds	20,902	-	-	-	-	-	-	-	20,902
General Fund	11	-	-	-	-	-	-	-	11
King County Funds	1,475	116	-	-	-	-	-	-	1,591
LTGO Bond Proceeds	58,418	-	-	-	-	-	-	-	58,418
Private Funding - Utilities	51	54	-	-	-	-	-	-	105
Private Funding/Donations	2,374	-	-	-	-	-	-	-	2,374
Public Works Trust Fund Proceeds	17,000	-	-	-	-	-	-	-	17,000
Real Estate Excise Tax II	320	-	-	-	-	-	-	-	320
State Gas Taxes - City Street Fund	20	-	-	-	-	-	-	-	20
State Grant Funds	7,616	-	-	-	-	-	-	-	7,616
Street Vacations - SVF	150	60	-	-	-	-	-	-	211
Transportation Funding Package - Business Transportation Tax	1,544	-	-	-	-	-	-	-	1,544
Transportation Funding Package - Lid Lift	2,943	-	-	-	-	-	-	-	2,943
Transportation Move Seattle Levy - Lid Lift	13,276	61	-	-	-	-	-	-	13,338
Water Rates	223	-	-	-	-	-	-	-	223
<b>Total:</b>	<b>132,323</b>	<b>292</b>	-	-	-	-	-	-	<b>132,615</b>

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2008 Multipurpose LTGO Bond Fund	3,965	-	-	-	-	-	-	-	3,965
2009 Multipurpose LTGO Bond Fund	14,341	-	-	-	-	-	-	-	14,341
2010 Multipurpose LTGO Bond Fund	30,464	-	-	-	-	-	-	-	30,464
2011 Multipurpose LTGO Bond Fund	2,748	-	-	-	-	-	-	-	2,748
2015 Multipurpose LTGO Bond Fund	4,525	-	-	-	-	-	-	-	4,525
2017 Multipurpose LTGO Bond Fund	2,374	-	-	-	-	-	-	-	2,374
Bridging The Gap Levy Fund	2,943	-	-	-	-	-	-	-	2,943
General Fund	11	-	-	-	-	-	-	-	11
Move Seattle Levy Fund	13,276	61	-	-	-	-	-	-	13,338
REET II Capital Fund	320	-	-	-	-	-	-	-	320
Transportation Fund	57,357	230	-	-	-	-	-	-	57,587
<b>Total:</b>	<b>132,323</b>	<b>292</b>	-	-	-	-	-	-	<b>132,615</b>

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

*\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

## Bridge Rehabilitation and Replacement Phase II

<b>Project No:</b>	MC-TR-C039	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This asset preservation program funds major bridge rehabilitation or bridge replacement. The current program, funded by the Levy to Move Seattle, is focused on planning studies. The objective of these bridge planning studies is to identify if bridges should be rehabilitated or replaced, providing planning-level cost estimates to allow for the City to develop a funding plan for the future rehabilitation or replacement of these bridges.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Commercial Parking Tax	149	102	-	-	-	-	-	-	252
Federal Grant Funds	1,559	2,400	-	-	-	-	-	-	3,959
LTGO Bond Proceeds	2,272	-	-	-	-	-	-	-	2,272
Real Estate Excise Tax I	122	4,000	-	-	-	-	-	-	4,122
Real Estate Excise Tax II	790	6,543	500	500	-	-	-	-	8,333
State Gas Taxes - City Street Fund	-	11	-	-	-	-	-	-	11
Street Vacations - SVF	-	176	-	-	-	-	-	-	176
Transportation Move Seattle Levy - Lid Lift	5,970	2,458	-	-	-	-	-	-	8,428
<b>Total:</b>	<b>10,863</b>	<b>15,691</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>27,554</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2011 Multipurpose LTGO Bond Fund	324	-	-	-	-	-	-	-	324
2015 Multipurpose LTGO Bond Fund	609	-	-	-	-	-	-	-	609
2021 West Seattle Bridge Repair LTGO Bond Fund	1,339	-	-	-	-	-	-	-	1,339
Move Seattle Levy Fund	5,970	2,458	-	-	-	-	-	-	8,428
REET I Capital Fund	122	4,000	-	-	-	-	-	-	4,122
REET II Capital Fund	790	6,543	500	500	-	-	-	-	8,333
Transportation Fund	1,709	2,689	-	-	-	-	-	-	4,398
<b>Total:</b>	<b>10,863</b>	<b>15,691</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>27,554</b>

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

*\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*



## Bridge Seismic - Phase III

<b>Project No:</b>	MC-TR-C008	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

The program prioritizes and implements seismic retrofits to bridges based on seismic vulnerability. Concept level analysis and evaluation is performed to develop a retrofit strategy and cost estimate. As funding allows, retrofit design and construction phases are implemented. If full funding is not available, seismic retrofits are scaled to the appropriate funding level that would still provide improvements in the bridge structure's seismic resiliency. As part of the evaluation process a cost-benefit assessment is made to determine if replacing the structure is a more appropriate course of action than retrofitting the structure. 16 bridges, 11 which are fully funded through construction and 5 to a concept design level, are part of the current phase of the program which is funded by the Levy to Move Seattle.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Commercial Parking Tax	-	-	-	-	-	-	-	-	-
Federal Grant Funds	4,669	6,762	-	-	-	-	-	-	11,431
LTGO Bond Proceeds	525	-	-	-	-	-	-	-	525
State Grant Funds	239	97	-	-	-	-	-	-	336
Street Vacations - SVF	803	241	-	-	-	-	-	-	1,044
Transportation Funding Package - Lid Lift	97	-	-	-	-	-	-	-	97
Transportation Move Seattle Levy - Lid Lift	29,615	20,785	4,000	-	-	-	-	-	54,400
Water Rates	-	1,312	-	-	-	-	-	-	1,312
<b>Total:</b>	<b>35,948</b>	<b>29,198</b>	<b>4,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>69,146</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2011 Multipurpose LTGO Bond Fund	525	-	-	-	-	-	-	-	525
Bridging The Gap Levy Fund	97	-	-	-	-	-	-	-	97
Move Seattle Levy Fund	29,624	20,776	4,000	-	-	-	-	-	54,400
Transportation Fund	5,702	8,421	-	-	-	-	-	-	14,124
<b>Total:</b>	<b>35,948</b>	<b>29,198</b>	<b>4,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>69,146</b>

**Unsecured Funding Strategy:** The program prioritizes and implements seismic retrofits to bridges based on seismic vulnerability. Conceptual analysis and evaluation is performed to develop a retrofit strategy and cost estimate. As funding allows, retrofit design and construction phases are implemented. If full funding is not available, seismic retrofits are scaled to the appropriate funding level that still provide improvements in the bridge structure's seismic resiliency. As part of the evaluation process, a cost-benefit assessment is made to determine if replacing the structure is a more appropriate course of action than retrofitting the structure. 16 bridges, of which 11 are fully funded through construction and 5 to a concept design level, are part of the current phase of the program which is funded by the Levy to Move Seattle.

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset resilience to seismic events.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

BRT Concepts Design

Project No:	MC-TR-C010	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	Stage 5 - Construction	Council District:	Multiple
Start/End Date:	2016 - 2025	Neighborhood District:	Multiple
Total Project Cost:	\$2,441	Urban Village:	Multiple

This project will advance the program planning and concept designs for Seattle's RapidRide and Transit-Plus Multimodal Corridor Expansion program. In order to deliver the corridor improvements, this work includes assessment and development of corridor design, detailed line and network ridership forecasting, capital cost estimates, traffic and environmental analysis, modal integration, and funding plans.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Move Seattle Levy - Lid Lift	2,013	27	-	-	-	-	-	-	2,041
Vehicle License Fees \$60 & 0.1% Sales Tax	-	400	-	-	-	-	-	-	400
Total:	2,013	427	-	-	-	-	-	-	2,441
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Move Seattle Levy Fund	2,013	27	-	-	-	-	-	-	2,041
Transportation Benefit District Fund	-	400	-	-	-	-	-	-	400
Total:	2,013	427	-	-	-	-	-	-	2,441

O&M Impacts: Not applicable - does not create new assets.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Burke-Gilman Trail Extension

<b>Project No:</b>	MC-TR-C044	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Council District 6
<b>Start/End Date:</b>	1995 - 2025	<b>Neighborhood District:</b>	Ballard
<b>Total Project Cost:</b>	\$40,072	<b>Urban Village:</b>	Ballard

This project extends the Burke-Gilman Trail from its current terminus at Eighth Avenue NW to Golden Gardens Park. The segment from Eighth Avenue NW to 11th Avenue NW was constructed in 2001. The Ballard Locks to NW 60th Street segment was constructed in 2005. The NW 60th Street to Golden Gardens segment was constructed in 2008. The "Missing Link" segment from 11th Avenue NW to the Ballard Locks was planned for construction in 2011 and 2012 but has been delayed due to ongoing litigation.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	2,000	18,000	-	-	-	-	20,000
City Light Fund Revenues	1,694	256	-	-	-	-	-	-	1,950
Commercial Parking Tax	701	-	-	-	-	-	-	-	701
Drainage and Wastewater Rates	422	-	-	-	-	-	-	-	422
Federal Grant Funds	4,938	-	-	-	-	-	-	-	4,938
General Fund	672	-	-	-	-	-	-	-	672
King County Funds	2,517	159	-	-	-	-	-	-	2,676
King County Voter-Approved Levy	635	-	-	-	-	-	-	-	635
LTGO Bond Proceeds	1,118	-	-	-	-	-	-	-	1,118
Private Funding - Utilities	-	-	-	-	-	-	-	-	-
Private Funding/Donations	1,079	234	-	-	-	-	-	-	1,312
Property Sales and Interest Earnings	24	(24)	-	-	-	-	-	-	-
Real Estate Excise Tax II	2,188	2,407	-	-	-	-	-	-	4,595
State Gas Taxes - City Street Fund	918	-	-	-	-	-	-	-	918
Street Vacations - SVF	1,253	97	-	-	-	-	-	-	1,350
Surplus Property Sales	1,365	34	-	-	-	-	-	-	1,399
Trail and Open Space Levy	4,270	-	-	-	-	-	-	-	4,270
Transportation Funding Package - Business Transportation Tax	458	-	-	-	-	-	-	-	458
Transportation Funding Package - Lid Lift	2,548	-	-	-	-	-	-	-	2,548
Transportation Move Seattle Levy - Lid Lift	6,178	2,019	-	-	-	-	-	-	8,197
Vehicle Licensing Fees	1,643	-	-	-	-	-	-	-	1,643
Water Rates	241	-	-	-	-	-	-	-	241
<b>Total:</b>	<b>34,861</b>	<b>5,183</b>	<b>2,000</b>	<b>18,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,044</b>

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2000 Parks Levy Fund	673	-	-	-	-	-	-	-	673
2008 Parks Levy Fund	3,597	-	-	-	-	-	-	-	3,597
2009 Multipurpose LTGO Bond Fund	734	-	-	-	-	-	-	-	734
Bridging The Gap Levy Fund	2,548	-	-	-	-	-	-	-	2,548
General Fund	672	-	-	-	-	-	-	-	672
Move Seattle Levy Fund	6,178	2,019	-	-	-	-	-	-	8,197
REET II Capital Fund	2,188	2,407	-	-	-	-	-	-	4,595
Transportation Benefit District Fund	1,643	-	-	-	-	-	-	-	1,643
Transportation Bond Fund	384	-	-	-	-	-	-	-	384
Transportation Fund	15,609	757	-	-	-	-	-	-	16,365
Transportation Levy Fund	-	-	2,000	18,000	-	-	-	-	20,000
Unrestricted Cumulative Reserve Fund	635	-	-	-	-	-	-	-	635
<b>Total:</b>	<b>34,861</b>	<b>5,183</b>	<b>2,000</b>	<b>18,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>60,044</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

*\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

**Center City Gateway and South Michigan Street Intelligent Transportation Systems (ITS)**

<b>Project No:</b>	MC-TR-C012	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	S Spokane ST/Western Ave/E Marginal Way/Stewart
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2015 - 2024	<b>Neighborhood District:</b>	Greater Duwamish
<b>Total Project Cost:</b>	\$16,647	<b>Urban Village:</b>	Not in an Urban Village

The project will install traffic cameras, upgraded signals, vehicle detection devices and fiber communication in the Center City Gateway ITS and South Michigan Street ITS projects. The project will also construct an ITS corridor along Denny Way between Western Ave and Stewart including traffic signal modifications and closed-circuit television cameras, a dynamic message sign and ADA compliant ramps. A robust and reliable Intelligent Transportation System ensures that all modes of transportation can move through the City in a safe and sustainable manner.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Developer Mitigation	1,789	-	-	-	-	-	-	-	1,789
Federal Grant Funds	7,905	857	-	-	-	-	-	-	8,762
Interdepartmental Transfer	239	146	-	-	-	-	-	-	385
Miscellaneous Grants or Donations	-	-	-	-	-	-	-	-	-
Partnership Funds	55	1,805	-	-	-	-	-	-	1,860
Port of Seattle Funds	2,122	(1,284)	-	-	-	-	-	-	838
Street Vacations - SVF	1,300	-	-	-	-	-	-	-	1,300
Transportation Move Seattle Levy - Lid Lift	1,236	477	-	-	-	-	-	-	1,713
<b>Total:</b>	<b>14,646</b>	<b>2,001</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,647</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	1,123	477	-	-	-	-	-	-	1,600
Transportation Fund	13,523	1,524	-	-	-	-	-	-	15,047
<b>Total:</b>	<b>14,646</b>	<b>2,001</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,647</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Council District Fund

Project No:	MC-TR-C155	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This program implements neighborhood-scale traffic safety improvements and other district priorities at the direction of the City Council.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	2,038	2,038	-	-	-	-	4,076
Street Use Fees	-	-	4,941	4,970	-	-	-	-	9,911
Total:	-	-	6,979	7,008	-	-	-	-	13,988
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Fund	-	-	4,941	4,970	-	-	-	-	9,911
Transportation Levy Fund	-	-	2,038	2,038	-	-	-	-	4,076
Total:	-	-	6,979	7,008	-	-	-	-	13,988
Unsecured Funding:	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
To Be Determined	-	-	-	-	7,000	7,000	7,000	7,000	28,000
Total:	-	-	-	-	7,000	7,000	7,000	7,000	28,000

Unsecured Funding Strategy: To be determined.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Culture Connector

<b>Project No:</b>	MC-TR-C040	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>		<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$460,000	<b>Urban Village:</b>	Multiple

The Culture Connector (formerly the Center City Connector) is a 1.27-mile segment of the Seattle Streetcar that will link the South Lake Union and First Hill Streetcar lines, creating a system that will connect over a dozen Seattle neighborhoods in Seattle's Center City. The project includes procurement of up to ten additional streetcars and design and construction of track and guideway; station shelters and platforms; overhead contact system; traction power substation; storage facility expansion; roadway and drainage; ADA curb ramps; curb space management; and urban streetscape. The project was put on indefinite pause in July 2020 in response to Citywide budget shortfalls caused by Covid-19.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	805	4,447	-	-	-	-	-	-	5,251
Commercial Parking Tax	784	(284)	-	-	-	-	-	-	500
Drainage and Wastewater Rates	2,393	1,179	-	-	-	-	-	-	3,572
Federal Grant Funds	13,720	(2,164)	-	-	-	-	-	-	11,556
Interfund Loan	412	588	-	-	-	-	-	-	1,000
LTGO Bond Proceeds	4,701	-	-	-	-	-	-	-	4,701
Street Vacations - CRSU	1,500	-	-	-	-	-	-	-	1,500
Street Vacations - SVF	100	-	-	-	-	-	-	-	100
Surplus Property Sales	2,450	-	-	-	-	-	-	-	2,450
Transportation Funding Package - Lid Lift	1,375	-	-	-	-	-	-	-	1,375
Transportation Network Company Revenue	54	-	-	-	-	-	-	-	54
Vehicle Licensing Fees	4,585	383	-	-	-	-	-	-	4,968
Water Rates	13,694	(483)	-	-	-	-	-	-	13,211
<b>Total:</b>	<b>46,574</b>	<b>3,665</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,239</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2017 Multipurpose LTGO Bond Fund	4,701	-	-	-	-	-	-	-	4,701
Bridging The Gap Levy Fund	1,375	-	-	-	-	-	-	-	1,375
General Fund	54	-	-	-	-	-	-	-	54
Transportation Benefit District Fund	4,585	383	-	-	-	-	-	-	4,968
Transportation Fund	34,358	3,282	-	-	-	-	-	-	37,640
Unrestricted Cumulative Reserve Fund	1,500	-	-	-	-	-	-	-	1,500
<b>Total:</b>	<b>46,574</b>	<b>3,665</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,239</b>

**Unsecured Funding Strategy:** SDOT will continue to work with the Mayor's office and City Council to determine the future of the project.

**O&M Impacts:** The Culture Connector would combine the two existing lines into a single Streetcar network. SDOT is currently working in collaboration with King County Metro on an operation plan for a single line. We expect to have an estimate of annual operating costs when the Center City Connector project reaches 30% design.

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Debt Service - REET II

Project No:	MO-TR-D006	BSL Code:	BO-TR-18002
Project Type:	Debt Service	BSL Name:	General Expense
Project Category:	Rehabilitation or Restoration	Location:	N/A
Current Project Stage:	N/A	Council District:	Not Applicable
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:		Urban Village:	Not in an Urban Village

The project funds REET debt service for portions of the following projects: Alaskan Way Viaduct/Seawall (MC-TR-C006), Alaskan Way Main Corridor (MC-TR-C072), West Seattle Bridge Immediate Response (MC-TR-C110), and Fremont Bridge Approaches (TC365790, no new Project ID because project completed prior to 2018).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax II	26,202	9,555	-	-	-	-	-	-	35,758
Total:	26,202	9,555	-	-	-	-	-	-	35,758
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET II Capital Fund	26,202	9,555	-	-	-	-	-	-	35,758
Total:	26,202	9,555	-	-	-	-	-	-	35,758

O&M Impacts: NA



Debt Service CRS-REET

Project No:	MC-TR-C126	BSL Code:	BC-TR-19004
Project Type:	Debt Service	BSL Name:	Capital General Expense
Project Category:		Location:	
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	
Total Project Cost:		Urban Village:	

The purpose is to meet debt service obligations on REET funds borrowed to meet the Seattle Department of Transportation's capital expenditure requirements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax II	-	-	6,986	6,548	6,179	6,187	6,187	6,177	38,264
Total:	-	-	6,986	6,548	6,179	6,187	6,187	6,177	38,264
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET II Capital Fund	-	-	6,986	6,548	6,179	6,187	6,187	6,177	38,264
Total:	-	-	6,986	6,548	6,179	6,187	6,187	6,177	38,264

O&M Impacts:

## Delridge Way SW - RapidRide H Line

<b>Project No:</b>	MC-TR-C042	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Delridge AVE
<b>Current Project Stage:</b>	Stage 6 - Closeout	<b>Council District:</b>	Council District 1
<b>Start/End Date:</b>	2016 - 2023	<b>Neighborhood District:</b>	Delridge
<b>Total Project Cost:</b>	\$57,346	<b>Urban Village:</b>	Not in an Urban Village

This project improves pavement conditions, enhances safety, and improves traffic operation for all modes. The project will add transit lanes and improve transit speed and reliability. It includes protected bike lanes, sidewalk improvements, and amenities for walkers and transit riders along the corridor. It will streamline traffic operations and improve Multimodal connections between transit, freight, pedestrians and general-purpose vehicles. The project is also a partnership between SDOT, SPU and SCL to upgrade utilities along the corridor in conjunction with the transportation work.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	11,323	3,772	-	-	-	-	-	-	15,094
Drainage and Wastewater Rates	7,465	(2,514)	-	-	-	-	-	-	4,951
King County Funds	8,400	5,600	-	-	-	-	-	-	14,000
State Grant Funds	10,799	(300)	-	-	-	-	-	-	10,498
Transportation Move Seattle Levy - Lid Lift	9,530	(31)	-	-	-	-	-	-	9,499
Vehicle Licensing Fees	242	57	-	-	-	-	-	-	300
Water Rates	6,044	(3,242)	-	-	-	-	-	-	2,802
<b>Total:</b>	<b>53,804</b>	<b>3,341</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>57,145</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	9,499	-	-	-	-	-	-	-	9,499
Transportation Benefit District Fund	243	(101)	-	-	-	-	-	-	141
Transportation Fund	44,062	3,442	-	-	-	-	-	-	47,504
<b>Total:</b>	<b>53,804</b>	<b>3,341</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>57,145</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Fauntleroy Way SW Boulevard

Project No:	MC-TR-C046	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	Fauntleroy WAY SW/35th AVE SW/SW Alaska ST
Current Project Stage:	Stage 3 - Design	Council District:	Council District 1
Start/End Date:		Neighborhood District:	Southwest
Total Project Cost:	\$2,927	Urban Village:	West Seattle Junction

This project transforms Fauntleroy Way SW into a boulevard. The project elements include: a planted median, signature lighting fixtures, a protected bicycle facility, a pedestrian zone with sidewalks and planting areas including street trees, pedestrian lighting, potential stormwater infrastructure and art, as well as safety improvements for crossing movements for all modes. These safety improvements include bicycle and pedestrian crossings, signals, reconfigured intersections and bulbs, and pavement improvements. This project is on-hold pending Sound Transit decision on the West Seattle Extension alignment and does not have an expected Completion Date as a result.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Commercial Parking Tax	192	-	-	-	-	-	-	-	192
Real Estate Excise Tax I	71	-	-	-	-	-	-	-	71
Real Estate Excise Tax II	1,433	-	-	-	-	-	-	-	1,433
Rubble Yard Proceeds	250	-	-	-	-	-	-	-	250
Transportation Move Seattle Levy - Lid Lift	981	-	-	-	-	-	-	-	981
Total:	2,927	-	-	-	-	-	-	-	2,927
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Move Seattle Levy Fund	981	-	-	-	-	-	-	-	981
REET I Capital Fund	71	-	-	-	-	-	-	-	71
REET II Capital Fund	1,433	-	-	-	-	-	-	-	1,433
Transportation Fund	442	-	-	-	-	-	-	-	442
Total:	2,927	-	-	-	-	-	-	-	2,927

O&M Impacts: Not applicable - project is on hold.

First Hill Streetcar Replacement and Repair

Project No:	MC-TR-C117	BSL Code:	BC-TR-19001
Project Type:	Ongoing	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This program funds ongoing major maintenance, repairs, preservation, and technological upgrades for the First Hill Streetcar infrastructure, including vehicle, rail, and platform improvements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Sound Transit Funds	102	848	-	-	-	-	-	-	950
Total:	102	848	-	-	-	-	-	-	950
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Seattle Streetcar Operations	102	848	-	-	-	-	-	-	950
Total:	102	848	-	-	-	-	-	-	950

O&M Impacts:

Fortson Square Redesign Implementation

Project No:	MC-TR-C104	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	Yesler Way and 2nd Ave Ext S
Current Project Stage:	Stage 3 - Design	Council District:	Council District 7
Start/End Date:	2020 - 2025	Neighborhood District:	Downtown
Total Project Cost:	\$1,693	Urban Village:	Downtown

This project reconstructs Fortson Square to promote more public use of the right-of-way at this public plaza. The project would be coordinated with the adjoining Chief Seattle Club renovation.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	4	(8)	-	-	-	-	-	-	(4)
Internal Service Fees and Allocations, Outside Funding Partners	(4)	4	-	-	-	-	-	-	-
Real Estate Excise Tax I	130	120	-	-	-	-	-	-	250
Real Estate Excise Tax II	733	63	-	-	-	-	-	-	796
Transportation Network Company Revenue	-	8	-	-	-	-	-	-	8
Total:	863	187	-	-	-	-	-	-	1,050
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	4	-	-	-	-	-	-	-	4
REET I Capital Fund	130	120	-	-	-	-	-	-	250
REET II Capital Fund	729	67	-	-	-	-	-	-	796
Total:	863	187	-	-	-	-	-	-	1,050

O&M Impacts:

## Freight Spot Improvement Program

<b>Project No:</b>	MC-TR-C047	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project includes small scale mobility improvements to the City's street system to improve connections between port facilities, railroad intermodal yards, industrial businesses, the regional highway system, and the first and last miles in the supply chain. Project types include turning radius adjustments, channelization changes, left-turn improvements, and signage to direct freight to destinations and alert drivers to steep grades or sharp turns.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2024 Transportation Levy	-	-	2,048	2,069	2,089	2,110	2,131	2,153	12,600
Commercial Parking Tax	-	-	800	828	857	887	918	950	5,240
Federal Grant Funds	-	8	692	-	-	-	-	-	700
Interdepartmental Transfer	-	(1)	-	-	-	-	-	-	(1)
Partnership Funds	23	15	-	-	-	-	-	-	38
Port of Seattle Funds	5,194	4,824	-	-	-	-	-	-	10,018
Real Estate Excise Tax II	127	-	-	-	-	-	-	-	127
Rubble Yard Proceeds	892	-	-	-	-	-	-	-	892
Seattle Voter-Approved Levy	514	-	-	-	-	-	-	-	514
State Gas Taxes - City Street Fund	1,505	(3)	-	-	-	-	-	-	1,502
State Grant Funds	11	2	98	-	-	-	-	-	111
Street Vacations - SVF	235	21	-	-	-	-	-	-	256
Transportation Move Seattle Levy - Lid Lift	9,076	3,106	-	-	-	-	-	-	12,182
Transportation Network Company Revenue	122	-	-	-	-	-	-	-	122
<b>Total:</b>	<b>17,700</b>	<b>7,971</b>	<b>3,638</b>	<b>2,897</b>	<b>2,946</b>	<b>2,997</b>	<b>3,049</b>	<b>3,103</b>	<b>44,301</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	122	-	-	-	-	-	-	-	122
Move Seattle Levy Fund	9,590	3,106	-	-	-	-	-	-	12,696
REET II Capital Fund	127	-	-	-	-	-	-	-	127
Transportation Fund	7,861	4,866	1,590	828	857	887	918	950	18,756
Transportation Levy Fund	-	-	2,048	2,069	2,089	2,110	2,131	2,153	12,600
<b>Total:</b>	<b>17,700</b>	<b>7,971</b>	<b>3,638</b>	<b>2,897</b>	<b>2,946</b>	<b>2,997</b>	<b>3,049</b>	<b>3,103</b>	<b>44,301</b>

**Unsecured Funding Strategy:** Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Georgetown to South Park Trail

<b>Project No:</b>	MC-TR-C096	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	Stage 4 - Procurement/Bid	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2018 - 2025	<b>Neighborhood District:</b>	Greater Duwamish
<b>Total Project Cost:</b>	\$12,891	<b>Urban Village:</b>	South Park

This project will create a walkable, bikeable path uniting the Georgetown and South Park neighborhoods. The path will enhance walkability between Georgetown and South Park's historic Main Streets. Funding covers preliminary engineering, design, and outreach.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	-	1,523	-	-	-	-	-	-	1,523
Commercial Parking Tax	600	-	-	-	-	-	-	-	600
Federal Grant Funds	-	1,500	-	-	-	-	-	-	1,500
Real Estate Excise Tax I	1,386	814	-	-	-	-	-	-	2,200
Real Estate Excise Tax II	30	2,970	-	-	-	-	-	-	3,000
Street Vacations - CRSU	-	704	-	-	-	-	-	-	704
Transportation Move Seattle Levy - Lid Lift	-	3,296	-	-	-	-	-	-	3,296
<b>Total:</b>	<b>2,016</b>	<b>10,807</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,823</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	-	3,296	-	-	-	-	-	-	3,296
REET I Capital Fund	1,386	814	-	-	-	-	-	-	2,200
REET II Capital Fund	30	2,970	-	-	-	-	-	-	3,000
Transportation Fund	600	3,727	-	-	-	-	-	-	4,327
<b>Total:</b>	<b>2,016</b>	<b>10,807</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,823</b>

**Unsecured Funding Strategy:** Current funding provides for preliminary engineering, design and outreach. SDOT will evaluate the project for future funding opportunities following the preliminary planning and design phase.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Graham Street Station

Project No:	MC-TR-C082	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	MLK between Graham and Morgan
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 2
Start/End Date:		Neighborhood District:	Southeast
Total Project Cost:	\$10,000	Urban Village:	Columbia City

This project funds the City's portion of an infill light rail station on the Sound Transit Central Link line near Martin Luther King Jr. Way South at South Graham Street, between the existing Columbia City and Othello Stations. The station would be in the northern portion of the MLK at Holly St Residential Urban Village. Funding from the Move Seattle Levy package is used to leverage a future partnership with Sound Transit.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Move Seattle Levy - Lid Lift	-	5	-	-	-	-	-	-	5
Total:	-	5	-	-	-	-	-	-	5
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Move Seattle Levy Fund	-	5	-	-	-	-	-	-	5
Total:	-	5	-	-	-	-	-	-	5

**O&M Impacts:** This project provides SDOT support to Sound Transit, who will own the light rail asset. SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.



Harrison St Transit Corridor

Project No:	MC-TR-C119	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	Harrison St between Fairview Ave and 5th Ave
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 7
Start/End Date:	2023 - 2028	Neighborhood District:	Lake Union
Total Project Cost Range:	- - -	Urban Village:	South Lake Union

Rebuild Harrison St and improve connecting transit corridors to serve high-frequency bus routes and significantly increased pedestrian activity. Primary project elements include roadway upgrades such as repaving and rechannelization, traffic signal upgrades and transit signal priority, transit stops, real-time information signage for transit, trolleywire infrastructure, and enhanced pedestrian realm improvements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Arena Transportation Funds	-	1,300	-	-	-	-	-	-	1,300
Federal Grant Funds	-	4,200	-	-	-	-	-	-	4,200
King County Funds	-	500	-	-	-	-	-	-	500
Landscape Conservation & Local Infrastructure Program	181	19	-	-	-	-	-	-	200
Vehicle License Fees \$60 & 0.1% Sales Tax	493	7	-	-	-	-	-	-	500
Total:	674	6,026	-	-	-	-	-	-	6,700
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Benefit District Fund	493	7	-	-	-	-	-	-	500
Transportation Fund	181	6,019	-	-	-	-	-	-	6,200
Total:	674	6,026	-	-	-	-	-	-	6,700

**Financial Planning Strategy:** A combination of LCLIP, STM, and NODO local funding (\$3M) combined with \$4.2M of FHWA funding has been identified for the Design funding.

O&M Impacts:

Hazard Mitigation Program - Areaways

Project No:	MC-TR-C035	BSL Code:	BC-TR-19001
Project Type:	Ongoing	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Pioneer Square

This ongoing asset preservation program funds ongoing inspection and repair/reconstruction of areaways to reduce risks to City facilities and the general public. Areaways are usable space, generally in the street right-of-way, constructed under sidewalks between the building foundation and street wall. Typical improvements include, but are not limited to, repairs to an existing areaway or filling an areaway in order to eliminate the asset. Current work focuses on safety improvements of historic areaways in Pioneer Square.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	327	330	334	337	340	344	2,012
City Light Fund Revenues	19	-	-	-	-	-	-	-	19
Federal Grant Funds	863	202	-	-	-	-	-	-	1,065
General Fund	240	-	-	-	-	-	-	-	240
Interdepartmental Transfer	-	-	-	-	-	-	-	-	-
Private Funding/Donations	10	-	-	-	-	-	-	-	10
Real Estate Excise Tax II	6,288	2,175	384	397	411	426	440	456	10,977
State Gas Taxes - Arterial City Street Fund	-	-	-	-	-	-	-	-	-
State Gas Taxes - City Street Fund	216	116	-	-	-	-	-	-	332
State Grant Funds	144	147	-	-	-	-	-	-	291
Street Vacations - SVF	56	-	-	-	-	-	-	-	56
Total:	7,836	2,640	711	727	745	763	780	800	15,002
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	240	-	-	-	-	-	-	-	240
REET II Capital Fund	6,288	2,175	384	397	411	426	440	456	10,977
Transportation Fund	1,308	465	-	-	-	-	-	-	1,773
Transportation Levy Fund	-	-	327	330	334	337	340	344	2,012
Total:	7,836	2,640	711	727	745	763	780	800	15,002

O&M Impacts: This is a capital maintenance project that reduces the need for O&M by improving asset condition.

## Hazard Mitigation Program - Landslide Mitigation Projects

<b>Project No:</b>	MC-TR-C015	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Various
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

The Landslide Mitigation Program provides SDOT with staff and resources to identify and prioritize landslide concerns, to undertake reconnaissance engineering and geotechnical studies of problem areas, and to make repairs at the highest priority locations, usually where landslide concerns have caused the right-of-way to be partially or completely closed.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Rates	49	-	-	-	-	-	-	-	49
Emergency Subfund Revenues	395	-	-	-	-	-	-	-	395
Federal Grant Funds	1,301	-	-	-	-	-	-	-	1,301
General Fund	1	-	-	-	-	-	-	-	1
Internal Service Fees and Allocations, Outside Funding Partners	326	(326)	-	-	-	-	-	-	-
Private Funding/Donations	22	-	-	-	-	-	-	-	22
Real Estate Excise Tax II	9,304	1,170	200	200	200	200	200	200	11,673
State Gas Taxes - City Street Fund	2,087	334	277	318	326	330	330	330	4,331
Street Use Fees	8	19	-	-	-	-	-	-	28
Street Vacations - SVF	178	105	-	-	-	-	-	-	282
User Fees	1,190	(19)	-	-	-	-	-	-	1,170
Water Rates	-	372	-	-	-	-	-	-	372
<b>Total:</b>	<b>14,860</b>	<b>1,654</b>	<b>477</b>	<b>518</b>	<b>526</b>	<b>530</b>	<b>530</b>	<b>530</b>	<b>19,625</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Emergency Fund	395	-	-	-	-	-	-	-	395
General Fund	1	-	-	-	-	-	-	-	1
REET II Capital Fund	9,304	1,170	200	200	200	200	200	200	11,673
Transportation Fund	5,161	485	277	318	326	330	330	330	7,555
<b>Total:</b>	<b>14,860</b>	<b>1,654</b>	<b>477</b>	<b>518</b>	<b>526</b>	<b>530</b>	<b>530</b>	<b>530</b>	<b>19,625</b>

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

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## Heavy Haul Network Program - East Marginal Way

<b>Project No:</b>	MC-TR-C090	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	E Marginal WAY
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2016 - 2027	<b>Neighborhood District:</b>	Greater Duwamish
<b>Total Project Cost:</b>	\$100,045	<b>Urban Village:</b>	Not in an Urban Village

This program supports freight mobility by funding roadway improvements on the Heavy Haul Network (Ordinance 124890) to meet the needs of freight transported on our streets between Port facilities, rail yards, and industrial businesses. The initial project under this Program is the E Marginal Way Corridor Improvement project, which will be a multi-phase project. Phase I constructs a separated bicycle/pedestrian facility between S Atlantic St and Spokane St. Phase II includes roadway reconstruction, signal and ITS enhancements and safety measures to reduce conflicts between freight and non-motorized users. The Port of Seattle, through Memorandum of Understanding, is to provide partnership funding.

Note: The project title changed from "Heavy Haul Network Program" to "Heavy Haul Network Program - East Marginal Way"

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	377	123	-	-	-	-	-	-	500
Drainage and Wastewater Rates	203	436	-	-	-	-	-	-	639
Federal Grant Funds	4,256	4,444	-	-	-	-	-	-	8,700
Interdepartmental Transfer	-	-	-	-	-	-	-	-	-
Port of Seattle Funds	138	1,180	-	-	-	-	-	-	1,317
Real Estate Excise Tax II	13	2,573	-	-	-	-	-	-	2,586
State Grant Funds	342	5,058	-	-	-	-	-	-	5,400
Transportation Move Seattle Levy - Lid Lift	5,134	2,456	4,500	-	-	-	-	-	12,089
Water Rates	1,859	908	-	-	-	-	-	-	2,767
<b>Total:</b>	<b>12,322</b>	<b>17,177</b>	<b>4,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>33,999</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	5,149	2,440	4,500	-	-	-	-	-	12,089
REET II Capital Fund	13	2,573	-	-	-	-	-	-	2,586
Transportation Fund	7,160	12,164	-	-	-	-	-	-	19,324
<b>Total:</b>	<b>12,322</b>	<b>17,177</b>	<b>4,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>33,999</b>

**Unsecured Funding Strategy:** SDOT plans to pursue a \$20M federal RAISE grant and anticipates a \$5.5M contribution from the Port of Seattle. SDOT is reviewing funding options for the remaining.

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition. Since it also builds new assets, SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Highland Park Intersection Improvements

<b>Project No:</b>	MC-TR-C100	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Highland Park Way SW and SW Holden ST
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 1
<b>Start/End Date:</b>	2019 - 2025	<b>Neighborhood District:</b>	Southwest
<b>Total Project Cost:</b>	\$4,138	<b>Urban Village:</b>	Not in an Urban Village

This project would mitigate collision and congestion issues at the intersection of Highland Park Way SW and SW Holden St. There are currently two alternatives being considered for this work. One alternative would be installing a new traffic signals, sidewalks, curb ramps and marked crosswalks. SDOT estimates the cost of this alternative at \$3M. The other alternative would install a roundabout at this intersection. After advancing design of the roundabout, we now know that significant grading is needed to accommodate the roundabout and avoid new safety issues. This has pushed the cost estimate to \$7.3M. The name of this project has been changed from Highland Park Roundabout to Highland Park Intersection Improvements. The name change occurred as part of the second quarter 2019 Supplemental Amendment-Attachment A.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	1,500	-	-	-	-	-	-	-	1,500
Multimodal Funds	663	291	-	-	-	-	-	-	954
Real Estate Excise Tax II	-	-	-	-	-	-	-	-	-
State Gas Taxes - City Street Fund	500	-	-	-	-	-	-	-	500
Transportation Move Seattle Levy - Lid Lift	403	197	-	-	-	-	-	-	600
<b>Total:</b>	<b>3,066</b>	<b>489</b>	-	-	-	-	-	-	<b>3,554</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2021 West Seattle Bridge Repair LTGO Bond Fund	1,500	-	-	-	-	-	-	-	1,500
Move Seattle Levy Fund	403	197	-	-	-	-	-	-	600
REET II Capital Fund	-	-	-	-	-	-	-	-	-
Transportation Fund	1,163	291	-	-	-	-	-	-	1,454
<b>Total:</b>	<b>3,066</b>	<b>489</b>	-	-	-	-	-	-	<b>3,554</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Lynnwood Link Extension

<b>Project No:</b>	MC-TR-C089	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Facility	<b>Location:</b>	Northgate
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 5
<b>Start/End Date:</b>	2017 - 2025	<b>Neighborhood District:</b>	Northeast
<b>Total Project Cost:</b>		<b>Urban Village:</b>	Northgate

This project provides design review, permitting, and construction support services for the Sound Transit Lynnwood Link Extension project. It builds four new light rail stations and will extend the connection from Northgate to Lynnwood.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Partnership Funds	-	-	-	-	-	-	-	-	-
Port of Seattle Funds	-	(47)	-	-	-	-	-	-	(47)
Sound Transit Funds	356	325	-	-	-	-	-	-	681
<b>Total:</b>	<b>356</b>	<b>278</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>634</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Transportation Fund	356	278	-	-	-	-	-	-	634
<b>Total:</b>	<b>356</b>	<b>278</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>634</b>

**O&M Impacts:** This project provides SDOT support to Sound Transit, who will own the light rail asset. SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Madison BRT - RapidRide G Line

<b>Project No:</b>	MC-TR-C051	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Facility	<b>Location:</b>	Madison ST/Alaskan Way/Martin Luther King Junior W
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 3
<b>Start/End Date:</b>	2013 - 2025	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$191,474	<b>Urban Village:</b>	Multiple

This project will include concept design and environmental review of high-capacity transit and multimodal improvements in the Madison corridor between Alaskan Way and Martin Luther King Jr. Way, connecting the Central Area with the First Hill, Downtown, and Waterfront neighborhoods. The project is identified as a priority in the Transit Master Plan. The purpose is to improve transit capacity, travel time, reliability, connectivity, comfort, visibility, and legibility in the Madison corridor. The project title was previously "Madison Street Bus Rapid Transit".

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	8,128	685	-	-	-	-	-	-	8,812
Developer Mitigation	250	-	-	-	-	-	-	-	250
Drainage and Wastewater Rates	1,943	12,787	-	-	-	-	-	-	14,729
Federal ARRA Funds: FTA Transit Capital Assistance	-	(1,201)	-	-	-	-	-	-	(1,201)
Federal Grant Funds	72,226	10,964	-	-	-	-	-	-	83,190
Interdepartmental Transfer	9	-	-	-	-	-	-	-	9
King County Funds	202	3,410	-	-	-	-	-	-	3,613
Miscellaneous Revenues	-	100	-	-	-	-	-	-	100
Partnership Funds	12	988	-	-	-	-	-	-	1,000
Port of Seattle Funds	466	(466)	-	-	-	-	-	-	-
Private Funding - Utilities	-	27	-	-	-	-	-	-	27
Real Estate Excise Tax II	150	-	-	-	-	-	-	-	150
Sound Transit Funds	26,772	3,359	-	-	-	-	-	-	30,130
State Grant Funds	2,484	(1,144)	-	-	-	-	-	-	1,340
Transportation Funding Package - Lid Lift	1,710	-	-	-	-	-	-	-	1,710
Transportation Move Seattle Levy - Lid Lift	12,749	8,192	-	-	-	-	-	-	20,941
Transportation Sales Tax	-	2,004	-	-	-	-	-	-	2,004
Vehicle License Fees \$60 & 0.1% Sales Tax	-	792	-	-	-	-	-	-	792
Vehicle Licensing Fees	1,000	843	-	-	-	-	-	-	1,843
Water Rates	10,600	(10,600)	-	-	-	-	-	-	-
<b>Total:</b>	<b>138,700</b>	<b>30,739</b>	-	-	-	-	-	-	<b>169,439</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Bridging The Gap Levy Fund	1,710	-	-	-	-	-	-	-	1,710
Move Seattle Levy Fund	12,343	8,598	-	-	-	-	-	-	20,941
REET II Capital Fund	150	-	-	-	-	-	-	-	150
Transportation Benefit District Fund	1,000	3,639	-	-	-	-	-	-	4,639
Transportation Fund	123,497	18,502	-	-	-	-	-	-	142,000
<b>Total:</b>	<b>138,700</b>	<b>30,739</b>	-	-	-	-	-	-	<b>169,439</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Magnolia Bridge Replacement Project

<b>Project No:</b>	MC-TR-C083	<b>BSL Code:</b>	BC-TR-19002
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Major Projects
<b>Project Category:</b>	New Facility	<b>Location:</b>	15th Ave NW and Magnolia Way W.
<b>Current Project Stage:</b>	Stage 1 - Pre-Project Development	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>		<b>Neighborhood District:</b>	Magnolia/Queen Anne
<b>Total Project Cost:</b>	\$10,030	<b>Urban Village:</b>	Ballard-Interbay Northend

The environmental analysis for replacing this bridge evaluated several possible alternatives including rehabilitation of the existing structure. In 2007, an environmental assessment was published and described the preferred alternative, a new bridge south of and adjacent to the existing bridge. The Type, Size, and Location (TS&L) Report was completed in 2007, selecting a concrete box girder supported on flared columns as the appropriate structure type for this new bridge. The Levy to Move Seattle provided limited funds to conduct a plan study that would evaluate a more cost effective alternative than a "1-to-1" replacement. Even with the reduced cost for pursuing an alternative option than a full replacement, total project cost and a funding strategy to move the project forward is unclear. The project is currently on hold.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Commercial Parking Tax	211	-	-	-	-	-	-	-	211
Federal Grant Funds	8,950	-	-	-	-	-	-	-	8,950
General Fund	53	-	-	-	-	-	-	-	53
Real Estate Excise Tax II	348	-	-	-	-	-	-	-	348
State Gas Taxes - City Street Fund	113	-	-	-	-	-	-	-	113
Street Vacations - SVF	40	-	-	-	-	-	-	-	40
Transportation Funding Package - Business Transportation Tax	84	-	-	-	-	-	-	-	84
Transportation Funding Package - Lid Lift	131	-	-	-	-	-	-	-	131
Vehicle Licensing Fees	100	-	-	-	-	-	-	-	100
<b>Total:</b>	<b>10,030</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,030</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Bridging The Gap Levy Fund	131	-	-	-	-	-	-	-	131
General Fund	53	-	-	-	-	-	-	-	53
REET II Capital Fund	348	-	-	-	-	-	-	-	348
Transportation Benefit District Fund	100	-	-	-	-	-	-	-	100
Transportation Fund	9,398	-	-	-	-	-	-	-	9,398
<b>Total:</b>	<b>10,030</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>10,030</b>

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by bringing assets to a new or like new condition.

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Market to MOHAI

Project No:	MC-TR-C095	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	Western Ave
Current Project Stage:	Stage 3 - Design	Council District:	Council District 7
Start/End Date:	2018 - 2025	Neighborhood District:	Downtown
Total Project Cost:	\$1,263	Urban Village:	Downtown

The Market to MOHAI project will include pedestrian improvements on Western Ave, Bell Street, and Westlake Ave N. These improvements could include street lighting, sidewalk paving markers, wayfinding markers, and other improvements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	-	-	-	-	-	-	-	-	-
Real Estate Excise Tax II	616	643	-	-	-	-	-	-	1,259
Total:	616	643	-	-	-	-	-	-	1,259
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	-	-	-	-	-	-	-	-	-
REET II Capital Fund	616	643	-	-	-	-	-	-	1,259
Total:	616	643	-	-	-	-	-	-	1,259

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

Miscellaneous, Unforeseen, and Emergencies

Project No:	MC-TR-C077	BSL Code:	BC-TR-19001
Project Type:	Ongoing	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This program provides a financial reserve for work that cannot be anticipated during the annual CIP planning process. The reserve is used on a project-specific basis when emergencies are identified.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Commercial Parking Tax	18	-	-	-	-	-	-	-	18
Federal Grant Funds	73	-	-	-	-	-	-	-	73
General Fund	305	-	-	-	-	-	-	-	305
Private Funding/Donations	224	-	-	-	-	-	-	-	224
Real Estate Excise Tax II	388	-	-	-	-	-	-	-	388
State Gas Taxes - City Street Fund	339	-	-	-	-	-	-	-	339
Street Vacations - SVF	1,128	-	-	-	-	-	-	-	1,128
Transportation Funding Package - Lid Lift	33	-	-	-	-	-	-	-	33
Total:	2,508	-	-	-	-	-	-	-	2,508
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Bridging The Gap Levy Fund	33	-	-	-	-	-	-	-	33
General Fund	305	-	-	-	-	-	-	-	305
REET II Capital Fund	388	-	-	-	-	-	-	-	388
Transportation Fund	1,782	-	-	-	-	-	-	-	1,782
Total:	2,508	-	-	-	-	-	-	-	2,508

O&M Impacts: Responses to emergencies and unforeseen projects diverts resources from regular, day-to-day O&M operations.

NE 130th St/NE 125th Corridor Improvements

Project No:	MC-TR-C123	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	New Facility	Location:	
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 5
Start/End Date:	2023 - 2026	Neighborhood District:	Northeast
Total Project Cost:	\$19,780	Urban Village:	

This project will establish an east-west multimodal corridor to connect people to the future NE 130th St light rail station by implementing transit reliability, safety, access, bus stop amenities, and pedestrian and bicycle improvements. The project area includes NE 130th St from approximately 1st Ave NE to 5th Ave NE including the NE 130th St I-5 overpass, Roosevelt Way NE from 130th St to 10th Ave NE, and NE 125th St from 10th Ave NE to Lake City Way NE.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Federal Grant Funds	-	-	2,580	-	-	-	-	-	2,580
King County Funds	-	250	-	-	-	-	-	-	250
Sound Transit Funds	155	(27)	2,000	1,515	-	-	-	-	3,644
State Grant Funds	-	1,000	1,300	7,500	-	-	-	-	9,800
Total:	155	1,223	5,880	9,015	-	-	-	-	16,274
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Fund	155	1,223	5,880	9,015	-	-	-	-	16,274
Total:	155	1,223	5,880	9,015	-	-	-	-	16,274

Unsecured Funding Strategy: SDOT is pursuing multiple partnership agreements with other transit agencies as well as federal and state grant opportunities.

O&M Impacts:

## NE 43rd Street Improvements

<b>Project No:</b>	MC-TR-C074	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	NE 43rd ST
<b>Current Project Stage:</b>	Stage 6 - Closeout	<b>Council District:</b>	Council District 4
<b>Start/End Date:</b>	2017 - 2020	<b>Neighborhood District:</b>	Northeast
<b>Total Project Cost:</b>	\$5,085	<b>Urban Village:</b>	University District

This project will implement streetscape and pedestrian improvements on NE 43rd Street between Brooklyn Ave NE and 15th Ave NE to improve access to the Link Light Rail station, which is scheduled to open in 2021. The project will transform the operation of NE 43rd St between Brooklyn Ave NE and University Way NE to one-way westbound transit-only travel and between University Way NE and 15th Ave NE to one-way westbound, all vehicle travel. The roadway will be optimized for pedestrians with a curb-less roadway section, widened sidewalks, pedestrian illumination, bio retention, and rain gardens. A protected bike lane will be provided for eastbound bike traffic and westbound bicycle traffic will share the travel lane with westbound traffic. The project is scheduled to begin construction in the summer of 2020.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Commercial Parking Tax	2,094	-	-	-	-	-	-	-	2,094
King County Funds	1,123	-	-	-	-	-	-	-	1,123
Real Estate Excise Tax II	1,532	29	-	-	-	-	-	-	1,561
Street Vacations - SVF	307	-	-	-	-	-	-	-	307
<b>Total:</b>	<b>5,057</b>	<b>29</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,086</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
REET II Capital Fund	1,532	29	-	-	-	-	-	-	1,561
Transportation Fund	3,525	-	-	-	-	-	-	-	3,525
<b>Total:</b>	<b>5,057</b>	<b>29</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>5,086</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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NE 45th St Bridge I-5 Crossing Improvements

Project No:	MC-TR-C122	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	
Current Project Stage:	Stage 3 - Design	Council District:	Council District 4
Start/End Date:	2023 - 2025	Neighborhood District:	
Total Project Cost:	\$1,500	Urban Village:	University District

This project would make pedestrian and bicycle safety improvements on the NE 45th St structure crossing Interstate 5, including, but not limited to, interior and external fencing of pedestrian/bicycle crossing space and lighting improvements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	37	63	-	-	-	-	-	-	100
Total:	37	63	-	-	-	-	-	-	100
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	37	63	-	-	-	-	-	-	100
Total:	37	63	-	-	-	-	-	-	100

O&M Impacts:

## Neighborhood Large Projects

<b>Project No:</b>	MC-TR-C018	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This program enhances the safety, quality and condition of the pedestrian and neighborhood environments. Typical improvements may include, but are not limited to, sidewalk construction, repairs and replacement, installation of curb bulbs or other traffic calming devices, and improvements to crosswalks. The projects are funded by the Move Seattle transportation levy and it is a triennial program. The projects funded are identified by the community and the Move Seattle Oversight Committee.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Commercial Parking Tax	39	15	-	-	-	-	-	-	54
Drainage and Wastewater Rates	63	137	-	-	-	-	-	-	200
Federal Grant Funds	308	-	-	-	-	-	-	-	308
King County Funds	670	10	-	-	-	-	-	-	679
Private Funding/Donations	60	-	-	-	-	-	-	-	60
Real Estate Excise Tax II	530	-	-	-	-	-	-	-	530
Sound Transit Funds	110	-	-	-	-	-	-	-	110
Transportation Funding Package - Lid Lift	5,836	-	-	-	-	-	-	-	5,836
Transportation Move Seattle Levy - Lid Lift	18,938	4,642	-	-	-	-	-	-	23,580
Water Rates	-	109	-	-	-	-	-	-	109
<b>Total:</b>	<b>26,554</b>	<b>4,912</b>	-	-	-	-	-	-	<b>31,467</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Bridging The Gap Levy Fund	5,836	-	-	-	-	-	-	-	5,836
Move Seattle Levy Fund	18,938	4,642	-	-	-	-	-	-	23,580
REET II Capital Fund	530	-	-	-	-	-	-	-	530
Transportation Fund	1,249	271	-	-	-	-	-	-	1,520
<b>Total:</b>	<b>26,554</b>	<b>4,912</b>	-	-	-	-	-	-	<b>31,467</b>

**Unsecured Funding Strategy:** Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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### Neighborhood Parks Street Fund - Your Voice, Your Choice

<b>Project No:</b>	MC-TR-C022	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing program identifies projects estimated less than \$100,000 that are prioritized through participatory budgeting in each of the 7 council districts. Typical improvements may include, but are not limited to, sidewalk construction, repairs and replacement, installation of curb bulbs or other traffic calming devices, and improvements to crosswalks. The program enhances the safety, quality, and condition of the pedestrian and neighborhood environments. This project was formerly known as "NPSF Neighborhood Parks Street Fund" and "NSF/CRS Neighborhood Program."

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Commercial Parking Tax	1,531	41	-	-	-	-	-	-	1,572
Federal Grant Funds	687	-	-	-	-	-	-	-	687
General Fund	2,288	-	-	-	-	-	-	-	2,288
Interdepartmental Transfer	50	-	-	-	-	-	-	-	50
Partnership Funds	6	-	-	-	-	-	-	-	6
Real Estate Excise Tax I	1,765	42	-	-	-	-	-	-	1,807
Real Estate Excise Tax II	23,382	30	-	-	-	-	-	-	23,412
State Gas Taxes - Arterial City Street Fund	-	(15)	-	-	-	-	-	-	(15)
State Gas Taxes - City Street Fund	3,656	20	-	-	-	-	-	-	3,676
State Grant Funds	176	-	-	-	-	-	-	-	176
Street Vacations - SVF	289	248	-	-	-	-	-	-	537
Transportation Funding Package - Lid Lift	10,479	-	-	-	-	-	-	-	10,479
Vehicle Licensing Fees	100	-	-	-	-	-	-	-	100
<b>Total:</b>	<b>44,409</b>	<b>366</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>44,775</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Bridging The Gap Levy Fund	10,479	-	-	-	-	-	-	-	10,479
General Fund	2,288	-	-	-	-	-	-	-	2,288
REET I Capital Fund	1,765	42	-	-	-	-	-	-	1,807
REET II Capital Fund	23,328	83	-	-	-	-	-	-	23,411
Transportation Benefit District Fund	100	-	-	-	-	-	-	-	100
Transportation Fund	6,448	241	-	-	-	-	-	-	6,689
<b>Total:</b>	<b>44,409</b>	<b>366</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>44,775</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Neighborhood Traffic Control Program

<b>Project No:</b>	MC-TR-C019	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing program installs traffic calming devices on non-arterials citywide, including traffic circles, speed humps, and street narrowing. This program also supports the pilot Home Zones program, which creates neighborhood-wide traffic calming plans.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Commercial Parking Tax	224	5	-	-	-	-	-	-	229
General Fund	384	-	-	-	-	-	-	-	384
Partnership Funds	-	18	-	-	-	-	-	-	18
Private Funding/Donations	46	-	-	-	-	-	-	-	46
Property Sales and Interest Earnings	253	-	-	-	-	-	-	-	253
Real Estate Excise Tax I	-	349	-	-	-	-	-	-	349
Real Estate Excise Tax II	1,613	765	-	-	-	-	-	-	2,378
Rubble Yard Proceeds	579	-	-	-	-	-	-	-	579
State Gas Taxes - City Street Fund	4,392	-	-	-	-	-	-	-	4,392
Transportation Network Company Revenue	106	-	-	-	-	-	-	-	107
Vehicle Licensing Fees	3,058	127	148	152	158	164	169	175	4,151
<b>Total:</b>	<b>10,655</b>	<b>1,265</b>	<b>148</b>	<b>152</b>	<b>158</b>	<b>164</b>	<b>169</b>	<b>175</b>	<b>12,886</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	490	-	-	-	-	-	-	-	491
REET I Capital Fund	-	349	-	-	-	-	-	-	349
REET II Capital Fund	1,613	765	-	-	-	-	-	-	2,378
Transportation Benefit District Fund	3,058	127	148	152	158	164	169	175	4,151
Transportation Fund	5,494	23	-	-	-	-	-	-	5,516
<b>Total:</b>	<b>10,655</b>	<b>1,265</b>	<b>148</b>	<b>152</b>	<b>158</b>	<b>164</b>	<b>169</b>	<b>175</b>	<b>12,886</b>

**O&M Impacts:** Not applicable - does not create new assets.

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## New Traffic Signals

<b>Project No:</b>	MC-TR-C020	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project installs new traffic signals or significant capital improvements to existing signals to improve traffic flow, reduce the frequency and severity of traffic collisions, and support pedestrian, bicycle or transit activity. Location choices are based upon pedestrian, bicycle, and vehicle volumes; school, senior citizen, and handicapped accessible crossing requirements; transit speed and reliability; and collisions frequency criteria.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2024 Transportation Levy	-	-	2,364	2,388	2,412	2,436	2,460	2,485	14,545
Commercial Parking Tax	1,006	592	400	414	428	450	450	450	4,191
Developer Mitigation	1,398	(453)	-	-	-	-	-	-	945
Traffic Enforcement Camera Revenue	1,420	(20)	-	-	-	-	-	-	1,400
Transportation Funding Package - Lid Lift	117	-	-	-	-	-	-	-	117
Transportation Move Seattle Levy - Lid Lift	2,792	923	-	-	-	-	-	-	3,715
<b>Total:</b>	<b>6,732</b>	<b>1,042</b>	<b>2,764</b>	<b>2,802</b>	<b>2,840</b>	<b>2,886</b>	<b>2,910</b>	<b>2,935</b>	<b>24,911</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Bridging The Gap Levy Fund	117	-	-	-	-	-	-	-	117
Move Seattle Levy Fund	2,736	979	-	-	-	-	-	-	3,715
Transportation Fund	3,879	63	400	414	428	450	450	450	6,535
Transportation Levy Fund	-	-	2,364	2,388	2,412	2,436	2,460	2,485	14,545
<b>Total:</b>	<b>6,732</b>	<b>1,042</b>	<b>2,764</b>	<b>2,802</b>	<b>2,840</b>	<b>2,886</b>	<b>2,910</b>	<b>2,935</b>	<b>24,911</b>

**Unsecured Funding Strategy:** SDOT will evaluate deliverables, prioritize and scale projects to the extent feasible, and continue to pursue grant and partnership opportunities to resolve potential funding deficits. Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Next Generation Intelligent Transportation Systems (ITS)

<b>Project No:</b>	MC-TR-C021	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Investment	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project will design and implement upgrades to the Traffic Management Center (TMC); implement expansion of real-time information such as traffic cameras, sensors, and travel time to support major construction projects; deploy Dynamic Messaging Signs (DMS) at key decision points to provide real-time information such as incidents, travel times, bridge opening notices, and planned construction and event information; and install dynamic signal timing (self-adjusting traffic signal timing based on traffic volume on key corridors around the major construction projects).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	1,986	2,006	2,026	2,046	2,066	2,087	12,216
Commercial Parking Tax	1,580	-	463	479	496	513	531	550	4,612
CRS Misc Revenues	9	9	-	-	-	-	-	-	18
Developer Mitigation	518	344	-	-	-	-	-	-	862
Federal Grant Funds	3,440	2,013	-	-	-	-	-	-	5,453
General Fund	101	(101)	-	-	-	-	-	-	-
Multimodal Funds	400	-	-	-	-	-	-	-	400
Partnership Funds	-	844	607	-	-	-	-	-	1,451
Real Estate Excise Tax II	4,529	(84)	-	-	-	-	-	-	4,445
State Gas Taxes - City Street Fund	299	-	-	-	-	-	-	-	299
State Grant Funds	388	-	-	-	-	-	-	-	388
Street Vacations - CRSU	528	3	-	-	-	-	-	-	531
Transportation Funding Package - Lid Lift	2,979	-	-	-	-	-	-	-	2,979
Transportation Funding Package - Parking Tax	-	-	-	-	-	-	-	-	-
Transportation Move Seattle Levy - Lid Lift	11,398	2,151	-	-	-	-	-	-	13,549
User Fees	1,500	-	-	-	-	-	-	-	1,500
<b>Total:</b>	<b>27,668</b>	<b>5,180</b>	<b>3,056</b>	<b>2,485</b>	<b>2,522</b>	<b>2,559</b>	<b>2,597</b>	<b>2,637</b>	<b>48,703</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Bridging The Gap Levy Fund	2,979	-	-	-	-	-	-	-	2,979
General Fund	101	(101)	-	-	-	-	-	-	-
Move Seattle Levy Fund	11,173	2,376	-	-	-	-	-	-	13,549
REET II Capital Fund	4,529	(84)	-	-	-	-	-	-	4,445
Transportation Fund	8,350	2,976	1,070	479	496	513	531	550	14,965
Transportation Levy Fund	-	-	1,986	2,006	2,026	2,046	2,066	2,087	12,216
Unrestricted Cumulative Reserve Fund	537	12	-	-	-	-	-	-	549
<b>Total:</b>	<b>27,668</b>	<b>5,180</b>	<b>3,056</b>	<b>2,485</b>	<b>2,522</b>	<b>2,559</b>	<b>2,597</b>	<b>2,637</b>	<b>48,703</b>

**Unsecured Funding Strategy:** Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Non-Arterial Street Resurfacing and Restoration

<b>Project No:</b>	MC-TR-C041	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Citywide
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project repairs and/or replaces deteriorated asphalt pavement and/or concrete panels on non-arterial streets. Project locations are chosen annually based upon the degree of deterioration as confirmed by Department staff field observations, citizen service requests, claims, and potential City liability. High priority is given to non-arterial streets used by transit, in areas with heavy pedestrian and bicycle traffic, and which serve business and industry.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Commercial Parking Tax	837	(1)	-	-	-	-	-	-	836
Drainage and Wastewater Rates	60	-	-	-	-	-	-	-	60
Interdepartmental Transfer	-	4	-	-	-	-	-	-	4
Real Estate Excise Tax I	520	244	-	-	-	-	-	-	764
Real Estate Excise Tax II	8,571	1,704	1,150	1,190	1,232	1,275	1,833	1,366	18,321
State Gas Taxes - Arterial City Street Fund	-	15	-	-	-	-	-	-	15
State Gas Taxes - City Street Fund	2,738	126	555	574	594	615	637	659	6,498
Street Vacations - CRSU	500	-	-	-	-	-	-	-	500
Street Vacations - SVF	586	508	-	-	-	-	-	-	1,095
Transportation Funding Package - Parking Tax	-	1	-	-	-	-	-	-	1
Transportation Move Seattle Levy - Lid Lift	-	-	-	-	-	-	-	-	-
Vehicle Licensing Fees	1,214	22	187	194	201	208	215	223	2,464
<b>Total:</b>	<b>15,026</b>	<b>2,624</b>	<b>1,892</b>	<b>1,958</b>	<b>2,027</b>	<b>2,098</b>	<b>2,685</b>	<b>2,248</b>	<b>30,558</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	-	-	-	-	-	-	-	-	-
REET I Capital Fund	520	244	-	-	-	-	-	-	764
REET II Capital Fund	8,571	1,704	1,150	1,190	1,232	1,275	1,833	1,366	18,321
Transportation Benefit District Fund	1,214	22	187	194	201	208	215	223	2,464
Transportation Fund	4,222	654	555	574	594	615	637	659	8,509
Unrestricted Cumulative Reserve Fund	500	-	-	-	-	-	-	-	500
<b>Total:</b>	<b>15,026</b>	<b>2,624</b>	<b>1,892</b>	<b>1,958</b>	<b>2,027</b>	<b>2,098</b>	<b>2,685</b>	<b>2,248</b>	<b>30,558</b>

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

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## North of Downtown Mobility Action Plan

<b>Project No:</b>	MC-TR-C101	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Seattle Center
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Lake Union
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Uptown

This project will construct transportation related improvements in the North Downtown area in support of the Seattle Center Arena Redevelopment project. The City is also partnering with the Port of Seattle to improve movement of cargo and other modes on city streets, including 15th Ave W/Elliott Ave W/Mercer St corridor areas around Seattle Center.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Arena Transportation Funds	3,151	405	1,026	1,026	1,026	1,026	1,026	1,026	9,710
Developer Mitigation	-	2,286	-	-	-	-	-	-	2,286
Internal Service Fees and Allocations, Outside Funding Partners	-	(1,510)	-	-	-	-	-	-	(1,510)
Port of Seattle Funds	754	1,717	-	-	-	-	-	-	2,471
Street Vacations - SVF	2,006	1,466	-	-	-	-	-	-	3,471
<b>Total:</b>	<b>5,910</b>	<b>4,363</b>	<b>1,026</b>	<b>1,026</b>	<b>1,026</b>	<b>1,026</b>	<b>1,026</b>	<b>1,026</b>	<b>16,428</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Transportation Fund	5,910	4,363	1,026	1,026	1,026	1,026	1,026	1,026	16,428
<b>Total:</b>	<b>5,910</b>	<b>4,363</b>	<b>1,026</b>	<b>1,026</b>	<b>1,026</b>	<b>1,026</b>	<b>1,026</b>	<b>1,026</b>	<b>16,428</b>

**Unsecured Funding Strategy:** SDOT will pursue bonds or other short-term loans, such as an inter-fund loan, to resolve potential funding deficits.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Northgate Bridge and Cycle Track

<b>Project No:</b>	MC-TR-C030	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Multiple
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 4
<b>Start/End Date:</b>	2013 - 2025	<b>Neighborhood District:</b>	North
<b>Total Project Cost:</b>	\$56,154	<b>Urban Village:</b>	Northgate

This project will construct pedestrian and bicycle improvements to enhance access to the planned Sound Transit Light Rail station at Northgate. The improvements include a pedestrian and bike bridge over I-5 and a multi-use path along 1st Avenue NE; that was complete in 2021. The stream mitigation work will continue through 2025 and is currently in the construction phase.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	92	337	-	-	-	-	-	-	429
Federal Grant Funds	1,313	-	-	-	-	-	-	-	1,313
LTGO Bond Proceeds	2,580	-	-	-	-	-	-	-	2,580
Port of Seattle Funds	2,907	-	-	-	-	-	-	-	2,907
Real Estate Excise Tax I	2,965	34	-	-	-	-	-	-	3,000
Sound Transit Funds	4,393	-	-	-	-	-	-	-	4,393
State Grant Funds	10,000	-	-	-	-	-	-	-	10,000
Street Use Fees	7	(7)	-	-	-	-	-	-	-
Street Vacations - SVF	954	-	-	-	-	-	-	-	954
Transportation Funding Package - Lid Lift	200	-	-	-	-	-	-	-	200
Transportation Move Seattle Levy - Lid Lift	23,375	1,080	500	-	-	-	-	-	24,955
Use of Fund Balance	(37)	-	-	-	-	-	-	-	(37)
User Fees	3,870	26	-	-	-	-	-	-	3,896
<b>Total:</b>	<b>52,619</b>	<b>1,471</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>54,590</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2017 Multipurpose LTGO Bond Fund	2,580	-	-	-	-	-	-	-	2,580
Bridging The Gap Levy Fund	200	-	-	-	-	-	-	-	200
Move Seattle Levy Fund	23,347	1,080	500	-	-	-	-	-	24,927
REET I Capital Fund	2,965	34	-	-	-	-	-	-	3,000
Transportation Fund	23,527	357	-	-	-	-	-	-	23,884
<b>Total:</b>	<b>52,619</b>	<b>1,471</b>	<b>500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>54,590</b>

**O&M Impacts:** This new asset will require additional O&M support.

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Northlake Retaining Wall			
Project No:	MC-TR-C102	BSL Code:	BC-TR-19001
Project Type:	Discrete	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	Northlake Way @ Stone Way
Current Project Stage:	Stage 3 - Design	Council District:	Council District 4
Start/End Date:	2019 - 2028	Neighborhood District:	Not in a Neighborhood District
Total Project Cost Range:	41,130 - 50,270	Urban Village:	Fremont

This project will replace the Northlake Retaining Wall, which is a 452-foot-long lakefront timber structure that was constructed in 1951 and is located at the north end of Lake Union adjacent to North Northlake Avenue. The wall currently shows signs of advanced deterioration, overstress, and some sections of structural failure. This presents a significant risk to public safety given the right-of-way supported by the wall, the private structures directly outshore and adjacent to the wall, and the close proximity of overhead power lines and subsurface utility infrastructure.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
LTGO Bond Proceeds	2,275	1,628	-	-	-	-	-	-	3,903
Total:	2,275	1,628	-	-	-	-	-	-	3,903
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2018 Multipurpose LTGO Bond Fund	2,000	-	-	-	-	-	-	-	2,000
2021 West Seattle Bridge Repair LTGO Bond Fund	275	1,628	-	-	-	-	-	-	1,903
Total:	2,275	1,628	-	-	-	-	-	-	3,903

**Financial Planning Strategy:** The estimated cost to reach the 100% design level is \$4,000,000, \$2,000,000 of which will be funded by LTGO bonds. The remaining \$2,000,000 needed to reach 100% of design will be funded with Street Vacations proceeds.

At 30% design, SDOT will reevaluate the total project cost and the financial planning strategy for the remaining costs of the project, which will include local funding, debt financing, and grant funding.

**O&M Impacts:** There will be ongoing operations and maintenance (O&M) costs for SDOT to maintain the retaining wall after full replacement. The estimate is \$50,000/year over the 75-year design life of the structure which includes labor (maintenance, engineering, and inspection) and non-labor (materials).

## Overlook Walk and East-West Connections Project

<b>Project No:</b>	MC-TR-C073	<b>BSL Code:</b>	BC-TR-16000
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Central Waterfront
<b>Project Category:</b>	New Investment	<b>Location:</b>	Multiple
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2013 - 2024	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	\$199,339	<b>Urban Village:</b>	Downtown

Removing the Alaskan Way Viaduct provides the opportunity for the City to improve key connections between the downtown core and the waterfront. The specific east/west streets targeted for improving connections include: Bell Street, King Street, Main Street, Pike Street, Pine Street, Railroad Way, Union Street, Washington Street, and Yesler Way. In addition to these east/west street connections, the waterfront improvement program also includes Overlook Walk, which will provide a pedestrian-oriented connection between the waterfront, the Aquarium and Pike Place Market with ADA access, views, and public open spaces. This project is part of the overall waterfront improvement program. This project includes funding from the Waterfront Local Improvement District.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Interfund Loan - Waterfront LID Fund	4,053	-	-	-	-	-	-	-	4,053
Local Improvement District Funding	61,517	29,384	-	-	-	-	-	-	90,901
LTGO Bond Proceeds	12,884	6,908	3,000	-	-	-	-	-	22,793
Partnership Funds	-	227	-	-	-	-	-	-	227
Private Funding/Donations	27,235	32,570	-	-	-	-	-	-	59,805
Real Estate Excise Tax II	-	5,013	-	-	-	-	-	-	5,013
Street Use Fees	87	73	-	-	-	-	-	-	160
Street Vacations - SVF	4,291	5,709	-	-	-	-	-	-	10,000
User Fees	3,620	175	-	-	-	-	-	-	3,795
<b>Total:</b>	<b>113,686</b>	<b>80,059</b>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>196,746</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2015 Multipurpose LTGO Bond Fund	1,379	-	-	-	-	-	-	-	1,379
2017 LTGO Taxable Bond Fund	3,281	-	-	-	-	-	-	-	3,281
2018 LTGO Taxable Bond Fund	3,280	-	-	-	-	-	-	-	3,280
2019 LTGO Taxable Bond Fund	1,000	-	-	-	-	-	-	-	1,000
2020 Multipurpose LTGO Bond Fund	1,725	-	-	-	-	-	-	-	1,725
2021 Taxable LTGO Bond Fund	534	3,726	-	-	-	-	-	-	4,260
2022 Multipurpose LTGO Bond Fund	1,685	2,945	-	-	-	-	-	-	4,630
2023 Multipurpose LTGO Bond Fund	-	3,237	-	-	-	-	-	-	3,237
2024 Multipurpose LTGO Bond Fund	-	(3,000)	-	-	-	-	-	-	(3,000)
2025 Multipurpose LTGO Bond Fund	-	-	3,000	-	-	-	-	-	3,000
Central Waterfront Improvement Fund	38,231	38,277	-	-	-	-	-	-	76,508
REET II Capital Fund	-	5,013	-	-	-	-	-	-	5,013
Transportation Fund	3,706	475	-	-	-	-	-	-	4,181
Waterfront LID #6751	58,865	29,386	-	-	-	-	-	-	88,251
<b>Total:</b>	<b>113,686</b>	<b>80,059</b>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>196,746</b>

**O&M Impacts:** This project includes a mix of upgrading existing streets and building new infrastructure. O&M for new public open spaces, such as the Overlook Walk will be funded by the Metropolitan Park District. Transportation infrastructure capital elements are planned to be maintained through the proposed Waterfront Transportation Infrastructure Maintenance project, MC-TR-C109.

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## Pedestrian Master Plan - Crossing Improvements

<b>Project No:</b>	MC-TR-C061	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing program implements the Pedestrian Master Plan. Typical improvements may include the installation of new marked crosswalks, curb bulbs, pedestrian signals, curb ramps, and pedestrian lighting. The goals of the program are to reduce the number and severity of crashes involving pedestrians; make Seattle a more walkable city for all through equity in public engagement, service delivery, accessibility, and capital investments; develop a pedestrian environment that sustains healthy communities and supports a vibrant economy; and raise awareness of the important role of walking in promoting health and preventing disease.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2024 Transportation Levy	-	-	1,635	1,652	1,668	1,685	1,702	1,719	10,060
Commercial Parking Tax	3,931	1	2,865	2,966	3,069	3,177	3,288	3,403	22,701
Developer Mitigation	101	-	-	-	-	-	-	-	101
Federal Grant Funds	74	-	-	-	-	-	-	-	74
General Fund	58	-	-	-	-	-	-	-	58
Interdepartmental Transfer	-	1	-	-	-	-	-	-	1
Miscellaneous Grants or Donations	(24)	24	-	-	-	-	-	-	-
Partnership - WSDOT	392	-	-	-	-	-	-	-	392
Public Works Trust Fund Proceeds	(17)	17	-	-	-	-	-	-	-
Real Estate Excise Tax I	2,289	376	-	-	-	-	-	-	2,665
Real Estate Excise Tax II	1,397	2,181	750	776	803	832	861	891	8,491
Rubble Yard Proceeds	528	-	-	-	-	-	-	-	528
State Gas Taxes - City Street Fund	1,813	88	-	-	-	-	-	-	1,902
State Grant Funds	-	669	-	-	-	-	-	-	669
Street Vacations - CRSU	6	(6)	-	-	-	-	-	-	-
Street Vacations - SVF	1,677	-	-	-	-	-	-	-	1,677
Transportation Funding Package - Lid Lift	4,638	-	-	-	-	-	-	-	4,638
Transportation Move Seattle Levy - Lid Lift	11,003	4,230	-	-	-	-	-	-	15,233
Vehicle Licensing Fees	240	-	-	-	-	-	-	-	240
<b>Total:</b>	<b>28,107</b>	<b>7,581</b>	<b>5,251</b>	<b>5,394</b>	<b>5,540</b>	<b>5,694</b>	<b>5,851</b>	<b>6,013</b>	<b>69,430</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Bridging The Gap Levy Fund	4,638	-	-	-	-	-	-	-	4,638
General Fund	58	-	-	-	-	-	-	-	58
Move Seattle Levy Fund	10,967	4,265	-	-	-	-	-	-	15,233
REET I Capital Fund	2,289	376	-	-	-	-	-	-	2,665
REET II Capital Fund	1,396	2,181	750	776	803	832	861	891	8,491
Transportation Benefit District Fund	240	-	-	-	-	-	-	-	240
Transportation Fund	8,518	759	2,865	2,966	3,069	3,177	3,288	3,403	28,045
Transportation Levy Fund	-	-	1,635	1,652	1,668	1,685	1,702	1,719	10,060
<b>Total:</b>	<b>28,107</b>	<b>7,581</b>	<b>5,251</b>	<b>5,394</b>	<b>5,540</b>	<b>5,694</b>	<b>5,851</b>	<b>6,013</b>	<b>69,430</b>

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**Unsecured Funding Strategy:** SDOT will evaluate deliverables, prioritize and scale projects to the extent feasible, and continue to pursue grant and partnership opportunities to resolve potential funding deficits. Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

## Pedestrian Master Plan - New Sidewalks

<b>Project No:</b>	MC-TR-C058	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project enhances the pedestrian environment in Seattle's neighborhoods by dedicating funding to construct new sidewalks. The New Sidewalk Program draws funding from the School Safety Traffic and Pedestrian Improvement (SSTPI) Fund to improve sidewalks and the pedestrian environment near schools. Additional funding is drawn from other sources to pay for new sidewalk construction near frequent transit routes.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2024 Transportation Levy	-	-	21,047	21,258	21,470	21,685	14,000	5,000	104,459
City Light Fund Revenues	138	3	-	-	-	-	-	-	141
Commercial Parking Tax	1,739	(265)	-	-	-	-	-	-	1,474
Developer Mitigation	776	-	-	-	-	-	-	-	776
Drainage and Wastewater Rates	1,204	1,491	-	-	-	-	-	-	2,695
Federal Grant Funds	1,948	355	-	-	-	-	-	-	2,302
General Fund	775	-	-	-	-	-	-	-	775
Interdepartmental Transfer	23	37	-	-	-	-	-	-	60
Landscape Conservation & Local Infrastructure Program	-	500	-	-	-	-	-	-	500
Miscellaneous Grants or Donations	1,290	2,010	-	-	-	-	-	-	3,300
Miscellaneous Revenues	7	(7)	-	-	-	-	-	-	-
Private Funding/Donations	-	288	-	-	-	-	-	-	288
Real Estate Excise Tax I	892	1,633	-	-	-	-	-	-	2,525
Real Estate Excise Tax II	6,652	190	-	-	-	-	-	-	6,843
School Camera Ticket Revenues	19,075	5,274	-	-	-	-	-	-	24,349
Solid Waste Rates	1,133	182	-	-	-	-	-	-	1,315
State Gas Taxes - City Street Fund	73	-	-	-	-	-	-	-	73
State Grant Funds	3,409	(777)	-	-	-	-	-	-	2,632
Traffic Enforcement Camera Revenue	5,329	-	-	-	-	-	-	-	5,329
Transportation Funding Package - Parking Tax	-	-	-	-	-	-	-	-	-
Transportation Move Seattle Levy - Lid Lift	36,750	8,859	-	-	-	-	-	-	45,609
Vehicle Licensing Fees	1,254	(31)	-	-	-	-	-	-	1,223
Water Rates	197	(197)	-	-	-	-	-	-	-
<b>Total:</b>	<b>82,665</b>	<b>19,544</b>	<b>21,047</b>	<b>21,258</b>	<b>21,470</b>	<b>21,685</b>	<b>14,000</b>	<b>5,000</b>	<b>206,669</b>

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<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	775	-	-	-	-	-	-	-	775
Move Seattle Levy Fund	36,750	8,859	-	-	-	-	-	-	45,609
REET I Capital Fund	892	1,633	-	-	-	-	-	-	2,525
REET II Capital Fund	6,652	190	-	-	-	-	-	-	6,843
School Safety Traffic and Pedestrian Improvement Fund	24,324	5,355	-	-	-	-	-	-	29,678
Transportation Benefit District Fund	1,223	-	-	-	-	-	-	-	1,223
Transportation Fund	12,050	3,507	-	-	-	-	-	-	15,557
Transportation Levy Fund	-	-	21,047	21,258	21,470	21,685	14,000	5,000	104,459
<b>Total:</b>	<b>82,665</b>	<b>19,544</b>	<b>21,047</b>	<b>21,258</b>	<b>21,470</b>	<b>21,685</b>	<b>14,000</b>	<b>5,000</b>	<b>206,669</b>

**Unsecured Funding Strategy:** Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Pedestrian Master Plan - School Safety

<b>Project No:</b>	MC-TR-C059	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project improves pedestrian and bicycle safety around schools. The work typically includes school zone signing and 20mph flashing beacons; new crosswalks; curb bulbs; crossing beacons and pedestrian signals; new sidewalks and maintenance; traffic calming; changes to traffic circulation around schools; installation of school zone cameras; and school walking route maps. The base level of transportation funding provides improvements at approximately three to four schools per year. The project also funds safe biking and walking education and traffic safety outreach campaigns. Operation of school zone cameras is directly funded from the Seattle Police Department budget.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
20% Red Light Camera Revenue	-	8	-	-	-	-	-	-	8
2024 Transportation Levy	-	-	1,635	1,652	1,668	1,685	1,702	1,719	10,060
Drainage and Wastewater Rates	25	35	-	-	-	-	-	-	59
Federal Grant Funds	2,918	-	-	-	-	-	-	-	2,918
General Fund	320	280	-	-	-	-	1,398	1,545	3,543
Interdepartmental Transfer	47	28	-	-	-	-	-	-	75
King County Funds	56	-	-	-	-	-	-	-	56
Real Estate Excise Tax II	5,075	15	-	-	-	-	-	-	5,090
School Camera Ticket Revenues	25,250	7,851	3,017	2,491	5,298	5,147	2,992	2,998	55,045
State Gas Taxes - Arterial City Street Fund	-	-	1,042	1,468	-	-	-	-	2,510
State Grant Funds	281	-	-	-	-	-	-	-	281
Transportation Funding Package - Lid Lift	3,690	-	-	-	-	-	-	-	3,690
Transportation Move Seattle Levy - Lid Lift	4,334	1,005	-	-	-	-	-	-	5,339
User Fees	1,909	-	-	-	-	-	-	-	1,909
<b>Total:</b>	<b>43,907</b>	<b>9,222</b>	<b>5,695</b>	<b>5,611</b>	<b>6,966</b>	<b>6,832</b>	<b>6,092</b>	<b>6,262</b>	<b>90,586</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Bridging The Gap Levy Fund	3,690	-	-	-	-	-	-	-	3,690
General Fund	320	280	-	-	-	-	1,398	1,545	3,543
Move Seattle Levy Fund	4,334	1,255	-	-	-	-	-	-	5,589
REET I Capital Fund	-	-	1,042	1,468	-	-	-	-	2,510
REET II Capital Fund	5,075	15	-	-	-	-	-	-	5,090
School Safety Traffic and Pedestrian Improvement Fund	25,265	7,595	3,017	2,491	5,298	5,147	2,992	2,998	54,803
Transportation Fund	5,222	77	-	-	-	-	-	-	5,299
Transportation Levy Fund	-	-	1,635	1,652	1,668	1,685	1,702	1,719	10,060
<b>Total:</b>	<b>43,907</b>	<b>9,222</b>	<b>5,695</b>	<b>5,611</b>	<b>6,966</b>	<b>6,832</b>	<b>6,092</b>	<b>6,262</b>	<b>90,586</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Pedestrian Master Plan - Stairway Rehabilitation

Project No:	MC-TR-C031	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program implements the Pedestrian Master Plan. This sub-program, Stairway Rehabilitation, funds projects to rebuild and/or rehabilitate stairways to current standards, including but not limited to: adding proper width, step height, grip rail, landings, and other features required by the Americans with Disabilities Act.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	470	474	479	484	489	494	2,890
Commercial Parking Tax	23	-	-	-	-	-	-	-	23
General Fund	115	-	-	-	-	-	-	-	115
Miscellaneous Revenues	83	-	-	-	-	-	-	-	83
Multimodal Funds	242	-	66	68	71	73	76	78	673
Real Estate Excise Tax I	645	1,094	-	-	-	-	-	-	1,738
Real Estate Excise Tax II	185	113	49	51	53	54	56	58	619
State Gas Taxes - City Street Fund	14	-	-	-	-	-	-	-	14
Transportation Move Seattle Levy - Lid Lift	3,846	500	16	-	-	-	-	-	4,362
Vehicle Licensing Fees	3,221	93	616	637	660	683	707	732	7,348
Total:	8,373	1,799	1,216	1,230	1,263	1,294	1,328	1,362	17,866
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	115	-	-	-	-	-	-	-	115
Move Seattle Levy Fund	3,846	500	16	-	-	-	-	-	4,362
REET I Capital Fund	645	1,094	-	-	-	-	-	-	1,738
REET II Capital Fund	185	113	49	51	53	54	56	58	619
Transportation Benefit District Fund	3,221	93	616	637	660	683	707	732	7,348
Transportation Fund	362	-	66	68	71	73	76	78	793
Transportation Levy Fund	-	-	470	474	479	484	489	494	2,890
Total:	8,373	1,799	1,216	1,230	1,263	1,294	1,328	1,362	17,866

Unsecured Funding Strategy: Funding for this program beyond 2024 is dependent upon a future voter approved levy.

O&M Impacts: This is a capital maintenance project that reduces the need for O&M by improving asset condition.

## RapidRide C &amp; D Line Improvements

<b>Project No:</b>	MC-TR-C106	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Investment	<b>Location:</b>	Various
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2021 - 2025	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$2,300	<b>Urban Village:</b>	Multiple

This project will deliver additional transit spot improvements aimed at improving travel time and reliability along RapidRide C&D lines, in preparation for Light Rail extensions into the West Seattle and Ballard neighborhoods. These projects make changes to SDOT-owned infrastructure, including streets and signals, and will result in adjustments to signal and street operations. Due to Sound Transit Board realignment decisions in August 2021, SDOT no longer anticipates \$12M investment in RapidRide C&D Lines in 2021 and 2022. The CIP Budget was revised in 2022 to reflect the new project schedule.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Port of Seattle Funds	-	(1)	-	-	-	-	-	-	(1)
Sound Transit Funds	430	1,871	-	-	-	-	-	-	2,301
<b>Total:</b>	<b>430</b>	<b>1,870</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,300</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Transportation Fund	430	1,870	-	-	-	-	-	-	2,300
<b>Total:</b>	<b>430</b>	<b>1,870</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,300</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## RapidRide J Line

<b>Project No:</b>	MC-TR-C013	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2013 - 2027	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$157,403	<b>Urban Village:</b>	Multiple

This project will provide a high-quality transit service connecting Downtown Seattle with the neighborhoods of Belltown, South Lake Union, Eastlake, and University District. This project also includes protected bike lane, streetscape, intersection and traffic signal improvements and improving accessibility including ADA-compliant curb ramps. This project was formerly titled RapidRide Roosevelt.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	1,101	3,952	-	-	-	-	-	-	5,054
Commercial Parking Tax	700	-	-	-	-	-	-	-	700
Drainage and Wastewater Rates	85	215	-	-	-	-	-	-	300
Federal Grant Funds	-	21,307	22,974	18,201	8,472	-	-	-	70,954
Partnership Funds	2,916	53	-	3,292	-	-	-	-	6,261
Real Estate Excise Tax II	350	-	-	-	-	-	-	-	350
State Grant Funds	4,185	5,208	-	-	-	-	-	-	9,392
Street Vacations - CRSU	650	-	-	-	-	-	-	-	650
Transportation Move Seattle Levy - Lid Lift	13,778	6,845	9,260	5,590	3,834	-	-	-	39,307
Water Rates	2,066	14,820	1,900	339	-	-	-	-	19,124
<b>Total:</b>	<b>25,831</b>	<b>52,400</b>	<b>34,134</b>	<b>27,422</b>	<b>12,306</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>152,092</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	13,789	6,845	9,260	5,590	3,834	-	-	-	39,318
REET II Capital Fund	350	-	-	-	-	-	-	-	350
Transportation Fund	11,041	45,555	24,874	21,832	8,472	-	-	-	111,774
Unrestricted Cumulative Reserve Fund	650	-	-	-	-	-	-	-	650
<b>Total:</b>	<b>25,831</b>	<b>52,400</b>	<b>34,134</b>	<b>27,422</b>	<b>12,306</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>152,092</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Retaining Wall Repair and Restoration

Project No:	MC-TR-C032	BSL Code:	BC-TR-19001
Project Type:	Ongoing	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing asset preservation program provides funding for City crews to repair or reconstruct retaining walls owned by SDOT. This work is crucial to preserving the adjoining sidewalks and roadways within the public right-of-way.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Commercial Parking Tax	789	-	-	-	-	-	-	-	789
General Fund	779	-	-	-	-	-	-	-	779
LTGO Bond Proceeds	130	-	-	-	-	-	-	-	130
Parking Garage Disposition Proceeds	1,500	-	-	-	-	-	-	-	1,500
Real Estate Excise Tax I	286	-	-	-	-	-	-	-	286
Real Estate Excise Tax II	4,699	209	212	212	217	223	223	223	6,218
State Gas Taxes - City Street Fund	481	-	-	-	-	-	-	-	481
Transportation Move Seattle Levy - Lid Lift	-	-	-	-	-	-	-	-	-
Total:	8,663	209	212	212	217	223	223	223	10,182
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Garage Disposition Proceeds	1,500	-	-	-	-	-	-	-	1,500
General Fund	779	-	-	-	-	-	-	-	779
Move Seattle Levy Fund	-	-	-	-	-	-	-	-	-
REET I Capital Fund	286	-	-	-	-	-	-	-	286
REET II Capital Fund	4,699	209	212	212	217	223	223	223	6,218
Transportation Bond Fund	130	-	-	-	-	-	-	-	130
Transportation Fund	1,269	-	-	-	-	-	-	-	1,269
Total:	8,663	209	212	212	217	223	223	223	10,182

O&M Impacts: This is a capital maintenance project that reduces the need for O&M by improving asset condition.



Revive I-5 Project Support

Project No:	MC-TR-C124	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Citywide
Start/End Date:	2023 - 2032	Neighborhood District:	Multiple
Total Project Cost:	\$5,500	Urban Village:	Multiple

"Revive I-5: Preserving a Vital Freeway" is a State of Washington project with dozens of preservation projects planned to revive Interstate 5 in King and Snohomish counties. The State's Revive I-5 projects will include pavement repair and full replacement, expansion joints, and seismic work to strengthen bridges against earthquakes. The City of Seattle will support the State's efforts by installing transit priority measures and other operational improvements on City streets, that may include dedicated bus priority lanes, new signal improvements and communication systems. The City will also support this effort with commute trip reduction programs, real-time support for signal timing changes, transportation operations monitoring, and communication of real-time traffic conditions and incident response.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Commercial Parking Tax	59	491	550	-	-	-	-	-	1,100
Total:	59	491	550	-	-	-	-	-	1,100
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Fund	59	491	550	-	-	-	-	-	1,100
Total:	59	491	550	-	-	-	-	-	1,100

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges. This project will install some new transportation assets under SDOT's jurisdiction, but the majority of the State's project will focus on the rehabilitation of the interstate structure itself, which is a State asset.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Route 40 Transit-Plus Multimodal Corridor

<b>Project No:</b>	MC-TR-C079	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2016 - 2025	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$26,408	<b>Urban Village:</b>	Multiple

This project will design and construct transit speed and reliability improvements and upgraded bus stop passenger facilities. Improvements to the route, which connects Downtown, South Lake Union, Fremont, Ballard, and Northgate, will support conversion to RapidRide service by partner agency King County Metro.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	-	1,306	-	-	-	-	-	-	1,306
Federal Grant Funds	1,172	3,728	-	-	-	-	-	-	4,900
King County Funds	901	463	-	-	-	-	-	-	1,363
State Grant Funds	628	974	-	-	-	-	-	-	1,603
Transportation Move Seattle Levy - Lid Lift	3,606	1,374	1,752	-	-	-	-	-	6,732
Vehicle License Fees \$60 & 0.1% Sales Tax	302	198	-	-	-	-	-	-	500
Water Rates	43	498	-	-	-	-	-	-	541
<b>Total:</b>	<b>6,651</b>	<b>8,542</b>	<b>1,752</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,945</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	3,589	1,391	1,752	-	-	-	-	-	6,732
Transportation Benefit District Fund	302	198	-	-	-	-	-	-	500
Transportation Fund	2,760	6,953	-	-	-	-	-	-	9,713
<b>Total:</b>	<b>6,651</b>	<b>8,542</b>	<b>1,752</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,945</b>

**Unsecured Funding Strategy:** SDOT plans to compete for FTA and WSDOT grants, as well as work with regional partners to secure funding.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Route 44 Transit-Plus Multimodal Corridor

<b>Project No:</b>	MC-TR-C078	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2019 - 2024	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$19,641	<b>Urban Village:</b>	Multiple

This project will implement speed and reliability improvements along the Route 44 corridor. This project seeks to improve and make reliable the connection between the University of Washington, Wallingford, and Ballard. The project may add bus lanes, pedestrian improvements, channelization changes, signal modifications, transit signal priority, and new adaptive signals.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	1,149	47	-	-	-	-	-	-	1,196
Commercial Parking Tax	50	-	-	-	-	-	-	-	50
Drainage and Wastewater Rates	39	497	-	-	-	-	-	-	536
King County Funds	3,474	434	-	-	-	-	-	-	3,908
Real Estate Excise Tax I	48	53	-	-	-	-	-	-	101
Real Estate Excise Tax II	(4)	4	-	-	-	-	-	-	-
State Grant Funds	6,000	-	-	-	-	-	-	-	6,000
Transportation Move Seattle Levy - Lid Lift	7,413	1,291	-	-	-	-	-	-	8,704
Water Rates	512	(507)	-	-	-	-	-	-	5
<b>Total:</b>	<b>18,680</b>	<b>1,819</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,499</b>

<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	7,413	1,291	-	-	-	-	-	-	8,704
REET I Capital Fund	48	53	-	-	-	-	-	-	101
REET II Capital Fund	(4)	4	-	-	-	-	-	-	-
Transportation Fund	11,224	471	-	-	-	-	-	-	11,695
<b>Total:</b>	<b>18,680</b>	<b>1,819</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,499</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Route 48 Transit-Plus Multimodal Corridor

Project No:	MC-TR-C107	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	Stage 5 - Construction	Council District:	Multiple
Start/End Date:	2021 - 2024	Neighborhood District:	Central
Total Project Cost:	\$2,138	Urban Village:	Multiple

This project will make transit speed and reliability and access improvements along the Rt 48 corridor. This is the 7th of seven transit corridor projects included in the Levy to Move Seattle's Transit-Plus Multimodal Corridor Program.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Federal Grant Funds	25	1,128	-	-	-	-	-	-	1,153
King County Funds	-	500	-	-	-	-	-	-	500
Transportation Move Seattle Levy - Lid Lift	706	280	-	-	-	-	-	-	985
<b>Total:</b>	<b>731</b>	<b>1,907</b>	-	-	-	-	-	-	<b>2,638</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Move Seattle Levy Fund	706	280	-	-	-	-	-	-	985
Transportation Fund	25	1,628	-	-	-	-	-	-	1,653
<b>Total:</b>	<b>731</b>	<b>1,907</b>	-	-	-	-	-	-	<b>2,638</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

## Route 7 Transit-Plus Multimodal Corridor Project

<b>Project No:</b>	MC-TR-C053	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Rainier AVE
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 3
<b>Start/End Date:</b>	2016 - 2024	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$8,560	<b>Urban Village:</b>	Multiple

This project, in partnership with King County Metro, will make street improvement on Rainier Ave which could include key features: dedicated bus lanes and queue jumps; and improvements to crossings and transit connections to help people access transit safely.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	92	(5)	-	-	-	-	-	-	88
Commercial Parking Tax	9	-	-	-	-	-	-	-	9
Drainage and Wastewater Rates	11	1	-	-	-	-	-	-	12
Real Estate Excise Tax I	943	-	-	-	-	-	-	-	943
Real Estate Excise Tax II	11	-	-	-	-	-	-	-	11
Transportation Move Seattle Levy - Lid Lift	6,226	1,273	-	-	-	-	-	-	7,499
<b>Total:</b>	<b>7,291</b>	<b>1,269</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,560</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Move Seattle Levy Fund	6,226	1,273	-	-	-	-	-	-	7,499
REET I Capital Fund	943	-	-	-	-	-	-	-	943
REET II Capital Fund	11	-	-	-	-	-	-	-	11
Transportation Fund	112	(4)	-	-	-	-	-	-	108
<b>Total:</b>	<b>7,291</b>	<b>1,269</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8,560</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## S Lander St. Grade Separation

<b>Project No:</b>	MC-TR-C028	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Facility	<b>Location:</b>	S Lander St/1st Ave S/4th Ave S
<b>Current Project Stage:</b>	Stage 6 - Closeout	<b>Council District:</b>	Council District 2
<b>Start/End Date:</b>	2001 - 2020	<b>Neighborhood District:</b>	Greater Duwamish
<b>Total Project Cost:</b>	\$64,874	<b>Urban Village:</b>	Not in an Urban Village

This project constructs a grade separation of the S Lander St. roadway and the Burlington Northern mainline railroad tracks between First Avenue S and Fourth Avenue S.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	358	-	-	-	-	-	-	-	358
Drainage and Wastewater Rates	925	-	-	-	-	-	-	-	925
Federal Grant Funds	36,627	-	-	-	-	-	-	-	36,627
King County Funds	618	-	-	-	-	-	-	-	618
LTGO Bond Proceeds	3,968	-	-	-	-	-	-	-	3,968
Miscellaneous Grants or Donations	-	-	-	-	-	-	-	-	-
Parking Garage Disposition Proceeds	2,200	-	-	-	-	-	-	-	2,200
Partnership - WSDOT	483	-	-	-	-	-	-	-	483
Partnership Funds	249	-	-	-	-	-	-	-	249
Port of Seattle Funds	4,813	-	-	-	-	-	-	-	4,813
Private Funding/Donations	1,699	-	-	-	-	-	-	-	1,699
Real Estate Excise Tax II	925	-	-	-	-	-	-	-	925
State Gas Taxes - City Street Fund	185	-	-	-	-	-	-	-	185
State Grant Funds	5,530	-	-	-	-	-	-	-	5,530
Transportation Move Seattle Levy - Lid Lift	4,248	-	-	-	-	-	-	-	4,248
Vehicle Licensing Fees	35	-	-	-	-	-	-	-	35
Water Rates	1,553	-	-	-	-	-	-	-	1,553
<b>Total:</b>	<b>64,414</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>64,414</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2008 Multipurpose LTGO Bond Fund	2,213	-	-	-	-	-	-	-	2,213
2016 Multipurpose LTGO Bond Fund	1,000	-	-	-	-	-	-	-	1,000
2017 LTGO Taxable Bond Fund	46	-	-	-	-	-	-	-	46
2017 Multipurpose LTGO Bond Fund	615	-	-	-	-	-	-	-	615
Garage Disposition Proceeds	2,200	-	-	-	-	-	-	-	2,200
Move Seattle Levy Fund	4,282	-	-	-	-	-	-	-	4,282
REET II Capital Fund	925	-	-	-	-	-	-	-	925
Transportation Benefit District Fund	35	-	-	-	-	-	-	-	35
Transportation Fund	53,099	-	-	-	-	-	-	-	53,099
<b>Total:</b>	<b>64,414</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>64,414</b>

**O&M Impacts:** This new asset will require additional O&M support.

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## Safe Streets and Roads for All

<b>Project No:</b>	MC-TR-C125	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	Stage 2 - Initiation, Project Definition, & Planning	<b>Council District:</b>	Citywide, Multiple
<b>Start/End Date:</b>	2023 - 2027	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$32,147	<b>Urban Village:</b>	Multiple

This project will design and construct a variety of proven countermeasures that are heavily concentrated in our most disadvantaged and disinvested communities. The project focuses on high-impact safety improvements such as an upgraded bicycle facility, sidewalks, leading pedestrian intervals, upgraded ADA ramps, accessible pedestrian push button signals, marked crosswalks, and traffic calming tools like speed cushions.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Federal Grant Funds	-	50	8,000	12,000	3,200	-	-	-	23,250
Real Estate Excise Tax II	-	11	-	-	-	-	-	-	11
Vehicle License Fees (2023)	-	-	2,017	2,045	431	-	-	-	4,493
<b>Total:</b>	-	<b>61</b>	<b>10,017</b>	<b>14,045</b>	<b>3,631</b>	-	-	-	<b>27,754</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET II Capital Fund	-	11	-	-	-	-	-	-	11
Transportation Benefit District Fund	-	-	2,017	2,045	431	-	-	-	4,493
Transportation Fund	-	50	8,000	12,000	3,200	-	-	-	23,250
<b>Total:</b>	-	<b>61</b>	<b>10,017</b>	<b>14,045</b>	<b>3,631</b>	-	-	-	<b>27,754</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## SDOT ADA Program

<b>Project No:</b>	MC-TR-C057	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This program is responsible for prioritizing and constructing curb ramps and accessible pedestrian signals (APS) and improving access to city facilities for those living with disabilities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	1,541	1,576	3,651	3,687	3,724	3,761	17,940
Commercial Parking Tax	73	-	-	-	-	-	-	-	73
Drainage and Wastewater Rates	86	(52)	-	-	-	-	-	-	34
Multimodal Funds	350	-	-	-	-	-	-	-	350
Real Estate Excise Tax I	-	1,518	-	-	-	-	-	-	1,518
Real Estate Excise Tax II	10,271	2,735	1,491	1,543	1,597	1,653	1,711	1,770	22,771
School Camera Ticket Revenues	8,099	4,478	6,697	6,931	7,174	7,425	7,685	7,954	56,442
State Gas Taxes - Arterial City Street Fund	-	-	-	-	-	-	-	-	-
State Gas Taxes - City Street Fund	1,078	-	277	287	297	308	318	329	2,894
Street Use Fees	231	(231)	-	-	-	-	-	-	-
Street Vacations - SVF	-	-	-	-	-	-	-	-	-
Traffic Enforcement Camera Revenue	-	-	2,038	2,038	-	-	-	-	4,076
Transportation Move Seattle Levy - Lid Lift	39,540	9,114	-	-	-	-	-	-	48,654
User Fees	269	231	-	-	-	-	-	-	500
Vehicle License Fees (2021)	488	677	-	-	-	-	-	-	1,165
Vehicle Licensing Fees	2,460	1,117	788	816	844	874	904	936	8,739
Water Rates	43	31	-	-	-	-	-	-	74
<b>Total:</b>	<b>62,987</b>	<b>19,617</b>	<b>12,832</b>	<b>13,192</b>	<b>13,563</b>	<b>13,947</b>	<b>14,342</b>	<b>14,750</b>	<b>165,230</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Move Seattle Levy Fund	39,540	9,114	-	-	-	-	-	-	48,654
REET I Capital Fund	-	1,518	-	-	-	-	-	-	1,518
REET II Capital Fund	10,271	2,735	1,491	1,543	1,597	1,653	1,711	1,770	22,771
School Safety Traffic and Pedestrian Improvement Fund	8,099	4,478	6,697	6,931	7,174	7,425	7,685	7,954	56,442
Transportation Benefit District Fund	2,948	1,794	788	816	844	874	904	936	9,904
Transportation Fund	2,130	(21)	2,315	2,325	297	308	318	329	8,001
Transportation Levy Fund	-	-	1,541	1,576	3,651	3,687	3,724	3,761	17,940
<b>Total:</b>	<b>62,987</b>	<b>19,617</b>	<b>12,832</b>	<b>13,192</b>	<b>13,563</b>	<b>13,947</b>	<b>14,342</b>	<b>14,750</b>	<b>165,230</b>

**Unsecured Funding Strategy:** Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## Seattle Transportation Benefit District - Capital Improvements

<b>Project No:</b>	MC-TR-C097	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Citywide
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This program funds projects improving transit reliability, safety, and passenger amenities which occur along transit routes or at stops that serve the Urban Centers and Villages across the Seattle. The program will provide transit reliability improvements allowing the people of Seattle to more quickly, effectively and safely travel via transit to, through, and between Urban Centers and Villages.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
	(67)	-	-	-	-	-	-	-	(67)
Vehicle License Fees \$60 & 0.1% Sales Tax	4,862	1,299	-	-	-	-	-	-	6,161
Vehicle Licensing Fees	2	(2)	-	-	-	-	-	-	-
<b>Total:</b>	<b>4,796</b>	<b>1,297</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,094</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Benefit District Fund	4,796	1,297	-	-	-	-	-	-	6,094
<b>Total:</b>	<b>4,796</b>	<b>1,297</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,094</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Seattle Transportation Benefit District - Transit Improvements

Project No:	MC-TR-C108	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This program funds infrastructure maintenance and capital improvements to maximize the efficiency of transit operations, including enhancements to transit reliability, passenger amenities, transit street pavement maintenance, and reliability of transit service operated by King County Metro within the City of Seattle.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	-	635	-	-	-	-	-	-	635
Drainage and Wastewater Rates	-	13	-	-	-	-	-	-	13
Transportation Sales Tax	11,638	20,981	13,121	6,692	11,000	-	-	-	63,432
Total:	11,638	21,630	13,121	6,692	11,000	-	-	-	64,080
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Benefit District Fund	11,637	20,982	13,121	6,692	11,000	-	-	-	63,432
Transportation Fund	-	648	-	-	-	-	-	-	649
Total:	11,638	21,630	13,121	6,692	11,000	-	-	-	64,080

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, bridges and roadway structures, urban forestry, sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Seawall Maintenance

Project No:	MC-TR-C098	BSL Code:	BC-TR-19001
Project Type:	Ongoing	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	Alaskan Way
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Multiple

This project will provide critical ongoing structural maintenance of the Elliott Bay Seawall. The Seawall project has new features to maintain and the City, as part of its permit obligations, has committed to monitoring the performance of the habitat features over the next ten years and taking adaptive measures if performance goals are not met.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Commercial Parking Tax	1,110	253	253	306	314	407	407	407	3,456
Real Estate Excise Tax II	1,087	(222)	-	-	-	-	-	-	864
Street Vacations - SVF	36	-	-	-	-	-	-	-	36
Total:	2,233	31	253	306	314	407	407	407	4,357
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET II Capital Fund	1,087	(222)	-	-	-	-	-	-	864
Transportation Fund	1,146	253	253	306	314	407	407	407	3,493
Total:	2,233	31	253	306	314	407	407	407	4,357

O&M Impacts: This is a capital maintenance project that reduces the need for O&M by improving asset condition.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Seawall Phase II

Project No:	MC-TR-C131	BSL Code:	BC-TR-19001
Project Type:	Discrete	BSL Name:	Major Maintenance/Replacement
Project Category:		Location:	Waterfront - Pier 62 to Olympic Sculpture Park
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 7
Start/End Date:	2025 - 2028	Neighborhood District:	Downtown
Total Project Cost:	\$5,000	Urban Village:	Downtown

This project will advance planning and design in preparation to seek funding partnerships for future replacement of the Elliot Bay Seawall, Phase II.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	500	2,500	2,000	-	-	-	5,000
Total:	-	-	500	2,500	2,000	-	-	-	5,000

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	500	2,500	2,000	-	-	-	5,000
Total:	-	-	500	2,500	2,000	-	-	-	5,000

O&M Impacts:

Ship Canal Electrical/Mechanical - Ballard

Project No:	MC-TR-C132	BSL Code:	BC-TR-19001
Project Type:	Discrete	BSL Name:	Major Maintenance/Replacement
Project Category:		Location:	Ballard Bridge - Bascule Segment
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 7, Council District 6
Start/End Date:	2025 - 2030	Neighborhood District:	Ballard
Total Project Cost:	\$15,000	Urban Village:	Ballard

This project will upgrade electrical and mechanical systems on the Ballard Bridge.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	850	750	750	750	3,500	5,500	12,100
Total:	-	-	850	750	750	750	3,500	5,500	12,100

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Levy Fund	-	-	850	750	750	750	3,500	5,500	12,100
Total:	-	-	850	750	750	750	3,500	5,500	12,100

O&M Impacts:

Shoreline Street End Program

Project No:	MC-TR-C011	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:	Rehabilitation or Restoration	Location:	Various
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project will maintain and improve Seattle’s designated shoreline street ends. Shoreline street ends are community assets, which provide the opportunity for residents and visitors to experience and enjoy Seattle’s shorelines. This project improves public access, protects unique views, and enhances habitat to create long-lasting assets.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Shoreline Street End Fees	3,756	2,622	783	798	804	989	989	989	11,730
Total:	3,756	2,622	783	798	804	989	989	989	11,730
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Fund	3,756	2,622	783	798	804	989	989	989	11,730
Total:	3,756	2,622	783	798	804	989	989	989	11,730

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

## Sidewalk Safety Repair

<b>Project No:</b>	MC-TR-C025	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing project rehabilitates sidewalks damaged by street trees or where there are serious safety concerns as evidenced by claims, service requests, and potential City liability. The project includes opportunities for public/private partnerships with citizens, property owners, and businesses. Asset management principles are used to guide repair needs and establish priorities for maintaining the sidewalk (or walkway), curbs, curb ramps, and in some cases, a filler strip between the sidewalk and curb.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	4,186	4,227	4,270	4,312	4,356	4,399	25,750
Commercial Parking Tax	-	-	1,751	1,813	1,876	1,942	2,010	2,080	11,472
Partnership Funds	16	(16)	-	-	-	-	-	-	-
Private Funding/Donations	-	4	-	-	-	-	-	-	4
Real Estate Excise Tax I	44	156	-	-	-	-	-	-	200
Real Estate Excise Tax II	7,792	1,054	2,100	2,100	2,100	2,100	2,100	2,100	21,446
School Camera Ticket Revenues	1,999	1	-	-	-	-	-	-	2,000
State Gas Taxes - City Street Fund	(51)	118	-	-	-	-	-	-	68
Transportation Funding Package - Lid Lift	990	-	-	-	-	-	-	-	990
Transportation Move Seattle Levy - Lid Lift	19,769	5,306	42	-	-	-	-	-	25,117
Vehicle License Fees \$60 & 0.1% Sales Tax	-	444	-	-	-	-	-	-	444
Vehicle License Fees (2021)	1,297	2,228	1,143	1,183	1,225	1,268	1,312	1,358	11,015
Vehicle Licensing Fees	1,517	(1,517)	-	-	-	-	-	-	-
<b>Total:</b>	<b>33,375</b>	<b>7,778</b>	<b>9,222</b>	<b>9,323</b>	<b>9,471</b>	<b>9,622</b>	<b>9,778</b>	<b>9,937</b>	<b>98,506</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Bridging The Gap Levy Fund	990	-	-	-	-	-	-	-	990
Move Seattle Levy Fund	19,769	5,306	42	-	-	-	-	-	25,117
REET I Capital Fund	44	156	-	-	-	-	-	-	200
REET II Capital Fund	7,792	1,054	2,100	2,100	2,100	2,100	2,100	2,100	21,446
School Safety Traffic and Pedestrian Improvement Fund	1,999	1	-	-	-	-	-	-	2,000
Transportation Benefit District Fund	2,814	1,155	1,143	1,183	1,225	1,268	1,312	1,358	11,459
Transportation Fund	(34)	106	1,751	1,813	1,876	1,942	2,010	2,080	11,544
Transportation Levy Fund	-	-	4,186	4,227	4,270	4,312	4,356	4,399	25,750
<b>Total:</b>	<b>33,375</b>	<b>7,778</b>	<b>9,222</b>	<b>9,323</b>	<b>9,471</b>	<b>9,622</b>	<b>9,778</b>	<b>9,937</b>	<b>98,506</b>

**Unsecured Funding Strategy:** Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

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## Signal Major Maintenance

<b>Project No:</b>	MC-TR-C026	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project addresses major work related to the basic infrastructure at traffic signals such as poles, span wires, mast arms, wiring, equipment interconnectivity, video equipment and cabinets to improve and upgrade the traffic signal system. The project also is used for replacement of signal cabinets. The expected life of a signal is 30 years; currently there are more than 1,100 signals within the City.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2024 Transportation Levy	-	-	1,753	1,770	1,788	1,806	1,824	1,842	10,782
Commercial Parking Tax	2,828	149	1,058	1,095	1,833	2,598	3,388	4,207	17,156
Developer Mitigation	137	104	-	-	-	-	-	-	241
General Fund	(2)	2	-	-	-	-	-	-	-
Real Estate Excise Tax II	1,013	-	-	-	-	-	-	-	1,013
Transportation Move Seattle Levy - Lid Lift	8,994	1,978	132	-	-	-	-	-	11,105
Vehicle License Fees \$60 & 0.1% Sales Tax	508	142	-	-	-	-	-	-	650
Vehicle Licensing Fees	2	(2)	-	-	-	-	-	-	-
<b>Total:</b>	<b>13,480</b>	<b>2,373</b>	<b>2,943</b>	<b>2,865</b>	<b>3,621</b>	<b>4,404</b>	<b>5,212</b>	<b>6,049</b>	<b>40,947</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	(2)	2	-	-	-	-	-	-	-
Move Seattle Levy Fund	8,994	1,978	132	-	-	-	-	-	11,105
REET II Capital Fund	1,013	-	-	-	-	-	-	-	1,013
Transportation Benefit District Fund	510	140	-	-	-	-	-	-	650
Transportation Fund	2,966	253	1,058	1,095	1,833	2,598	3,388	4,207	17,397
Transportation Levy Fund	-	-	1,753	1,770	1,788	1,806	1,824	1,842	10,782
<b>Total:</b>	<b>13,480</b>	<b>2,373</b>	<b>2,943</b>	<b>2,865</b>	<b>3,621</b>	<b>4,404</b>	<b>5,212</b>	<b>6,049</b>	<b>40,947</b>

**Unsecured Funding Strategy:** Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

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Sound Transit - East Link

Project No:	MC-TR-C004	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	New Facility	Location:	Citywide
Current Project Stage:	Stage 5 - Construction	Council District:	Multiple
Start/End Date:	2011 - 2025	Neighborhood District:	Multiple
Total Project Cost:	\$993	Urban Village:	Multiple

This project provides design review, permitting, and construction support services for the Sound Transit East Link Extension project. It will provide a connection from the Eastside to downtown Seattle, Sea-Tac Airport and the University of Washington. Ten stations will serve Seattle, Mercer Island, Bellevue, Bel-Red and Overlake in Redmond.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Port of Seattle Funds	49	(49)	-	-	-	-	-	-	-
Sound Transit Funds	633	360	-	-	-	-	-	-	993
<b>Total:</b>	<b>681</b>	<b>311</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>993</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Fund	681	311	-	-	-	-	-	-	993
<b>Total:</b>	<b>681</b>	<b>311</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>993</b>

**O&M Impacts:** This project provides SDOT support to Sound Transit, who will own the light rail asset. SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

## Sound Transit 3

<b>Project No:</b>	MC-TR-C088	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2016 - 2039	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>		<b>Urban Village:</b>	Multiple

This program funds the City of Seattle's support for and coordination with Sound Transit on the West Seattle and Ballard Link Extensions. Work includes review of planning, environmental, and design materials, as well as permit review for the projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	-	300	2,500	5,000	9,000	5,000	21,800
Commercial Parking Tax	572	128	-	-	-	-	-	-	699
General Fund	51	-	-	-	-	-	-	-	51
Internal Service Fees and Allocations, Outside Funding Partners	40	20	-	-	-	-	-	-	60
Port of Seattle Funds	279	(279)	-	-	-	-	-	-	-
Real Estate Excise Tax II	2,392	2,065	-	1,530	-	1,900	-	-	7,887
Sound Transit Funds	2,389	3,806	3,935	3,575	3,715	3,900	3,900	3,900	29,120
Street Use Fees	289	185	1,851	-	1,897	-	-	-	4,223
Street Vacations - SVF	1,139	104	-	-	-	-	-	-	1,243
User Fees	2,454	1,817	-	-	-	-	-	-	4,271
Vehicle Licensing Fees	2,615	2,690	2,866	2,981	3,100	3,224	3,224	-	20,701
<b>Total:</b>	<b>12,221</b>	<b>10,534</b>	<b>8,653</b>	<b>8,386</b>	<b>11,212</b>	<b>14,024</b>	<b>16,124</b>	<b>8,900</b>	<b>90,055</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	51	-	-	-	-	-	-	-	51
REET II Capital Fund	2,392	2,065	-	1,530	-	1,900	-	-	7,887
Transportation Benefit District Fund	2,615	2,690	2,866	2,981	3,100	3,224	3,224	-	20,701
Transportation Fund	7,163	5,779	5,786	3,575	5,612	3,900	3,900	3,900	39,616
Transportation Levy Fund	-	-	-	300	2,500	5,000	9,000	5,000	21,800
<b>Total:</b>	<b>12,221</b>	<b>10,534</b>	<b>8,653</b>	<b>8,386</b>	<b>11,212</b>	<b>14,024</b>	<b>16,124</b>	<b>8,900</b>	<b>90,055</b>

**O&M Impacts:** This project provides SDOT support to Sound Transit, who will own the light rail asset. SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Sound Transit North Link

Project No:	MC-TR-C027	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	New Facility	Location:	Various
Current Project Stage:	Stage 6 - Closeout	Council District:	Multiple
Start/End Date:	2011 - 2025	Neighborhood District:	Multiple
Total Project Cost:	\$2,100	Urban Village:	Multiple

This project provides design review, permitting, and construction support services for the Sound Transit North Link project (University District to Northgate). The 4.3-mile line includes stations at Northgate, the Roosevelt neighborhood, and the University District.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Port of Seattle Funds	273	-	-	-	-	-	-	-	273
Sound Transit Funds	1,502	330	-	-	-	-	-	-	1,832
<b>Total:</b>	<b>1,775</b>	<b>330</b>	-	-	-	-	-	-	<b>2,105</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Fund	1,775	330	-	-	-	-	-	-	2,105
<b>Total:</b>	<b>1,775</b>	<b>330</b>	-	-	-	-	-	-	<b>2,105</b>

**O&M Impacts:** This project provides SDOT support to Sound Transit, who will own the light rail asset. SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

SPU Drainage Partnership - Broadview Pedestrian Improvements

Project No:	MC-TR-C036	BSL Code:	BC-TR-19003
Project Type:	Discrete	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 5
Start/End Date:	2016 - 2024	Neighborhood District:	Northwest
Total Project Cost:	\$9,044	Urban Village:	Bitter Lake Village

This project funding will be used to install pedestrian improvements as part of SPU's larger Broadview Sewer and Drainage Improvement project. The Broadview sewer system was built in the 1950's and cannot handle the combination of additional flow from the homes and business that have developed since then and the additional storm water that is entering the system from downspouts directly connected to the sewer system as well as additional storm water entering through deteriorated pipes. This area is also lacking conventional sidewalks and would benefit from pedestrian improvements. The overall project goal is to reduce the potential for sewer backups and surface flooding for the Broadview neighborhood while improving the pedestrian environments.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Federal Grant Funds	-	1,000	-	-	-	-	-	-	1,000
School Camera Ticket Revenues	12	1,003	-	-	-	-	-	-	1,015
Transportation Move Seattle Levy - Lid Lift	7,392	(232)	-	-	-	-	-	-	7,160
Water Rates	77	17	-	-	-	-	-	-	94
Total:	7,481	1,788	-	-	-	-	-	-	9,269
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Move Seattle Levy Fund	7,392	(232)	-	-	-	-	-	-	7,160
School Safety Traffic and Pedestrian Improvement Fund	12	1,003	-	-	-	-	-	-	1,015
Transportation Fund	77	1,017	-	-	-	-	-	-	1,094
Total:	7,481	1,788	-	-	-	-	-	-	9,269

O&M Impacts: This is a capital maintenance project that reduces the need for O&M by improving asset condition.

SPU Drainage Partnership - South Park

Project No:	MC-TR-C054	BSL Code:	BC-TR-19001
Project Type:	Discrete	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	TBD
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 1
Start/End Date:	2016 - 2024	Neighborhood District:	Greater Duwamish
Total Project Cost:	\$8,901	Urban Village:	South Park

This funding will be used to partner with SPU's South Park Drainage Improvement projects. SPU is planning to install a pump station to control flooding in the South Park area. However, that alone will not control flooding. Many streets in the area are in poor condition and don't have a street drainage collection system. This funding will allow SPU and SDOT to partner to install the needed collection systems and repair the deteriorated roads.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Move Seattle Levy - Lid Lift	7,650	990	-	-	-	-	-	-	8,640
Total:	7,650	990	-	-	-	-	-	-	8,640
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Move Seattle Levy Fund	7,650	990	-	-	-	-	-	-	8,640
Total:	7,650	990	-	-	-	-	-	-	8,640

O&M Impacts: This is a capital maintenance project that reduces the need for O&M by improving asset condition.

## SR-520 Project

<b>Project No:</b>	MC-TR-C087	<b>BSL Code:</b>	BC-TR-19002
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Major Projects
<b>Project Category:</b>	New Investment	<b>Location:</b>	SR-520
<b>Current Project Stage:</b>		<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2002 - 2026	<b>Neighborhood District:</b>	East District
<b>Total Project Cost:</b>		<b>Urban Village:</b>	Multiple

This project provides policy, planning, and technical analysis support to the Washington Department of Transportation's SR-520 project. This regional project includes the replacement of the SR-520 bridge with a six-lane bridge, new freeway interchanges at Montlake Boulevard and Lake Washington Boulevard, and other improvements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	33	-	-	-	-	-	-	-	33
Interdepartmental Transfer	-	621	-	-	-	-	-	-	621
Partnership - WSDOT	8,377	6,477	1,516	-	-	-	-	-	16,371
Private Funding/Donations	543	-	-	-	-	-	-	-	543
Real Estate Excise Tax I	54	-	-	-	-	-	-	-	54
Sound Transit Funds	-	108	-	-	-	-	-	-	108
State Gas Taxes - Arterial City Street Fund	-	(13)	-	-	-	-	-	-	(13)
State Gas Taxes - City Street Fund	1,200	396	125	125	125	125	125	125	2,346
Street Vacations - SVF	54	105	-	-	-	-	-	-	159
Transportation Funding Package - Parking Tax	-	-	-	-	-	-	-	-	-
Vehicle Licensing Fees	60	-	-	-	-	-	-	-	60
<b>Total:</b>	<b>10,322</b>	<b>7,695</b>	<b>1,641</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>20,283</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	33	-	-	-	-	-	-	-	33
REET I Capital Fund	54	-	-	-	-	-	-	-	54
Transportation Benefit District Fund	60	-	-	-	-	-	-	-	60
Transportation Fund	10,175	7,695	1,641	125	125	125	125	125	20,136
<b>Total:</b>	<b>10,322</b>	<b>7,695</b>	<b>1,641</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>125</b>	<b>20,283</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges. For SDOT, the annual O&M cost to support new City-owned and maintained infrastructure built by the next major phase of the SR-520 program is estimated at \$56,000. The SR-520 program will also replace existing City infrastructure, such as new street and sidewalk pavement, which will reduce SDOT annual O&M costs in the near term.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Structures Major Maintenance

<b>Project No:</b>	MC-TR-C112	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing program provides for major maintenance and rehabilitation of the City's bridges and structural assets maintained by SDOT's Roadway Structures Division. Examples of improvements that could be funded by this project include: electrical and mechanical upgrades of moveable bridge operating and control systems, repair of concrete and steel structures, and site protection of bridge facilities.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Commercial Parking Tax	152	63	2,900	2,900	2,900	2,900	2,900	2,900	17,615
Federal Grant Funds	-	319	-	-	-	-	-	-	319
General Fund	6	1,694	-	-	-	-	-	-	1,700
Real Estate Excise Tax I	1,270	110	-	-	-	-	-	-	1,380
Real Estate Excise Tax II	3,303	1,787	-	-	-	5,250	-	-	10,340
Vehicle License Fees (2021)	540	310	-	-	-	-	-	-	850
Vehicle License Fees (2023)	-	1,989	2,017	2,045	2,045	2,045	2,045	-	12,186
Vehicle Licensing Fees	246	(246)	-	-	-	-	-	-	-
<b>Total:</b>	<b>5,518</b>	<b>6,025</b>	<b>4,917</b>	<b>4,945</b>	<b>4,945</b>	<b>10,195</b>	<b>4,945</b>	<b>2,900</b>	<b>44,390</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	6	1,694	-	-	-	-	-	-	1,700
REET I Capital Fund	1,270	110	-	-	-	-	-	-	1,380
REET II Capital Fund	3,303	1,787	-	-	-	5,250	-	-	10,340
Transportation Benefit District Fund	786	2,053	2,017	2,045	2,045	2,045	2,045	-	13,036
Transportation Fund	152	382	2,900	2,900	2,900	2,900	2,900	2,900	17,934
<b>Total:</b>	<b>5,518</b>	<b>6,025</b>	<b>4,917</b>	<b>4,945</b>	<b>4,945</b>	<b>10,195</b>	<b>4,945</b>	<b>2,900</b>	<b>44,390</b>

**O&M Impacts:** This is a capital maintenance project that reduces the need for O&M by improving asset condition.

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## Thomas Street Redesign

<b>Project No:</b>	MC-TR-C105	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Thomas St. from 5th Ave N to Dexter Ave N
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2020 - 2026	<b>Neighborhood District:</b>	
<b>Total Project Cost:</b>	\$10,491	<b>Urban Village:</b>	Uptown

Thomas St Redefined will implement planned improvements between Taylor Ave N and Dexter Ave N, and along Taylor Ave N adjacent to the Seattle City Light Substation. Phase 1 includes all required Seattle City Light frontage improvements adjacent to the substation, a new multiuse path with landscape buffers, a dedicated pedestrian sidewalk with significant landscaping, new street trees, new pedestrian lighting, new street lighting and interim improvements of a bike lane and plaza between 5th Ave N and Taylor Ave N. Phase 2 will transform the interim improvements into permanent improvements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Arena Transportation Funds	-	272	-	-	-	-	-	-	272
City Light Fund Revenues	268	2,844	-	-	-	-	-	-	3,111
General Fund	28	-	-	-	-	-	-	-	28
Landscape Conservation & Local Infrastructure Program	1,313	277	-	-	-	-	-	-	1,590
Real Estate Excise Tax I	804	(178)	-	-	-	-	-	-	626
Real Estate Excise Tax II	251	(86)	-	-	-	-	-	-	165
State Gas Taxes - Arterial City Street Fund	342	169	-	-	-	-	-	-	511
State Gas Taxes - City Street Fund	258	-	-	-	-	-	-	-	258
Street Vacations - SVF	-	928	-	-	-	-	-	-	928
Water Rates	-	95	-	-	-	-	-	-	95
<b>Total:</b>	<b>3,263</b>	<b>4,321</b>	-	-	-	-	-	-	<b>7,584</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	28	-	-	-	-	-	-	-	28
REET I Capital Fund	804	(178)	-	-	-	-	-	-	626
REET II Capital Fund	251	(86)	-	-	-	-	-	-	165
Transportation Fund	2,181	4,585	-	-	-	-	-	-	6,766
<b>Total:</b>	<b>3,263</b>	<b>4,321</b>	-	-	-	-	-	-	<b>7,584</b>

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical life cycle and average maintenance cost ranges.

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## Transit Corridor Improvements

<b>Project No:</b>	MC-TR-C029	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This program implements multimodal projects which improve transit reliability, access, safety, and convenience. The program focuses on corridors and projects identified in the Transit Master Plan. Funding from Move Seattle Levy and other local funding sources are used to leverage partnership opportunities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Transportation Levy	-	-	3,251	3,283	3,316	3,349	3,383	3,417	20,000
City Light Fund Revenues	7	-	-	-	-	-	-	-	7
Commercial Parking Tax	1,666	-	-	-	-	-	-	-	1,666
Developer Mitigation	230	474	-	-	-	-	-	-	704
Drainage and Wastewater Rates	2	-	-	-	-	-	-	-	1
Federal Grant Funds	3,546	-	-	-	-	-	-	-	3,546
Interdepartmental Transfer	(15)	15	-	-	-	-	-	-	-
King County Funds	2,772	316	-	-	-	-	-	-	3,087
LTGO Bond Proceeds	973	-	-	-	-	-	-	-	973
Port of Seattle Funds	-	(1,491)	-	-	-	-	-	-	(1,491)
Private Funding/Donations	501	22	-	-	-	-	-	-	523
Sound Transit Funds	7,278	2,212	-	-	-	-	-	-	9,491
State Grant Funds	8,037	-	-	-	-	-	-	-	8,037
Transportation Funding Package - Lid Lift	18,908	-	-	-	-	-	-	-	18,908
Transportation Move Seattle Levy - Lid Lift	10,993	4,753	-	-	-	-	-	-	15,746
Vehicle License Fees \$60 & 0.1% Sales Tax	5,832	1,708	-	-	-	-	-	-	7,540
Vehicle Licensing Fees	10,202	1,057	-	1,000	1,000	1,000	-	-	14,259
Water Rates	-	1,043	-	-	-	-	-	-	1,043
<b>Total:</b>	<b>70,931</b>	<b>10,108</b>	<b>3,251</b>	<b>4,283</b>	<b>4,316</b>	<b>4,349</b>	<b>3,383</b>	<b>3,417</b>	<b>104,040</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2016 Multipurpose LTGO Bond Fund	973	-	-	-	-	-	-	-	973
Bridging The Gap Levy Fund	18,908	-	-	-	-	-	-	-	18,908
Move Seattle Levy Fund	10,953	4,793	-	-	-	-	-	-	15,746
Transportation Benefit District Fund	16,033	2,766	-	1,000	1,000	1,000	-	-	21,799
Transportation Fund	24,064	2,550	-	-	-	-	-	-	26,614
Transportation Levy Fund	-	-	3,251	3,283	3,316	3,349	3,383	3,417	20,000
<b>Total:</b>	<b>70,931</b>	<b>10,108</b>	<b>3,251</b>	<b>4,283</b>	<b>4,316</b>	<b>4,349</b>	<b>3,383</b>	<b>3,417</b>	<b>104,040</b>

**Unsecured Funding Strategy:** Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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Urban Design Capital Projects

Project No:	MC-TR-C120	BSL Code:	BC-TR-19003
Project Type:	Ongoing	BSL Name:	Mobility-Capital
Project Category:	Improved Facility	Location:	
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	
Total Project Cost:	N/A	Urban Village:	

This project funds periodic capital improvements made to SDOT infrastructure, including streetscape projects, adaptive streets, public realm projects and other efforts that improve the livability of the urban environment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Federal Grant Funds	-	1,427	-	-	-	-	-	-	1,427
Landscape Conservation & Local Infrastructure Program	33	467	-	-	-	-	-	-	500
Sound Transit Funds	-	72	-	-	-	-	-	-	72
State Grant Funds	-	300	-	-	-	-	-	-	300
Street Use Fees	-	120	-	-	-	-	-	-	120
Vehicle License Fees (2021)	-	180	-	-	-	-	-	-	180
Total:	33	2,566	-	-	-	-	-	-	2,599
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Transportation Benefit District Fund	-	180	-	-	-	-	-	-	180
Transportation Fund	33	2,386	-	-	-	-	-	-	2,419
Total:	33	2,566	-	-	-	-	-	-	2,599

O&M Impacts: Operating and Maintenance impacts will be addressed for each improvement as needed.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Urban Forestry Capital Establishment

<b>Project No:</b>	MC-TR-C050	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	New Investment	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project includes funding transferred from other capital projects for trees and landscaping costs. This project is necessary to allow for capital projects to close in a timely way, but to ensure support to complete the three-year establishment for trees and associated planting installed by the project. This project also includes funding from fees paid by developers for the Payment in Lieu of tree planting program established in Ordinance 126821.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	-	26	-	-	-	-	-	-	26
Commercial Parking Tax	74	6	450	466	482	499	516	534	3,027
Federal Grant Funds	-	900	-	-	-	-	-	-	900
LTGO Bond Proceeds	9	-	-	-	-	-	-	-	9
Payroll Expense Tax	-	250	-	-	-	-	-	-	250
Port of Seattle Funds	-	11	-	-	-	-	-	-	11
Real Estate Excise Tax I	84	16	-	-	-	-	-	-	100
Real Estate Excise Tax II	104	81	15	-	-	-	-	-	200
School Camera Ticket Revenues	-	12	-	-	-	-	-	-	12
State Gas Taxes - City Street Fund	19	36	9	9	10	10	10	11	113
Street Vacations - CRSU	317	33	-	-	-	-	-	-	350
Street Vacations - SVF	18	34	-	-	-	-	-	-	52
Trail and Open Space Levy	13	-	-	-	-	-	-	-	13
Transportation Funding Package - Lid Lift	16	-	-	-	-	-	-	-	16
Transportation Move Seattle Levy - Lid Lift	670	1,369	300	-	-	-	-	-	2,339
Transportation Sales Tax	-	17	-	-	-	-	-	-	17
Vehicle License Fees \$60 & 0.1% Sales Tax	-	8	-	-	-	-	-	-	8
Vehicle License Fees (2021)	-	13	-	-	-	-	-	-	13
Vehicle Licensing Fees	-	4	-	-	-	-	-	-	4
Water Rates	32	(32)	-	-	-	-	-	-	-
<b>Total:</b>	<b>1,356</b>	<b>2,782</b>	<b>775</b>	<b>475</b>	<b>492</b>	<b>509</b>	<b>526</b>	<b>545</b>	<b>7,460</b>

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2008 Parks Levy Fund	13	-	-	-	-	-	-	-	13
2011 Multipurpose LTGO Bond Fund	9	-	-	-	-	-	-	-	9
Bridging The Gap Levy Fund	16	-	-	-	-	-	-	-	16
Move Seattle Levy Fund	670	1,369	300	-	-	-	-	-	2,339
Payroll Expense Tax	-	250	-	-	-	-	-	-	250
REET I Capital Fund	84	16	-	-	-	-	-	-	100
REET II Capital Fund	104	81	15	-	-	-	-	-	200
School Safety Traffic and Pedestrian Improvement Fund	-	12	-	-	-	-	-	-	12
Transportation Benefit District Fund	-	42	-	-	-	-	-	-	42
Transportation Fund	110	1,013	459	475	492	509	526	545	4,129
Unrestricted Cumulative Reserve Fund	350	-	-	-	-	-	-	-	350
<b>Total:</b>	<b>1,356</b>	<b>2,782</b>	<b>775</b>	<b>475</b>	<b>492</b>	<b>509</b>	<b>526</b>	<b>545</b>	<b>7,460</b>

**O&M Impacts:** This CIP supports urban forestry staff to maintain landscapes installed by SDOT capital projects.

*\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars*

## Vision Zero

<b>Project No:</b>	MC-TR-C064	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

Seattle's Vision Zero initiative is aimed at ending traffic deaths and serious injuries on city streets by 2030 through street design, education, engagement, and partnership. At the core of the international Vision Zero movement is the belief that no loss of life is acceptable; that humans make mistakes; and that cities should design a system that accounts for imperfection so that when a crash occurs, it doesn't result in death or injury. This program approaches the challenge of fatal and serious injury crashes from the angle of redesigning streets to emphasize safety, predictability, multimodal mobility, and the potential for human error. It will complete 12-15 corridor safety projects over 9 years to improve safety for all travelers on our highest injury streets. In addition, Vision Zero is focused on taking a proactive, systemwide approach to move toward a safer system for all.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2024 Transportation Levy	-	-	8,615	8,701	8,788	8,876	8,965	9,055	53,000
Commercial Parking Tax	2,371	32	2,900	2,900	2,900	2,900	2,900	2,900	19,803
Federal Grant Funds	2,536	2,444	-	-	-	-	-	-	4,979
General Fund	548	-	-	-	-	-	-	-	548
Real Estate Excise Tax I	998	2	-	-	350	-	-	-	1,350
Real Estate Excise Tax II	288	5,914	500	536	205	574	574	574	9,165
State Gas Taxes - City Street Fund	29	-	-	-	-	-	-	-	29
State Grant Funds	437	1,934	-	-	-	-	-	-	2,371
Transportation Funding Package - Lid Lift	62	-	-	-	-	-	-	-	62
Transportation Move Seattle Levy - Lid Lift	20,716	1,633	-	-	-	-	-	-	22,349
Transportation Sales Tax	1,360	-	1,000	1,035	-	-	-	-	3,395
Vehicle License Fees (2021)	2,107	5,484	1,043	1,079	1,117	1,156	1,197	1,239	14,421
Vehicle License Fees (2023)	-	1,989	-	-	-	431	431	-	2,851
<b>Total:</b>	<b>31,449</b>	<b>19,433</b>	<b>14,058</b>	<b>14,251</b>	<b>13,360</b>	<b>13,937</b>	<b>14,067</b>	<b>13,768</b>	<b>134,323</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Bridging The Gap Levy Fund	62	-	-	-	-	-	-	-	62
General Fund	548	-	-	-	-	-	-	-	548
Move Seattle Levy Fund	20,710	1,639	-	-	-	-	-	-	22,349
REET I Capital Fund	998	2	-	-	350	-	-	-	1,350
REET II Capital Fund	288	5,914	500	536	205	574	574	574	9,165
Transportation Benefit District Fund	3,466	7,474	2,043	2,114	1,117	1,587	1,628	1,239	20,667
Transportation Fund	5,378	4,404	2,900	2,900	2,900	2,900	2,900	2,900	27,182
Transportation Levy Fund	-	-	8,615	8,701	8,788	8,876	8,965	9,055	53,000
<b>Total:</b>	<b>31,449</b>	<b>19,433</b>	<b>14,058</b>	<b>14,251</b>	<b>13,360</b>	<b>13,937</b>	<b>14,067</b>	<b>13,768</b>	<b>134,323</b>

**Unsecured Funding Strategy:** SDOT will evaluate deliverables, prioritize and scale projects to the extent feasible, and continue to pursue grant and partnership opportunities to resolve potential funding deficits. Funding for this program beyond 2024 is dependent upon a future voter approved levy.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Water Structures

Project No:	MC-TR-C111	BSL Code:	BC-TR-19001
Project Type:	Ongoing	BSL Name:	Major Maintenance/Replacement
Project Category:	Rehabilitation or Restoration	Location:	Various
Current Project Stage:	N/A	Council District:	Council District 6
Start/End Date:	N/A	Neighborhood District:	Ballard
Total Project Cost:	N/A	Urban Village:	Multiple

This project funds the rehabilitation and replacement of SDOT's limited portfolio of piers on Elliot Bay (at Washington St and Madison St) and the Ship Canal (at 37th Ave E and 24th Ave NW).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Internal Service Fees and Allocations, Outside Funding Partners	77	-	-	-	-	-	-	-	77
Miscellaneous Revenues	-	-	-	-	-	-	-	-	-
Real Estate Excise Tax II	-	200	-	-	-	-	-	-	200
Street Use Fees	2,034	651	-	-	-	-	-	-	2,684
Total:	2,110	851	-	-	-	-	-	-	2,961
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET II Capital Fund	-	200	-	-	-	-	-	-	200
Transportation Fund	2,110	651	-	-	-	-	-	-	2,761
Total:	2,110	851	-	-	-	-	-	-	2,961

O&M Impacts: This is a capital maintenance project that reduces the need for O&M by improving asset condition.

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Waterfront Transportation Infrastructure Maintenance

Project No:	MC-TR-C109	BSL Code:	BC-TR-16000
Project Type:	Ongoing	BSL Name:	Central Waterfront
Project Category:	Rehabilitation or Restoration	Location:	Central Waterfront
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

The Waterfront Seattle program is reconstructing existing transportation infrastructure, Alaskan Way and Elliott Way as well as other streets and bridges. It is also building new transportation infrastructure: the Union Street Pedestrian Bridge, Overlook Walk and Pine Street connector. Each of these program elements includes transportation assets such as pavement, sidewalks, ADA ramps, signs, signals, markings and landscapes that will need ongoing maintenance to remain safe and in a state of good repair. This program is a capital maintenance program to keep the new and rebuilt assets in a state of good repair, consistent with long-term maintenance commitments made by the City. It is also intended that this program set aside funds for future asset replacement or rehabilitation as necessary.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Commercial Parking Tax	-	600	500	600	750	750	750	750	4,700
Real Estate Excise Tax II	-	100	-	-	-	-	-	-	100
Total:	-	700	500	600	750	750	750	750	4,800
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET II Capital Fund	-	100	-	-	-	-	-	-	100
Transportation Fund	-	600	500	600	750	750	750	750	4,700
Total:	-	700	500	600	750	750	750	750	4,800

**O&M Impacts:** This program is intended to address the on-going maintenance needs of the new or reconstructed transportation assets provided by the Waterfront program.

## West Marginal Way Safe Street and Accessibility Improvements

<b>Project No:</b>	MC-TR-C103	<b>BSL Code:</b>	BC-TR-19003
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Mobility-Capital
<b>Project Category:</b>	New Facility	<b>Location:</b>	West Marginal Way SW and SW Alaska St
<b>Current Project Stage:</b>	Stage 2 - Initiation, Project Definition, & Planning	<b>Council District:</b>	Council District 1
<b>Start/End Date:</b>	2020 - 2024	<b>Neighborhood District:</b>	Not in a Neighborhood District
<b>Total Project Cost:</b>	\$3,300	<b>Urban Village:</b>	Not in an Urban Village

This project will implement rail crossing improvements, street crossing improvements, and sidewalk connections in the vicinity of West Marginal Way SW and SW Alaska St. Funding for the project in 2020 (\$750,000) is intended project design and agency coordination with the BNSF Railway.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	1,929	871	-	-	-	-	-	-	2,800
Real Estate Excise Tax II	79	421	-	-	-	-	-	-	500
<b>Total:</b>	<b>2,008</b>	<b>1,292</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,300</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2021 West Seattle Bridge Repair LTGO Bond Fund	1,531	119	-	-	-	-	-	-	1,650
2022 Multipurpose LTGO Bond Fund	399	751	-	-	-	-	-	-	1,150
REET II Capital Fund	79	421	-	-	-	-	-	-	500
<b>Total:</b>	<b>2,008</b>	<b>1,292</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,300</b>

**Unsecured Funding Strategy:** Funding for this project may depend upon the availability of grants or identification of new/incremental revenue sources.

**O&M Impacts:** SDOT has individual project budgets for the maintenance of painted markings, signage, signals, bridges and roadway structures, urban forestry, and sidewalks and pavement; these budgets are constrained by the availability of transportation specific and general funds. The SDOT Asset Management website (<https://www.seattle.gov/transportation/about-sdot/asset-management>) provides unconstrained operational cost forecasting by asset type, typical lifecycle and average maintenance cost ranges.

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## West Seattle Bridge Immediate Response

<b>Project No:</b>	MC-TR-C110	<b>BSL Code:</b>	BC-TR-19001
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Major Maintenance/Replacement
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	West Seattle Bridge Spanning the Duwamish
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2020 - 2025	<b>Neighborhood District:</b>	Greater Duwamish
<b>Total Project Cost Range:</b>	134,217 - 158,888	<b>Urban Village:</b>	Not in an Urban Village

This CIP funds the West Seattle Bridge Program, including broad community engagement efforts and the Reconnect West Seattle multimodal strategy. The capital delivery components include emergency repairs and bridge stabilization work, high bridge and low bridge rehabilitation, low bridge improvements, and high bridge replacement planning. In parallel, this CIP funds a broad multimodal capital strategy (Reconnect West Seattle) to accommodate cross-Duwamish travel that formerly used the high bridge in partnership with King County Metro, Sound Transit, WSDOT, Washington State Ferries, BNSF, the Port of Seattle, other state and federal agencies, private mobility providers, large employers, and the general public.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	164	1,155	-	-	-	-	-	-	1,319
Drainage and Wastewater Rates	-	21	-	-	-	-	-	-	21
Federal Grant Funds	30,809	2,160	-	-	-	-	-	-	32,969
LTGO Bond Proceeds	72,455	8,772	-	-	-	-	-	-	81,227
Partnership Funds	744	(744)	-	-	-	-	-	-	-
Port of Seattle Funds	9,000	-	-	-	-	-	-	-	9,000
Vehicle License Fees \$60 & 0.1% Sales Tax	4,542	-	-	-	-	-	-	-	4,542
<b>Total:</b>	<b>117,714</b>	<b>11,363</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>129,077</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2021 West Seattle Bridge Repair LTGO Bond Fund	64,966	8,597	-	-	-	-	-	-	73,564
2022 Multipurpose LTGO Bond Fund	7,603	60	-	-	-	-	-	-	7,663
Transportation Benefit District Fund	4,542	-	-	-	-	-	-	-	4,542
Transportation Fund	40,603	2,706	-	-	-	-	-	-	43,308
<b>Total:</b>	<b>117,714</b>	<b>11,363</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>129,077</b>

**Financial Planning Strategy:** SDOT and CBO continue to evaluate the funding strategy for the repair and replacement of the West Seattle Bridge. The initial funding will be LTGO bonds, with the debt service paid for by Real Estate Excise Tax. SDOT will work to identify potential partnership funding.

**O&M Impacts:** O&M Costs are still being evaluated.

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# Seattle City Light

### Overview

Seattle City Light (City Light) is a municipally owned electric utility that operates as a department of the City of Seattle. The utility serves a population of approximately 961,000 people living in a 131 square-mile area, which includes the city of Seattle and several adjoining jurisdictions. To serve these customers, City Light owns, maintains, and operates a multi-billion-dollar physical plant. The physical plant includes:

- A power generation system consisting of seven hydroelectric plants on the Pend Oreille, Skagit, Cedar, and Tolt rivers with a combined capacity of approximately 2,000 megawatts.
- 667 miles of high-voltage transmission lines.
- A distribution system with 16 major substations and more than 2,500 miles of overhead and underground cable.
- A state-of-the-art System Operations Center coordinating the City's electric system.
- Billing and metering technology tracking over 493,000 accounts.

City Light's Capital Improvement Program (CIP) is the vehicle for repairing, upgrading, and expanding this infrastructure. With planned spending of \$3 billion over the 2025-2030 timeframe, the CIP funds a variety of maintenance work and improvements to infrastructure assets, safety improvements, mitigation activities, and licensing requirements. Funding for the CIP comes primarily from retail electricity sales, sales of surplus power on the wholesale market, customer connection fees, and the sale of revenue bonds. Federal and state grant funding is also an expected source in this timeframe.

### Thematic Priorities

The CIP supports City Light's core mission of providing customers with affordable, reliable, and environmentally responsible energy services. The CIP considers ongoing operational priorities and business strategies reflected in the utility's 2025-2030 Strategic Plan update. This includes our commitment to developing our workforce; identifying cost-saving opportunities; investing in infrastructure; incorporating new technologies; and enhancing cyber security. It also includes bold initiatives to meet the challenges ahead, like technology expansions that integrate renewable energy and demand response programs to reduce strain on the grid.

The update continues work on the five business strategies first described in the 2022-2026 Strategic Plan:

#### 1. Improve the Customer Experience

City Light is focused on engaging with our customers and helping employees see the impact of their actions from the customers' perspective. We are making investments to enhance accessibility, offer new program choices, and better meet our customers' diverse needs.

#### 2. Create Our Energy Future

Creating our energy future involves responsibly growing demand for clean energy through electrification, investing in access to low-cost carbon-free renewable power, and building and maintaining a smart, resilient, flexible, dynamic, and reliable grid infrastructure. Past budgets added significant funding for electrification and grid modernization in anticipation of federal and state infrastructure grant opportunities.

#### 3. Develop Workforce and Organizational Agility

Our industry is transforming quickly, and so are our customers' needs. City Light is building an organization that is nimble, adaptive, and responsive by investing in strong change

### 2025-2030 Adopted Capital Improvement Program

management, workforce development, and new technology resources.

**4. Ensure Financial Stewardship and Affordability**

To deliver rates that are affordable for all, City Light is leaning into strong fiscal management and new pricing options to help customers manage their energy bills through efficient use of City Light’s products and services.

**5. We Power**

“We Power” refers to our core mission as a utility – to provide our customers with affordable, reliable, and environmentally responsible energy services. Critical CIP efforts funded in past budgets include Skagit Relicensing and the Accelerated Pole Replacement Program; both initiatives continue in the 2025-2030 Budget.

Notable CIP areas that advance our 2025-2030 Strategic Plan Update and core planning and operational needs include:

**Investments to Create Our Energy Future**

The CIP includes funding for projects to advance Seattle’s transition away from fossil fuels to achieve a zero-carbon city. Grid modernization investments will update and modernize the distribution system to improve resiliency, add flexibility, and maintain reliability. Projects supporting electrification include large-scale maritime electrification projects, as well as ongoing expansion of electric vehicle charging infrastructure and customer incentive programs. Green energy resource growth will enable projects to develop distributed generation (solar, wind, etc.), energy storage, demand-side management, and other distributed energy resource (DER) technology. Under the Utility Next program, City Light will pursue and leverage grant matching funds for federal and state stimulus dollars to accelerate work across our business strategies.

**Technology, Data and Cyber Security**

The Utility Technology Roadmap has improvements planned for many foundational technology systems that underpin our system operations and customer interactions. In the initial years, City Light will complete the investments in upgrades to critical systems that support operations, outage management, and the move to a Unified GIS platform. The upgrades of the Geospatial Information System (GIS), Outage Management System (OMS), and the Energy Management System (EMS) will prepare us for the new energy technologies as part of grid transformation. The major upgrade of the Work and Asset Management System (WAMS) is active and will commence a multi-phased approach to moving functions to the cloud with the Work and Asset Cloud application, inventory management, operational device management and ultimately the mobile workforce. Data architecture and related initiatives are foundational for the entire Utility Technology Roadmap. To safeguard our technology assets and harden against cyber threats, advanced developments in cyber security programs, technology governance, and operations are funded. These initial years are preparing for the new systems to support the distributed energy resources, starting with the application for customer DER interconnection requests (DER Interconnection tool), then expanding to management of the distributed energy resources (DERMS), and ultimately to implement systems that support managing the distribution Supervisory Control and Data Acquisition (SCADA) and the advanced distribution management capabilities (ADMS).

**Hydroelectric Project Relicensing**

The federal license for the Skagit River Hydroelectric Project, a series of three dams that produces approximately 20% of City Light’s owned generation capacity, expires in 2025. Renewing the license with FERC also means reviewing the safety, cost, environmental, and cultural impacts of the continued operation of the project. Since 2020, City Light has been collaborating with local partners to develop an

application for a new license that will last for the next 30-50 years. The license will include requirements around protecting the environment and the culture of the watershed and its surrounding communities. In addition, the South Fork Tolt Hydroelectric Project is also up for FERC license renewal in 2027. For the Boundary Hydroelectric Project, various protection, mitigation, and enhancement activities are needed to fulfill requirements mandated by its 2014 FERC license and settlement agreement.

### **Transmission & Distribution Infrastructure Maintenance**

Reliable energy delivery requires proactive maintenance of transmission and distribution assets. The utility has accelerated the pace of pole replacements due to a critical need to replace deteriorating poles that are essential for reliability as well as public safety. Other major program investments include expansion of the network distribution system in the north downtown area to realize systemwide benefits from the Denny Substation, as well as replacement of failing underground cables.

### **Preserving Hydroelectric Generation Assets**

Preservation of Seattle's legacy hydroelectric generation facilities is accomplished through prudent investments and proactive maintenance. Planned enhancements include a wide range of dam safety investments; an improved outage management system; long-term planning for small legacy hydroelectric projects such as Cedar Falls; improvements of ancillary systems and facilities such as powerhouse systems; plant automation; and cyber and physical security investments.

### **Workforce, Facilities and Fleets**

Supporting an agile workforce requires a work environment conducive to productivity, collaboration, and innovation. A major restacking project continues renovation of office space in the Seattle Municipal Tower to improve ergonomics, modify workspaces to accommodate modern technology and collaboration, and reduce the utility's footprint in the downtown core. Similarly, strategic fleet investments are replacing aging vehicles with electric-powered alternatives that are greener and more efficient.

### **Race and Social Justice**

City Light is committed to leading with equity and prioritizing investments in ways that deliver value to underserved and under-represented communities. The utility is actively engaged in the Citywide effort to rebuild Seattle as a city that is racially just, equitable, and inclusive. In developing and executing the CIP, work groups seeking incremental funding participated in an equity lab with City Light's RSJ Change Team to seek diverse perspectives and identify opportunities to incorporate social justice work into implementation plans. City Light will work to prioritize positive outcomes and reverse historic inequities for underserved communities, including Black, Indigenous, and people of color as well as immigrants, refugees, persons experiencing low incomes, English language learners, youth, and seniors. This includes prioritizing the electrification of public transit to deliver better air quality and other health benefits to historically underserved communities. Other benefits include a focus on job creation and economic activity with an emphasis on historically excluded populations.

### **Project Selection Criteria**

City Light's planning process is designed to ensure project funding meets customers' current and future needs, and to position the utility to meet current and future strategic and operational challenges. Project ideas come from throughout City Light. Members of each of the utility's organizational lines of business (e.g., power supply, transmission and distribution, fleets, facilities, electrification, technology, and customer service) prioritize capital spending and then submit recommended projects through a centralized capital budgeting system.

## **2025-2030 Adopted Capital Improvement Program**

For any new capital project with a total cost exceeding \$1 million, utility staff complete an intake to document the project expectations, rationale, and a cost-benefit analysis of alternatives. Availability of funding and labor resources limits the CIP, and to balance overall needs within these constraints, City Light may rescope, reschedule, or defer projects in the six-year CIP.

### 2025-2030 Adopted CIP Highlights

The 2025-2030 Adopted CIP outlines \$3 billion in capital spending over six years for power supply, transmission, distribution, external projects, and central utility needs.

#### 2025-2030 Adopted CIP Summary of Allocations by Program

Budget Program/Sub-Program	2025	2026	2027	2028	2029	2030
<b>Central Utility Projects</b>	<b>32,014,896</b>	<b>47,230,207</b>	<b>47,240,499</b>	<b>35,760,847</b>	<b>34,018,998</b>	<b>40,534,549</b>
Finance and IT Systems	4,597,037	14,313,026	17,643,476	11,194,485	8,781,000	14,833,400
Fleets & Facilities	27,417,860	32,917,181	29,597,023	24,566,362	25,237,998	25,701,149
<b>Distribution</b>	<b>284,251,462</b>	<b>299,109,390</b>	<b>302,682,438</b>	<b>314,003,635</b>	<b>327,536,187</b>	<b>327,865,945</b>
Distribution Other	32,318,728	28,806,648	30,163,456	35,992,775	38,637,335	33,076,681
Network	21,782,321	24,417,940	24,175,343	22,915,656	25,430,233	26,311,011
Radial	115,049,193	123,681,678	121,596,570	121,513,389	121,478,231	121,209,710
Service Connections	84,748,147	91,761,366	88,356,614	96,751,302	107,586,769	111,062,273
Substations	30,353,073	30,441,758	38,390,456	36,830,513	34,403,619	36,206,270
<b>External Projects</b>	<b>32,279,534</b>	<b>34,274,135</b>	<b>35,584,550</b>	<b>32,178,537</b>	<b>25,816,502</b>	<b>26,228,785</b>
Local Jurisdictions	19,760,132	22,759,106	24,571,269	18,943,503	13,547,313	13,835,810
Transportation Relocations	12,519,402	11,515,029	11,013,281	13,235,034	12,269,189	12,392,975
<b>Power Supply</b>	<b>131,273,199</b>	<b>133,212,610</b>	<b>129,623,035</b>	<b>118,321,628</b>	<b>143,296,853</b>	<b>127,017,121</b>
Boundary	34,790,086	30,919,826	40,120,616	44,125,363	59,594,466	41,124,912
Conservation & Environmental	49,577,261	49,814,383	48,856,806	49,193,739	52,791,257	55,456,700
Power Supply Other	1,199,460	1,113,087	830,165	1,163,651	1,156,854	1,044,412
Skagit	36,829,485	42,797,184	33,235,584	16,043,007	20,388,393	19,268,259
Cedar Falls- Tolt	8,876,907	8,568,131	6,579,864	7,795,868	9,365,882	10,122,838
<b>Transmission</b>	<b>2,926,614</b>	<b>3,054,787</b>	<b>2,821,207</b>	<b>3,954,481</b>	<b>4,066,706</b>	<b>4,267,290</b>
Transmission	2,926,614	3,054,787	2,821,207	3,954,481	4,066,706	4,267,290
<b>Grand Total</b>	<b>482,745,705</b>	<b>516,881,130</b>	<b>517,951,729</b>	<b>504,219,129</b>	<b>534,735,245</b>	<b>525,913,690</b>

*A selection of projects from each program follows.*

#### Central Utility Projects

Projects in this program provide for centralized billing and customer service systems, financial and information technology systems, and vehicle fleets and facilities that are not part of the power generating plant (e.g., equipment shops, service centers, and maintenance yards). This program also includes City Light's work on transportation electrification.

For 2025, there is \$32 million in funding for 13 projects in Central Utility. Highlights include:

- Equipment Fleet Replacement (MC-CL-XF9101): \$11,189,953  
This ongoing project funds the purchase of light-duty and heavy-duty mobile equipment fleet vehicles. This includes replacement of specialized fleet vehicles for electric utility use, as well as enhancements and additions of green alternatives such as electric powered vehicles.

#### 2025-2030 Adopted Capital Improvement Program

- Facilities Improvements (MC-CL-XF9103): \$9,146,020  
This ongoing project funds renovations of office space and capital replacement of office equipment, including modular office workstations, conference room ensemble furniture, flexible group workspaces, and major office machines. Improvements will enhance worker safety, with improved light, airflow, and ergonomics, as well as enhance productivity and team collaboration. This project also supports the City's Space Reduction Pilot, which aims to reduce the utility's footprint in the downtown core by 25% to achieve cost efficiencies.
- Transportation Electrification (MC-CL-XF9239): \$6,595,821  
This ongoing project develops electrification infrastructure to support light-duty, medium-duty, and heavy-duty electric vehicles as well as ferry and port systems. Efforts support electrified public transit, fleet electrification, and electric vehicle charging.
- New Technology (MC-CL-ZF9980): \$2,988,961  
This ongoing technology program will establish foundational technology for the modernization of the grid and ensure the improvement of operational technology. These initiatives were outlined to ensure we are supporting the best practices and needs of the utility.

### **Distribution**

Projects in this program include improvements to City Light's distribution substations, relays, feeders, network distribution systems, overhead and underground radial distribution systems, service connections, customer meters, operational technology, and other facilities and assets related to the distribution system.

For 2025, there is \$284 million included for 48 projects in Distribution. Highlights include:

- Overhead Equipment Replacements (MC-CL-YR8351): \$40,143,043  
This ongoing project replaces overhead distribution equipment nearing the end of its usable life, is overloaded, or no longer has an available supply of spare parts. These items include but are not limited to poles, cross-arms, transformers, and open-wire secondaries.
- Medium Overhead and Underground Services (MC-CL-ZS8366): \$35,155,522  
This ongoing project funds engineering and installation of radial electric power service connections with medium-sized power requirements of 50 KVA to 2.5 MVA and 26 kV. The cost of this work is generally reimbursed by the requesting customer.
- Underground Equipment Replacements (MC-CL-YR8353): \$27,945,369  
This ongoing project replaces and improves underground electrical system equipment that is failing or approaching the end of its useful life. This project enhances distribution system reliability, avoiding unplanned outages or interruption of service due to equipment failure.
- Distribution System Replacements (MC-CL-YR8333): \$26,760,428  
This ongoing project replaces underground and overhead equipment nearing the end of its usable life, is overloaded, or is required due to load growth. Replacement items may include but are not limited to poles, vaults, transformers, switches, cables, and all necessary apparatus for the distribution system.
- Software Replacement Strategy (MC-CL-YD9969): \$16,439,495  
This project funds the upgrade or replacement of key applications and systems as part of the Utility Technology Portfolio. Timely upgrades and replacements ensure that technology and enterprise level software resources are kept up to date, are fully functional and continue to deliver more benefits and technology automations to internal and external customers.

- Pole Attachments (MC-CL-YR8452): \$14,084,510  
This ongoing project funds preparing poles for the attachment of communication infrastructure owned by other entities. The construction costs associated with this work are typically fully reimbursable and attachments generate ongoing revenues through pole attachment rental fees.
- Small Overhead and Underground Services (MC-CL-ZS8367): \$8,285,761  
This ongoing project funds engineering and installation of radial electric power service connections with small size power requirements of less than 50 KVA and 26 kV. The cost of this work is generally reimbursed by the requesting customer.
- Substation Breaker Replacements & Reliability Additions (MC-CL-YS7779): \$8,064,560  
This ongoing project funds the review of City Light's inventory of approximately 400 transmission and distribution voltage circuit breakers. It determines which have the greatest wear, gas or oil leaks, maintenance cost, and service stress. It prioritizes replacement of circuit breakers with highest risk of failure.
- Network Additions and Services – Broad Street Substation (MC-CL-ZS8363): \$6,986,505  
This ongoing project funds electrical service connections, capacity additions, and related improvements in response to customer service requests within the Broad Street network area. The project also funds replacement or installation of network transformers, network protectors and specialty transformers, or in-building vault retrofits or other short-duration system improvement needs that may be identified during construction.
- Network Services (MC-CL-ZS8370): \$6,785,776  
This ongoing project funds a programmatic approach for comprehensive management of underground network services assets for network distribution areas in the core central business district of Seattle, as well as the University District area. This project provides service specific electrical and civil facilities for new services and increased loads in these areas.
- Network Systems (MC-CL-YN8630): \$6,544,102  
This ongoing project funds a programmatic approach for comprehensive management of underground network systems assets serving network distribution areas in the core central business district of Seattle, as well as the University District area. This project enhances network reliability and provides sufficient service capacity for the growing power needs of these areas.
- Substation Equipment Improvements (MC-CL-YS7752): \$6,519,878  
This ongoing project adds, replaces, and upgrades substation equipment, particularly substation electrical and control equipment. The project also funds the installation of remote control and monitoring of substation equipment from the System Control Center, which facilitates faster response time to correct system instability or outages. This work maintains and improves system reliability, permits compliance with high voltage and environmental regulations, and ensures safe work sites.
- Grid Modernization (MC-CL-YD9510): \$6,370,702  
This project funds installation of technology and equipment to modernize the distribution grid, including distribution system sensors, automated and remote switches, and demand response systems. This project implements the Grid Modernization Plan and Roadmap, which describes the work needed to build a next-generation electric grid that can flexibly and cost-effectively absorb demand growth from electrification of buildings and transportation.
- Network Additions and Services – First Hill, Massachusetts, Union, & University (MC-CL-ZS8364): \$6,054,618  
This ongoing project provides electrical service connections and related improvements in response to customer service requests within the First Hill, Massachusetts, Union, and University District network areas. The project performs capacity additions work associated with service connections to customers, including condominiums, office buildings, medical facilities, hotels, and commercial and



apartment buildings. The project also replaces or installs network transformers, network protectors, and specialty transformers, and performs short-duration system improvement work identified during operations, including retrofitting in-building vaults.

### **External Projects**

Projects in this program respond to requests from local jurisdictions to relocate distribution services from overhead to underground systems per the terms of franchise agreements; maintain and upgrade the streetlight system; relocate utility infrastructure in response to major transportation projects; and provide capital improvements in response to other customer-requested service needs.

For 2025, the CIP includes \$32.3 million in funding for nine External Projects. Highlights include:

- **Streetlight Arterial, Residential and Flood (MC-CL-ZL8378): \$10,686,959**  
This ongoing project funds streetlights and floodlights requested by various taxing jurisdictions and other customers. Lights may be provided in public right of way and on private property, for either public or private benefit.
- **Overhead and Underground Relocations (MC-CL-ZT8369): \$7,754,690**  
This ongoing project funds relocation of electrical lines to accommodate or take advantage of transportation-related projects, street vacations, or other projects initiated by outside agencies such as SDOT, WSDOT, or suburban municipalities. Work includes modifications to the distribution system, including replacement or modifications of line segments, poles, and underground facilities. Some costs may be reimbursable by the requesting outside agencies.
- **Transportation Streetlights (MC-CL-ZL8377): \$6,637,776**  
This ongoing project funds relocation of streetlights displaced by City of Seattle transportation projects.
- **Sound Transit 3 (MC-CL-ZT8467): \$4,307,564**  
This project provides the engineering and construction of relocated and/or new City Light facilities required for two new light rail lines and related transit facilities from downtown Seattle to Ballard and West Seattle, approved in November 2017 as part of the Sound Transit 3 initiative. City Light activities include engineering and construction of electric power feeder relocations and upgrades, power services for the planned light rail lines, and various other tasks.
- **Streetlight LED Conversion Program (MC-CL-ZL8441): \$2,238,582**  
This project is the second-generation replacement of LED luminaires and will be deployed with a controls system to replace all cobra head streetlights. The project is expected to achieve an additional 20% annual energy savings and prevent 2,720 metric tons of carbon from being released into the atmosphere. Included in this project will be a color temperature reduction to 3000K to improve customer reports of discomfort glare. This project continues the work originally chartered in 2009 to upgrade all City-owned streetlights to LED, which achieved an estimated annual 40% energy savings and avoided 5,446 metric tons of carbon released into the atmosphere. Since then, the LED industry has matured, and the original fixtures are no longer a benchmark of efficiency and are nearing the end of life.

### **Power Supply**

Projects in this program include energy efficiency, environmental claims, improvements to dams, generators, powerhouses, as well as compliance work to meet federal licensing and environmental mitigation requirements for hydroelectric dams. Rebuilds or replacements of major power production equipment are sequenced to reduce the impact to power generation and to minimize fluctuations in the annual amount of capital spending.

For 2025, the CIP includes \$131 million in funding for 32 projects in Power Supply. Highlights include:

- Energy Efficiency (MC-CL-WC2250): \$32,723,090  
This ongoing project funds energy efficiency programs at City Light.
- Skagit – Relicensing (MC-CL-XS6986): \$16,458,041  
This ongoing project supports the relicensing activities for the Skagit River Hydroelectric Project, including support of staff, environmental studies, documentation, and consultation. Relicensing work began in 2019. The current FERC license for the Skagit Project expires in 2025. City Light submitted the final license application to FERC in April 2023, but work continues to refine the details of proposed protection, mitigation, and enhancement measures.
- Boundary Powerhouse – Unit 52 Generator Rebuild (MC-CL-XB6535): \$13,453,959  
This project funds rewinding and refurbishing of the Boundary Powerhouse Unit 52 generator and upgrades its fire-suppression system. Work may also include mechanical upgrades or installations of seal rings, wicket gates, and diagnostic equipment. This programmatic maintenance helps extend the useful life of the generator.
- Environmental Claims (MC-CL-WC3133) \$11,314,991  
This ongoing project funds all environmental liability clean-up and remediation work on City Light-owned and non-owned properties, whether voluntary or ordered by state or federal environmental regulating agencies.
- Boundary – Licensing Mitigation (MC-CL-XB6987): \$8,904,939  
This ongoing project implements protection, mitigation, and enhancement measures required by the terms and conditions of the Boundary Hydroelectric Project license issued by FERC in 2013. The license allows for the continued operation of the project, City Light's largest generating station producing approximately 25% to 40% of the utility's power supply.
- Gorge Crane Rehabilitation (MC-CL-XS6639): \$6,612,040  
This project refurbishes or replaces mechanical and electrical systems for the Gorge powerhouse crane and will provide safety upgrades to comply with current code. The Gorge powerhouse crane has never undergone a major refurbishment. The three Gorge generating units are planned for overhauls within the next 10 years and will require a reliable crane. The crane control system is being modernized to allow for better control and accuracy.
- Skagit Minor Emergent (MC-CL-XS6405): \$6,187,018  
This ongoing project provides funding for emergent capital improvement needs for various facilities at the Skagit Project. This project also funds small scheduled capital projects with cost estimates of less than \$25,000.
- Tolt Relicensing (MC-CL-XC6985): \$6,164,989  
The South Fork Tolt Hydroelectric Project FERC License expires in July 2029. Without a license the project cannot be legally operated. This project funds the preparation of necessary documentation to be filed with the FERC by June 2027 to either acquire a new operating license for the project or decommission it. The FERC relicensing process will require preparing and filing a Notice of Intent (NOI), Preliminary Application Document (PAD), and Preliminary and Final License applications. The PAD, which was due in 2024, will be a substantial document requiring consultant assistance and additional City Light staff resources. Work began in 2021 to prepare the PAD and start the relicensing process. The main study phase of relicensing will occur in 2025 and 2026, which will require consultant and agency support for studies, reporting, and preparation of the final license application due in 2027. If City Light were to decide to cease operating the project instead of relicensing it, a Decommissioning Application would need to be filed, which requires many of the same elements and funding to complete this work.

- Skagit License 1995 (MC-CL-WC3125): \$5,411,265

This project funds the License Settlement Agreement for the 1995 Skagit License including activities such as fisheries, wildlife, North Cascades Environmental Learning Center, recreation, Skagit ROW vegetation management, erosion, plant propagation, historic properties, archaeological MOAs, Powerhouse National Pollutant Discharge Elimination Systems (NPDES), aesthetics agreement and visual quality, and salmon studies.

### **Transmission**

Projects in this program fund refurbishment and expansion of utility-owned high-voltage transmission infrastructure that transports electricity from generation facilities to City Light's service territory, as well as within the service territory.

For 2025, the CIP budget includes \$2.9 million for six projects in Transmission. Highlights include:

- Transmission Reliability (MC-CL-YT7104): \$2,149,662

This ongoing project funds replacement and improvement of transmission structures and conductors. This work may include engineering, construction, and related work, as well as minor improvements to overhead or underground transmission system assets to improve reliability.

- Transmission Inter-Agency (MC-CL-YT7105): \$449,569

This ongoing project provides demand-driven improvements to City Light's transmission system, including reimbursable transmission work and relocations of transmission equipment to meet customer, other utility, agency, and regulatory requirements. It permits City Light to meet its duties to relocate facilities at the request of other agencies.

### **CIP Revenue Sources**

Approximately 60% of the CIP is funded through the sale of revenue bonds, based on financial policies set forth in Resolution 31187. The remaining 40% is funded by revenues from retail electric rates, wholesale sales, direct customer billings for service connections and other customer requested work, and assorted fees. Federal and state grant funding are also anticipated funding sources in this six-year timeframe; these funds will be added to the CIP as the grants are approved.

### **Summary of Upcoming Budget Issues and Challenges**

#### **Budget Issues**

City Light's strategic plan commitment to hold rate increases to levels resembling inflation limits CIP spending to the amounts previously identified in the adopted six-year plan. This means that change requests with new funding needs must be offset with reductions elsewhere in the CIP.

The Undergrounding Program does not include all the funding needed to make substantial progress on this body of work. Supply chain and staffing constraints have exacerbated the long lead times needed to design and replace underground cabling. Therefore, funding is being shifted to offset other critical capital funding needs until a more focused effort can resume on undergrounding. For instance, City Light is working on policies and funding approaches to re-evaluate the program going forward and anticipates significant customer outreach once policy and funding options have been presented to the Mayor's Office and City Council. Ultimately, resources will need to be assigned to increase replacement of failing underground cables. There may be future rate impacts associated with adequately funding the undergrounding work in the future.

The Final License Application for the Skagit Hydroelectric Project was filed with the federal government in April 2023, and it reflects the input of the many agencies and organizations who have been engaged in this process since 2019. Final license approval and costs are still pending. Because it is still under negotiation, this budget proposal does not include costs explicitly associated with fulfilling the terms of a new Skagit license.

Inflation of materials and labor costs continues to be significant. Material costs are driving increased capital costs, and supply chain issues make maintaining inventory challenging and costly.

Wages are increasing, which should meaningfully reduce vacancy rates and allow City Light to better meet customer timelines and complete backlogged work. With compensation below other public utilities in the area, City Light has struggled with a high vacancy rate, with key areas such as engineering and line crews seeing vacancy rates in the double digits. Understaffing has led to long processing times and untenable levels of overtime.

### Challenges

There are several challenges that will transform our business over the next decade:

- *New technologies are transforming how people use electricity.* Commercialization of energy technologies poses a potential risk to City Light. New options and products for controlling consumption, generating, and storing electricity will impact how customers interact with their local utility. Utilities must continue to evolve and to develop their products and services to best serve shifting customer needs and expectations.
- *Declining retail energy consumption and electrification.* Advances in energy efficiency have reduced consumer energy demand, particularly for those with access to modern energy efficient technology and dwellings. Due in part to energy efficient building codes and new technologies, today's multifamily units consume approximately half as much energy as older single-family homes. At the same time, electrification of buildings and transportation promises to increase demand for electricity, reinforcing the critical need for grid investments that will be required to effectively serve this new demand. This changing landscape calls for managing impacts to rates while also understanding and compensating for inequities in access to green, cost-saving technologies.
- *Impact of retirements and legacy practices.* As more employees become eligible for retirement and workflows are not documented or digitized, City Light risks the loss of institutional memory, costly service interruptions, and a potential impact on service delivery. Capital technology investments need to encompass broader project scopes that include more process standardizations and automations, as well as robust organizational change management activities to facilitate the workforce's adoption of new processes and tools.
- *Climate change continues, and clean energy is more valuable than ever.* Weather pattern changes affect reservoir levels and seasonal energy consumption, leading to increasing volatility of energy supply and demand. Since 1910, City Light has provided its customers with reliable, affordable, and environmentally responsive clean energy. As the utility continues this tradition and plans for the future, it must account for growing power supply demands from its customers, while prioritizing emission reductions and ensuring an equitable clean energy transition for all customers served.

## Future Projects/What is on the Horizon

- Demand for transportation and building electrification continues to grow and will support multiple policy commitments as well as Mayoral and City Council priorities. The need to support large scale commercial electrification includes maritime applications (including WSDOT ferries, the Port of Seattle, various types of commercial ships, trucking, and multiple large-scale district energy electrification projects) as well as building code and Building Energy Performance Standards, which will drive significant building electrification load increases.
- Support of the Sound Transit Light Rail expansion will require significant investment to relocate and reroute City Light infrastructure.
- As our world and environment change, the grid must keep up. Updating grid infrastructure, integrating renewable energy resources, and accommodating new technologies will ensure the grid is reliable, resilient to impacts from climate change, and secure from cyberattacks.
- City Light's Distributed Energy Resource Management System (DERMS) is an essential technology for establishing a grid that supports the two-way exchange of energy between the utility and our customers. This will allow us to manage the operation of distributed energy resources such as solar panels, wind turbines, and energy storage systems, all of which are key to decarbonizing the energy sector. It will also manage the charging and discharging of electric vehicles and other energy storage systems, supporting both vehicle and building electrification and enhancing grid stability.
- Seattle is serving as a host city for the FIFA 2026 World Cup, for which it will host six games, with an expected influx of more than one million non-Seattle residents for the event and more than five billion expected viewers. City Light has key roles to play in the execution of a successful event, including working with stadiums and key event spaces to fully invest in energy efficiency; designing and constructing any necessary services to support power needs for key facilities and electric vehicle chargers; ensuring reliable continuous operations to key event spaces and corridors; and planning for and making necessary upgrades to street lighting for key event corridors. The exact nature of the final work required to support FIFA is unknown but is expected to be handled through existing staff and reimbursable capital investments funded by the requestors.

## City Council Changes to the Proposed CIP

The City Council made no change to the 2025-2030 Proposed CIP.

Advanced Metering Infrastructure

Project No:	MC-CL-ZS8426	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	Citywide
Current Project Stage:	Stage 6 - Closeout	Council District:	Multiple
Start/End Date:	2015 - 2023	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$102,358	Urban Village:	Not in an Urban Village

The first phase of this project replaced approximately 400,000 meters with Smart Meters. The second phase of this project funds the replacement of approximately 25,000 remaining meters with Smart Meters allowing two-way communication between Seattle City Light and its customers, residential or commercial. Smart Meters continuously record and transmit consumption data to the utility. They also automate meter reading, increase customer service, heighten billing capacity, reduce energy consumption, improve outage restoration efficiency, and support rate structure flexibility. Implementation of the project positions the utility to comply with North American Electric Reliability Corporation (NERC) and Federal Energy Regulatory Commission (FERC) programs and requirements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	102,307	51	-	-	-	-	-	-	102,358
Total:	102,307	51	-	-	-	-	-	-	102,358
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	102,307	51	-	-	-	-	-	-	102,358
Total:	102,307	51	-	-	-	-	-	-	102,358

O&M Impacts: NA

Alaskan Way Viaduct and Seawall Replacement - Utility Relocations

Project No:	MC-CL-ZT8307	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	SR 99 / Battery St
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 7
Start/End Date:	2002 - 2025	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$240,908	Urban Village:	Not in an Urban Village

This project provides relocation of electric distribution infrastructure associated with the replacement of the Alaskan Way Viaduct and improvements to the Seawall and Central Waterfront.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	240,755	109	43	-	-	-	-	-	240,908
Total:	240,755	109	43	-	-	-	-	-	240,908
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	240,755	109	43	-	-	-	-	-	240,908
Total:	240,755	109	43	-	-	-	-	-	240,908

O&M Impacts: NA

Boundary - DC Battery System & Charge Modernization

Project No:	MC-CL-XB6566	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2017 - 2027	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$3,389	Urban Village:	Outside City of Seattle

This project replaces the multiple existing DC battery systems at Boundary.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	1,538	200	818	586	247	-	-	-	3,389
Total:	1,538	200	818	586	247	-	-	-	3,389
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	1,538	200	818	586	247	-	-	-	3,389
Total:	1,538	200	818	586	247	-	-	-	3,389

O&M Impacts: NA



Boundary - Level 6 Deck Stabilization

Project No:	MC-CL-XB6604	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 6 - Closeout	Council District:	Outside City of Seattle
Start/End Date:	2017 - 2023	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$2,953	Urban Village:	Not in an Urban Village

This project installs a new system of rock bolts and other forms of rock anchors to improve the structural stability of the Level 6 Deck on Boundary Dam. This portion of the dam is attached to and supported by the adjacent rock. Inspections revealed a weakness in the current attachments and use of the deck by heavy equipment is restricted until these improvements are made. This project also includes stabilization of rock blocks in the powerhouse machine hall.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	2,931	22	-	-	-	-	-	-	2,953
Total:	2,931	22	-	-	-	-	-	-	2,953
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	2,931	22	-	-	-	-	-	-	2,953
Total:	2,931	22	-	-	-	-	-	-	2,953

O&M Impacts: NA

Boundary - Licensing Mitigation

Project No:	MC-CL-XB6987	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	New Investment	Location:	10382 Boundary Rd, Metaline, WA 99153
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project implements Protection, Mitigation and Enhancement measures (PME) required by the terms and conditions of a settlement agreement and new license to be issued by the Federal Energy Regulatory Commission (FERC). The license allows for the continued operation of the Boundary Hydroelectric Project, Seattle City Light's largest generating station producing approximately 25 to 40% of the City's power supply.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	159,337	34,596	8,905	14,946	19,854	19,866	22,794	23,281	303,579
Total:	159,337	34,596	8,905	14,946	19,854	19,866	22,794	23,281	303,579

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	159,337	34,596	8,905	14,946	19,854	19,866	22,794	23,281	303,579
Total:	159,337	34,596	8,905	14,946	19,854	19,866	22,794	23,281	303,579

O&M Impacts: NA

Boundary Control Room Alarm System Replacement

Project No:	MC-CL-XB6637	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Outside City of Seattle
Start/End Date:	2019 - 2028	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$1,478	Urban Village:	Not in an Urban Village

This project replaces the system of alarms and annunciator panels in the Boundary Control room with a modern system that integrates with the current automation system. Alarms will be routed to PH Operator terminals where information will be displayed as to the nature of the alarm. Due to the large number of circuits that will need to be replaced, this project will be implemented in phases over several years.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	95	-	-	-	200	500	488	195	1,478
Total:	95	-	-	-	200	500	488	195	1,478
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	95	-	-	-	200	500	488	195	1,478
Total:	95	-	-	-	200	500	488	195	1,478

O&M Impacts: NA

Boundary Facilities Master Plan

Project No:	MC-CL-XB6642	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project installs a new system of rock bolts and other forms of rock anchors to improve the structural stability of the Level 6 Deck on Boundary Dam. This portion of the dam is attached to and supported by the adjacent rock. An inspection revealed a weakness in the current attachments and use of the deck by heavy equipment is restricted until these improvements are made.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	77	102	-	-	-	1,566	3,268	2,000	7,013
Total:	77	102	-	-	-	1,566	3,268	2,000	7,013
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	77	102	-	-	-	1,566	3,268	2,000	7,013
Total:	77	102	-	-	-	1,566	3,268	2,000	7,013

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Boundary Facility - Minor Improvements Program

Project No:	MC-CL-XB6401	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	10382 Boundary Rd, Metaline, WA 99153
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides funding for emergent capital projects, specifically related to Boundary Facilities. These projects are by definition, unforeseeable, unscheduled, unpredictable, and occur on a first-come, first serve basis.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	23,556	2,656	631	1,328	5,536	5,692	23,899	5,989	69,286
Total:	23,556	2,656	631	1,328	5,536	5,692	23,899	5,989	69,286
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	23,556	2,656	631	1,328	5,536	5,692	23,899	5,989	69,286
Total:	23,556	2,656	631	1,328	5,536	5,692	23,899	5,989	69,286

O&M Impacts: NA

Boundary Fiber Ring Upgrade

Project No:	MC-CL-XB6635	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Outside City of Seattle
Start/End Date:	2027 - 2030	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$810	Urban Village:	Not in an Urban Village

This project installs additional fiber between Boundary powerhouse and the service area. This is necessary to continue to modernize our powerhouse controls, machine monitoring, cyber security systems and work environment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	-	-	-	-	-	431	379	-	810
Total:	-	-	-	-	-	431	379	-	810
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	-	-	-	-	-	431	379	-	810
Total:	-	-	-	-	-	431	379	-	810

O&M Impacts: NA

Boundary Governor Rehabilitation

Project No:	MC-CL-XB6641	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Outside City of Seattle
Start/End Date:	2029 - 2031	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$8,400	Urban Village:	Not in an Urban Village

This project replaces the control systems on all six Boundary generating units. A condition assessment of the Boundary generating units found a number of problems with the governor controls including poor transfer between primary and backup operation, reset problems, and controller lock-up.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	-	-	-	400	4,000	4,000	-	-	8,400
Total:	-	-	-	400	4,000	4,000	-	-	8,400
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	-	-	-	400	4,000	4,000	-	-	8,400
Total:	-	-	-	400	4,000	4,000	-	-	8,400

O&M Impacts: NA

Boundary Powerhouse - Unit 51 Generator Rebuild

Project No:	MC-CL-XB6351	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	10382 Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2017 - 2027	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$45,897	Urban Village:	Not in an Urban Village

This project provides the rewinding and refurbishing of the Unit 51 generator to extend its useful life, which is part of a programmatic series of projects to maintain the Utility's aging generators. It also replaces the carbon dioxide fire-suppression system with a water sprinkler system to enhance worker safety. If technology is sufficiently advanced, it may also include a rotor-mounted scanner or other diagnostic equipment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	42,696	2,701	500	-	-	-	-	-	45,897
Total:	42,696	2,701	500	-	-	-	-	-	45,897
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	42,696	2,701	500	-	-	-	-	-	45,897
Total:	42,696	2,701	500	-	-	-	-	-	45,897

O&M Impacts: NA



Boundary Powerhouse - Unit 52 Generator Rebuild

Project No:	MC-CL-XB6535	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2019 - 2027	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$44,092	Urban Village:	Outside City of Seattle

This project provides rewinding and refurbishing of the Boundary Powerhouse Unit 52 generator and upgrades its fire-suppression system. Work may also include mechanical upgrades or installations of seal rings, wicket gates, and diagnostic equipment. This programmatic maintenance helps extend the useful life of the generator.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	15,757	3,088	13,454	8,139	3,654	-	-	-	44,092
Total:	15,757	3,088	13,454	8,139	3,654	-	-	-	44,092
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	15,757	3,088	13,454	8,139	3,654	-	-	-	44,092
Total:	15,757	3,088	13,454	8,139	3,654	-	-	-	44,092

O&M Impacts: NA

Boundary Powerhouse - Unit 54 Generator Rebuild

Project No:	MC-CL-XB6353	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	10382 Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2018 - 2027	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$42,329	Urban Village:	Not in an Urban Village

This project provides rewinding and refurbishing of the Boundary Powerhouse Unit 54 generator and upgrades the fire-suppression system. Work may also include mechanical upgrades or installations of seal rings, wicket gates, and diagnostic equipment. This programmatic maintenance helps extend the useful life of the generator.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	39,588	1,315	1,426	-	-	-	-	-	42,329
Total:	39,588	1,315	1,426	-	-	-	-	-	42,329
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	39,588	1,315	1,426	-	-	-	-	-	42,329
Total:	39,588	1,315	1,426	-	-	-	-	-	42,329

O&M Impacts: NA

Boundary Powerhouse Generator Step-up Transformer Replacement

Project No:	MC-CL-XB6493	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	New Facility	Location:	10382 Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2010 - 2032	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$50,444	Urban Village:	Not in an Urban Village

This project replaces six existing step-up transformers at Boundary Dam and funds the purchase of a seventh transformer to keep as a spare in inventory due to long lead times for these specialized parts. This project helps avoid prolonged loss of generation due to forced outage.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	28,010	5,518	500	150	165	4,727	4,769	6,605	50,444
Total:	28,010	5,518	500	150	165	4,727	4,769	6,605	50,444
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	28,010	5,518	500	150	165	4,727	4,769	6,605	50,444
Total:	28,010	5,518	500	150	165	4,727	4,769	6,605	50,444

O&M Impacts: NA

Boundary Service Area Paving

Project No:	MC-CL-XB6632	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2024 - 2024	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$532	Urban Village:	Not in an Urban Village

This project provides paving of the Boundary service area roadways and parking areas.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	63	469	-	-	-	-	-	-	532
Total:	63	469	-	-	-	-	-	-	532
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	63	469	-	-	-	-	-	-	532
Total:	63	469	-	-	-	-	-	-	532

O&M Impacts: NA

Boundary Station Service Transformer Replacement

Project No:	MC-CL-XB6627	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Outside City of Seattle
Start/End Date:	2019 - 2028	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$14,146	Urban Village:	Not in an Urban Village

This project replaces two aging station service transformers at Boundary. It is assumed that they will be specified and procured together but installed in two sequential years. Station service transformers provide power to the powerhouse, dam and service area. It is likely that the rating of the transformers will need to be increased to accommodate load increases associated with the addition of new circuits in the powerhouse for automation, controls and machine monitoring.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	222	385	4,286	3,791	2,824	1,842	296	500	14,146
Total:	222	385	4,286	3,791	2,824	1,842	296	500	14,146
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	222	385	4,286	3,791	2,824	1,842	296	500	14,146
Total:	222	385	4,286	3,791	2,824	1,842	296	500	14,146

O&M Impacts: NA

Boundary Sump Pump Drive Replacement

Project No:	MC-CL-XB6633	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Boundary Rd, Metaline, WA 99153
Current Project Stage:	Stage 6 - Closeout	Council District:	Outside City of Seattle
Start/End Date:	2019 - 2024	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$537	Urban Village:	Not in an Urban Village

This project replaces and modernizes drive systems for sump pump at Boundary powerhouse. Portions of Boundary powerhouse are below the level of the tailrace and there is a reliance on a series of sump pumps to keep the powerhouse dry. Projects to replace the sump pumps are completed, and now the drive systems for each pump need to be replaced and modernized.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	475	62	-	-	-	-	-	-	537
Total:	475	62	-	-	-	-	-	-	537
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	475	62	-	-	-	-	-	-	537
Total:	475	62	-	-	-	-	-	-	537

O&M Impacts: NA

Broad Street Substation - Network

Project No:	MC-CL-YN8203	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	319 6th AVE N
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds a programmatic approach for comprehensive management of underground network assets serving customers in the Belltown and Denny Regrade areas. The project enhances network reliability and provides sufficient service capacity for the growing electrical power needs of the Denny Triangle and potentially a portion of South Lake Union area.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	105,172	5,598	1,943	1,005	-	-	-	-	113,719
Total:	105,172	5,598	1,943	1,005	-	-	-	-	113,719
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	105,172	5,598	1,943	1,005	-	-	-	-	113,719
Total:	105,172	5,598	1,943	1,005	-	-	-	-	113,719

O&M Impacts: NA

Building Envelope Upgrades

Project No:	MC-CL-XF9072	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project replaces or restores exterior moisture and thermal barrier components of buildings such as roofing and insulation systems, exterior siding and cladding systems, windows and exterior doors. This project allows for the proactive replacement of building exteriors in order to avert costly structural damage and prevent the growth of toxic mold inside wall cavities and ceiling spaces that can easily render a building uninhabitable. The project also enhances operational efficiency by mitigating emergency repairs which disrupt utility operations.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	14,519	473	-	-	-	-	-	-	14,992
Total:	14,519	473	-	-	-	-	-	-	14,992
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	14,519	473	-	-	-	-	-	-	14,992
Total:	14,519	473	-	-	-	-	-	-	14,992

O&M Impacts: NA



Cedar Falls Powerhouse - Unit 5/6 Generator Protective Relay

Project No:	MC-CL-XC6450	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	19901 Cedar Falls Rd SE, North Bend, WA 98045
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2007 - 2024	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$5,872	Urban Village:	Not in an Urban Village

This project upgrades the present generator protection for Units 5 and 6, which lacks some basic protection elements to protect it from abnormal frequency and voltages. Upgrading and reconfiguring the protective relays is critical to preparing the new Cedar Falls substation for operation. This project replaces existing protective relays, upgrades the generator protection packages, and replaces the electrical and mechanical lockout relays. The project permits City Light to comply with the North American Electric Reliability Council (NERC) and the Western Electricity Coordinating Council (WECC) regional requirements for maintaining the generator in-service during system disturbances.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,225	1,647	-	-	-	-	-	-	5,872
Total:	4,225	1,647	-	-	-	-	-	-	5,872
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,225	1,647	-	-	-	-	-	-	5,872
Total:	4,225	1,647	-	-	-	-	-	-	5,872

O&M Impacts: NA

Cedar Falls Substation & Bank 6 Replacement

Project No:	MC-CL-XC6573	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Cedar Falls
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2018 - 2024	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$22,227	Urban Village:	Outside City of Seattle

This project replaces the 60-year-old Bank 6 power step up transformer at Cedar Falls. Bank 6 provides the connection between Cedar Falls Generating Units 5 and 6 and the transmission system. The transformer is approaching the end of its useful life and the goal of this project is to replace it during a planned outage before it fails.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	16,784	4,652	524	267	-	-	-	-	22,227
Total:	16,784	4,652	524	267	-	-	-	-	22,227
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	16,784	4,652	524	267	-	-	-	-	22,227
Total:	16,784	4,652	524	267	-	-	-	-	22,227

O&M Impacts: NA

Cedar Falls/South Fork Tolt - Minor Improvements Program

Project No:	MC-CL-XC6406	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	19901 Cedar Falls Rd SE, North Bend, WA 98045
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds emergent capital projects related to the Cedar Falls and South Fork Tolt Facilities. In addition, it funds scheduled, small capital projects that have cost estimates less than \$25,000. These projects are unforeseeable, unscheduled, unpredictable, and occur on a first-come, first serve basis.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	18,834	1,129	2,188	2,005	2,958	4,118	5,383	6,575	43,190
Total:	18,834	1,129	2,188	2,005	2,958	4,118	5,383	6,575	43,190
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	18,834	1,129	2,188	2,005	2,958	4,118	5,383	6,575	43,190
Total:	18,834	1,129	2,188	2,005	2,958	4,118	5,383	6,575	43,190

O&M Impacts: NA

Center City Connector Streetcar City Light

Project No:	MC-CL-ZT8470	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	City Wide
Current Project Stage:	Stage 3 - Design	Council District:	Multiple
Start/End Date:	2015 - 2024	Neighborhood District:	Multiple
Total Project Cost:	\$854	Urban Village:	Multiple

This project provides power relocations & service for the proposed SDOT Center City Connector Streetcar project. City Light has buried primary distribution power cables, some of which are encased in old clay tile ducts, which do not meet current standards, and are unlikely to be able to withstand the forces generated by the streetcar's operation. Any streetcar alignment to be built across such old facilities would likely need a reinforced roadbed for SCL facilities to withstand the additional weight.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	846	8	-	-	-	-	-	-	854
Total:	846	8	-	-	-	-	-	-	854
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	846	8	-	-	-	-	-	-	854
Total:	846	8	-	-	-	-	-	-	854

O&M Impacts: NA

CenTrio Electrification

Project No:	MC-CL-ZS8510	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	New Investment	Location:	System Wide
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 2
Start/End Date:	2022 - 2045	Neighborhood District:	Downtown
Total Project Cost:	\$2	Urban Village:	Downtown

This project funds the plan, design, procurement, construction, and commission of large City Light capital investment projects to deliver infrastructure required to meet electrification of CenTrio, a franchise utility that delivers steam for heating of multiple downtown buildings in Seattle.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	2	-	-	-	-	-	-	-	2
Total:	2	-	-	-	-	-	-	-	2
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	2	-	-	-	-	-	-	-	2
Total:	2	-	-	-	-	-	-	-	2

O&M Impacts:

Communications Improvements

Project No:	MC-CL-YD9009	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides funding for unforeseen emergent and critical work on City Light's communications systems to replace communications components due to failure, changing regulatory and security requirements, and requests from customers or other agencies. This project enhances flexibility to address emergent communication systems problems.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	11,686	1,088	1,067	1,118	1,484	1,530	1,419	1,408	20,800
Total:	11,686	1,088	1,067	1,118	1,484	1,530	1,419	1,408	20,800
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	11,686	1,088	1,067	1,118	1,484	1,530	1,419	1,408	20,800
Total:	11,686	1,088	1,067	1,118	1,484	1,530	1,419	1,408	20,800

O&M Impacts: NA

Creston-Nelson to Intergate East Feeder Installation

Project No:	MC-CL-ZO8430	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	Tukwila
Current Project Stage:	Stage 6 - Closeout	Council District:	Outside City of Seattle
Start/End Date:	2009 - 2023	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$8,833	Urban Village:	Not in an Urban Village

This project installs a new feeder to supply the Sabey Corporation's Intergate East Internet Center in Tukwila from the Creston-Nelson Substation. The project includes design, permit preparation, and evaluates customer load requirements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	8,833	-	-	-	-	-	-	-	8,833
Total:	8,833	-	-	-	-	-	-	-	8,833
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	8,833	-	-	-	-	-	-	-	8,833
Total:	8,833	-	-	-	-	-	-	-	8,833

O&M Impacts: NA

Dallas Ave. 26 kV Crossing

Project No:	MC-CL-YR8322	BSL Code:	BC-CL-Y
Project Type:	Discrete	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	Dallas Ave S
Current Project Stage:	Stage 3 - Design	Council District:	Council District 2
Start/End Date:	2005 - 2027	Neighborhood District:	Greater Duwamish
Total Project Cost:	\$12,423	Urban Village:	South Park

This project reinstalls two 26kV feeders across the Duwamish River. This crossing backs up the Cambridge Corridor Crossing, providing redundant power supply to the area along East Marginal Way South. The area has many large industrial accounts.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	1,041	3,367	2,936	3,966	1,114	-	-	-	12,423
Total:	1,041	3,367	2,936	3,966	1,114	-	-	-	12,423
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	1,041	3,367	2,936	3,966	1,114	-	-	-	12,423
Total:	1,041	3,367	2,936	3,966	1,114	-	-	-	12,423

O&M Impacts: NA



Dam Safety Part 12 Improvements

Project No:	MC-CL-XB6626	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Improved Facility	Location:	System Wide
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project provides the support analysis and data required to meet FERC regulations. City Light must demonstrate that the dams are monitored and engineering improvements are based on current climate conditions, most current engineering standards, and the appropriate devices, instrumentation, and tools. Activities may include Skagit bulkhead, Boundary new instrumentation, Diablo & Gorge GPS System, Boundary instrumentation, Boundary Part 12 Implementation and Skagit Part 12 Implementation.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	3,469	1,832	2,666	150	3,641	5,500	3,702	2,555	23,515
Total:	3,469	1,832	2,666	150	3,641	5,500	3,702	2,555	23,515
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	3,469	1,832	2,666	150	3,641	5,500	3,702	2,555	23,515
Total:	3,469	1,832	2,666	150	3,641	5,500	3,702	2,555	23,515

O&M Impacts: NA

Denny Substation - Network

Project No:	MC-CL-YN8404	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	Valley Street
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Lake Union
Total Project Cost:	N/A	Urban Village:	South Lake Union

This ongoing project funds network system work in the Denny Substation network area. Work may include design and construction, engineering design at the substation network interface, and underground conversion of streetlights, traffic signals, and telecom and fiber optic systems.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	110,580	2,174	4,798	1,987	-	-	-	-	119,539
Total:	110,580	2,174	4,798	1,987	-	-	-	-	119,539
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	110,580	2,174	4,798	1,987	-	-	-	-	119,539
Total:	110,580	2,174	4,798	1,987	-	-	-	-	119,539

O&M Impacts: NA

Denny Substation Tenant Improvements

Project No:	MC-CL-XF9235	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Valley Street
Current Project Stage:	Stage 6 - Closeout	Council District:	Multiple
Start/End Date:	2015 - 2023	Neighborhood District:	Lake Union
Total Project Cost:	\$8,007	Urban Village:	South Lake Union

This project will program, design, and construct interior improvements within two building shell spaces within the Denny Substation. The two spaces are a southwest shell space which may house a community center or similar public amenity and a southeast shell space which may house a learning resource center or similar public amenity.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	8,007	-	-	-	-	-	-	-	8,007
Total:	8,007	-	-	-	-	-	-	-	8,007
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	8,007	-	-	-	-	-	-	-	8,007
Total:	8,007	-	-	-	-	-	-	-	8,007

O&M Impacts: NA

Denny Substation Transmission Lines

Project No:	MC-CL-YT7125	BSL Code:	BC-CL-Y
Project Type:	Discrete	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Citywide
Start/End Date:	2008 - 2030	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$19,617	Urban Village:	Not in an Urban Village

This project provides work associated with the design and construction of new transmission lines to support the new Denny Substation. This expansion would divide the existing Pine to Broad Street transmission line into two transmission lines to improve system reliability and resiliency.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	18,286	438	153	153	158	140	143	146	19,617
Total:	18,286	438	153	153	158	140	143	146	19,617
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	18,286	438	153	153	158	140	143	146	19,617
Total:	18,286	438	153	153	158	140	143	146	19,617

O&M Impacts: NA

Diablo - Replace Bank Transformers

Project No:	MC-CL-XS6589	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Milepost 126 Stte Highway 20
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Outside City of Seattle
Start/End Date:	2027 - 2028	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$4,315	Urban Village:	Outside City of Seattle

This project replaces the two Diablo generator step up transformer banks as they reach the end of their useful life.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	-	-	-	-	315	4,000	-	-	4,315
Total:	-	-	-	-	315	4,000	-	-	4,315
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	-	-	-	-	315	4,000	-	-	4,315
Total:	-	-	-	-	315	4,000	-	-	4,315

O&M Impacts: NA

Diablo Dam - Spill Gate Trunnion Upgrades

Project No:	MC-CL-XS6610	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Milepost 126 Stte Highway 20
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Outside City of Seattle

This project provides replacement of the trunnion bushings in all 20 of Diablo Dam's spill gates with new synthetic bushings that are permanently sealed and lubricated, and perform associated supporting work.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	3,461	13	1,560	587	-	-	-	-	5,620
Total:	3,461	13	1,560	587	-	-	-	-	5,620
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	3,461	13	1,560	587	-	-	-	-	5,620
Total:	3,461	13	1,560	587	-	-	-	-	5,620

O&M Impacts: NA

Distribution Area Communications Networks

Project No:	MC-CL-YD9307	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project installs fiber cable and equipment to all City Light dams, substations and service centers to create a secure, reliable, fast and redundant digital communications system for operations command and control. The fiber infrastructure provides a secure path for power distribution system control and dispatch, Energy Management System data, and other City Light communications. This project also supports Substation Automation, Distribution Automation, Distributed Generation, and automated meter reading projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	31,712	904	943	951	1,021	1,196	1,079	1,203	39,010
Total:	31,712	904	943	951	1,021	1,196	1,079	1,203	39,010
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	31,712	904	943	951	1,021	1,196	1,079	1,203	39,010
Total:	31,712	904	943	951	1,021	1,196	1,079	1,203	39,010

O&M Impacts: NA

Distribution Automation

Project No:	MC-CL-YR8425	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project automates radial distribution feeders, which includes installation of equipment to provide remote control of operations of switches on power lines and gather real time data on conditions in distribution power lines. The installation of strategically placed switches provides the ability to automatically perform outage restoration, shift blocks of load to maximize efficiencies of feeders, and reconfigure the feeder grid. Typical operation involves remotely detecting that a feeder fault has occurred, locating the damaged portion of the feeder between two remote controlled line switches, isolating the damaged portion of the feeder by opening appropriate remote controlled line switches, and re-energizing undamaged portions of the feeder via the primary feeder source and one or more backup sources using automatically controlled tie switches.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	19,026	2,828	102	-	-	-	-	-	21,956
Total:	19,026	2,828	102	-	-	-	-	-	21,956
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	19,026	2,828	102	-	-	-	-	-	21,956
Total:	19,026	2,828	102	-	-	-	-	-	21,956

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



Distribution Systems Replacement

Project No:	MC-CL-YR8333	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Investment	Location:	System Wide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project replaces underground and overhead equipment nearing the end of its usable life, is overloaded, or is required due to load growth. Replacement items may include but are not limited to poles, vaults, transformers, switches, cables, and all necessary apparatus for the distribution system.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	-	6,500	26,760	26,952	25,488	26,389	28,726	33,104	173,920
Total:	-	6,500	26,760	26,952	25,488	26,389	28,726	33,104	173,920

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	-	6,500	26,760	26,952	25,488	26,389	28,726	33,104	173,920
Total:	-	6,500	26,760	26,952	25,488	26,389	28,726	33,104	173,920

O&M Impacts:

Document Management System

Project No:	MC-CL-ZF9962	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project plans, builds, deploys, and provides ongoing management of an enterprise document management system that effectively and efficiently captures, secures, shares, and distributes digital and paper-based documents and reports. The project streamlines collaboration, automates routine tasks, and lowers costs related to creation, management, and storage of business documents. The project provides the governance and audit capabilities needed to minimize the risks and costs associated with regulatory and legal compliance.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,666	-	-	-	-	-	-	-	4,666
Total:	4,666	-	-	-	-	-	-	-	4,666
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,666	-	-	-	-	-	-	-	4,666
Total:	4,666	-	-	-	-	-	-	-	4,666

O&M Impacts: NA

Electric Vehicle Infrastructure

Project No:	MC-CL-XF9237	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	New Investment	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds the implementation of City Light's public electric vehicle charging pilot project. This project will deploy 26 public EV fast chargers within the service area, at both City-owned property and private sites. City Light owns and installs the charging infrastructure. This program allows customers access to carbon-neutral electricity that customers are demanding, better utilize current utility assets, and contribute to the Clean, Renewable-Powered City initiative and the aggressive goals of the Drive Clean Seattle Initiative.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,183	6	-	-	-	-	-	-	4,189
Total:	4,183	6	-	-	-	-	-	-	4,189
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,183	6	-	-	-	-	-	-	4,189
Total:	4,183	6	-	-	-	-	-	-	4,189

O&M Impacts: NA

Endangered Species Act Mitigation

Project No:	MC-CL-XP6990	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Outside City of Seattle
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds work that protects and restores fisheries habitat in the Skagit and Tolt river basins. It implements the Endangered Species Act (ESA) Program for recovery of listed fish species that are potentially affected by City Light projects. The project includes land purchase, restoration, assessment, and management. The project reduces the likelihood of third party lawsuits under ESA and the reopening of claims by Federal agencies, e.g. the U.S. Fish and Wildlife Service, seeking additional measures to protect and restore the listed species.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	16,766	1,800	1,199	1,113	617	1,082	1,114	1,044	24,735
Total:	16,766	1,800	1,199	1,113	617	1,082	1,114	1,044	24,735
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	16,766	1,800	1,199	1,113	617	1,082	1,114	1,044	24,735
Total:	16,766	1,800	1,199	1,113	617	1,082	1,114	1,044	24,735

O&M Impacts: NA

Energy Conservation

Project No:	MC-CL-XF9320	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project installs improvements at SCL facilities to reduce energy consumption. Work is performed at facilities including generation sites, service centers, and substations. With documented savings, some project costs may be recovered from the Bonneville Power Administration.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	10,294	851	-	-	-	-	-	-	11,145
Total:	10,294	851	-	-	-	-	-	-	11,145

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	10,294	851	-	-	-	-	-	-	11,145
Total:	10,294	851	-	-	-	-	-	-	11,145

O&M Impacts: NA

Energy Efficiency

Project No:	MC-CL-WC2250	BSL Code:	BC-CL-W
Project Type:	Ongoing	BSL Name:	Conservation & Environmental - CIP
Project Category:	Improved Facility	Location:	System Wide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds energy efficiency programs at City Light.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	43,787	38,142	32,723	33,665	34,926	36,694	39,013	41,405	300,355
Total:	43,787	38,142	32,723	33,665	34,926	36,694	39,013	41,405	300,355
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	43,787	38,142	32,723	33,665	34,926	36,694	39,013	41,405	300,355
Total:	43,787	38,142	32,723	33,665	34,926	36,694	39,013	41,405	300,355

O&M Impacts:

Energy Management System Upgrade

Project No:	MC-CL-YD9979	BSL Code:	BC-CL-Y
Project Type:	Discrete	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Citywide
Start/End Date:	2020 - 2023	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$1,849	Urban Village:	Not in an Urban Village

This project funds the upgrade to maintain the City Light vendor supported Energy Management System (EMS) for Supervisory Control and Data Acquisition (SCADA) for power system operation that is current with industry technology, cyber security and regulatory compliant for highly available and reliable system operation. The EMS Replacement Project was deployed in 2016 with a planned investment objective to maintain current vendor support with software and hardware.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	1,729	120	-	-	-	-	-	-	1,849
Total:	1,729	120	-	-	-	-	-	-	1,849
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	1,729	120	-	-	-	-	-	-	1,849
Total:	1,729	120	-	-	-	-	-	-	1,849

O&M Impacts: NA

Enterprise Geographic Information System

Project No:	MC-CL-YD9957	BSL Code:	BC-CL-Y
Project Type:	Discrete	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Citywide
Start/End Date:	2015 - 2026	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$1,937	Urban Village:	Not in an Urban Village

This project investigates, evaluates, and makes a recommendation to develop a unified GIS system that meets all of the needs of the Utility, replacing the two separate and incompatible Geographic Information Systems (GIS) that City Light currently maintains, and allowing integration with future software systems (such as Mobile Workforce).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	1,937	-	-	-	-	-	-	-	1,937
Total:	1,937	-	-	-	-	-	-	-	1,937
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	1,937	-	-	-	-	-	-	-	1,937
Total:	1,937	-	-	-	-	-	-	-	1,937

O&M Impacts: NA



Enterprise Software Solution Replacement Strategy

Project No:	MC-CL-YD9969	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	City Wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project funds the upgrade or replacement of components of the Utility Technology Portfolio. Timely upgrades and replacements ensure that technology and enterprise level software resources are kept up to date and fully functional.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	34,840	16,482	16,439	12,203	13,109	18,805	21,220	15,890	148,988
Total:	34,840	16,482	16,439	12,203	13,109	18,805	21,220	15,890	148,988
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	34,840	16,482	16,439	12,203	13,109	18,805	21,220	15,890	148,988
Total:	34,840	16,482	16,439	12,203	13,109	18,805	21,220	15,890	148,988

O&M Impacts: NA

Environmental Claims

Project No:	MC-CL-WC3133	BSL Code:	BC-CL-W
Project Type:	Ongoing	BSL Name:	Conservation & Environmental - CIP
Project Category:	Improved Facility	Location:	System Wide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds all environmental liability clean-up and remediation work on City Light owned and non-owned properties, whether voluntary or ordered by State or Federal environmental regulating agencies.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	9,632	11,980	11,315	13,320	11,326	12,368	13,643	13,916	97,500
Total:	9,632	11,980	11,315	13,320	11,326	12,368	13,643	13,916	97,500

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	9,632	11,980	11,315	13,320	11,326	12,368	13,643	13,916	97,500
Total:	9,632	11,980	11,315	13,320	11,326	12,368	13,643	13,916	97,500

O&M Impacts:

Environmental Safeguarding and Remediation of Facilities

Project No:	MC-CL-XF9152	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Outside City of Seattle
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides improvements to prevent air and water pollution at City Light facilities. Projects may include ventilation for painting operations, storage equipment for toxic material, containment provisions to provide protection in the event of a spill or leak, and handling equipment to enable safe movement of hazardous items.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	664	-	-	-	-	-	-	-	664
Total:	664	-	-	-	-	-	-	-	664
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	664	-	-	-	-	-	-	-	664
Total:	664	-	-	-	-	-	-	-	664

O&M Impacts: NA

Equipment Fleet Replacement

Project No:	MC-CL-XF9101	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds the purchase of light-duty and heavy-duty mobile equipment fleet vehicles. This includes replacement of specialized fleet vehicles for electric utility use, as well as enhancements and additions of green alternatives such as electric powered vehicles.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	101,438	27,222	11,190	12,648	12,700	12,700	12,992	13,212	204,101
Total:	101,438	27,222	11,190	12,648	12,700	12,700	12,992	13,212	204,101

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	101,438	27,222	11,190	12,648	12,700	12,700	12,992	13,212	204,101
Total:	101,438	27,222	11,190	12,648	12,700	12,700	12,992	13,212	204,101

O&M Impacts: NA

Facilities Improvements

Project No:	MC-CL-XF9103	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds both planned and emergent needs for facility modifications, real estate development & maintenance, equipment replacements, upgrades to office spaces and workspaces, life/safety modifications and components, addressing environmental and remediation concerns, and reducing energy consumption. A major component shall include infrastructure maintenance and construction of a building which involves several activities, which may vary depending on the project's scope, but typically includes developing a building design inclusive of architectural, structural, electrical, plumbing, and mechanical systems. The project shall also support the design process necessary to plan capital works, such as architect and other consultants to develop plans and specifications that meet the project's functional and aesthetic requirements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	19,112	26,843	9,146	5,512	9,146	7,233	7,447	7,596	92,035
Total:	19,112	26,843	9,146	5,512	9,146	7,233	7,447	7,596	92,035

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	19,112	26,843	9,146	5,512	9,146	7,233	7,447	7,596	92,035
Total:	19,112	26,843	9,146	5,512	9,146	7,233	7,447	7,596	92,035

O&M Impacts: NA

Facilities Infrastructure Improvements

Project No:	MC-CL-XF9156	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project upgrades and replaces the structural, electrical or mechanical systems, or other base building systems critical to building operations, and site development items. Work under this project may include plumbing replacements, HVAC related systems, power distribution systems, tanks, elevators, fire suppression systems, drainage systems, exterior and interior lighting, landscaping, irrigation, paving, stairs, and sidewalks. This project is intended for emergent work not yet identified and is not intended as a duplicate for other infrastructure improvements included in specific projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,435	-	-	-	-	-	-	-	4,435
Total:	4,435	-	-	-	-	-	-	-	4,435
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,435	-	-	-	-	-	-	-	4,435
Total:	4,435	-	-	-	-	-	-	-	4,435

O&M Impacts: NA

Facilities Regulatory Compliance

Project No:	MC-CL-XF9151	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project is for the investigation of contamination and remediation, if necessary, of property that the utility is targeting for disposal.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	2,247	5,200	50	9,050	3,050	50	50	20	19,718
Total:	2,247	5,200	50	9,050	3,050	50	50	20	19,718
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	2,247	5,200	50	9,050	3,050	50	50	20	19,718
Total:	2,247	5,200	50	9,050	3,050	50	50	20	19,718

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

First Hill - Network

Project No:	MC-CL-YN8301	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	1100 Madison St
Current Project Stage:	N/A	Council District:	Council District 3
Start/End Date:	N/A	Neighborhood District:	East District
Total Project Cost:	N/A	Urban Village:	First Hill/Capitol Hill

This ongoing project funds a programmatic approach for comprehensive management of underground network assets serving customers in the First Hill area. This project funds annual work required, such as balancing feeder cables to their maximum service build out limit, performing engineering analysis to determine system feeder assignments, required for new service connections, and replacement of cables that fail while in service.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	22,594	1,596	2,124	1,162	-	-	-	-	27,476
Total:	22,594	1,596	2,124	1,162	-	-	-	-	27,476
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	22,594	1,596	2,124	1,162	-	-	-	-	27,476
Total:	22,594	1,596	2,124	1,162	-	-	-	-	27,476

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



Fork Tolt License Mitigation

Project No:	MC-CL-WC3131	BSL Code:	BC-CL-W
Project Type:	Ongoing	BSL Name:	Conservation & Environmental - CIP
Project Category:	Improved Facility	Location:	System Wide
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Outside City of Seattle

This ongoing project funds activities related to the South Fork Tolt License Mitigation and Settlement Agreement from 1988 to 2028. Activities include but are not limited to spawning surveys and placement of woody debris.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	395	161	128	130	132	132	134	136	1,347
Total:	395	161	128	130	132	132	134	136	1,347

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	395	161	128	130	132	132	134	136	1,347
Total:	395	161	128	130	132	132	134	136	1,347

O&M Impacts:

Georgetown Steamplant Access Road

Project No:	MC-CL-XF9233	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Off Wa 99 At King County Airport
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 2
Start/End Date:	2015 - 2023	Neighborhood District:	Greater Duwamish
Total Project Cost:	\$3,135	Urban Village:	Greater Duwamish

This project will design and construct a road and associated infrastructure for public access to the Georgetown Steam Plant. This work will be partially funded by King County, who initiated street development in 2000 that cut off access to the steam plant.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	392	2,743	-	-	-	-	-	-	3,135
Total:	392	2,743	-	-	-	-	-	-	3,135
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	392	2,743	-	-	-	-	-	-	3,135
Total:	392	2,743	-	-	-	-	-	-	3,135

O&M Impacts: NA

## Gorge Crane Rehabilitation

<b>Project No:</b>	MC-CL-XS6639	<b>BSL Code:</b>	BC-CL-X
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Power Supply - CIP
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Milepost 121 State Highway 20
<b>Current Project Stage:</b>	Stage 2 - Initiation, Project Definition, & Planning	<b>Council District:</b>	Outside City of Seattle
<b>Start/End Date:</b>	2021 - 2027	<b>Neighborhood District:</b>	Not in a Neighborhood District
<b>Total Project Cost:</b>	\$16,305	<b>Urban Village:</b>	Not in an Urban Village

This project refurbishes or replaces mechanical and electrical systems for the Gorge powerhouse cranes and will provide safety upgrades to comply with current code. The Gorge powerhouse crane has never undergone a major refurbishment. The three Gorge generating units are planned for overhauls within the next ten years, and will require a reliable crane. The crane control system is being modernized to allow for better control and accuracy.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	481	326	6,612	3,146	5,739	-	-	-	16,305
<b>Total:</b>	<b>481</b>	<b>326</b>	<b>6,612</b>	<b>3,146</b>	<b>5,739</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,305</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Light Fund	481	326	6,612	3,146	5,739	-	-	-	16,305
<b>Total:</b>	<b>481</b>	<b>326</b>	<b>6,612</b>	<b>3,146</b>	<b>5,739</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>16,305</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Gorge U21-24 overhauls

Project No:	MC-CL-XS6640	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Milepost 121 State Highway 20
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Outside City of Seattle
Start/End Date:	2023 - 2030	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$7,209	Urban Village:	Not in an Urban Village

This project overhauls Gorge units 21 - 24. The final scope of work will be determined during project chartering, but is expected to include replacing the stator winding, stator core, and excitation system. Refurbishment is expected for rotor components and other mechanical components. Planning is currently forecast to start in 2022 which would mean construction on the first unit would likely begin in 2025.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	-	-	122	523	116	491	956	5,000	7,209
Total:	-	-	122	523	116	491	956	5,000	7,209
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	-	-	122	523	116	491	956	5,000	7,209
Total:	-	-	122	523	116	491	956	5,000	7,209

O&M Impacts: NA

Grid Modernization

Project No:	MC-CL-YD9510	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Improved Facility	Location:	System Wide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project funds installation of technology and equipment to modernize the distribution grid, including distribution system sensors, automated and remote switches, and demand response systems. This project implements the Grid Modernization Plan and Roadmap, which describes the work needed to build a next-generation electric grid that can flexibly and cost-effectively absorb demand growth from electrification of buildings and transportation.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	1,350	4,631	6,371	6,718	7,288	7,704	7,939	8,100	50,102
Total:	1,350	4,631	6,371	6,718	7,288	7,704	7,939	8,100	50,102
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	1,350	4,631	6,371	6,718	7,288	7,704	7,939	8,100	50,102
Total:	1,350	4,631	6,371	6,718	7,288	7,704	7,939	8,100	50,102

O&M Impacts:

Hydro Project Spill Containment

Project No:	MC-CL-XP6530	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Outside City of Seattle
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Outside City of Seattle

This ongoing project funds upgrades to generating plants that will either prevent oil spills through process improvements and equipment replacement, or provide additional containment capacity for accidental spills. These upgrades will include replacing oil filled transformers with dry-type transformers, building larger containment basins around oil filled equipment, reconfiguring powerhouse sumps, installing oil/water separators, and replacing greased valve bushings with greaseless bushings.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	2,726	1,362	-	-	-	-	-	-	4,087
Total:	2,726	1,362	-	-	-	-	-	-	4,087
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	2,726	1,362	-	-	-	-	-	-	4,087
Total:	2,726	1,362	-	-	-	-	-	-	4,087

O&M Impacts: NA

Interbay Substation - Development

Project No:	MC-CL-YS7756	BSL Code:	BC-CL-Y
Project Type:	Discrete	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	17th Ave West
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 7
Start/End Date:	2022 - 2028	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	\$931	Urban Village:	Ballard-Interbay Northend

This project plans, designs, and constructs a 26 kV substation in the Interbay area. This project installs 2-100 MVA transformers into a facility large enough to accommodate a third transformer at the site if required in the future. The project adds to the distribution network and provides a new path for power to the area. It provides assurance to the developers who are interested in projects in the South Lake Union district that City Light will be able to serve their needs reliably.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	10	133	91	116	118	113	172	177	931
Total:	10	133	91	116	118	113	172	177	931
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	10	133	91	116	118	113	172	177	931
Total:	10	133	91	116	118	113	172	177	931

O&M Impacts: NA

IT Infrastructure

Project No:	MC-CL-ZF9915	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds replacement and improvement of the Utility's information technology infrastructure. This infrastructure provides applications, data storage, and print services to the utility, and supports activities and applications including Microsoft Outlook, remote connectivity, electronic communications and recording of power marketing transactions (E-tagging), the City InWeb and network, common and City Light applications, UNIX services, and infrastructure change management. Components purchased by this project include servers, network and communications equipment, disk storage, and application and operating system software. Infrastructure is upgraded or replaced based upon a combination of factors, such as maintenance schedules, equipment warranties, availability of vendor support, Gartner recommendations, application growth, and security demands.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	9	-	1,000	1,000	1,000	1,000	1,000	1,097	6,106
Total:	9	-	1,000	1,000	1,000	1,000	1,000	1,097	6,106

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	9	-	1,000	1,000	1,000	1,000	1,000	1,097	6,106
Total:	9	-	1,000	1,000	1,000	1,000	1,000	1,097	6,106

O&M Impacts: NA



IT Security Upgrades

Project No:	MC-CL-ZF9960	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

The ongoing project updates or replaces information security systems that are at high risk of failure. The project enhances vulnerability and intrusion detection as well as response capabilities and procedures. The project provides (by way of illustration but not limitation) for implementation of systems to replace or upgrade firewalls, routers, switches, operating systems, intrusion detection capabilities, security information and event management, Linux patching procedures, Dynamic Host Configuration Protocol server, Domain Name System server, internal vulnerability scanning, and physical security cameras and networks for City Light locations.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	1,504	478	608	792	594	643	709	723	6,051
Total:	1,504	478	608	792	594	643	709	723	6,051
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	1,504	478	608	792	594	643	709	723	6,051
Total:	1,504	478	608	792	594	643	709	723	6,051

O&M Impacts: NA

Landis and Gyr RTU Modernization Boundary, Cedar Falls and Skagit

Project No:	MC-CL-XB6565	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Boundary, Skagit and Cedar Falls power facilities
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project provides the installation of new remote temperature monitoring equipment at the Boundary, Skagit, and Cedar Falls power facilities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	2,819	2,523	1,605	1,430	-	-	-	-	8,377
Total:	2,819	2,523	1,605	1,430	-	-	-	-	8,377
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	2,819	2,523	1,605	1,430	-	-	-	-	8,377
Total:	2,819	2,523	1,605	1,430	-	-	-	-	8,377

O&M Impacts: NA

Large Overhead and Underground Services

Project No:	MC-CL-ZS8365	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides large size electric power service connections from City Light's distribution system to the customer's meter for power requirements of greater than 3 MVA and 26 kV radial services. The project allows City Light to provide service to new customers in a safe, reliable, timely and cost effective manner as a means to fulfill its commitment to be a customer and community-focused organization. The cost of some of this work is generally reimbursed by the requesting customer.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	44,245	5,300	3,334	3,468	3,606	3,750	3,905	4,067	71,674
Total:	44,245	5,300	3,334	3,468	3,606	3,750	3,905	4,067	71,674
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	44,245	5,300	3,334	3,468	3,606	3,750	3,905	4,067	71,674
Total:	44,245	5,300	3,334	3,468	3,606	3,750	3,905	4,067	71,674

O&M Impacts: NA

LRDS Editor Upgrade

Project No:	MC-CL-YD9977	BSL Code:	BC-CL-Y
Project Type:	Discrete	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Multiple
Start/End Date:	2018 - 2023	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$4,583	Urban Village:	Not in an Urban Village

This project funds the LRDS (Looped Radial Distribution System) ArcFM Editor Upgrade which will replace a Seattle City Light production software system that is at end of life.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,583	-	-	-	-	-	-	-	4,583
Total:	4,583	-	-	-	-	-	-	-	4,583

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,583	-	-	-	-	-	-	-	4,583
Total:	4,583	-	-	-	-	-	-	-	4,583

O&M Impacts: NA

Major Emergency

Project No:	MC-CL-ZS8380	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project covers unexpected problems that occur with the electrical system and result in repairs of over \$100,000 for any one event and for capital costs that are incurred during any single emergency situation lasting over 48 hours.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	36,982	7,333	3,634	3,189	3,084	3,087	6,016	6,158	69,484
Total:	36,982	7,333	3,634	3,189	3,084	3,087	6,016	6,158	69,484
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	36,982	7,333	3,634	3,189	3,084	3,087	6,016	6,158	69,484
Total:	36,982	7,333	3,634	3,189	3,084	3,087	6,016	6,158	69,484

O&M Impacts: NA

Maritime Transportation Electrification

Project No:	MC-CL-ZS8520	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Investment	Location:	System Wide
Current Project Stage:	N/A	Council District:	Council District 7, Council District 1
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

The ongoing program will plan, design, procure, construct, and commission large City Light capital investment projects to deliver infrastructure required to meet electrification, environmental justice, and/or sustainability goals and mandates and customer demand associated with Maritime Transportation (MARTEP). MARTEP Projects stem from public and private maritime transportation efforts to transition from emission-based energy sources to City Light electrical service and that requires City Light to design and construct new infrastructure.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	682	6,741	1,889	6,536	3,735	3,735	3,897	4,000	31,215
Total:	682	6,741	1,889	6,536	3,735	3,735	3,897	4,000	31,215
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	682	6,741	1,889	6,536	3,735	3,735	3,897	4,000	31,215
Total:	682	6,741	1,889	6,536	3,735	3,735	3,897	4,000	31,215

O&M Impacts:

Massachusetts Street Substation - Networks

Project No:	MC-CL-YN8202	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	1555 Utah Ave S
Current Project Stage:	N/A	Council District:	Council District 2
Start/End Date:	N/A	Neighborhood District:	Greater Duwamish
Total Project Cost:	N/A	Urban Village:	Greater Duwamish

The ongoing project increases Massachusetts Street Substation network capacity. It funds a programmatic approach for comprehensive management of underground network assets serving customers in Pioneer Square and the area bounded by University Street, Third Avenue, Terrace Street, and the Freeway. The project funds completion of engineering design and analysis and construction work required to improve and enhance the network system supporting existing and neat future network customers in the areas. This project defers the need date for a new network substation until no further capacity is available from Union Street and the other network substations. It provides sufficient and reliable electrical capacity for the growing power needs of City Light customers.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	49,267	3,069	2,530	1,359	-	-	-	-	56,226
Total:	49,267	3,069	2,530	1,359	-	-	-	-	56,226
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	49,267	3,069	2,530	1,359	-	-	-	-	56,226
Total:	49,267	3,069	2,530	1,359	-	-	-	-	56,226

O&M Impacts: NA

Medium Overhead and Underground Services

Project No:	MC-CL-ZS8366	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides engineering and installation of radial electric power service connections with medium-sized power requirements of 50 KVA to 2.5 MVA and 26 kV. The cost of some of this work is generally reimbursed by the requesting customer.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	263,004	41,535	35,156	36,475	38,690	40,435	42,411	44,323	542,029
Total:	263,004	41,535	35,156	36,475	38,690	40,435	42,411	44,323	542,029
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	263,004	41,535	35,156	36,475	38,690	40,435	42,411	44,323	542,029
Total:	263,004	41,535	35,156	36,475	38,690	40,435	42,411	44,323	542,029

O&M Impacts: NA



Meter Additions

Project No:	MC-CL-ZS8054	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides new or replacement meters for both residential and commercial services. Work included in this project includes installations of new and/or upgraded meter services; obsolete meter exchanges; audits of new meter services, solar metering, and technology impacting the distribution system; testing, calibration, meter inventory management, and verifying electrical measurement standards. This project ensures accurate customer billing.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	62,453	7,203	4,440	4,488	4,898	4,972	5,067	5,174	98,695
Total:	62,453	7,203	4,440	4,488	4,898	4,972	5,067	5,174	98,695
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	62,453	7,203	4,440	4,488	4,898	4,972	5,067	5,174	98,695
Total:	62,453	7,203	4,440	4,488	4,898	4,972	5,067	5,174	98,695

O&M Impacts: NA

Miscellaneous Building Improvements

Project No:	MC-CL-XF9007	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds improvements to City Light's buildings and facilities. The project provides cost effective asset preservation measures, and funds projects that allow City Light to meet safety and health code requirements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	14,466	58	-	-	-	-	-	-	14,525
Total:	14,466	58	-	-	-	-	-	-	14,525

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	14,466	58	-	-	-	-	-	-	14,525
Total:	14,466	58	-	-	-	-	-	-	14,525

O&M Impacts: NA

Network Additions and Services - Denny

Project No:	MC-CL-ZS8405	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	Valley Street
Current Project Stage:	N/A	Council District:	TBD
Start/End Date:	N/A	Neighborhood District:	Lake Union
Total Project Cost:	N/A	Urban Village:	South Lake Union

This ongoing project provides electrical service connections and related improvements in response to customer service needs within the North Downtown network area. The project provides civil and electrical design assistance to customers to connect existing and proposed buildings to the North Downtown network system. This project also performs capacity addition work associated with service connections, and replaces or installs network transformers, network protectors, and bus tie- switches.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	27,064	1,310	2,817	440	-	-	-	-	31,632
Total:	27,064	1,310	2,817	440	-	-	-	-	31,632
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	27,064	1,310	2,817	440	-	-	-	-	31,632
Total:	27,064	1,310	2,817	440	-	-	-	-	31,632

O&M Impacts: NA

Network Additions and Services: Broad Street Substation

Project No:	MC-CL-ZS8363	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	319 6th AV N
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project provides electrical service connections, capacity additions, and related improvements in response to customer service requests within the Broad Street network area. The project also funds replacement or installation of network transformers, network protectors and specialty transformers, or in-building vault retrofits or other short duration system improvement needs that may be identified during construction.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	128,485	11,278	6,987	1,028	-	-	-	-	147,778
Total:	128,485	11,278	6,987	1,028	-	-	-	-	147,778
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	128,485	11,278	6,987	1,028	-	-	-	-	147,778
Total:	128,485	11,278	6,987	1,028	-	-	-	-	147,778

O&M Impacts: NA

Network Additions and Services: First Hill, Massachusetts, Union & University

Project No:	MC-CL-ZS8364	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	1555 Utah AV S
Current Project Stage:	N/A	Council District:	Council District 2
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project provides electrical service connections and related improvements in response to customer service requests within the First Hill, Massachusetts, Union, and University District network areas. The project performs capacity additions work associated with service connections to customers, including condominiums, office buildings, medical facilities, hotels, and commercial and apartment buildings. The project also replaces or installs network transformers, network protectors and specialty transformers, and performs short-duration system improvement work identified during operations, including retrofitting in-building vaults.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	86,555	9,868	6,055	870	-	-	-	-	103,348
Total:	86,555	9,868	6,055	870	-	-	-	-	103,348
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	86,555	9,868	6,055	870	-	-	-	-	103,348
Total:	86,555	9,868	6,055	870	-	-	-	-	103,348

O&M Impacts: NA

Network Hazeltine Upgrade

Project No:	MC-CL-YN8129	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project upgrades City Light's remote vault monitoring capability for the Digital Grid system (formerly Hazeltine system). The project consists of substation receivers, workstations, applications, server pairs and alarm PCs. The project provides remote monitoring of network transformers, protectors, vaults, and supports daily utility operations. The project enhances the network monitoring capability by allowing a real time alarm and an event generated from the field to be processed and sent to the alarm PCs of an abnormal electrical component or environmental condition occurrence. The most crucial alarm PC is situated in the System Control Center where it is monitored by with Power Dispatchers 24/7.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	10,273	972	587	237	-	-	-	-	12,069
<b>Total:</b>	<b>10,273</b>	<b>972</b>	<b>587</b>	<b>237</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,069</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	10,273	972	587	237	-	-	-	-	12,069
<b>Total:</b>	<b>10,273</b>	<b>972</b>	<b>587</b>	<b>237</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>12,069</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Network Maintenance Hole and Vault Rebuild

Project No:	MC-CL-YN8130	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project repairs or replaces damaged electrical manholes, vaults and ducts located in the street right of way within the Downtown Central and Pioneer Square business districts. The project provides reliable and safe electrical service to the network, and enhances safety for City Light crews and the public by reducing the large backlog of old or damaged electrical facilities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	45,100	2,816	1,379	735	-	-	-	-	50,030
Total:	45,100	2,816	1,379	735	-	-	-	-	50,030
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	45,100	2,816	1,379	735	-	-	-	-	50,030
Total:	45,100	2,816	1,379	735	-	-	-	-	50,030

O&M Impacts: NA

Network Services

Project No:	MC-CL-ZS8370	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Investment	Location:	System Wide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds a programmatic approach for comprehensive management of underground network services assets for network distribution areas in the core central business district of Seattle, as well as the University District area. This project provides service specific electrical and civil facilities for new services and increased loads in these areas.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	-	1,000	6,786	21,040	19,846	25,094	25,820	26,383	125,968
Total:	-	1,000	6,786	21,040	19,846	25,094	25,820	26,383	125,968
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	-	1,000	6,786	21,040	19,846	25,094	25,820	26,383	125,968
Total:	-	1,000	6,786	21,040	19,846	25,094	25,820	26,383	125,968

O&M Impacts:



Network Systems

Project No:	MC-CL-YN8630	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Investment	Location:	System Wide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds a programmatic approach for comprehensive management of underground network systems assets serving network distribution areas in the core central business district of Seattle, as well as the University District area. This project enhances network reliability and provides sufficient service capacity for the growing power needs of these areas.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	-	500	6,544	16,954	24,175	22,916	25,430	26,311	122,830
Total:	-	500	6,544	16,954	24,175	22,916	25,430	26,311	122,830
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	-	500	6,544	16,954	24,175	22,916	25,430	26,311	122,830
Total:	-	500	6,544	16,954	24,175	22,916	25,430	26,311	122,830

O&M Impacts:

New Customer Information System

Project No:	MC-CL-ZC9937	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	700 5th Avenue
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Council District 3
Start/End Date:	2015 - 2023	Neighborhood District:	Downtown
Total Project Cost:	\$68,885	Urban Village:	Downtown

This project provides upgrades to the Customer Information System known as the Utility Self Service Portal that serves customers of both Seattle Public Utilities and City Light. This project empowers the customer to utilize real-time, self-serve options that improves engagement between the utilities and customers, enhances web presence, and enables both customer-facing and internal process efficiencies.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	68,885	-	-	-	-	-	-	-	68,885
Total:	68,885	-	-	-	-	-	-	-	68,885
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	68,885	-	-	-	-	-	-	-	68,885
Total:	68,885	-	-	-	-	-	-	-	68,885

O&M Impacts: NA

New Technology

Project No:	MC-CL-ZF9980	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Investment	Location:	System Wide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project funds new technologies outlined in the Utility Technology Roadmap. In 2021, City Light went through a thorough process to develop a comprehensive Utility Technology Roadmap. The outcome outlined all the major needs to support the strategic focus for improve customer engagement and experience through improved processes and relationship management, establish foundational technology for the modernization of the grid, and improving operational technology within a seven-year period.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	1,675	3,432	2,989	12,521	16,049	9,551	7,072	12,290	65,580
Total:	1,675	3,432	2,989	12,521	16,049	9,551	7,072	12,290	65,580
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	1,675	3,432	2,989	12,521	16,049	9,551	7,072	12,290	65,580
Total:	1,675	3,432	2,989	12,521	16,049	9,551	7,072	12,290	65,580

O&M Impacts:

Newhalem Creek Hydroelectric Project Decommissioning

Project No:	MC-CL-XS6307	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	500 Newhalem Creek Rd, Marblemount, WA 98267
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Outside City of Seattle
Start/End Date:	2023 - 2028	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$18,365	Urban Village:	Not in an Urban Village

This project funds the decommissioning of the Newhalem Creek Hydroelectric Project. This project comprises coordination with the Federal Energy Regulatory Commission (FERC) and intervenors in the process to surrender the license for the Newhalem Creek Hydroelectric Project, as well the planning, design, and decommissioning of the facilities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	242	2,037	1,287	14,233	150	150	266	-	18,365
Total:	242	2,037	1,287	14,233	150	150	266	-	18,365
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	242	2,037	1,287	14,233	150	150	266	-	18,365
Total:	242	2,037	1,287	14,233	150	150	266	-	18,365

O&M Impacts:

Normal Emergency

Project No:	MC-CL-ZS8379	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project covers unexpected problems that occur with the electrical system incurred during any single emergency situation that lasts less than 48 hours, such as lightning storms and brief wind storms, and result in necessary repairs that cost over \$5,000.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	23,885	2,246	1,341	1,369	1,398	1,429	1,461	1,493	34,621
Total:	23,885	2,246	1,341	1,369	1,398	1,429	1,461	1,493	34,621
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	23,885	2,246	1,341	1,369	1,398	1,429	1,461	1,493	34,621
Total:	23,885	2,246	1,341	1,369	1,398	1,429	1,461	1,493	34,621

O&M Impacts: NA

Overhead 26kV Conversion

Project No:	MC-CL-YR8358	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project replaces the 4 kV electrical equipment remaining in the electrical distribution system with new, efficient and reliable 26 kV distribution equipment. This project increases capacity to deliver power to City Light customers, rebuilds and maintains the backbone of City Light's system, saves energy by reducing transformer and line losses, improves quality and reliability of service to customers, and releases unit substation properties for better neighborhood uses.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	19,274	1,040	300	-	-	-	-	-	20,614
Total:	19,274	1,040	300	-	-	-	-	-	20,614
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	19,274	1,040	300	-	-	-	-	-	20,614
Total:	19,274	1,040	300	-	-	-	-	-	20,614

O&M Impacts: NA

Overhead and Underground Relocations

Project No:	MC-CL-ZT8369	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides relocation of electrical lines to accommodate or take advantage of transportation-related projects, street vacations, or other projects initiated by outside agencies such as SDOT, WSDOT, or suburban municipalities. Work includes modifications to the distribution system, including replacement or modifications of line segments, poles, and underground facilities. Some costs may be reimbursable by the requesting outside agencies

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	34,332	9,502	7,755	6,955	6,846	7,092	7,143	7,292	86,916
Total:	34,332	9,502	7,755	6,955	6,846	7,092	7,143	7,292	86,916
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	34,332	9,502	7,755	6,955	6,846	7,092	7,143	7,292	86,916
Total:	34,332	9,502	7,755	6,955	6,846	7,092	7,143	7,292	86,916

O&M Impacts: NA

Overhead Customer Driven Capacity Additions

Project No:	MC-CL-YR8355	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides electrical lines from substations to customers' property lines. This project builds new and replaces old line segments, relocates lines for construction clearances and may replace rotten and damaged poles in the distribution system. This work is driven by specific customer projects, for their direct benefit, to identify and upgrade feeders that are affected before the new load from those projects comes online. City Light is reimbursed by the customers for this work.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	65,295	6,488	-	-	-	-	-	-	71,783
Total:	65,295	6,488	-	-	-	-	-	-	71,783
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	65,295	6,488	-	-	-	-	-	-	71,783
Total:	65,295	6,488	-	-	-	-	-	-	71,783

O&M Impacts: NA



Overhead Equipment Replacements

Project No:	MC-CL-YR8351	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project replaces overhead distribution equipment nearing the end of its usable life, is overloaded, or no longer has an available supply of spare parts. These items include but are not limited to poles, cross-arms, transformers, and open-wire secondaries.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	277,618	41,855	40,143	43,308	44,060	41,980	44,101	46,975	580,040
Total:	277,618	41,855	40,143	43,308	44,060	41,980	44,101	46,975	580,040
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	277,618	41,855	40,143	43,308	44,060	41,980	44,101	46,975	580,040
Total:	277,618	41,855	40,143	43,308	44,060	41,980	44,101	46,975	580,040

O&M Impacts: NA

Overhead Outage Replacements

Project No:	MC-CL-ZS8350	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project supports the capitalized portion of work resulting from unplanned, non-emergency, overhead outages. These outages result from events, such as storms, accidents, and equipment failures. The project funds permanent storm repairs and construction of new infrastructure to bypass failing equipment. The project ensures that customers' electric power is restored as quickly as possible.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,275	662	686	701	222	245	273	298	7,363
Total:	4,275	662	686	701	222	245	273	298	7,363
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,275	662	686	701	222	245	273	298	7,363
Total:	4,275	662	686	701	222	245	273	298	7,363

O&M Impacts: NA

Overhead System Capacity Additions

Project No:	MC-CL-YR8356	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides electrical lines from substations to customers' property lines. This project builds new and replaces old line segments, replaces rotten and damaged poles in the distribution system. City Light customers may pay for some of this work.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	51,094	1,861	-	-	-	-	-	-	52,954
Total:	51,094	1,861	-	-	-	-	-	-	52,954
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	51,094	1,861	-	-	-	-	-	-	52,954
Total:	51,094	1,861	-	-	-	-	-	-	52,954

O&M Impacts: NA

Pole Attachments

Project No:	MC-CL-YR8452	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds preparing poles for the attachment of communication infrastructure owned by other entities. The construction costs associated with this work are typically fully reimbursable and attachments generate ongoing revenues through pole attachment rental fees.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	94,376	22,810	14,085	14,412	14,984	15,350	17,603	18,015	211,634
Total:	94,376	22,810	14,085	14,412	14,984	15,350	17,603	18,015	211,634
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	94,376	22,810	14,085	14,412	14,984	15,350	17,603	18,015	211,634
Total:	94,376	22,810	14,085	14,412	14,984	15,350	17,603	18,015	211,634

O&M Impacts: NA

Power Production - Network Controls

Project No:	MC-CL-XP6385	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	New Facility	Location:	500 Newhalem Creek Rd, Marblemount, WA 98267
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project provides the infrastructure required to install the basic control network and integrate existing, major control systems for a Skagit wide network controls program, to be located at each of the Skagit facilities. This project improves monitoring and control of the Skagit facilities, reduces maintenance and potential outages, and reduces cost and time of maintenance and outages. This project incorporates features that lead to enhanced data acquisition that is part of the NERC requirements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	9,535	-	-	-	214	81	43	-	9,873
Total:	9,535	-	-	-	214	81	43	-	9,873
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	9,535	-	-	-	214	81	43	-	9,873
Total:	9,535	-	-	-	214	81	43	-	9,873

O&M Impacts: NA

RCOS Power Plant Controller Replacement

Project No:	MC-CL-YD9948	BSL Code:	BC-CL-Y
Project Type:	Discrete	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Investment	Location:	System Wide
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Multiple
Start/End Date:	2020 - 2024	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$4,855	Urban Village:	Not in an Urban Village

This project replaces the existing end of life Operational Technology (OT) computer system that provides generating unit supervisory control and data acquisition (SCADA) at each of 9 City Light power plants in conjunction with the City Light System Operations Center (SOC) for customer load and power market operation.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,855	-	-	-	-	-	-	-	4,855
Total:	4,855	-	-	-	-	-	-	-	4,855
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,855	-	-	-	-	-	-	-	4,855
Total:	4,855	-	-	-	-	-	-	-	4,855

O&M Impacts: NA

Relaying Improvements

Project No:	MC-CL-YS7753	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project replaces protective relays, to ensure system reliability by protecting the rest of the distribution system from potentially cascading effects if one part fails to operate properly. It upgrades relay technology, allowing remote control and documentation of system events, which enhances the detection and management of equipment problems.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	66,461	5,807	5,663	5,986	6,904	7,167	6,733	6,886	111,606
Total:	66,461	5,807	5,663	5,986	6,904	7,167	6,733	6,886	111,606
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	66,461	5,807	5,663	5,986	6,904	7,167	6,733	6,886	111,606
Total:	66,461	5,807	5,663	5,986	6,904	7,167	6,733	6,886	111,606

O&M Impacts: NA

Replace Breakers BPA Covington and Maple Valley Substations

Project No:	MC-CL-YS7121	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	Kent
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project meets the terms of City Light's interconnection agreement with Bonneville Power Administration (BPA) by upgrading breaker capacity in two substations that are owned by BPA, but where City Light is responsible for the breakers.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	546	3	-	-	-	-	-	-	549
Total:	546	3	-	-	-	-	-	-	549
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	546	3	-	-	-	-	-	-	549
Total:	546	3	-	-	-	-	-	-	549

O&M Impacts: NA



Ross - Exciters 41-44

Project No:	MC-CL-XS6564	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Ross Powehouse
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Outside City of Seattle
Start/End Date:	2018 - 2027	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$3,588	Urban Village:	Outside City of Seattle

This project replaces the excitation systems for the four Ross generating units.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	144	-	187	1,079	2,178	-	-	-	3,588
Total:	144	-	187	1,079	2,178	-	-	-	3,588
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	144	-	187	1,079	2,178	-	-	-	3,588
Total:	144	-	187	1,079	2,178	-	-	-	3,588

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Ross - Governors

Project No:	MC-CL-XS6562	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Ross Powehouse
Current Project Stage:	Stage 6 - Closeout	Council District:	Outside City of Seattle
Start/End Date:	2015 - 2023	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$7,380	Urban Village:	Outside City of Seattle

This project replaces governor controls on all four of the Ross Powerhouse generating units.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	7,380	-	-	-	-	-	-	-	7,380
Total:	7,380	-	-	-	-	-	-	-	7,380
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	7,380	-	-	-	-	-	-	-	7,380
Total:	7,380	-	-	-	-	-	-	-	7,380

O&M Impacts: NA

Ross Dam - AC/DC Distribution System Upgrade

Project No:	MC-CL-XS6373	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Milepost 128 State Highway 20
Current Project Stage:	Stage 3 - Design	Council District:	Outside City of Seattle
Start/End Date:	2005 - 2030	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$25,126	Urban Village:	Not in an Urban Village

This project upgrades aging AC electrical distribution system at Ross Dam with a new electrical distribution system. It installs conduit, ducting, distribution panels and wire. It improves the 4 kV system, improves lighting, and provides improvements on top of the dam including a center substation room, emergency generator, valve houses, and a 130-volt battery bank. New conduit and conductors improve reliability of spillgate operations and other dam operations requiring electric power. New electrical equipment, new lighting, and the addition of emergency lighting allow staff greater operational flexibility, safety, and efficiency.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	5,224	441	2,545	2,656	4,494	4,390	5,076	300	25,126
Total:	5,224	441	2,545	2,656	4,494	4,390	5,076	300	25,126
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	5,224	441	2,545	2,656	4,494	4,390	5,076	300	25,126
Total:	5,224	441	2,545	2,656	4,494	4,390	5,076	300	25,126

O&M Impacts: NA

Safety Modifications

Project No:	MC-CL-XF9006	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides facility modifications and equipment to address imminent and critical safety needs. The project includes physical upgrades and revisions to systems, equipment, properties, and facilities, as needed to comply with safety regulations and best practices for a safe, efficient, and secure work environment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	6,190	708	-	-	-	-	-	-	6,898
<b>Total:</b>	<b>6,190</b>	<b>708</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,898</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	6,190	708	-	-	-	-	-	-	6,898
<b>Total:</b>	<b>6,190</b>	<b>708</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,898</b>

O&M Impacts: NA

Seattle Waterfront Streetlight Installation

Project No:	MC-CL-ZL8481	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	1312 Western AVE
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 7
Start/End Date:	2017 - 2025	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$8,792	Urban Village:	Not in an Urban Village

This project funds new streetlights in the Seattle Waterfront area. The redevelopment of the Seattle Waterfront follows the Alaskan Way Viaduct replacement and is led by the Office of the Waterfront.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	6,097	2,499	197	-	-	-	-	-	8,792
Total:	6,097	2,499	197	-	-	-	-	-	8,792
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	6,097	2,499	197	-	-	-	-	-	8,792
Total:	6,097	2,499	197	-	-	-	-	-	8,792

O&M Impacts: NA

Security Improvements

Project No:	MC-CL-YD9202	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project plans, designs and implements projects, improving the physical security of City Light critical facilities, in order to mitigate unauthorized access and criminal activities that could cause significant system damage, power outages, and other related disruptions to the electrical system. The project reduces the risk of sabotage, vandalism, theft, and terrorism that can result in the loss of valuable infrastructure for generation and distribution of power. The project also reduces risk of noncompliance with North American Reliability Council (NERC) 1200 Standards to improve security at critical facilities that house command and control systems. It enhances reliability of the power system, reduces the risk of lost revenues, and reduces the jeopardy to public safety and emergency response due to loss of lifeline services such as medical services, water and wastewater systems, communications, law enforcement, banking, transportation system, etc.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	35,066	4,190	840	1,994	2,574	2,000	2,060	2,101	50,825
Total:	35,066	4,190	840	1,994	2,574	2,000	2,060	2,101	50,825
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	35,066	4,190	840	1,994	2,574	2,000	2,060	2,101	50,825
Total:	35,066	4,190	840	1,994	2,574	2,000	2,060	2,101	50,825

O&M Impacts: NA

Seismic Mitigation

Project No:	MC-CL-XF9134	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Outside City of Seattle
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds structural upgrades to buildings. This project is for miscellaneous, unidentified seismic issues other than the Georgetown Steam Plant, Service Centers and Substations, which are funded through other projects. The project protects City Light's assets, employees, customers, visitors, equipment, and materials.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	10,669	-	-	-	-	-	-	-	10,670
Total:	10,669	-	-	-	-	-	-	-	10,670
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	10,669	-	-	-	-	-	-	-	10,670
Total:	10,669	-	-	-	-	-	-	-	10,670

O&M Impacts: NA

Service Center Facility Improvements

Project No:	MC-CL-XF9107	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Outside City of Seattle
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds the purchase of light-duty and heavy-duty mobile equipment fleet vehicles. This includes replacement of specialized fleet vehicles for electric utility use, as well as enhancements and additions of green alternatives such as electric powered vehicles.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	18,144	769	-	-	-	-	-	-	18,913
Total:	18,144	769	-	-	-	-	-	-	18,913
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	18,144	769	-	-	-	-	-	-	18,913
Total:	18,144	769	-	-	-	-	-	-	18,913

O&M Impacts: NA



Skagit - Babcock Creek Crossing

Project No:	MC-CL-XS6514	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Newhalem Creek Rd, Marblemount, WA 98267
Current Project Stage:	Stage 3 - Design	Council District:	Outside City of Seattle
Start/End Date:	2015 - 2028	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$1,163	Urban Village:	Outside City of Seattle

This project provides a permanent and more stable crossing across Babcock Creek, near Newhalem. The road to Babcock Creek provides access to a critical communication tower and currently only has a temporary bridge crossing it. The permanent crossing will be either a bridge or vented ford.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	263	-	-	135	591	174	-	-	1,163
Total:	263	-	-	135	591	174	-	-	1,163
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	263	-	-	135	591	174	-	-	1,163
Total:	263	-	-	135	591	174	-	-	1,163

O&M Impacts: NA

Skagit - Boat Facility Improvements

Project No:	MC-CL-XS6540	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Newhalem Creek Rd, Marblemount, WA 98267
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Outside City of Seattle

This project provides design and construction of several new structures to support industrial and recreational boat operations on our Skagit reservoirs. Structures include a new tour dock, new dry dock, additions to the existing boat houses and a new barge landing in Diablo. The project provides improved visitor access for the Skagit Boat Tour, safer boat fueling facilities, reduced impact of snowfall on boats, consolidated barge landings, and improved dry docks.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	5,002	1,025	834	-	-	-	-	-	6,861
Total:	5,002	1,025	834	-	-	-	-	-	6,861
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	5,002	1,025	834	-	-	-	-	-	6,861
Total:	5,002	1,025	834	-	-	-	-	-	6,861

O&M Impacts: NA

Skagit - DC Battery System

Project No:	MC-CL-XS6583	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project replaces the existing DC battery banks at the Skagit project.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,564	-	763	805	1,417	814	-	-	8,363
Total:	4,564	-	763	805	1,417	814	-	-	8,363
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,564	-	763	805	1,417	814	-	-	8,363
Total:	4,564	-	763	805	1,417	814	-	-	8,363

O&M Impacts: NA

Skagit - Relicensing

Project No:	MC-CL-XS6986	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	New Investment	Location:	Newhalem Creek Rd, Marblemount, WA 98267
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Outside City of Seattle

This ongoing project supports the relicensing activities for the Skagit River Hydroelectric Project, including support of staff, environmental studies, documentation, and consultation. Relicensing work began in 2019. The current FERC license for the Skagit Project expires in 2025. City Light submitted the final license application to FERC in April 2023, but work continues to refine the details of proposed protection, mitigation, and enhancement measures.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	72,146	27,974	16,458	12,616	11,376	-	-	-	140,571
Total:	72,146	27,974	16,458	12,616	11,376	-	-	-	140,571
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	72,146	27,974	16,458	12,616	11,376	-	-	-	140,571
Total:	72,146	27,974	16,458	12,616	11,376	-	-	-	140,571

O&M Impacts: NA

Skagit Facilities Plan

Project No:	MC-CL-XS6520	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Newhalem Creek Rd, Marblemount, WA 98267
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Outside City of Seattle

This project implements a comprehensive facility plan to optimize buildings and structures at two Skagit town sites. The project preserves essential facilities that support SCL's power production needs, and retains important civic, cultural, and historic features in keeping with the historic preservation requirements of the Skagit FERC Licensing agreement. The project will reduce operational costs by dismantling and removing surplus facilities that require significant on-going maintenance.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	7,100	8,462	8	38	-	-	-	-	15,609
Total:	7,100	8,462	8	38	-	-	-	-	15,609
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	7,100	8,462	8	38	-	-	-	-	15,609
Total:	7,100	8,462	8	38	-	-	-	-	15,609

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Skagit Facilities Plan Phase 2

Project No:	MC-CL-XS6521	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project upgrades and replaces several facilities that support power generation at the Skagit including a new security office, employee housing, upgraded maintenance shops and emergency facilities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	200	100	103	103	-	-	-	-	506
Total:	200	100	103	103	-	-	-	-	506
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	200	100	103	103	-	-	-	-	506
Total:	200	100	103	103	-	-	-	-	506

O&M Impacts: NA

Skagit Facility - Minor Improvements Program

Project No:	MC-CL-XS6405	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	500 Newhalem Creek Rd, Marblemount, WA 98267
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds emergent capital projects related to all Skagit Facilities, which are by definition, unforeseeable, unscheduled, unpredictable, and occur on a first-come, first serve basis, and smaller scheduled projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	59,723	23,014	6,187	5,042	4,958	6,008	13,514	13,415	131,861
Total:	59,723	23,014	6,187	5,042	4,958	6,008	13,514	13,415	131,861
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	59,723	23,014	6,187	5,042	4,958	6,008	13,514	13,415	131,861
Total:	59,723	23,014	6,187	5,042	4,958	6,008	13,514	13,415	131,861

O&M Impacts: NA

Skagit Facility Conservation

Project No:	MC-CL-XS6515	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Newhalem Creek Rd, Marblemount WA 98267
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project provides funding for structural improvements to existing facilities at Skagit, both residential and commercial. It replaces lights, windows, and HVAC systems, insulates buildings, and performs related work. The project dramatically reduces the amount of energy expended to keep structures warm or cool depending upon the season.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	(79)	-	-	-	-	-	-	-	(79)
Total:	(79)	-	-	-	-	-	-	-	(79)
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	(79)	-	-	-	-	-	-	-	(79)
Total:	(79)	-	-	-	-	-	-	-	(79)

O&M Impacts: NA



Skagit License 1995

Project No:	MC-CL-WC3125	BSL Code:	BC-CL-W
Project Type:	Ongoing	BSL Name:	Conservation & Environmental - CIP
Project Category:	Improved Facility	Location:	
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Outside City of Seattle

This project funds the License Settlement Agreement for the 1995 Skagit License including activities such as fisheries, wildlife, North Cascades Environmental Learning Center, Recreation, Skagit ROW Veg Mgmt., Erosion, Plant Propagation, Historic Properties, Archaeological MOAs, Powerhouse NPDES, Aesthetics Agreement and Visual Quality, and Salmon Studies.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	3,034	7,692	5,411	2,699	2,474	-	-	-	21,311
Total:	3,034	7,692	5,411	2,699	2,474	-	-	-	21,311
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	3,034	7,692	5,411	2,699	2,474	-	-	-	21,311
Total:	3,034	7,692	5,411	2,699	2,474	-	-	-	21,311

O&M Impacts:

Skagit Licensing Mitigation

Project No:	MC-CL-XS6991	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	500 Newhalem Creek Rd
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project enhances and protects wildlife habitat on utility owned land in the Upper Skagit River and South Fork Nooksack River valleys to meet the obligations outlined in City Light's 1995 Skagit license. It includes land acquisition, restoration, and management.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,327	180	93	120	789	-	-	-	5,510
Total:	4,327	180	93	120	789	-	-	-	5,510
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,327	180	93	120	789	-	-	-	5,510
Total:	4,327	180	93	120	789	-	-	-	5,510

O&M Impacts: NA

Skagit Powerhouses - Install Protection Relays

Project No:	MC-CL-XS6415	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	500 Newhalem Creek Rd, Marblemount, WA 98267
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project enhances generating reliability by adding protective relays to generating systems at the Ross, Diablo, and Gorge plants, whose generator protective relays do not meet present IEEE Standards. The project funds the addition of microprocessor relays to the existing system, certain auxiliary protective equipment, and modifies the design of the existing protection system to upgrade functionality. This will limit the potential for damage when surges and faults occur in transmission lines due to lightning strikes, load rejections, and other unexpected events.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	9,496	8	70	1,713	1,112	15	577	553	13,544
Total:	9,496	8	70	1,713	1,112	15	577	553	13,544
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	9,496	8	70	1,713	1,112	15	577	553	13,544
Total:	9,496	8	70	1,713	1,112	15	577	553	13,544

O&M Impacts: NA

Small Overhead and Underground Services

Project No:	MC-CL-ZS8367	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides engineering and installation of radial electric power service connections with small size power requirements of less than 50 KVA and 26 kV. The cost of some of this work is generally reimbursed by the requesting customer.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	111,250	11,493	8,286	8,242	8,375	8,513	12,278	12,547	180,984
Total:	111,250	11,493	8,286	8,242	8,375	8,513	12,278	12,547	180,984
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	111,250	11,493	8,286	8,242	8,375	8,513	12,278	12,547	180,984
Total:	111,250	11,493	8,286	8,242	8,375	8,513	12,278	12,547	180,984

O&M Impacts: NA

Solar Microgrid for Resilience

Project No:	MC-CL-XF9238	BSL Code:	BC-CL-X
Project Type:	Discrete	BSL Name:	Power Supply - CIP
Project Category:	New Investment	Location:	TBD
Current Project Stage:	Stage 6 - Closeout	Council District:	TBD
Start/End Date:	2016 - 2023	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$4,660	Urban Village:	Not in an Urban Village

This project provides construction of an islandable microgrid located at a City of Seattle designated emergency shelter such as a community center, where a solar photovoltaic (PV) system coupled with an appropriately-sized battery energy storage system will be installed. The project provides backup power to support critical emergency facilities and services during extended power outages when electricity distribution facilities are down due to a catastrophic event, such as an earthquake, severe windstorm (or associated flooding), fire or landslide. The Washington State Dept. of Commerce will grant the utility approximately half of the funding to cover the costs for this project.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,317	240	102	-	-	-	-	-	4,660
Total:	4,317	240	102	-	-	-	-	-	4,660
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,317	240	102	-	-	-	-	-	4,660
Total:	4,317	240	102	-	-	-	-	-	4,660

O&M Impacts: NA

Sound Transit - City Light System Upgrades

Project No:	MC-CL-ZT8475	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	Improved Facility	Location:	City Wide
Current Project Stage:	Stage 6 - Closeout	Council District:	Multiple
Start/End Date:	2017 - 2022	Neighborhood District:	Multiple
Total Project Cost:	\$620	Urban Village:	Multiple

This project increases the capacity of City Light power distribution systems to serve increased power requirements projected for Sound Transit's Link system. Initial upgrades will be in the Capitol Hill Sound Transit Station area. Construction there may be underway in 2017. Other areas projected to need power distribution system upgrades include area between the International District Station and Lake Washington, the University of Washington Station area, areas in the Rainier valley, and some areas along the proposed Lynnwood Link line.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	620	-	-	-	-	-	-	-	620
Total:	620	-	-	-	-	-	-	-	620
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	620	-	-	-	-	-	-	-	620
Total:	620	-	-	-	-	-	-	-	620

O&M Impacts: NA

## Sound Transit 3 - City Light

<b>Project No:</b>	MC-CL-ZT8467	<b>BSL Code:</b>	BC-CL-Z
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Customer Focused - CIP
<b>Project Category:</b>	New Facility	<b>Location:</b>	Citywide
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Not in a Neighborhood District
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This project provides the engineering and construction of relocated and/or new City Light facilities required for two new light rail lines and related transit facilities from downtown Seattle to Ballard and West Seattle, approved in November 2017 as part of the Sound Transit 3 initiative. City Light activities include engineering and construction of electric power feeder relocations and upgrades, power services for the planned light rail lines, and various other tasks. Sound Transit's plans will require City Light work through several future budget cycles.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
City Light Fund Revenues	501	927	4,308	4,396	4,001	5,973	4,953	5,101	30,159
<b>Total:</b>	<b>501</b>	<b>927</b>	<b>4,308</b>	<b>4,396</b>	<b>4,001</b>	<b>5,973</b>	<b>4,953</b>	<b>5,101</b>	<b>30,159</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Light Fund	501	927	4,308	4,396	4,001	5,973	4,953	5,101	30,159
<b>Total:</b>	<b>501</b>	<b>927</b>	<b>4,308</b>	<b>4,396</b>	<b>4,001</b>	<b>5,973</b>	<b>4,953</b>	<b>5,101</b>	<b>30,159</b>

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Sound Transit Lynnwood - City Light

Project No:	MC-CL-ZT8471	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	City Wide
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2015 - 2025	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$12,306	Urban Village:	Outside City of Seattle

This project supports Sound Transit's Lynnwood Link, which will extend from the Northgate Transit Center at 5th Ave NE & NE 100th Street to our service area boundary at NE 200th Street, near the I-5 Right of Way. This project will include 100 blocks of relocations, a significant fraction of which will convert lines from overhead to underground. The project will install two feeders for each of the light rail line's traction power stations and upgrade the radial system's capacity where needed to serve the new load. The low and medium power service connections for the line's stations will be handled through the existing service projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	11,909	394	3	-	-	-	-	-	12,306
Total:	11,909	394	3	-	-	-	-	-	12,306
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	11,909	394	3	-	-	-	-	-	12,306
Total:	11,909	394	3	-	-	-	-	-	12,306

O&M Impacts: NA



Special Work Equipment

Project No:	MC-CL-YD9102	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides new tools and work equipment to replace old or broken tools for all individual City Light units. The project ensures that field crews and other employees can accomplish their work assignments. The project supports the Department's goals of safety, productivity and employee morale.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	11,980	1,161	795	796	821	800	800	816	17,970
Total:	11,980	1,161	795	796	821	800	800	816	17,970
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	11,980	1,161	795	796	821	800	800	816	17,970
Total:	11,980	1,161	795	796	821	800	800	816	17,970

O&M Impacts: NA

Special Work Equipment - Generation Plant

Project No:	MC-CL-XP6102	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Outside City of Seattle
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds the purchase of machinery and tools, and special work equipment to be used for operations activities at all the utility's generating sites, to ensure timely and efficient maintenance of generation facilities. Purchases are based on a five-year plan to ensure updates for technological improvements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	9,727	214	-	-	-	-	-	-	9,941
Total:	9,727	214	-	-	-	-	-	-	9,941
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	9,727	214	-	-	-	-	-	-	9,941
Total:	9,727	214	-	-	-	-	-	-	9,941

O&M Impacts: NA

Special Work Equipment - Shops

Project No:	MC-CL-XF8389	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides new tools and work equipment to replace outdated equipment and testing software that is no longer supported. The project updates technical systems to current standards and provides the tools to ensure that City Light transformers are safe and will last up to and beyond the average life span for this equipment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	2,978	120	334	341	342	340	345	352	5,153
Total:	2,978	120	334	341	342	340	345	352	5,153
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	2,978	120	334	341	342	340	345	352	5,153
Total:	2,978	120	334	341	342	340	345	352	5,153

O&M Impacts: NA

State Route 520 Bridge Relocations

Project No:	MC-CL-ZT8435	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	SR 520 / Lake Washington
Current Project Stage:	Stage 5 - Construction	Council District:	Citywide
Start/End Date:	2017 - 2029	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$3,440	Urban Village:	Not in an Urban Village

This project provides relocation and installation of power service infrastructure, such as feeder extensions, to support WSDOT's replacement of the State Route 520 Bridge from Montlake to I-5. This project is projected to be fully reimbursable by WSDOT.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	2,105	250	411	164	167	170	174	-	3,440
Total:	2,105	250	411	164	167	170	174	-	3,440
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	2,105	250	411	164	167	170	174	-	3,440
Total:	2,105	250	411	164	167	170	174	-	3,440

O&M Impacts: NA

Stormwater Compliance

Project No:	MC-CL-YD9236	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	City Wide
Current Project Stage:	N/A	Council District:	
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds the installation of lighted canopies and the associated drainage improvements that are necessary to bring City Light into compliance with the current rules and regulations. As a result of a City wide storm water audit and several surprise inspections from the Department of Ecology, it was discovered that there are several areas where measures are needed to bring City Light’s storm water protection program into compliance. Some of our facilities drain directly to Superfund sites and the successful implementation of a compliant storm water system not only reduces our liability in the short term, but it has a direct impact on the amount of funding we may be ordered to provide for the cleanup of current and future Superfund sites. Currently, City Light stores raw materials (gravel, cold mix, backfill material, vegetative matter), salvage material (wire, metal products, electronics, transformers, poles) and warehouse materials (timbers, unfinished metal, galvanized poles) outside, where product can leach into the drainage systems.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	1,196	16	-	-	-	-	-	-	1,212
<b>Total:</b>	<b>1,196</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,212</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	1,196	16	-	-	-	-	-	-	1,212
<b>Total:</b>	<b>1,196</b>	<b>16</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,212</b>

O&M Impacts: NA

Streetlight LED Conversion Program

Project No:	MC-CL-ZL8441	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project is the second-generation replacement of LED luminaires and will be deployed with a controls system to replace all cobrahead streetlights. The project is expected to achieve an additional 20% annual energy savings and prevent 2,720 metric tons of carbon from being released into the atmosphere. Included in this project will be a color temperature reduction to 3000K to improve customer reports of discomfort glare. This project continues the work originally chartered in 2009 to upgrade all City-owned streetlights to LED, which achieved an estimated annual 40% energy savings and avoided 5,446 metric tons of carbon released into the atmosphere. Since then, the LED industry has matured, and the original fixtures are no longer a benchmark of efficiency and are nearing the end of life.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	46,449	7,506	2,239	4,774	2,000	2,215	3,327	3,422	71,931
Total:	46,449	7,506	2,239	4,774	2,000	2,215	3,327	3,422	71,931
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	46,449	7,506	2,239	4,774	2,000	2,215	3,327	3,422	71,931
Total:	46,449	7,506	2,239	4,774	2,000	2,215	3,327	3,422	71,931

O&M Impacts: NA

Streetlights: Arterial, Residential and Floodlights

Project No:	MC-CL-ZL8378	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds streetlights and floodlights requested by various taxing jurisdictions and other customers. Lights may be provided in public right of way and on private property, for either public or private benefit.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	55,865	10,571	10,687	12,216	15,112	10,121	3,397	3,444	121,414
Total:	55,865	10,571	10,687	12,216	15,112	10,121	3,397	3,444	121,414
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	55,865	10,571	10,687	12,216	15,112	10,121	3,397	3,444	121,414
Total:	55,865	10,571	10,687	12,216	15,112	10,121	3,397	3,444	121,414

O&M Impacts: NA

Substation Automation

Project No:	MC-CL-YS8424	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project replaces and upgrades substation automation systems, including Remote Terminal Units (RTU) and annunciators, in each of City Light's fourteen substations, and upgrades equipment at two substations annually. The project reduces the likelihood and length of system outages due to failure as the current equipment is wearing out and cannot be replaced in kind because the equipment is no longer manufactured. The project also enhances energy efficiency, and reduces the probability of fines from appropriate governing bodies if loss of a substation, due to equipment failure, causes instability of the western interconnection grid and/or loss of load.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	11,138	1,453	1,338	1,369	1,409	1,442	1,528	1,579	21,256
Total:	11,138	1,453	1,338	1,369	1,409	1,442	1,528	1,579	21,256
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	11,138	1,453	1,338	1,369	1,409	1,442	1,528	1,579	21,256
Total:	11,138	1,453	1,338	1,369	1,409	1,442	1,528	1,579	21,256

O&M Impacts: NA



Substation Breaker Replacements and Reliability Additions

Project No:	MC-CL-YS7779	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides the review of City Light's inventory of approximately 400 transmission and distribution voltage circuit breakers. It determines which have the greatest wear, gas or oil leaks, maintenance cost, and service stress. It replaces those circuit breakers with the priority given to those with the highest risk of failure.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	67,125	7,035	8,065	7,864	11,442	11,795	10,920	10,486	134,731
Total:	67,125	7,035	8,065	7,864	11,442	11,795	10,920	10,486	134,731
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	67,125	7,035	8,065	7,864	11,442	11,795	10,920	10,486	134,731
Total:	67,125	7,035	8,065	7,864	11,442	11,795	10,920	10,486	134,731

O&M Impacts: NA

Substation Capacity Additions

Project No:	MC-CL-YS7751	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project adds new infrastructure to existing substations and systems, adds capacity to existing substations to meet increasing load demands, and enhances safety, reliability, and efficiency in the transmission of power from the substations to the distribution system.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	17,605	2,256	1,804	1,841	1,467	2,306	2,334	2,385	31,999
Total:	17,605	2,256	1,804	1,841	1,467	2,306	2,334	2,385	31,999
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	17,605	2,256	1,804	1,841	1,467	2,306	2,334	2,385	31,999
Total:	17,605	2,256	1,804	1,841	1,467	2,306	2,334	2,385	31,999

O&M Impacts: NA

Substation Comprehensive Improvements

Project No:	MC-CL-XF9161	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Improved Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds substation improvements identified in City Light's Comprehensive Facilities Plan, seismic fitness reports, and periodic inspections targeting transmission and distribution buildings. The project implements items necessary to support assigned personnel, such as lunchroom and locker room facilities required by the union contracts, as well as structural and mechanical corrections and enhancements at substation facilities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	4,517	180	-	-	-	-	-	-	4,697
Total:	4,517	180	-	-	-	-	-	-	4,697
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	4,517	180	-	-	-	-	-	-	4,697
Total:	4,517	180	-	-	-	-	-	-	4,697

O&M Impacts: NA

Substation Equipment Improvements

Project No:	MC-CL-YS7752	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project adds, replaces, and upgrades substation equipment, particularly substation electrical and control equipment. The project also funds installation of remote control and monitoring of substation equipment from the System Control Center, which facilitates faster response time to correct system instability or outages. This work maintains and improves system reliability, permits compliance with high voltage and environmental regulations, and ensures safe work sites.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	74,860	7,446	6,520	6,647	6,860	5,701	4,103	5,504	117,640
Total:	74,860	7,446	6,520	6,647	6,860	5,701	4,103	5,504	117,640
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	74,860	7,446	6,520	6,647	6,860	5,701	4,103	5,504	117,640
Total:	74,860	7,446	6,520	6,647	6,860	5,701	4,103	5,504	117,640

O&M Impacts: NA

Substation Plant Improvements

Project No:	MC-CL-YS7750	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project upgrades and retrofits substation buildings, their facilities and systems, and related structures. The project includes environmental improvements, and removal and replacement of outdated utilities and structures. The project provides station security, safe working conditions, and improvements in related services, such as water, sewer, and lighting.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	10,238	1,306	1,119	861	1,110	1,202	1,257	1,393	18,486
Total:	10,238	1,306	1,119	861	1,110	1,202	1,257	1,393	18,486
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	10,238	1,306	1,119	861	1,110	1,202	1,257	1,393	18,486
Total:	10,238	1,306	1,119	861	1,110	1,202	1,257	1,393	18,486

O&M Impacts: NA

Substation Transformer Replacements

Project No:	MC-CL-YS7776	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	2136 N 163rd St, Shoreline
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project provides the review of power transformers at substations and determines dissolved gas concentration, insulation aging, oil leaks, maintenance cost, service stress, and fault interrupting history. The project replaces transformers prioritized by those with the highest risk of failure, or those presenting substation capacity limits. The project enhances system reliability by replacing aging substation transformers before they fail in service.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	21,916	11,507	5,500	5,501	8,732	6,751	7,000	7,475	74,382
Total:	21,916	11,507	5,500	5,501	8,732	6,751	7,000	7,475	74,382
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	21,916	11,507	5,500	5,501	8,732	6,751	7,000	7,475	74,382
Total:	21,916	11,507	5,500	5,501	8,732	6,751	7,000	7,475	74,382

O&M Impacts: NA

Substations Demand Driven Improvements

Project No:	MC-CL-YS7755	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project enables City Light to perform cooperative work on shared lines and systems periodically requested by other electrical utilities in the region.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	525	1	-	-	-	-	-	-	526
Total:	525	1	-	-	-	-	-	-	526
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	525	1	-	-	-	-	-	-	526
Total:	525	1	-	-	-	-	-	-	526

O&M Impacts: NA

Substations Oil Containment

Project No:	MC-CL-YS7783	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project brings City Light's Power Substations into compliance with the federal Clean Water Act. By federal law, owners or operators of oil containing equipment, such as our substation transformers, must provide facilities that will prevent spilled oil from reaching any streams or open bodies of water.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	778	281	253	258	348	355	356	321	2,950
Total:	778	281	253	258	348	355	356	321	2,950
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	778	281	253	258	348	355	356	321	2,950
Total:	778	281	253	258	348	355	356	321	2,950

O&M Impacts: NA



System Control Center System Map Board Replacement

Project No:	MC-CL-ZF9985	BSL Code:	BC-CL-Z
Project Type:	Discrete	BSL Name:	Customer Focused - CIP
Project Category:	New Investment	Location:	System Control Center
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Multiple
Start/End Date:	2023 - 2025	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:		Urban Village:	Not in an Urban Village

This project funds the update to the existing system map board in the System Control Center (SCC). Currently, the SCC has a manual system map board that is no longer supported by the vendor, is outdated, and failing. Replacement parts are no longer available. The current map board was created in 1995 and is well beyond its service life. This equipment is a critical tool for the SCC to monitor the electric transmission and distribution systems while making decisions that impact the safety of our employees, the public, and our infrastructure. The benefits from updating to an electronic map board are substantial and will enable a significant reduction in the potential for human error. A modern map board is updated digitally and provides real-time updates generated from our Energy Management System (EMS).

O&M Impacts:

Tolt Relicensing

Project No:	MC-CL-XC6985	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	Tolt River Dam
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

The South Fork Tolt Hydroelectric Project FERC License expires in July 2029. Without a license the project cannot be legally operated. This project funds the preparation of necessary documentation to be filed with the FERC by June 2027 to either acquire a new operating license for the project or decommission it. The FERC relicensing process will require preparing and filing a Notice of Intent (NOI), Preliminary Application Document (PAD), and Preliminary and Final License applications. The PAD, which was due in 2024, will be a substantial document requiring consultant assistance and additional City Light staff resources. Work began in 2021 to prepare the PAD and start the relicensing process. The main study phase of relicensing will occur in 2025 and 2026, which will require consultant and agency support for studies, reporting, and preparation of the final license application due in 2027. If City Light were to decide to cease operating the project instead of relicensing it, a Decommissioning Application would need to be filed, which requires many of the same elements and funding to complete this work.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	2,300	2,791	6,165	6,296	3,622	3,678	3,983	3,548	32,382
Total:	2,300	2,791	6,165	6,296	3,622	3,678	3,983	3,548	32,382
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	2,300	2,791	6,165	6,296	3,622	3,678	3,983	3,548	32,382
Total:	2,300	2,791	6,165	6,296	3,622	3,678	3,983	3,548	32,382

O&M Impacts:

Transmission & Generation Radio Systems

Project No:	MC-CL-YD9108	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project builds or replaces communications infrastructure consisting of fiber optic rings, digital microwave, telephone networks, and two-way radio systems. This project provides City Light with command and control capabilities for the operation of the electrical system. This project ensures the safe, reliable, and efficient operation of the system and positions City Light to meet the Federal Energy Regulatory Commission's vital communications systems requirements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	14,124	1,066	714	643	867	960	1,036	1,135	20,545
Total:	14,124	1,066	714	643	867	960	1,036	1,135	20,545
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	14,124	1,066	714	643	867	960	1,036	1,135	20,545
Total:	14,124	1,066	714	643	867	960	1,036	1,135	20,545

O&M Impacts: NA

Transmission Capacity

Project No:	MC-CL-YT7011	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project upgrades transmission lines, builds new lines, relocates lines, and provides for other system needs related to the transmission system. The project enhances City Light's transmission capacity, which is the available power capacity to meet the load on the transmission system.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	5,235	38	21	21	28	29	29	30	5,430
Total:	5,235	38	21	21	28	29	29	30	5,430
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	5,235	38	21	21	28	29	29	30	5,430
Total:	5,235	38	21	21	28	29	29	30	5,430

O&M Impacts: NA

Transmission Inter-Agency

Project No:	MC-CL-YT7105	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides demand-driven improvements to City Light's transmission system, including reimbursable transmission work and relocations of transmission equipment to meet customer, other utility, agency, and regulatory requirements. It permits City Light to meet its duties to relocate facilities at the request of other agencies.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	3,590	642	450	549	279	284	293	309	6,396
Total:	3,590	642	450	549	279	284	293	309	6,396
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	3,590	642	450	549	279	284	293	309	6,396
Total:	3,590	642	450	549	279	284	293	309	6,396

O&M Impacts: NA

Transmission Line Inductor Installation

Project No:	MC-CL-YT8461	BSL Code:	BC-CL-Y
Project Type:	Discrete	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	Stage 5 - Construction	Council District:	Citywide
Start/End Date:	2015 - 2024	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$49,544	Urban Village:	Not in an Urban Village

This project addresses the issue of increased electric transmission congestion load growth in the Puget Sound Area. The project funds the installation of inductors or phase shifting transformers which curtail the flow of power through the Seattle area, while improving customer and asset strengths and maintaining reliability.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	30,532	18,909	104	-	-	-	-	-	49,544
Total:	30,532	18,909	104	-	-	-	-	-	49,544
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	30,532	18,909	104	-	-	-	-	-	49,544
Total:	30,532	18,909	104	-	-	-	-	-	49,544

O&M Impacts: NA

Transmission Reliability

Project No:	MC-CL-YT7104	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides replacement and improvement of transmission structures and conductors. This work may include engineering, construction, and related work, as well as minor improvements to overhead or underground transmission system assets to improve reliability.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	35,061	2,663	2,150	2,282	2,306	3,452	3,551	3,732	55,197
Total:	35,061	2,663	2,150	2,282	2,306	3,452	3,551	3,732	55,197
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	35,061	2,663	2,150	2,282	2,306	3,452	3,551	3,732	55,197
Total:	35,061	2,663	2,150	2,282	2,306	3,452	3,551	3,732	55,197

O&M Impacts: NA

Transmission Tower Refurbishment

Project No:	MC-CL-YT7130	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	Multiple
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds programmatic painting and refurbishment of approximately 1,700 steel transmission tower structures. Metal transmission towers have a long life if properly maintained, while replacements are disruptive and can cost more than \$2 million per tower.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	294	262	50	50	50	50	50	50	856
Total:	294	262	50	50	50	50	50	50	856
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	294	262	50	50	50	50	50	50	856
Total:	294	262	50	50	50	50	50	50	856

O&M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



Transportation Electrification

Project No:	MC-CL-XF9239	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	New Investment	Location:	System Wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project develops electrification infrastructure to support light-duty, medium-duty, and heavy-duty electric vehicles as well as ferry and port systems. Improvements will be developed based on feedback from customer engagement. Efforts are expected to support areas including electrified public transit, fleet electrification, and electric vehicle charging.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	2,470	7,494	6,596	5,366	4,358	4,243	4,405	4,522	39,454
Total:	2,470	7,494	6,596	5,366	4,358	4,243	4,405	4,522	39,454
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	2,470	7,494	6,596	5,366	4,358	4,243	4,405	4,522	39,454
Total:	2,470	7,494	6,596	5,366	4,358	4,243	4,405	4,522	39,454

O&M Impacts: NA

Transportation Streetlights

Project No:	MC-CL-ZL8377	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds relocation of streetlights that are displaced by City of Seattle transportation projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	38,834	5,327	6,638	5,769	7,459	6,608	6,823	6,970	84,428
Total:	38,834	5,327	6,638	5,769	7,459	6,608	6,823	6,970	84,428
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	38,834	5,327	6,638	5,769	7,459	6,608	6,823	6,970	84,428
Total:	38,834	5,327	6,638	5,769	7,459	6,608	6,823	6,970	84,428

O&M Impacts: NA

Underground 26kV Conversion

Project No:	MC-CL-YR8362	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project replaces the 4 kV electrical equipment remaining in the electrical distribution system with new, efficient and reliable 26 kV distribution equipment. This project increases capacity to deliver power to City Light customers, rebuilds and maintains the backbone of the system, saves energy by reducing transformer and line losses, improves quality and reliability of service to customers, and releases unit substation properties for better neighborhood uses.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	10,693	541	2,278	4,263	4,983	7,441	6,307	2,400	38,905
Total:	10,693	541	2,278	4,263	4,983	7,441	6,307	2,400	38,905
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	10,693	541	2,278	4,263	4,983	7,441	6,307	2,400	38,905
Total:	10,693	541	2,278	4,263	4,983	7,441	6,307	2,400	38,905

O&M Impacts: NA

Underground Customer Driven Capacity Additions

Project No:	MC-CL-YR8360	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides electrical lines from substations to customers' property lines. This project builds new and replaces old underground line segments, and may replace rotten and damaged poles in the distribution system that have underground facilities beneath them. This work is driven by specific customer projects, for their direct benefit, to identify and upgrade feeders that are impacted before the new load from those projects comes online. City Light is reimbursed by the customers for this work.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	66,465	4,546	-	-	-	-	-	-	71,010
Total:	66,465	4,546	-	-	-	-	-	-	71,010
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	66,465	4,546	-	-	-	-	-	-	71,010
Total:	66,465	4,546	-	-	-	-	-	-	71,010

O&M Impacts: NA

Underground Equipment Replacements

Project No:	MC-CL-YR8353	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project replaces and improves underground electrical system equipment that is failing or approaching the end of its useful life. This project enhances distribution system reliability, avoiding unplanned outages or interruption of service due to equipment failure.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	117,294	30,580	27,945	30,782	30,969	29,934	24,313	20,277	312,094
Total:	117,294	30,580	27,945	30,782	30,969	29,934	24,313	20,277	312,094

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	117,294	30,580	27,945	30,782	30,969	29,934	24,313	20,277	312,094
Total:	117,294	30,580	27,945	30,782	30,969	29,934	24,313	20,277	312,094

O&M Impacts: NA

Underground Outage Replacements

Project No:	MC-CL-ZS8352	BSL Code:	BC-CL-Z
Project Type:	Ongoing	BSL Name:	Customer Focused - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project supports the capitalized portion of work resulting from unplanned, non-emergency, underground outages. These outages result from events, such as storms, accidents, and equipment failures. The project funds permanent storm repairs, and construction of new infrastructure to bypass failing equipment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	28,755	8,073	3,339	3,914	4,502	5,492	6,459	6,620	67,155
Total:	28,755	8,073	3,339	3,914	4,502	5,492	6,459	6,620	67,155
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	28,755	8,073	3,339	3,914	4,502	5,492	6,459	6,620	67,155
Total:	28,755	8,073	3,339	3,914	4,502	5,492	6,459	6,620	67,155

O&M Impacts: NA

Underground System Capacity Additions

Project No:	MC-CL-YR8361	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides electrical lines from substations to customers' property lines. This project builds new and replaces old underground lines, and may replace rotten and damaged poles in the distribution system with underground facilities beneath them. This work identifies and upgrades the feeders that are impacted by increased loads, as needed, before those load increases come online. City Light customers may pay for a portion of this work.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	62,346	6,416	500	-	-	-	-	-	69,262
Total:	62,346	6,416	500	-	-	-	-	-	69,262
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	62,346	6,416	500	-	-	-	-	-	69,262
Total:	62,346	6,416	500	-	-	-	-	-	69,262

O&M Impacts: NA

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Union Street Substation Networks

Project No:	MC-CL-YN8201	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Facility	Location:	1312 Western AV
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This ongoing project increases the Union Street Substation network capacity to provide sufficient and reliable electrical capacity for the growing power needs of our customers. It funds a programmatic approach for the comprehensive management of underground network assets serving customers in the area bounded by Yesler Street, Alaskan Way, Pike Street, 6th Avenue, Union Street, the Freeway, University Street, 3rd Avenue, and the Waterfront area from Denny to Yesler.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	30,187	3,947	1,549	837	-	-	-	-	36,520
Total:	30,187	3,947	1,549	837	-	-	-	-	36,520
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	30,187	3,947	1,549	837	-	-	-	-	36,520
Total:	30,187	3,947	1,549	837	-	-	-	-	36,520

O&M Impacts: NA



University of Washington Capacity Additions

Project No:	MC-CL-YR8466	BSL Code:	BC-CL-Y
Project Type:	Discrete	BSL Name:	Transmission and Distribution - CIP
Project Category:	New Investment	Location:	Multiple
Current Project Stage:	Stage 1 - Pre-Project Development	Council District:	Council District 3
Start/End Date:	2022 - 2030	Neighborhood District:	Northeast
Total Project Cost:	\$1,305	Urban Village:	University District

This project builds the infrastructure required to serve the electrical needs of the University of Washington's campus expansion. This will include engineering design and construction work to build feeder and substation infrastructure to serve 15 MW of new load in the University campus. A portion of this project may be reimbursable by the University of Washington.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	-	20	-	-	-	419	428	438	1,305
Total:	-	20	-	-	-	419	428	438	1,305
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	-	20	-	-	-	419	428	438	1,305
Total:	-	20	-	-	-	419	428	438	1,305

O&M Impacts: NA

University Substation - Network

Project No:	MC-CL-YN8464	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	645 NW 45Th
Current Project Stage:	N/A	Council District:	Council District 4
Start/End Date:	N/A	Neighborhood District:	Northeast
Total Project Cost:	N/A	Urban Village:	University District

This ongoing project funds a programmatic approach for comprehensive management of underground network assets serving customers in the University area. This project funds annual work required, such as feeder balancing, engineering analysis to determine system feeder assignments for new services, and replacement of cables that fail while in service. It reduces the probability of cable failures and long costly customer outages.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	11,189	3,266	327	143	-	-	-	-	14,924
Total:	11,189	3,266	327	143	-	-	-	-	14,924
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	11,189	3,266	327	143	-	-	-	-	14,924
Total:	11,189	3,266	327	143	-	-	-	-	14,924

O&M Impacts: NA

Utility Next

Project No:	MC-CL-YD9520	BSL Code:	BC-CL-Y
Project Type:	Ongoing	BSL Name:	Transmission and Distribution - CIP
Project Category:	Improved Facility	Location:	System Wide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project funds grant matching for the Utility Next portfolio, which aims to leverage stimulus and grant funding to augment and accelerate progress in grid modernization, renewable energy, electrification, and workforce development.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	-	2,972	5,149	4,383	2,999	2,998	3,084	3,146	24,731
Total:	-	2,972	5,149	4,383	2,999	2,998	3,084	3,146	24,731

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	-	2,972	5,149	4,383	2,999	2,998	3,084	3,146	24,731
Total:	-	2,972	5,149	4,383	2,999	2,998	3,084	3,146	24,731

O&M Impacts:

Vegetation Management Compliance System

Project No:	MC-CL-YD9978	BSL Code:	BC-CL-Y
Project Type:	Discrete	BSL Name:	Transmission and Distribution - CIP
Project Category:	Rehabilitation or Restoration	Location:	System Wide
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Outside City of Seattle
Start/End Date:	2018 - 2023	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$1,291	Urban Village:	Not in an Urban Village

This project provides funding for a Vegetation Management Compliance System for planning, tracking, and necessary documentation required to meet WECC and NERC Vegetation Management compliance requirements. These requirements are a WECC recommendation from the 2017 WECC Audit. Auditors noted that SCL was the only utility of its size to not automate Vegetation Management compliance work.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	1,412	(120)	-	-	-	-	-	-	1,291
Total:	1,412	(120)	-	-	-	-	-	-	1,291
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	1,412	(120)	-	-	-	-	-	-	1,291
Total:	1,412	(120)	-	-	-	-	-	-	1,291

O&M Impacts: NA

Workplace and Process Improvement

Project No:	MC-CL-XF9159	BSL Code:	BC-CL-X
Project Type:	Ongoing	BSL Name:	Power Supply - CIP
Project Category:	Rehabilitation or Restoration	Location:	System wide
Current Project Stage:	N/A	Council District:	Citywide
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project funds alterations that preserve workplace efficiency. The project focuses on adapting exterior work spaces and interior building elements to support business process improvements for occupant work groups. Interior systems improvements could include flooring replacements, interior remodeling, computer network cabling upgrades, uninterruptible power systems and computer flooring. Exterior system improvements could include fencing, security systems, paving and striping, and exterior building components.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
City Light Fund Revenues	10,363	287	-	-	-	-	-	-	10,650
Total:	10,363	287	-	-	-	-	-	-	10,650
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Light Fund	10,363	287	-	-	-	-	-	-	10,650
Total:	10,363	287	-	-	-	-	-	-	10,650

O&M Impacts: NA

# **Seattle Public Utilities**

## **Drainage and Wastewater**

### Overview

Seattle Public Utilities (SPU) maintains the network of sewer and drainage systems throughout the City of Seattle. These systems include approximately:

- 448 miles of sanitary sewers
- 968 miles of combined sewers
- 67 Pump Stations
- 5.5 miles of wastewater force mains
- 82 City-owned and permitted Combined Sewer Overflow points
- 38 Combined Sewer Overflow control detention tanks/pipes
- 481 miles of storm drains / 591 storm drain outfalls
- 24,733 catch basins
- 65 miles of ditches, 128 miles of culverts
- 30 miles of stream channel (49 creeks, 6 of which are salmon bearing)
- 9 acres of green stormwater infrastructure
- 17 detention/treatment ponds
- 295 drainage flow control facilities
- 578 water quality structures

The Drainage and Wastewater (DWW) CIP is the vehicle for rehabilitating, replacing, improving, and expanding this infrastructure, as well as constructing projects that protect, conserve, and enhance our region's environmental resources. Planned spending in the DWW CIP is approximately \$1.54 billion over the next six years, from 2025-2030.

### Thematic Priorities/Project Selection Criteria

Collective priorities for SPU's DWW line of business, as expressed in the Strategic Business Plan, reflect values consistently expressed by customers and community: affordability, sustainability, and equity. SPU is committed to leading with equity and working in partnership with communities and employees to create a just and sustainable future.

Specific priorities of the DWF CIP are:

- Replacing failing assets;
- Constructing facilities that reduce the frequency of flooding and sewer backups for customers;
- Improving water quality and environmental habitats by reducing stormwater pollution and sewage overflows; and
- Providing adequate workforce facilities for our employees.

Projects in the DWW CIP are guided by various federal regulations, city policies, and long-term planning documents (e.g., the Plan to Protect Seattle’s Waterways and asset management plans). Additional direction for SPU’s capital improvement program come from our 2025-2030 Strategic Business Plan, which outlined new investments, cost savings, and a retail rate path for the six-year period and grew out of SPU’s efforts to provide greater rate predictability for customers while making important investments for the future. In addition to candidate capital projects identified from these planning documents, projects are identified from external projects, opportunities, emergencies, and other unexpected events. Projects are prioritized based on the following:

- **Public Health, Safety & Environment:** The overriding priority for the DWW is maintaining public health and safety by providing or improving services to customers and decreasing our impact on the environment. Examples of highly ranked projects in this category include the Drainage Capacity program, Sanitary Sewer Overflow Capacity program, South Park Water Quality Facility, and Protection of Beneficial Uses program which includes stream culvert replacement, floodplain reconnection efforts and water quality improvement projects.
- **Infrastructure Reliability & Risk:** How a project addresses infrastructure conditions or vulnerabilities. Examples of highly ranked projects in this category include the Pipe Rehabilitation and Pump Station improvement programs.
- **Regulatory, Mandates, Legal Agreements:** The City of Seattle/SPU must comply with State and Federal regulatory requirements including the Clean Water Act (CWA) and the Consent Decree that was entered in court on July 3, 2013, between the City, the U.S. Environmental Protection Agency (EPA), and the U.S. Department of Justice (DOJ). The two most significant regulatory drivers associated with the CWA are the National Pollutant Discharge Elimination System (NPDES) Waste Discharge Permit (aka NPDES CSO Permit) and the NPDES Phase I Municipal Stormwater Permit (aka NPDES MS4 Permit). This ranking category considers the degree to which the project is driven by Federal, State, and local laws, permit and regulatory requirements, and consent decrees, as well as by legal agreements with public and private parties and the specific mandates of the City Council and Mayor. Examples of highly ranked projects in this category include the Ship Canal Water Quality Project, CSO Retrofits, South Park Water Quality Facility, and Natural Drainage System (NDS) Partnering Program.
- **External Drivers and Opportunities:** SPU’s responsiveness to, or engagement with, the projects of other Departments or Jurisdictions, or opportunities to provide multiple benefits, address service equity, or reduce ratepayer costs through outside funding opportunities. Examples of highly ranked projects in this category include the Transportation Agency projects through SDOT’s former Bridging the Gap and anticipated future Levy to Move Seattle and Sound Transit.



## SPU – Drainage and Wastewater

To aid SPU in making responsible decisions on behalf of ratepayers, prioritized projects must then be justified through a business case process that establishes that a problem or opportunity is timely and important and that the proposed solution is superior to other alternatives based on a triple bottom line analysis (economic, environmental, and social) of life-cycle benefits and costs. The process also recognizes that a project may be a “must do” project (e.g., required by regulations). The need for any given projects or programs is documented in a business case document and must be approved by the SPU General Manager and Asset Management Committee or CIP Board.

### CIP Highlights

#### 2025-2030 Adopted Drainage and Wastewater Fund CIP by BCL (\$'s in '000s; total may not sum due to rounding)

BCL	2025	2026	2027	2028	2029	2030	Total
BC-SU-C333B - Protection of Beneficial Uses	30,378	58,904	76,125	72,394	48,198	23,450	309,449
BC-SU-C350B - Sediments	13,422	13,178	15,263	20,918	24,372	29,692	116,845
BC-SU-C360B - Combined Sewer Overflows	92,098	92,152	84,055	33,171	40,120	79,840	421,436
BC-SU-C370B - Rehabilitation	43,888	43,146	43,724	51,141	60,962	58,410	301,271
BC-SU-C380B - Flooding, Sewer Backup & Lndsl	10,958	20,757	41,052	36,047	25,817	17,221	151,852
BC-SU-C410B - Shared Cost Projects	34,537	34,507	32,394	38,302	39,221	31,648	210,609
BC-SU-C510B - Technology	5,791	4,322	4,322	4,322	4,321	4,322	27,400
<b>Total</b>	<b>231,072</b>	<b>266,966</b>	<b>296,934</b>	<b>256,294</b>	<b>243,011</b>	<b>244,583</b>	<b>1,538,862</b>

**Protection of Beneficial Uses:** This program makes improvements to the City’s drainage system to reduce the harmful effects of stormwater runoff on creeks and receiving water bodies and preserve the storm water conveyance function of our creeks through stream culvert repair and rehabilitation. The program includes projects to meet regulatory requirements, primarily NDS Partnering Program projects (a key component of Seattle’s Plan to Protect Seattle’s Waterways) which improves water quality with green stormwater infrastructure (GSI) approaches, while also partnering with SDOT to provide mobility improvements and streetscape enhancements. The program also includes projects that are part of the SPU and Council created GSI in Urban Villages Program, helping SPU grow approaches for partnering with other agencies, developers, and community-based organization to install GSI at the lowest costs moment. Stream culvert and floodplain storage efforts, including the Longfellow Flood Storage project, are exploring win-win partnerships with Seattle Parks and Recreation.

**Sediments:** The City of Seattle is a Potentially Responsible Party (PRP) for cleanup liabilities for contaminated sediments at the Lower Duwamish Waterway Superfund Site, the Harbor Island Superfund Site (East Waterway), and Gas Works Park due to alleged historic contributions from Combined Sewer Overflows (CSO), storm drain discharges, and other City-owned facilities. The city

#### 2025-2030 Adopted Capital Improvement Plan

continues to work with the EPA, the Washington State Department of Ecology, King County, and other PRPs on cleanup studies, design, and construction. The Sediments program provides funding for studies and analysis for cleanup of contaminated sediment sites in which the City is a participant, engineering design, construction of actual cleanup of contaminated sites, and liability allocation negotiations. The study phase of sediment remediation projects often requires multiple years before specific cleanup actions are defined.

For the Lower Duwamish Waterway, EPA decided the cleanup remedy in 2014 and engineering design has been underway. Duwamish Waterway remediation construction is scheduled to begin October 2024. The East Waterway study phase was completed in 2023 and EPA decided their cleanup actions in their Interim Record of Decision release in May 2024. Similarly, Ecology decided the required cleanup actions at Gas Works Park in 2024. Current program projections reflect costs associated with cleanup design and construction adjacent to Gas Works Park, Duwamish Waterway Sediment Remediation, East Waterway Remediation, and ongoing studies at other sites.

**Combined Sewer Overflows:** This program consists of projects that are mandated by State and Federal regulations to control combined sewer overflows (CSOs) into the City's receiving waters. During heavy rainfall events, the combination of stormwater (about 90 percent of the volume) and sewage may exceed the capacity of the combined sewer system (CSS) and overflow into our waterways – causing a combined sewer overflow (CSO). CSOs spill a mixture of raw sewage and stormwater into local waterways at 85 outfalls throughout the city. These spills violate water quality standards, create unacceptable risk to public health, contaminate sediment and habitats for endangered species, and pollute the Puget Sound.

Annual CSOs have been reduced from a range of 20-30 billion gallons per year by both the city and the County in 1970 to about 1 billion gallons per year today. The City's overflows account for approximately 100-200 million gallons per year. SPU currently does not meet regulatory mandates that limit CSOs to one untreated overflow per outfall location per year. SPU is required by State and Federal law to achieve control of CSOs by 2030. The LTCP, also called the Plan to Protect Seattle's Waterways, was approved by regulators in May 2015. In June 2024, an agreement in principle was reached to modify the Consent Decree. The Consent Decree modifications require completion of construction of all CSO reduction projects by December 2037. CSOs must be proven to be controlled one year after completion of construction; therefore, SPU is now required to achieve control of CSOs by 2038. Continuing investments in CSO control will enable SPU to achieve regulatory compliance.

Projects in the CSO Program include large infrastructure projects (e.g., storage structures, pipes, tunnels, wet weather treatment plants, stormwater separation, pump stations, etc.), smaller retrofits, construction of Green Stormwater Infrastructure (GSI) for CSO control, and development and implementation of regulatory required plans such as the Plan to Protect Seattle's Waterways. The largest project in the DWW CIP is the Ship Canal Water Quality Project (SCWQP). The SCWQP consists of a 2.7-mile-long, approximately 18-foot-diameter tunnel that, when completed, will capture and store approximately 75 million gallons of sewage and stormwater flows from Ballard, Fremont, Wallingford, and Queen Anne.

Planning is underway and will continue through the coming years for additional CSO reduction efforts to meet CSO Consent Decree compliance date requirements. SPU currently expects to spend approximately \$354 million over the next six years on CSO reduction projects. The majority of this spending is associated with the SCWQP, a joint project with King County to control CSOs into the Lake

## SPU – Drainage and Wastewater

Washington Ship Canal and Salmon Bay. Currently the project is estimated at \$710 million at an 80% confidence.

**Rehabilitation:** This program consists of projects that repair, rehabilitate, or replace existing drainage and wastewater assets to maintain or improve current functionality levels. Assets that are addressed include:

- pump station structures, force mains, airlift conversions, major mechanical, ventilation and electrical components;
- drainage facilities including water quality structures, flow control structures and large surface water facilities; and
- drainage and wastewater conveyance pipes and structures (catch basins, maintenance holes and sandboxes).

Work within this program is critical to meeting SPU's Consent Decree target of less than four sanitary sewer overflows per 100 miles of sewer pipe bi-annually. Individual projects are defined by the type and method of rehabilitation and/or replacement including emergency rehabilitation, no-dig pipe lining rehabilitation by crews or contract, full mainline dig pipe replacement by contract, dig point pipe and structure rehabilitation by crews or contract, pump station repairs or replacement by crew or contract, and force main repairs or replacement by contract.

This Adopted Capital Improvement Plan includes a new drainage facility project to rehabilitate and/or replace water quality structures, flow control structures and large surface water facilities by crew or contractor, as well as a drainage pipe rehabilitation program to replace and repair drainage pipes and conveyance structures.

**Flooding, Sewer Back-up, and Landslides:** This program is responsible for preventing and alleviating flooding and sewer backups in the City of Seattle, with a primary focus on the protection of public health, safety, and property. The program area is focused on planning, design, and construction of new pipes, ditches, culverts, detention facilities, and GSI that control and/or convey storm runoff to the ultimate discharge locations of creeks, lakes, and Puget Sound. This program also involves protecting SPU's drainage and wastewater infrastructure in landslide prone areas from impending small landslides and providing drainage improvements where surface water generated from the City right-of way is contributing to slope instability and/or small landslides. Lastly, this program also includes sewer capacity projects that reduce sewer backups and help lower the risk of exceeding the Consent Decree target of four sanitary sewer overflows per 100 miles of sewer pipe per year. Major projects in this program include the 12<sup>th</sup> Avenue drainage project, the South Park Conveyance project, and the South Park Water Quality and Pump Station project. The South Park Water Quality Facility is a regulatory commitment within the Plan to Protect Seattle's Waterways.

**Shared Cost Projects and Technology Projects:** Projects in these BCLs are cross-funded by multiple SPU ratepayer funds. Project pages for these activities are not displayed in this section. For individual project pages, please see section "**Shared and Technology Projects.**"

**Shared Cost Projects** cover capital improvement projects which typically benefit multiple lines of business (e.g., the Water LOB and the Drainage and Wastewater LOB).

## SPU – Drainage and Wastewater

Shared Cost Projects for Drainage and Wastewater include Move Seattle, Center City Connector Streetcar, Washington Dept. of Transportation's 520 and stream culvert replacement work, and Sound Transit Link Light Rail. This BCL also includes funding for SPU Facility Improvements such as the Seattle Municipal Tower restacking project, South Operations Center, and a new dewatering facility near the South Transfer Station. Other programs in this BCL include DWW Heavy Equipment Purchases, 1% for the Arts, and several smaller projects.

**Technology:** The Technology capital portfolio is managed in seven program areas as identified by our SPU Strategic Technology Plan (SSTP) effort. These are intended to provide a department-wide view of technology investments to address SPU's strategic, business, and City-wide priorities. These areas are:

- Digitalization
- Customer
- Cyber
- Work & Asset Management
- Data & Analytics
- Program Delivery
- Technology Management

Investments in 2025 address several of SPU's key initiatives, including:

- Financial Management and Internal Controls
- Operational Excellence and Performance Management
- An Easy and Engaged Customer Experience
- Data-driven Decision Support
- Improved Enterprise Asset Management
- Project Delivery/Project Controls
- CC&B upgrade preparation
- Cybersecurity Emphasis

In 2025, SPU will continue focusing its technology spending on the highest priority business needs. Over the course of 2025-2030 the SPU Strategic Technology Plan (SSPT), top strategic priority projects will include:

- Deploying Advanced Metering Infrastructure
- Upgrading Customer Care and Billing (CC&B)
- Implementation of a Centralized Data Architecture & Design
- Development of a Digital Twin for Utilities
- Enterprise Content Management (ECM)

### CIP Revenue Sources

The DWW CIP is financed through revenue bonds, a combination of low interest State and Federal loans, operating cash, and a small portion through capital grants or capital contributions in kind. Financial

## 2025-2030 Adopted Capital Improvement Plan

policies adopted by Council and embedded within revenue bond covenants require that non-debt sources of funds (operating cash, grants, contributions) comprise at least 25% of the portfolio over a four-year period.

For the 2025-2030 period, SPU has secured low interest SRF loans from the State Department of Ecology and WIFIA loans from the EPA to fund the majority of the Ship Canal Water Quality Project, with the balance funded through operating cash. The remaining projects will be funded through revenue bonds and operating cash. SPU will continue to seek out additional SRF and WIFIA loans where appropriate, as well as Public Works Trust Fund (PWTF) and Remedial Action Grants for sediments cleanup.

### **Summary of Upcoming Budget Issues and Challenges**

Like utilities worldwide, SPU must prepare for and respond to complex challenges, such as climate change, pollution, earthquakes, and unpredictable material and labor costs, as they provide for public health and deliver environmental services. We strive to support and work with communities in long-lasting and meaningful ways. The biggest challenge for DWW will be continuing to manage priority projects while still complying with regulatory requirements from the EPA and the Washington State Department of Ecology (DOE) - all within the financial limitations of the Fund.

The City negotiated a Consent Decree among the City, the EPA, and the DOJ for compliance with the CWA and State regulations. The Consent Decree was entered in court on July 3, 2013, and an agreement has been reached to modify the Consent Decree. This proposed modification helps ensure that the City's remaining required investments in combined sewer infrastructure (that reduces pollution in our local waters) can be adapted for climate change, aligns with the Strategic Business Plan's rate path, works with other agencies and departments, and prioritizes efforts in historically underserved neighborhoods. The proposed modification extends the City's deadline for completing remaining sewer overflow investments to 2037. While the City will have accomplished at least 88% of the planned frequency and volume reductions from the original 2013 consent decree by 2027, the new deadline will help us deliver our remaining investments as part of a predictable rate path. The Consent Decree also includes requirements to implement a Capacity Management, Operations and Maintenance (CMOM) Program, which drives operations and maintenance spending and CIP spending in the Rehabilitation Program. Additionally, an NPDES permit for stormwater includes requirements to help protect local waterways and the Puget Sound from damaging pollutants and excessive runoff. This increased regulatory emphasis on protecting and improving water quality has resulted in the need for the city to make substantial investments in water quality treatment, detention, CSO retrofits, pipe and pump station rehabilitation, and inflow/infiltration reduction.

- Water Quality Treatment: This focuses on removing pollutants and can be accomplished through GSI or the use of technology such as specialized media filters. GSI is the use of green solutions to help reduce untreated overflows by allowing stormwater to infiltrate slowly into the ground, cutting the volume of stormwater entering the system, and providing water quality treatment through natural processes as the polluted runoff comes in contact with the soil and vegetation.
- Detention: This focuses on storing stormwater and/or sewage during a rainfall event and can be accomplished through detention ponds (for stormwater), GSI (for stormwater), floodplain reconnection (for stormwater), or underground tanks or tunnels (for both wastewater and stormwater). Detention can be added to the drainage system to offset the impacts of larger storms that overwhelm the conveyance capacity of the combined sewer system resulting in backups of sewage, localized flooding, and releases of untreated sewage.

## **2025-2030 Adopted Capital Improvement Plan**

- CSO and Drainage Facility Retrofits: This focuses on optimizing existing collection, pumping and storage systems, using low-cost repairs and modifications to reduce pollution to waterways and/or improve flow control benefits.
- Pipe and Pump Station Rehabilitation: This consists of repairing, rehabilitating, or replacing existing gravity sewer and drainage pipes and structures, wastewater pump stations, and/or force mains that have deficiencies or have reached the end of their useful life.
- Inflow/Infiltration Reduction: This focuses on addressing parts of the system where there are direct stormwater connections to the sanitary sewer system which can be directed to a separated stormwater system. Infiltration reduction focuses on filling in cracks in sewer lines that allow groundwater to enter the system. By reducing inflow/infiltration, it is possible to reduce the frequency and volume of SSOs and sewer backups.

Other challenges DWW faces in meeting its obligations:

- 1) **Addressing public expectations**: It is challenging to address public expectations around our basic service level programs, such as flooding and system capacity. Funding levels for these programs are less than needed, but unable to be increased at this time due to the demand on our budget from regulatory requirements. The separated drainage and wastewater systems are either at capacity during storm events or lacking the fundamental infrastructure at various locations across the City. The impacts can range from very serious (basement sewer back-ups) to nuisance (limited street or yard flooding) issues.
- 2) **Construction Costs**: Market conditions and increasing costs of building large (drainage and wastewater) infrastructure in dense urban areas continue to put pressure on the portfolio.
- 3) **Climate Change**: Increasing rainfall intensities resulting from climate change are increasing pressure on existing drainage and wastewater infrastructure leading to increased CSOs and driving the need for larger solutions and additional system improvements. SPU assets also have risks related to sea level rise along the marine shoreline of the city.
- 4) **King County Regional Treatment and Disposal rate increase impact**: In 1958, a regional sewage treatment agency, the Municipality of Metropolitan Seattle (“Metro”), was formed to provide a regional solution to water quality problems. The City, rather than expanding its own treatment facilities, entered into a contract with Metro for sewage treatment. Metro operates three major regional wastewater treatment plants, two smaller local treatment plants, and four combined sewer overflow (“CSO”) treatment facilities, along with an extensive regional interceptor system to route sewage to the plants and stop untreated discharges into Lake Washington and other bodies of water. Metro and King County (the “County”) were merged in 1994. Since then, the County has been responsible for sewage treatment and disposal and has entered into a long-term contract with local sewage agencies, including the City, which remain responsible for their own local collection and transmission lines. The County currently provides services to 37 entities, including cities (including the City), sewer districts, and others. The County finances the capital and operating costs of its sewage treatment and disposal system, including projects from the Regional Wastewater Services Plan, with capacity charges to new customers and

wholesale charges to the City and other component agencies, all of which are established by the County Council pursuant to the current agreement. Currently, the City's share of the County's wholesale charge revenue is approximately 40%, and SPU passes this wholesale charge on to the City's Drainage and Wastewater System ratepayers. Future County increases in rates may impact the funding allocation available for SPU services.

### **Future Projects/What is on the horizon**

Over the next 10 years the DWW CIP will be driven largely by regulatory requirements, major transportation projects, and Operations Crew Facilities. Major projects include the completion of the Ship Canal Water Quality Project, sediment remediation, and other projects necessary under the LTCP/Plan to Protect Seattle's Waterways, including right-of-way bioretention through the NDS Partnering Program, and South Park water quality facility. With the implementation of the Seattle Transportation Plan, DWW CIP will look for partnering opportunities that will allow SPU to stretch dollars further.

Supplementing in the near-term and looking beyond 2030, SPU is in the process of developing a community-centered plan to guide investments in integrated utility infrastructure for the next 50 years ([Shape Our Water Plan](#)). Through this planning effort, SPU will identify the partnerships, programs, and projects that will improve the performance and resilience of our drainage and wastewater systems while optimizing social and environmental co-benefits for the city. This planning is part of building a better Seattle by providing drainage and wastewater services that are affordable, safe, green, and just in a climate uncertain future.

Beneficial Uses Program

Project No:	MC-SU-C3317	BSL Code:	BC-SU-C333B
Project Type:	Ongoing	BSL Name:	Protection of Beneficial Uses
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project develops drainage related projects to improve the water quality, stream function and habitat in the streams and receiving waters of Seattle. These projects are part of SPU's NPDES Permit reporting for structural stormwater controls. Projects include green and gray water quality treatment approaches, and stream floodplain and habitat restoration to reduce flooding and associated culvert replacements to protect public safety.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	15,009	1,664	4,082	12,381	24,402	24,681	22,218	9,050	113,487
King County Funds	-	773	-	-	-	-	-	-	773
Total:	15,009	2,437	4,082	12,381	24,402	24,681	22,218	9,050	114,260

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	15,009	2,437	4,082	12,381	24,402	24,681	22,218	9,050	114,260
Total:	15,009	2,437	4,082	12,381	24,402	24,681	22,218	9,050	114,260

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.



Broadview Long-Term Plan

Project No:	MC-SU-C3812	BSL Code:	BC-SU-C380B
Project Type:	Ongoing	BSL Name:	Flooding, Sewer Backup & Landslide
Project Category:	Improved Facility	Location:	Broadview
Current Project Stage:	N/A	Council District:	Council District 5
Start/End Date:	N/A	Neighborhood District:	Northwest
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

The Broadview Long-Term Plan had been an ongoing program to address longstanding drainage and wastewater problems. The current funded capital project within that program is the 12th Avenue NW Drainage Basin project, which addresses public and private flooding problems in that area by providing stormwater detention and green infrastructure.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	16,506	545	180	-	-	-	-	-	17,231
Total:	16,506	545	180	-	-	-	-	-	17,231
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	16,506	545	180	-	-	-	-	-	17,231
Total:	16,506	545	180	-	-	-	-	-	17,231

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Creek Culvert Replacement Program

Project No:	MC-SU-C3314	BSL Code:	BC-SU-C333B
Project Type:	Ongoing	BSL Name:	Protection of Beneficial Uses
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project provides for the repair and replacement of creek culverts that are part of SPU's critical drainage infrastructure. Creek culvert management includes assessing structural condition and risk, and fish passage barriers. Sequencing sites is based on a combination of priority and factors such as readiness to proceed, ability to address other drainage needs (e.g., flooding, maintenance), potential partnerships, synergies with other projects and availability of funding.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	9,009	8,646	5,086	21,671	19,286	20,658	17,220	3,235	104,811
King County Funds	-	500	-	-	-	-	-	-	500
Total:	9,009	9,146	5,086	21,671	19,286	20,658	17,220	3,235	105,311
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	9,009	9,146	5,086	21,671	19,286	20,658	17,220	3,235	105,311
Total:	9,009	9,146	5,086	21,671	19,286	20,658	17,220	3,235	105,311

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

CSO Facility Retrofit

Project No:	MC-SU-C3611	BSL Code:	BC-SU-C360B
Project Type:	Ongoing	BSL Name:	Combined Sewer Overflows
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project retrofits, upgrades, and modifies existing Combined Sewer Overflows (CSO) reduction facilities in Seattle CSO basins. Retrofit projects cost-effectively optimize and maximize existing system operation to minimize CSOs to the greatest extent possible, reducing long term CSO storage needs. This project assists in achieving state and Federal regulations to control combined sewer overflows (CSOs) into the City's receiving waters.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	28,246	221	10	10	10	10	10	10	28,527
Total:	28,246	221	10	10	10	10	10	10	28,527
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	28,246	221	10	10	10	10	10	10	28,527
Total:	28,246	221	10	10	10	10	10	10	28,527

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Drainage Capacity Program

Project No:	MC-SU-C3802	BSL Code:	BC-SU-C380B
Project Type:	Ongoing	BSL Name:	Flooding, Sewer Backup & Landslide
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides flood control and local drainage and wastewater projects to improve system capacity or increase the existing level of service. Candidate projects are identified through DWW investigations, claims, complaints, studies, and prior planning. Drainage “spot” projects and small landslides prevention projects are also included within this program. The Localized Flood Control Program improves Drainage and Wastewater levels of service.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	27,324	3,985	2,106	6,829	4,628	3,740	4,255	2,426	55,294
Total:	27,324	3,985	2,106	6,829	4,628	3,740	4,255	2,426	55,294
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	27,324	3,985	2,106	6,829	4,628	3,740	4,255	2,426	55,294
Total:	27,324	3,985	2,106	6,829	4,628	3,740	4,255	2,426	55,294

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Drainage Facilities Rehabilitation

Project No:	MC-SU-C3711	BSL Code:	BC-SU-C370B
Project Type:	Ongoing	BSL Name:	Rehabilitation
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project provides for improvements and upgrades to SPU-owned drainage facilities and conveyance pipes. Typical improvements may include, but not limited to, detention/treatment ponds, flow control facilities, water quality structures, conveyance drainage pipes and structures, and other drainage infrastructure. Typical capital projects may include, but are not limited to, the repair, rehabilitation, or replacement of drainage facilities and conveyance infrastructure.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	4,709	4,732	3,230	9,060	6,160	3,060	2,760	2,560	36,271
Total:	4,709	4,732	3,230	9,060	6,160	3,060	2,760	2,560	36,271
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	4,709	4,732	3,230	9,060	6,160	3,060	2,760	2,560	36,271
Total:	4,709	4,732	3,230	9,060	6,160	3,060	2,760	2,560	36,271

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Future CSO Projects

Project No:	MC-SU-C3612	BSL Code:	BC-SU-C360B
Project Type:	Ongoing	BSL Name:	Combined Sewer Overflows
Project Category:	Improved Facility	Location:	N/A
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project is for planning and implementation of projects that are mandated by State and Federal regulations to control combined sewer overflows (CSOs) into the City's receiving waters. Projects in the CSO Program include large infrastructure projects (e.g., storage structures, pipes, tunnels, wet weather treatment plants, stormwater separation, pump stations, etc.), construction of Green Stormwater Infrastructure (GSI) for CSO control, and development and implementation of regulatory required plans such as the Long Term Control Plan.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	3,931	7,296	4,280	8,910	15,120	27,860	39,810	79,530	186,736
Total:	3,931	7,296	4,280	8,910	15,120	27,860	39,810	79,530	186,736

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	3,931	7,296	4,280	8,910	15,120	27,860	39,810	79,530	186,736
Total:	3,931	7,296	4,280	8,910	15,120	27,860	39,810	79,530	186,736

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Green Stormwater Infrastructure Program

Project No:	MC-SU-C3610	BSL Code:	BC-SU-C360B
Project Type:	Ongoing	BSL Name:	Combined Sewer Overflows
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides construction of Green Stormwater Infrastructure (GSI) as a component of combined sewer overflow (CSO) reduction within the uncontrolled CSO basins. Work includes roadside bioretention and the RainWise program. RainWise provides financial incentives to private property owners within our uncontrolled CSO basins for construction of properly sized and installed raingardens or cisterns. The program supports the City's current regulatory strategy for compliance with CSO National Pollutant Discharge Elimination System (NPDES) permit.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	15,870	300	300	300	300	300	300	300	17,970
Total:	15,870	300	300	300	300	300	300	300	17,970
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	15,870	300	300	300	300	300	300	300	17,970
Total:	15,870	300	300	300	300	300	300	300	17,970

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## GSI for Protection of Beneficial Uses

<b>Project No:</b>	MC-SU-C3316	<b>BSL Code:</b>	BC-SU-C333B
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Protection of Beneficial Uses
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing program provides construction of Green Stormwater Infrastructure (GSI) and associated gray infrastructure to decrease polluted runoff entering Seattle's waterways while providing substantial environmental and community benefits. Implementation pathways include SPU-led projects, co-development with other agencies such as SPR and SDOT, community partnership and private developer partnerships. Utility-led projects included in this master project include the Natural Drainage Systems Partnering Program, identified in Seattle's Plan to Protect Seattle's Waterways (the Long Term Control Plan requirement within our Consent Decree), and the Council created GSI in Urban Villages Program which will deliver multi-purpose green infrastructure projects in urban villages and urban centers through community partnerships and development synergies. Partnership programs include RainWise, RainCity and the GSI Beyond Code Program

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Rates	55,943	36,992	21,210	24,853	32,438	27,055	8,760	11,165	218,414
<b>Total:</b>	<b>55,943</b>	<b>36,992</b>	<b>21,210</b>	<b>24,853</b>	<b>32,438</b>	<b>27,055</b>	<b>8,760</b>	<b>11,165</b>	<b>218,414</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Fund	55,943	36,992	21,210	24,853	32,438	27,055	8,760	11,165	218,414
<b>Total:</b>	<b>55,943</b>	<b>36,992</b>	<b>21,210</b>	<b>24,853</b>	<b>32,438</b>	<b>27,055</b>	<b>8,760</b>	<b>11,165</b>	<b>218,414</b>

**O&M Impacts:** This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



## Long Term Control Plan

<b>Project No:</b>	MC-SU-C3604	<b>BSL Code:</b>	BC-SU-C360B
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Combined Sewer Overflows
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Not in a Neighborhood District
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This project supports the ongoing implementation of SPU's Combined Sewer Overflow (CSO) Reduction Long Term Control Plan (LTCP) in accordance with SPU's National Pollutant Discharge Elimination System (NPDES) permit and the Federal CSO Control Policy. On May 1, 2012, the Environmental Protection Agency/Department of Justice issued a draft Consent Decree to the City of Seattle which requires the development and submission of a Long-Term Control Plan for approval by May 30, 2015. It further stipulates that all CSO Control Measures are to be constructed as expeditiously as practicable, and in no event later than December 31, 2030. The Consent Decree also allows the City to propose storm water control project(s) as part of an Integrated Plan, in addition to the CSO Control Measures. The LTCP identified projects and programs to reduce the number and volume of CSOs, meet receiving water quality standards, and protect designated beneficial uses. The LTCP includes flow characterization, monitoring, and hydraulic modeling; development of CSO control alternatives; development of control alternatives that takes into consideration costs and performance; operational plan revisions; public participation; implementation schedule; and post-construction monitoring.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Rates	18,343	1,206	1,680	1,680	440	-	-	-	23,349
<b>Total:</b>	<b>18,343</b>	<b>1,206</b>	<b>1,680</b>	<b>1,680</b>	<b>440</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,349</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Fund	18,343	1,206	1,680	1,680	440	-	-	-	23,349
<b>Total:</b>	<b>18,343</b>	<b>1,206</b>	<b>1,680</b>	<b>1,680</b>	<b>440</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>23,349</b>

**O&M Impacts:** Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Outfall Rehabilitation Program

Project No:	MC-SU-C3708	BSL Code:	BC-SU-C370B
Project Type:	Ongoing	BSL Name:	Rehabilitation
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project provides rehabilitation of outfalls throughout Seattle Public Utilities service area. Typical improvements may include, but are not limited to, repair, rehabilitation or replacement of outfall structures. This project will investigate the condition of each of the outfalls and complete an options analysis, followed by design, construction, and closeout activities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	4,078	150	350	1,000	400	300	500	500	7,278
Total:	4,078	150	350	1,000	400	300	500	500	7,278
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	4,078	150	350	1,000	400	300	500	500	7,278
Total:	4,078	150	350	1,000	400	300	500	500	7,278

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Pipe Renewal Program

Project No:	MC-SU-C3710	BSL Code:	BC-SU-C370B
Project Type:	Ongoing	BSL Name:	Rehabilitation
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

SPU operates and maintains approximately 1,423 miles of wastewater conveyance (combined and separated) pipe. Typical improvements include, but not limited to, spot or point repairs of existing sewer pipe, full dig replacement, cured-in-place pipe liners, conveyance structures replacement, and other wastewater conveyance infrastructure improvements. This ongoing program repairs, replaces, rehabilitates and renews the conveyance system by SPU crews and various contracting construction projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	177,927	48,499	29,023	25,463	29,704	39,332	38,085	35,680	423,713
Total:	177,927	48,499	29,023	25,463	29,704	39,332	38,085	35,680	423,713

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	177,927	48,499	29,023	25,463	29,704	39,332	38,085	35,680	423,713
Total:	177,927	48,499	29,023	25,463	29,704	39,332	38,085	35,680	423,713

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Pump Station & Force Main Improvements

Project No:	MC-SU-C3703	BSL Code:	BC-SU-C370B
Project Type:	Ongoing	BSL Name:	Rehabilitation
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides for improvements and upgrades to the 68 SPU-owned wastewater pump stations and force mains. Typical improvements may include, but are not limited to, replacement of existing pump station assets including pumps, motors, and valves, and installation of new assets such as SCADA systems, generators, and emergency plugs. This project enhances and extends the useful life of the existing pump stations which protects water quality.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	44,997	14,580	11,285	7,623	7,460	8,449	19,617	19,670	133,680
Total:	44,997	14,580	11,285	7,623	7,460	8,449	19,617	19,670	133,680
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	44,997	14,580	11,285	7,623	7,460	8,449	19,617	19,670	133,680
Total:	44,997	14,580	11,285	7,623	7,460	8,449	19,617	19,670	133,680

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

S Henderson CSO Storage

Project No:	MC-SU-C3609	BSL Code:	BC-SU-C360B
Project Type:	Discrete	BSL Name:	Combined Sewer Overflows
Project Category:	Improved Facility	Location:	S Henderson St.
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 2
Start/End Date:	2001 - 2019	Neighborhood District:	Southeast
Total Project Cost:	\$59,601	Urban Village:	Not in an Urban Village

This project provides construction of combined sewer overflows (CSO) facilities in the Henderson area in the southeast part of Seattle. Facilities will be built to meet level of service requirements for CSOs and comply with State and Federal regulations.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	59,617	-	-	-	-	-	-	-	59,617
Total:	59,617	-	-	-	-	-	-	-	59,617
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	59,617	-	-	-	-	-	-	-	59,617
Total:	59,617	-	-	-	-	-	-	-	59,617

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

Sanitary Sewer Overflow Capacity

Project No:	MC-SU-C3804	BSL Code:	BC-SU-C380B
Project Type:	Ongoing	BSL Name:	Flooding, Sewer Backup & Landslide
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program is designed to improve sanitary sewer service to Seattle customers by addressing current and projected capacity limitations of the wastewater system through capital project improvements. Such improvements may include demand management measures such as infiltration and inflow (I/I) reduction, increased conveyance capacity, and individual customer measures such as installation of backflow preventers or grinder pumps to reduce the risk that customers will experience backups of sewage into their homes and businesses during storm events.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	22,784	2,019	1,430	9,135	15,415	12,830	8,327	7,315	79,256
Total:	22,784	2,019	1,430	9,135	15,415	12,830	8,327	7,315	79,256
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	22,784	2,019	1,430	9,135	15,415	12,830	8,327	7,315	79,256
Total:	22,784	2,019	1,430	9,135	15,415	12,830	8,327	7,315	79,256

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Sediment Remediation

Project No:	MC-SU-C3503	BSL Code:	BC-SU-C350B
Project Type:	Ongoing	BSL Name:	Sediments
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program provides for City of Seattle participation in cleanup of contaminated sediment sites at multiple locations across Seattle for which the City's drainage and wastewater utilities may have some liability. Typical phases of such projects include preliminary studies and analyses, preliminary engineering for actual cleanup efforts, and liability allocation negotiations. This program enhances the natural environment of Seattle and addresses both State and Federal regulatory agency requirements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	56,464	11,172	13,422	13,178	15,263	20,918	24,372	29,692	184,480
Total:	56,464	11,172	13,422	13,178	15,263	20,918	24,372	29,692	184,480
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	56,464	11,172	13,422	13,178	15,263	20,918	24,372	29,692	184,480
Total:	56,464	11,172	13,422	13,178	15,263	20,918	24,372	29,692	184,480

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

## Ship Canal Water Quality Project

<b>Project No:</b>	MC-SU-C3614	<b>BSL Code:</b>	BC-SU-C360B
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Combined Sewer Overflows
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	West Ship Canal
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2014 - 2030	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$640,000	<b>Urban Village:</b>	Multiple

The City of Seattle (the City) has prepared a comprehensive strategy, called The Plan to Protect Seattle's Waterways (the Plan) to reduce overflows and discharge of pollutants from combined sewers and the storm drain system. The City must control sewer discharges to protect public health, the environment, to comply with the Clean Water Act, the United States District Court Consent Decree, and State regulations. On May 29, 2015, the City submitted the plan to EPA and Ecology for approval. The largest project identified in the Plan is the Ship Canal Water Quality Project. This project is a joint project between SPU and King County to design and construct a storage tunnel to capture Combined Sewer Overflows for 5 SPU outfalls and two King County outfalls. The tunnel will be 2.7 miles long and run from Wallingford to Ballard. The tunnel will be approximately 18 feet in diameter and have a storage volume of about 30 million gallons. The purpose of the project is to bring all seven outfalls into compliance with the State's control standard of one untreated overflow per year per outfall on a 20-year moving average. Note all City/County funding allocations are for informational purposes, only. Actual resource allocations will be determined through ongoing project governance agreements and interagency coordination between the City and King County.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Rates	346,979	38,960	85,828	81,252	68,185	5,001	-	-	626,205
King County Funds	47,924	61,066	-	-	-	-	-	-	108,990
Water Rates	-	-	-	-	-	-	-	-	-
<b>Total:</b>	<b>394,903</b>	<b>100,026</b>	<b>85,828</b>	<b>81,252</b>	<b>68,185</b>	<b>5,001</b>	<b>-</b>	<b>-</b>	<b>735,195</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Fund	394,903	100,026	85,828	81,252	68,185	5,001	-	-	735,195
Water Fund	-	-	-	-	-	-	-	-	-
<b>Total:</b>	<b>394,903</b>	<b>100,026</b>	<b>85,828</b>	<b>81,252</b>	<b>68,185</b>	<b>5,001</b>	<b>-</b>	<b>-</b>	<b>735,195</b>

**O&M Impacts:** Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

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South Park Stormwater Program

Project No:	MC-SU-C3806	BSL Code:	BC-SU-C380B
Project Type:	Discrete	BSL Name:	Flooding, Sewer Backup & Landslide
Project Category:	Improved Facility	Location:	698 S Riverside DR
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 1
Start/End Date:	2006 - 2027	Neighborhood District:	Greater Duwamish
Total Project Cost:	\$134,876	Urban Village:	Greater Duwamish

This program constructs a pump station (PS), a water quality facility (WQF), and additional drainage conveyance in South Park. The PS will allow the existing storm drain outfall to drain the system when the tide is high and will support future drainage projects. The WQF will treat most stormwater flows from the basin, reducing pollutant loading to the Duwamish. Excessive flows will bypass the WQF and be pumped directly to the river. This program was formerly titled "South Park Pump Station."

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	63,749	8,898	7,242	4,793	21,009	19,477	13,235	7,480	145,883
Total:	63,749	8,898	7,242	4,793	21,009	19,477	13,235	7,480	145,883
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	63,749	8,898	7,242	4,793	21,009	19,477	13,235	7,480	145,883
Total:	63,749	8,898	7,242	4,793	21,009	19,477	13,235	7,480	145,883

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

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Thornton Confluence Improvement

Project No:	MC-SU-C3811	BSL Code:	BC-SU-C380B
Project Type:	Discrete	BSL Name:	Flooding, Sewer Backup & Landslide
Project Category:	Improved Facility	Location:	Thornton Creek
Current Project Stage:	Stage 6 - Closeout	Council District:	Multiple
Start/End Date:	2008 - 2019	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$7,907	Urban Village:	Not in an Urban Village

This project provides creek realignment, floodplain excavation, culvert replacement, and riparian plantings at the confluence of the north and south branches of Thornton Creek. SPU has acquired a number of flood prone properties in this area over the last decade. Using these properties, this project increases culvert capacity, floodplain area and flood storage, and provides stream habitat benefits. The project will help alleviate flooding and reduce maintenance at Meadowbrook Pond.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	7,616	45	-	-	-	-	-	-	7,661
Total:	7,616	45	-	-	-	-	-	-	7,661
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	7,616	45	-	-	-	-	-	-	7,661
Total:	7,616	45	-	-	-	-	-	-	7,661

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

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# **Seattle Public Utilities**

## **Solid Waste**

## Overview

Seattle Public Utilities (SPU) collects and disposes of solid waste generated within the City of Seattle. To fulfill this responsibility, the City owns and manages the following significant infrastructure:

- Two transfer stations;
- One recycling and re-use facility;
- Two household hazardous waste facilities;
- A fleet of trucks and heavy equipment; and
- Three closed landfills previously used by the City, plus assistance to Seattle Parks on two other closed landfills.

The Solid Waste Fund (SWF) Capital Improvement Plan (CIP) is the planning tool for rehabilitating, replacing, improving, and expanding infrastructure, as well as constructing projects that protect, conserve, and enhance our region's environmental resources. Planned spending in the SWF CIP is approximately \$119 million over the next six years, from 2025 through 2030.

Major anticipated projects include:

- South Transfer Station Facility Redevelopment.
- Cleanup of the historic South Park Landfill at the South Park Development Project.
- North Transfer Station Compactor Replacement.
- South Transfer Station Floor Replacement.

These projects comprise approximately 46% of the SWF CIP. Other significant projects include the Waste Removal project at the Midway Landfill, Drainage & Wastewater Improvements at the Transfer Stations, replacement of two compactors at the South Transfer Station, and SPU's annual equipment investment.

## Thematic Priorities

The SWF places a high priority on managing environmental issues and addressing regulatory requirements related to current and historic solid waste facilities while protecting employees and customer health and safety.

- Managing environmental issues and regulations: SPU is required to improve former landfill sites and act as necessary when conditions change. For example, SPU monitors underground gas levels at these sites. When increased gas levels are detected, SPU implements improvements to extract excess gas or otherwise mitigate the environmental impacts. State-led improvements to Interstate 5 also requires SPU to modify landfill infrastructure in the right-of-way, as do Sound Transit projects that impact the Midway Landfill. Additionally, the new transfer stations are designed to reduce the environmental impacts of existing stations on neighboring communities.

## Project Selection Criteria

SPU identifies candidate capital projects from several sources – planning (e.g., comprehensive plans, program plans), external projects and opportunities, and emergencies or other unexpected events. Under SPU's Asset Management System, projects must be justified through a business case process that establishes that a problem or opportunity is timely and important and that the proposed solution is

## 2025-2030 Adopted Capital Improvement Program

superior to alternatives based on a triple bottom line analysis (economic, environmental, and social) of life-cycle benefits and costs. The process also recognizes that a project may be a “must do” project (e.g., required by regulations).

Prioritization of SPU projects are based on the following set of criteria:

- **Regulatory Mandates, Legal Agreements:** The degree to which the project is driven by Federal, State, and local laws, permit and regulatory requirements, and consent decrees; as well as by legal agreements with public and private parties. Examples of highly ranked projects in this category include the South Park Development project and Kent Highlands and Midway Landfills programs.
- **External Drivers:** SPU’s involvement with projects led by other departments or jurisdictions, or by specific mandates of the Mayor or City Council. An example of a project in this category is the 1% for Arts program.
- **Infrastructure:** How a project addresses infrastructure conditions or vulnerabilities. An example of a highly ranked project in this category is the tipping floor replacement at the South Transfer Station.
- **Level of Service:** The importance of this project in providing or improving services to customers and neighbors. An example of a highly ranked project in this category is the replacement of two compactors at the transfer stations.
- **Other Factors:** Other important factors include high net present value or cost-effectiveness, social or environmental benefits that were not otherwise recognized, a project already in progress or near completion, limited time opportunity, demonstration projects, community visibility, or outside funding.

**Every project is rated against each criterion.** Criteria are then considered in determining an overall project priority ranking, using expert judgment (rather than a formula). Priority rankings for the CIP are determined by the leads for each LOB, with reviews by key internal stakeholders. The ranking scheme and criteria are the same for all LOBs and are approved by the SPU General Manager/CEO and Asset Management Committee. Project priority rankings are used to clarify and document which projects are most important and why, to help determine which projects at the margin will be included, excluded or deferred from the CIP, and which projects should receive priority attention if a staff or financial resource constraint should arise.

## CIP Highlights

### 2025-2030 Adopted Solid Waste Fund CIP by BSL

(In '000s; total may not sum due to rounding)

Budget Summary Level	2025	2026	2027	2028	2029	2030	Total
New Facilities	21,015	16,139	16,405	11,161	15,737	1,407	81,864
Rehabilitation and Heavy Eqpt	397	807	909	409	309	554	3,385
Shared Cost Projects	8,424	5,353	2,668	2,513	2,309	2,471	23,738
Technology	1,544	1,508	1,508	1,508	1,507	1,508	9,082
<b>Grand Total</b>	<b>31,380</b>	<b>23,806</b>	<b>21,490</b>	<b>15,591</b>	<b>19,863</b>	<b>5,939</b>	<b>118,069</b>

**New Facilities:** This program includes the planning, design, and construction of new facilities to enhance solid waste operations. SPU will continue to implement its Solid Waste Facilities Master Plan. The key project drivers of the New Facilities budget are the South Park Development (landfill cleanup) and the South Transfer Station operational improvements projects.

**Rehabilitation and Heavy Equipment:** This program includes design and construction of projects that repair and/or upgrade solid waste facilities other than the transfer stations. The key drivers of this budget level are the Midway project and new funding for the Solid Waste Comprehensive Plan Update as required by the Washington State Department of Ecology.

**Shared Cost Projects and Technology Projects:** Projects in these BCLs are cross-funded by multiple SPU ratepayer funds. Project pages for these activities are not displayed in this section. For individual project pages, please see section “**Shared and Technology Projects.**”

For the Solid Waste CIP, a key driver within the Shared Costs BCL is heavy equipment purchases. This covers estimated fleet (trucks) and heavy equipment needs for transfer station operations.

For an overview of SPU’s **Technology** projects, please see the SPU Drainage and Wastewater overview (Technology BCL section).

### CIP Revenue Sources

Much of the SWF CIP is funded through bond proceeds and current cash contributions, the mix of which is determined by SWF financial policies, the overall financial health of the SWF, and the best value and equity to ratepayers. SPU issued debt in 2014, 2015, and 2016. SPU is not planning any SWF bond issuances and will use current cash contributions and existing cash on hand to pay for the CIP. Cash contributions to construction and repayment of debt come from rate-based charges to customers whose solid waste services are handled by the City’s solid waste infrastructure and programs.

SPU also actively seeks grants, low-interest loans, and other funding sources whenever possible and prudent. The Solid Waste Utility is currently in the middle of a capital-intensive historic landfill remediation process and the South Recycling Center project. These projects are the primary drivers of CIP spending and have required rate increases for financing.

### 2025-2030 Adopted Capital Improvement Program

### **Summary of Upcoming Budget Issues and Challenges**

Solid Waste faces logistical and financial issues as it reconstructs its primary facilities and addresses site cleanup efforts.

- Logistics: SWF is focusing on developing the South Recycling Center and must continue to use the site for trailer parking and household hazardous waste collection during construction.
- Financial Challenges: Developing the South Recycling Center along with site remediation efforts puts considerable short-term financial strain on the SWF. While the SWF is funding and building these major projects, it is working to address environmental stewardship by encouraging waste reduction and recycling, which results in declining demand for services.

### **Future Projects/What is on the Horizon**

Once the South Park Landfill cleanup work and South Transfer Station operational improvements are completed, SPU will begin a thorough planning process to guide the future redevelopment of the South Transfer Station campus. The planning will take broader City needs into consideration before selecting a redevelopment scenario. Spending for the future development will be better defined over the next 3-5 years.

Kent Highlands

Project No:	MC-SU-C2402	BSL Code:	BC-SU-C240B
Project Type:	Ongoing	BSL Name:	Rehabilitation & Heavy Equipment
Project Category:	Improved Facility	Location:	Kent Highlands
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This program funds compliance activities related to the Kent Highlands landfill closure project. These activities include environmental studies to demonstrate the effectiveness of the Kent Highlands landfill closure project, as well as various landfill improvements. The environmental studies are required under the existing Consent Decree with the State Department of Ecology and validate that current environmental controls are effective and reduce the likelihood of additional capital or O&M expenditures. The landfill improvements include replacement of existing flares, drainage improvements, groundwater protection, water treatment and mitigating earthquake risks associated with steep slopes.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Rates	904	50	211	511	162	112	162	447	2,559
Total:	904	50	211	511	162	112	162	447	2,559
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Fund	904	50	211	511	162	112	162	447	2,559
Total:	904	50	211	511	162	112	162	447	2,559

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.



Midway Landfill

Project No:	MC-SU-C2403	BSL Code:	BC-SU-C240B
Project Type:	Ongoing	BSL Name:	Rehabilitation & Heavy Equipment
Project Category:	Improved Facility	Location:	Kent
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This program funds compliance activities related to the Midway landfill closure project. These activities include environmental studies to demonstrate the effectiveness of the Midway landfill closure project. The studies are required under the existing Consent Decree with the State Department of Ecology and validate that current environmental controls are effective and reduce the likelihood of additional capital or O&M expenditures. The flare improvements are also a regulatory requirement. To ensure that SPU maintains regulatory compliance, a smaller flare or new technology will be required as the landfill ages and methane concentrations change over time. The largest effort under this program is the Midway landfill improvement project that funds removal of waste in the WSDOT Right of Way to allow construction of two additional lanes on I-5 and the Sound Transit Federal Way Link project. This is a joint project involving Sound Transit, WSDOT and SPU it is regulated by the Department of Ecology under a Consent Decree Amendment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Rates	13,185	660	106	196	547	97	97	57	14,945
Water Rates	-	1,500	-	-	-	-	-	-	1,500
Total:	13,185	2,160	106	196	547	97	97	57	16,445
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Fund	13,185	2,160	106	196	547	97	97	57	16,445
Total:	13,185	2,160	106	196	547	97	97	57	16,445

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Miscellaneous Station Improvement

Project No:	MC-SU-C2303	BSL Code:	BC-SU-C230B
Project Type:	Ongoing	BSL Name:	New Facilities
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project provides modifications, upgrades, and wear replacement for the two new City Transfer Stations. The new facilities will require periodic capital upgrades and replacement to extend the useful life of these assets. Examples of this work include replacement of the wear surface on the STS tipping floor, replacement of the large refuse compactors and replacement of HVAC/Life Safety components.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Rates	6,700	14,674	12,614	5,181	7,500	2,400	7,300	300	56,669
Total:	6,700	14,674	12,614	5,181	7,500	2,400	7,300	300	56,669
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Fund	6,700	14,674	12,614	5,181	7,500	2,400	7,300	300	56,669
Total:	6,700	14,674	12,614	5,181	7,500	2,400	7,300	300	56,669

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

North Transfer Station Rebuild

Project No:	MC-SU-C2306	BSL Code:	BC-SU-C230B
Project Type:	Discrete	BSL Name:	New Facilities
Project Category:	Improved Facility	Location:	N. 34th St.
Current Project Stage:	Stage 6 - Closeout	Council District:	Council District 4
Start/End Date:		Neighborhood District:	Lake Union
Total Project Cost:	\$111,015	Urban Village:	Not in an Urban Village

The project constructs a new North Recycling and Disposal Station to replace the existing, aging facility. The new facility will meet customer and employee needs, regulatory requirements, and waste management goals for at least the next 50 years. Safety, operational, and capacity concerns at the existing transfer station necessitate building a new facility. The new facility will benefit the public by providing reliable transfer of solid waste from the City and preventing the accumulation of waste and unsanitary conditions within the City.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Rates	110,234	(3)	-	-	-	-	-	-	110,231
Total:	110,234	(3)	-	-	-	-	-	-	110,231
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Fund	110,234	(3)	-	-	-	-	-	-	110,231
Total:	110,234	(3)	-	-	-	-	-	-	110,231

O&M Impacts: Any O&M needed as a result of this project is included in SPU's Operating Budget.

South Park Development

Project No:	MC-SU-C2304	BSL Code:	BC-SU-C230B
Project Type:	Discrete	BSL Name:	New Facilities
Project Category:	Improved Facility	Location:	8100 2nd Ave S
Current Project Stage:	Stage 3 - Design	Council District:	Council District 1
Start/End Date:	2007 - 2027	Neighborhood District:	Greater Duwamish
Total Project Cost:	\$22,377	Urban Village:	Greater Duwamish

This project studies, plans, designs and constructs remediation of the historic South Park Landfill site to minimize environmental impacts. SPU owns a portion of the site on which the landfill once operated, and was a historic operator of the landfill at one time. This project will meet the requirements of a Consent Decree with the Washington Department of Ecology for remediation of the historic South Park Landfill. This project is tied to the STS 2 project and some redesign of remedial elements will be required and along with the other scope changes mentioned previously, construction has been further delayed to 2026.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Rates	6,196	7,277	1,840	4,396	3,640	3,592	3,399	398	30,736
Total:	6,196	7,277	1,840	4,396	3,640	3,592	3,399	398	30,736
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Fund	6,196	7,277	1,840	4,396	3,640	3,592	3,399	398	30,736
Total:	6,196	7,277	1,840	4,396	3,640	3,592	3,399	398	30,736

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

### South Recycling Center

<b>Project No:</b>	MC-SU-C2302	<b>BSL Code:</b>	BC-SU-C230B
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	New Facilities
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	8100 2nd AVE S
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 1
<b>Start/End Date:</b>	2006 - 2027	<b>Neighborhood District:</b>	Greater Duwamish
<b>Total Project Cost:</b>	\$43,202	<b>Urban Village:</b>	Greater Duwamish

SPU postponed South Transfer Station phase construction and a smaller project is proceeding to complete cleanup work at the old South Park Landfill. SPU decided to postpone development plans (including the construction of the recycling facility) to allow a more holistic evaluation of future needs and job opportunities that best support our zero-waste vision. A recycling facility may still be included in the future plans, but partial development of the site at this time could severely limit what we can do in the future. The scope of the project has been reduced to only include the remediation of the South Park Landfill (required under a Consent Decree), minimal operational improvements, and a path along 5th Avenue to mitigate the street vacation at the new South Transfer Station. The reduced STS2 project will be designed during 2021-2022 and constructed in 2023.

Future site development plans will happen over the next 5 years in a parallel process.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Solid Waste Rates	9,708	3,888	6,562	6,562	5,265	5,170	5,038	709	42,902
Water Rates	-	(1,500)	-	-	-	-	-	-	(1,500)
<b>Total:</b>	<b>9,708</b>	<b>2,388</b>	<b>6,562</b>	<b>6,562</b>	<b>5,265</b>	<b>5,170</b>	<b>5,038</b>	<b>709</b>	<b>41,402</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Solid Waste Fund	9,708	2,388	6,562	6,562	5,265	5,170	5,038	709	41,402
<b>Total:</b>	<b>9,708</b>	<b>2,388</b>	<b>6,562</b>	<b>6,562</b>	<b>5,265</b>	<b>5,170</b>	<b>5,038</b>	<b>709</b>	<b>41,402</b>

**O&M Impacts:** Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

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SW Comprehensive Plan Update

Project No:	MC-SU-C2407	BSL Code:	BC-SU-C240B
Project Type:	Ongoing	BSL Name:	Rehabilitation & Heavy Equipment
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

A Seattle Solid Waste Management Plan is required by Washington State Code. The plan must be updated every five years. The Comprehensive Plan guides the City's solid waste management.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Rates	829	(132)	80	100	200	200	50	50	1,377
Total:	829	(132)	80	100	200	200	50	50	1,377
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Solid Waste Fund	829	(132)	80	100	200	200	50	50	1,377
Total:	829	(132)	80	100	200	200	50	50	1,377

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

# **Seattle Public Utilities**

## **Water**

## **Overview**

SPU delivers an average of approximately 124 million gallons of drinking water per day to 1.5 million people and businesses in Seattle and 18 surrounding cities and water districts, plus the Cascade Water Alliance. The water system infrastructure includes:

- The Cedar and South Fork Tolt supply sources, including over 103,000 acres of forested land.
- Three groundwater wells.
- Two primary water treatment plants.
- 11 booster chlorination facilities.
- 325 million gallons of treated water storage.
- 30 pump stations.
- Over 1,900 miles of transmission and distribution system pipelines.
- Almost 200,000 meters and service connections.
- More than 17,000 distribution system valves.
- About 19,000 hydrants.
- Monitoring and control systems; and,
- Various buildings and other related facilities.

In addition to replacing and improving the supply, treatment, transmission and distribution systems, the Water capital program includes investments in watershed stewardship projects, Cedar River Watershed Habitat Conservation Plan implementation, water conservation programs, vehicles, heavy equipment, and technology.

Planned spending in the Water Capital Improvement Program (CIP) is \$1,030 million over the next six years. Major projects include:

- Water system improvements associated with transportation projects, including Move Seattle; East Marginal Way Heavy Haul Corridor and Roosevelt Eastlake Rapid Ride.
- Operational and Regional Facility construction.
- Seismic upgrades of the Eastside and Riverton Reservoirs, the Magnolia Tank, the Trenton Standpipe, and the Cedar River Pipeline in Renton.
- Replacing the floating cover at Bitter Lake Reservoir with a new 21 MG partially buried circular prestressed concrete tank.
- Long-term planning for the Cedar River Water Supply with Seattle City Light; and
- Relicensing the South Fork Tolt Dam under the Federal Energy Regulatory Commission with Seattle City Light.

The 2025-2030 Adopted CIP also includes ongoing core actions, such as improving distribution and transmission system infrastructure like water mains, valves, meters, steel storage tanks, and pump stations; watershed stewardship and conservation programs; and facilities, vehicles, and heavy equipment investments. In addition, it includes funding for seismic improvements to SPU's water distribution and transmission system, based on SPU's recently completed water system seismic study as well as meeting federally regulated dam safety requirements at the South Fork Tolt Dam.

SPU funds Water LOB capital projects through a combination of cash and debt financing. The primary source of cash and debt repayment funds come from the sale of water charged to retail and wholesale customers in the region.

## **2025-2030 Adopted Capital Improvement Program**



## Thematic Priorities

The overarching goal of the Water CIP is to ensure that the water system is properly maintained, upgraded, and expanded to reliably deliver high-quality, safe drinking water to customers, protect the environment, and comply with regulations. The primary themes driving the CIP in the next six years are asset preservation, health and human safety, environmental sustainability, and race and social justice.

- SPU is committed to making **asset preservation** investments to create or enhance operational efficiency. SPU uses asset management principles to determine the timing of rehabilitation or replacement of its infrastructure. Projects that fall into this category vary, ranging from water main replacement related to transportation projects to rehabilitation of steel storage facilities.
- SPU's commitment to **health and human safety** is also addressed through SPU's reservoir covering projects. Consistent with Ordinance 120899 and required by state regulators, SPU has completed replacement of its open finished drinking water reservoirs with underground structures that will improve water quality and system security. Additionally, SPU will complete construction of a new floating cover on the Lake Forest Park reservoir and will begin construction of a new partially buried concrete tank at the Bitter Lake reservoir location to replace the existing floating covers that have reached the end of their useful life. Finally, as a result of a recently completed seismic study, two reservoirs— Roosevelt and Volunteer – will remain uncovered and are disconnected from the drinking water system, filled with treated water, and available for emergency storage needs after major emergencies such as earthquakes.
- SPU is committed to **environmental sustainability**. This can best be seen in SPU's responsibilities as outlined in the 50-year Habitat Conservation Plan (HCP), an agreement between local, state, and federal agencies. The HCP seeks to ensure the long-term ecological integrity of the Cedar River Watershed, which supplies the majority of the City's drinking water. It simultaneously addresses the needs of protected wildlife species in and along the Cedar River. Investments in the regional conservation and low-income conservation programs also help in management of our natural resources, while helping customers reduce their utility bills.
- SPU is also committed to **race and social justice**. One example of this commitment is the Low-Income Water Conservation Program. This ongoing program provides water use efficiency resources to the City's low-income customers to implement water conservation measures. Typical improvements consist of installing water-efficient fixtures, primarily low water use toilets, but also faucet aerators and common-area efficient clothes washers.

## Project Selection Criteria

SPU identifies candidate capital projects from several sources – planning (e.g., comprehensive plans such as the 2019 Water System Plan, program plans, and asset management plans), external projects and opportunities (such as transportation projects), and emergencies or other unexpected events. Under SPU’s Asset Management approach, projects must be justified through a business case process that establishes that a problem or opportunity is timely and important, and that the proposed solution is superior to alternatives based on a triple bottom line analysis (economic, environmental, and social) of life cycle costs and benefits. The process also recognizes that a project may be a “must do” project (e.g., required by regulation). Projects may also be externally driven. Typically, SPU lacks control over the timing of externally driven projects.

SPU prioritizes capital projects across three tiers, Priorities 1, 2 and 3, with 1 being the most important and critical.

Priority rankings are based on the following set of criteria:

- **Regulatory Mandates, Legal Agreements:** The degree to which a project is driven by federal, state, and local laws, permit and regulatory requirements, and consent decrees; as well as by legal agreements with public and private parties. Examples of highly ranked projects in this category include the reservoir covering programs, the Cedar River Habitat Conservation Program, and the South Fork Tolt relicensing project.
- **External Drivers:** SPU’s responsiveness to, or engagement with, projects of other Departments or Jurisdictions, and the specific mandates of the City Council and Mayor. Examples of highly ranked projects in this category include SR 520 Rest of the West phase and Roosevelt Eastlake Rapid Ride.
- **Infrastructure:** How a project addresses infrastructure conditions or vulnerabilities. Examples of highly ranked projects in this category include the Watermain Rehabilitation, Distribution System Improvements and Tank Improvements programs.
- **Level of Service:** The importance of a project in providing or improving services to customers. Examples of highly ranked projects in this category include the Water Infrastructure – New Taps and Service Renewals programs.
- **Other Factors:** Other important factors include high net present value or cost-effectiveness, social or environmental benefits not otherwise captured, a project already in progress or near completion, limited time opportunity, demonstration projects, community visibility, or outside funding.

Every project is rated against each criterion. Criteria ratings are then considered in determining an overall project priority ranking, using expert judgment (rather than a formula). Priority rankings for the CIP are determined by the leads for each Line of Business (LOB), with review by key internal stakeholders. The ranking scheme and criteria are the same for all LOBs and are approved by the SPU GM/CEO, Asset Management Committee and/or Capital Improvement Plan Board. In addition, regional projects that are cost shared with SPU’s wholesale customers are vetted annually through the Seattle

Water System Operating Board, which is a board of representatives who have certain limited authority over policy and operational matters as they affect the Seattle Regional Water Supply System. Project priority rankings are used to clarify and document which projects are most important (and why), to help determine which projects at the margin will be included or excluded (or deferred) from the CIP, and which projects should receive priority attention if a staff or financial resource constraint should arise.

### CIP Spending by Major Category

(In '000s; total may not sum due to rounding)

Water Fund	2025	2026	2027	2028	2029	2030	Total
Distribution	53,469	65,719	81,717	69,499	72,091	86,119	428,616
Transmission	11,915	25,266	28,567	43,779	31,320	26,355	167,202
Watershed Stewardship	2,878	4,956	1,853	2,233	2,731	1,062	15,713
Water Quality & Treatment	1,426	10,237	22,680	23,274	32,785	1,888	92,291
Water Resources	19,511	15,271	11,882	8,842	9,636	20,595	85,736
Habitat Conservation Program	1,571	5,738	4,081	2,972	1,195	649	16,207
Shared Cost Projects	53,232	39,807	25,299	20,502	34,680	23,960	197,480
Technology	5,534	4,221	4,221	4,221	4,221	4,221	26,639
<b>Grand Total</b>	<b>149,537</b>	<b>171,215</b>	<b>180,301</b>	<b>175,322</b>	<b>188,659</b>	<b>164,849</b>	<b>1,029,883</b>

**Distribution:** Projects and programs in this category relate to rehabilitation and improvements to the City's water mains and appurtenances, water storage tanks, pump stations, and other facilities that are part of the system that distributes treated water throughout the City of Seattle and to retail customers outside of the City.

Decreases in the **Distribution BCL** in 2025 relative to the 2024-2029 CIP are primarily due to shifting watermain rehabilitation projects to later years in the 6-year capital plan.

**Transmission:** The purpose of this program category is to rehabilitate and improve the City's large transmission pipelines that bring untreated water to the treatment facilities and convey treated water from the treatment facilities to Seattle and to other local utilities that purchase a portion of SPU's supply for their customers.

**Transmission BCL** in 2025 is stable. Increases in 2025-2029 are caused by initiation of the new transmission system seismic improvements program.

### 2025-2030 Adopted Capital Improvement Program

**Watershed Stewardship:** Projects and programs in this category improve protection of our sources of drinking water, provide habitat protection and restoration, sustain the environment, and enhance environmental quality, both locally and regionally. Most of the projects in this program category are located within the Cedar and Tolt River municipal watersheds.

- The Cedar River Municipal Watershed is 90,638 acres of land owned by the City of Seattle and provides about 65% of the drinking water used by 1.5 million people in the greater Seattle area supplied by SPU. The City of Seattle is required by law to maintain a clean drinking water supply. To that end, the City restricts public access and management is guided by a Habitat Conservation Plan. The Cedar River Watershed is an unfiltered surface water supply which produces some of the best water in the world.
- The South Fork Tolt River Watershed is the second supply watershed in SPU’s freshwater supply system and provides roughly 35% of SPU’s drinking water supply. Located in the foothills of the Cascades in east King County, it first came on-line in 1964, and since 1989 has also supported a small Seattle City Light hydro-electric facility. The South Fork Tolt Municipal Watershed is approximately 12,000 acres, two-thirds of which are owned and managed by the City of Seattle. The Tolt Treatment Facilities, which includes filtration, can provide up to 120 million gallons of drinking water per day.

Increases in the **Watershed Stewardship BCL** in 2025 are primarily due to delays to replace failing culverts with larger fish passable culverts at road crossings in the South Fork Tolt Watershed. The new crossings will satisfy State regulatory requirements for fish passage. In addition to providing fish passage, this program will reduce the potential for excessive sedimentation, catastrophic infrastructure (i.e. forest road) failure, and impacts to drinking water quality.

**Water Quality and Treatment:** The purpose of this program category is to construct, rehabilitate or improve water treatment facilities, and cover the remaining open water reservoirs. State and federal drinking water regulations and public health protection are key drivers of investments in this program category. To comply with regulations, SPU has invested hundreds of millions of dollars in building two new primary treatment facilities and covering two and burying five reservoirs that contain already treated water that is distributed directly to Seattle retail and wholesale customers for drinking purposes.

The focus in the **Water Quality & Treatment BCL** is completion of the Lake Forest Park Reservoir floating cover replacement, and in later CIP years, the Bitter Lake Reservoir Project. The plan for the Bitter Lake Reservoir is construction of a new 21 MG partially buried circular prestressed concrete tank instead of the new floating cover previously considered. Construction of the Lake Forest Park Reservoir replacement cover was completed in 2022, and the Bitter Lake Reservoir Project is targeted to begin construction in 2026.

**Water Resources:** The purpose of this program category is to manage our water resources to meet anticipated demands and in-stream flow requirements – the amount of water provided to the river to support aquatic habitat, wetlands, riparian vegetation, and water quality – and to promote residential and commercial water conservation. The requirements for in-stream flows are detailed in agreements with state and federal agencies and include provisions for minimum stream flows in the Cedar and South Fork Tolt Rivers. Examples of the types of projects in this category include the Dam Safety Program,

Sockeye Broodstock Weir and other improvements associated with the hatchery and fish ladder, and relicensing of the South Fork Tolt Dam to secure ongoing operations of that water supply source.

Increases in the **Water Resources BCL** in 2025 are due to dam safety projects such as the Tolt Early Warning System Upgrade and Tolt Debris Boom, which are both required to comply with the Federal Energy Regulatory Commission (FERC). Increases in outyears of the 6-year CIP are also due to FERC relicensing requirements at the South Fork Tolt Dam, on which SPU will be partnering with Seattle City Light.

**Habitat Conservation Program:** This program category includes projects and programs directly related to implementation of the Cedar River Watershed Habitat Conservation Plan. The Habitat Conservation Plan benefits the utility and ratepayers by providing legal certainty under the Endangered Species Act for the City’s continued operations within the Cedar River Watershed. The Habitat Conservation Program requires SPU to invest \$100 million over 50 years, with \$60 million in the first decade, on approximately 30 capital projects and 60 O&M activities in three areas: management of in-stream flows for people and fish, forest and land conservation activities, and mitigation for the blockage of salmon and steelhead fish as they return to the Cedar River to spawn. The Water Fund’s CIP projects in this area are grouped into eight categories: road improvements and decommissioning, stream and riparian restoration, upland forest restoration, Landsburg fish passage, Cedar River sockeye hatchery, improvements to the Ballard Locks for fish passage and water conservation, fish habitat protection and restoration in the lower Cedar River below the municipal watershed boundary, and evaluation of Cedar Permanent Dead Storage in Chester Morse Lake.

Increases in the **Habitat Conservation Program BCL** in 2025 are tied to the Downstream Fish Habitat Program in the implementation of stream restoration projects in close coordination with King County. Decreases in 2025-2029 are the result of the transitioning of the that Program along with watershed road decommissioning and fish passage programs to the Watershed Stewardship BCL (see notes under C130 – Watershed Stewardship). These programs were previously all under the City’s Cedar River Habitat Conservation Program (HCP) and are close to meeting the City’s commitments in these program areas.

**Shared Cost Projects and Technology Projects:** Projects in these BCLs are cross-funded by multiple SPU ratepayer funds. Project pages for these activities are not displayed in this section. For individual project pages, please see section “**Shared and Technology Projects.**”

For the Water Line of Business, key **Shared Cost Projects** include Move Seattle, Alaskan Way Viaduct and Seawall Replacement, and Heavy Equipment Purchases.

Changes to the Shared Cost Projects BCL for Water since the 2024-2029 CIP are primarily due shifting timelines for the East Marginal Way Heavy Haul Corridor and the Roosevelt Eastlake Rapid Ride which shift projected spending beyond the scope of this 6-year CIP. Heavy equipment purchases to modernize SPU’s fleet also contribute to increases.

For an overview of SPU’s **Technology** projects, please see the SPU Drainage and Wastewater overview (Technology BCL section).

## CIP Revenue Sources

## 2025-2030 Adopted Capital Improvement Program

SPU’s Water CIP is funded largely by Water ratepayers. About 75% of the Water Fund’s Operating revenues come from retail ratepayers, split approximately evenly between residential and commercial customers. Another 20% of the Water Fund’s overall revenues come from wholesale purveyors who serve surrounding jurisdictions. The remaining 5% consists of non-rate revenue, which include such items as tap fees received. SPU issues bonds, serviced by ratepayers, which in the current period covers 60% of the CIP, with the remainder funded by available cash, including rate payer revenue.

SPU actively seeks grants, low interest loans, and other funding sources whenever possible. And, as mentioned above, SPU also receives payments from developers that are intended to offset the cost of installing new taps when they connect newly constructed buildings to SPU watermain. These “tap fees” are a volatile revenue source, trending with the construction-related sectors of the economy.

### **Summary of Upcoming Budget Issues and Challenges**

These important issues create financial challenges and opportunities for the Water Fund in the future.

Water Conservation: The City of Seattle, Seattle residents and businesses, and Seattle’s wholesale water partners have worked together to reduce water consumption. As a result, consumption has declined since the 1980’s and is projected to flatten out. In 2021, consumption was 30% below the peak of 1984, despite serving a larger population. Seattle currently has some of the lowest per capita water consumption in the nation. While this accomplishment helps contribute to a sustainable future for the region, it puts financial pressure on the utility because fixed costs, including the costs of the CIP, need to be distributed across fewer units of water sold. This trend also puts pressure on SPU management and employees to deliver services as efficiently as possible. In the future, it may also influence water rate design.

Transitioning from Major Projects toward Asset Management: The Water Fund is transitioning from a period of building large capital projects, in response to regulatory requirements, to a time of physical infrastructure rehabilitation. Past investments include water treatment facilities for the Tolt and Cedar water supplies, coverings for seven open reservoirs in response to federal/state regulations, construction of a second pipeline for the Tolt system, and investments to meet federal requirements embodied in the Cedar River Watershed Habitat Conservation Plan. These investments helped secure the supply and distribution of high-quality drinking water and provide appropriate stewardship of the watersheds consistent with federal and state requirements.

The City of Seattle is now better positioned than many water utilities in the nation in terms of regulatory compliance. Residents, businesses and rate payers will benefit from these investments for years to come. Although the focus will shift from major projects to physical infrastructure rehabilitation, the utility will be paying debt service over the next several budget cycles on the bonds that were issued for these major projects. Against the backdrop of these trends, the 2023-2028 Water CIP has been developed to:

- Provide for water system modifications associated with various Seattle and regional transportation projects.
- Recognize the need to invest in the water system’s resiliency in a major earthquake event and continue with strategic investments to reduce risk.

- Preserve the transmission and distribution systems through careful investment in aging infrastructure renewal,
- Provide stewardship of the watersheds, to ensure a reliable source of high-quality drinking water.
- Comply with federal and state regulations governing water quality, system reliability, and habitat protection in the watersheds in which SPU operates; and
- Prioritize projects to deliver on infrastructure and regulatory requirements within the limited resources of the Water Fund.

**Future Projects/What is on the Horizon**

The Water CIP has completed a multi-decade period of investments in major infrastructure projects. These projects have positioned SPU to meet drinking water quality and environmental regulations. Projects have included the Tolt and Cedar Water Treatment Facilities, Tolt Pipeline 2, Reservoir Covering Program, the Cedar River Watershed HCP, the Chester Morse Lake Pump Plant Project, and a new Water Quality Laboratory. SPU has also made a major reinvestment in the Supervisory Control and Data Acquisition System which is used to monitor and control the regional and retail water system. However, these investments have also led to increasing debt service payments that constrain future budgets.

The 6-year CIP funds the work to invest in critical projects allowing continued reliable service of drinking water to the region's 1.5 million customers. Emphasis will be on asset management-based rehabilitation and replacement of distribution system infrastructure (e.g., mains, valves, hydrants, meters), as well as water system infrastructure improvements related to transportation projects, such as the Move Seattle Levy, seismic upgrades for critical infrastructure following the 2018 water system seismic study, and dam safety projects.

Ballard Locks Improvements

Project No:	MC-SU-C1606	BSL Code:	BC-SU-C160B
Project Type:	Discrete	BSL Name:	Habitat Conservation Program
Project Category:	Improved Facility	Location:	NW 54th St 30th Ave NW
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 6
Start/End Date:	2000 - 2025	Neighborhood District:	Ballard
Total Project Cost:	\$603	Urban Village:	Ballard-Interbay Northend

This project provides improvements at the Ballard Locks to upgrade conditions for salmon. Improvements are focused on conserving the amount of freshwater needed to operate the locks to reduce the demand for freshwater from the Cedar River and increase the availability of freshwater for salmon. This project is a requirement of the Cedar River Habitat Conservation Plan (HCP).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	503	100	-	-	-	-	-	-	603
Total:	503	100	-	-	-	-	-	-	603
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	503	100	-	-	-	-	-	-	603
Total:	503	100	-	-	-	-	-	-	603

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.



Beacon Reservoir Seismic

Project No:	MC-SU-C1408	BSL Code:	BC-SU-C140B
Project Type:	Discrete	BSL Name:	Water Quality & Treatment
Project Category:	Improved Facility	Location:	S Spokane St and Beacon Ave S
Current Project Stage:	Stage 5 - Construction	Council District:	Council District 2
Start/End Date:	2001 - 2025	Neighborhood District:	Greater Duwamish
Total Project Cost:	\$11,292	Urban Village:	Not in an Urban Village

This project includes Seismic Retrofits at Beacon Reservoir using the Soil-Structure Interaction Seismic Analysis approach for design to determine its seismic performance during ground shaking and to assess whether or not a seismic deficiency exists.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	11,342	50	-	100	-	-	-	-	11,492
Total:	11,342	50	-	100	-	-	-	-	11,492
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	11,342	50	-	100	-	-	-	-	11,492
Total:	11,342	50	-	100	-	-	-	-	11,492

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Cathodic Protection

Project No:	MC-SU-C1208	BSL Code:	BC-SU-C120B
Project Type:	Ongoing	BSL Name:	Transmission
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program installs corrosion protection systems that prevent external corrosion of water transmission pipelines located in Seattle and throughout King County. The cathodic protection systems extend the life of buried pipelines made of ductile iron, steel, and concrete cylinder pipe.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	10,465	1,562	378	398	2,600	700	400	3,000	19,503
Total:	10,465	1,562	378	398	2,600	700	400	3,000	19,503
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	10,465	1,562	378	398	2,600	700	400	3,000	19,503
Total:	10,465	1,562	378	398	2,600	700	400	3,000	19,503

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Cedar Bridges

Project No:	MC-SU-C1307	BSL Code:	BC-SU-C130B
Project Type:	Ongoing	BSL Name:	Watershed Stewardship
Project Category:	Improved Facility	Location:	Cedar River Watershed
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program replaces aging bridges and related structures, such as abutments, asphalt approaches, and guardrails in the Cedar River Watershed. This project improves aging bridge assets on priority roads in the watershed transportation system to provide City employees, City contractors, and visitors with safe and adequate access to City water supply and hydroelectric assets while minimizing and reducing environmental impacts over time. Work in this program area also maintains compliance with state laws, safety and environmental regulations, and tribal access agreements including Washington Department of Natural Resources (WDNR) forest practice regulations, and Washington Department of Health (DOH) Watershed Protection Plan regulations.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	2,145	678	561	10	195	310	500	425	4,825
Total:	2,145	678	561	10	195	310	500	425	4,825
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	2,145	678	561	10	195	310	500	425	4,825
Total:	2,145	678	561	10	195	310	500	425	4,825

**O&M Impacts:** This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Chamber Upgrades-Distribution

Project No:	MC-SU-C1137	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program improves access to water distribution chambers throughout the water distribution system. The replacement and/or enlargement of the entrance to distribution chambers improves the health and safety of workers who need to access chambers and meets Occupational, Safety, and Health Administration (OSHA) and Washington Safety and Health Administration (WSHA) safety and health requirements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	255	10	5	5	5	5	5	5	295
Total:	255	10	5	5	5	5	5	5	295
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	255	10	5	5	5	5	5	5	295
Total:	255	10	5	5	5	5	5	5	295

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Dam Safety

Project No:	MC-SU-C1506	BSL Code:	BC-SU-C150B
Project Type:	Ongoing	BSL Name:	Water Resources
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program maintains the safety of SPU's water supply dams in the Cedar River and South Fork Tolt River Municipal Watersheds and the in-town reservoir dams. Typical improvements may include, but are not limited to, upgrades to the dams' failure warning systems, spillways, outlet works, piping, and other civil, mechanical, and structural systems. This program ensures the continuing safe functioning, operation and monitoring of SPU's water supply dams and associated facilities per Federal Energy Regulatory Commission (FERC), state and local regulations, and SPU requirements to prevent loss of life and/or property damage and loss of SPU's ability to deliver reliable drinking water supply to its customers.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	(1)	-	-	-	-	-	-	-	(1)
Water Rates	14,438	11,867	11,047	4,152	3,194	4,958	7,018	18,792	75,464
Total:	14,437	11,867	11,047	4,152	3,194	4,958	7,018	18,792	75,463
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	(1)	-	-	-	-	-	-	-	(1)
Water Fund	14,438	11,867	11,047	4,152	3,194	4,958	7,018	18,792	75,464
Total:	14,437	11,867	11,047	4,152	3,194	4,958	7,018	18,792	75,463

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Distribution Infrastructure

Project No:	MC-SU-C1138	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides funding for modifications and relocations of existing Distribution System assets resulting from third party project impacts to Distribution System infrastructure located in the right-of-way or on public property. The costs are recovered from third parties and primarily other public utilities and agencies through Memorandums of Agreement and standard charges. This program covers all Distribution System modifications and relocations that are funded by third parties excluding Water main Extension project projects. The benefit of this project is accommodation of third party development by relocating or modifying existing Distribution System infrastructure, while retaining a Distribution System that continues to provide cost effective service to the ratepayer.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	776	59	120	120	120	120	120	120	1,555
Total:	776	59	120	120	120	120	120	120	1,555
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	776	59	120	120	120	120	120	120	1,555
Total:	776	59	120	120	120	120	120	120	1,555

**O&M Impacts:** This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Distribution System Improvements

Project No:	MC-SU-C1128	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program improves service reliability, pressure, capacity, and fire flow in the City's water distribution system. Typical improvements may include, but are not limited to, booster pump station installation, creation of new service zones, and tank elevation or replacement, as well as additional water main pipelines and pressure reducing valves. These improvements to service levels meet Washington Department of Health (DOH) regulations and SPU's Distribution System Pressure Policy to provide greater than 20 psi service pressure. These improvements provide higher flow of water for fire protection which improves public safety and results in smaller and shorter fires.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	2,120	975	160	100	920	1,392	1,000	1,000	7,666
Total:	2,120	975	160	100	920	1,392	1,000	1,000	7,666

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	2,120	975	160	100	920	1,392	1,000	1,000	7,666
Total:	2,120	975	160	100	920	1,392	1,000	1,000	7,666

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Distribution System In-Line Gate Valve

Project No:	MC-SU-C1136	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program replaces line valves in the water distribution system throughout the City of Seattle that fail or are obsolete due to age or lack of replacement parts. The replacement of these gate valves extends the useful life of the water main and restores the performance of the water distribution system. This ongoing program also adds valves within the system to enhance system performance, enhance operational control, and reduce the number of customers whose service is interrupted during a water main shut down.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	2,130	302	300	300	300	300	300	300	4,232
Total:	2,130	302	300	300	300	300	300	300	4,232
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	2,130	302	300	300	300	300	300	300	4,232
Total:	2,130	302	300	300	300	300	300	300	4,232

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Distribution System Seismic Improvements

Project No:	MC-SU-C1139	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program upgrade critical distribution facilities that are seismically vulnerable and will remain functional after a major earthquake. Facilities that will be upgraded include water storage reservoirs and tanks, pump stations, pipelines and support facilities. The upgrades are scheduled to occur over a 50-year plus time frame.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	-	1,335	205	620	1,475	2,250	2,250	10,060	18,195
Total:	-	1,335	205	620	1,475	2,250	2,250	10,060	18,195
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	-	1,335	205	620	1,475	2,250	2,250	10,060	18,195
Total:	-	1,335	205	620	1,475	2,250	2,250	10,060	18,195

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Downstream Fish Habitat

Project No:	MC-SU-C1607	BSL Code:	BC-SU-C160B
Project Type:	Discrete	BSL Name:	Habitat Conservation Program
Project Category:	Improved Facility	Location:	Cedar River Watershed
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2008 - 2026	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$23,937	Urban Village:	Not in an Urban Village

This project provides protection and restoration of fish habitat along the lower Cedar River, below the City's municipal watershed boundary at the Landsburg Dam and includes both acquisition of habitat lands and habitat restoration on the main stem of the Cedar River. This project is a requirement of the Cedar River Habitat Conservation Plan (HCP).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
State Grant Funds	-	2,000	-	-	-	-	-	-	2,000
Water Rates	20,245	1,834	500	5,000	3,400	2,400	400	-	33,779
Total:	20,245	3,834	500	5,000	3,400	2,400	400	-	35,779
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	20,245	3,834	500	5,000	3,400	2,400	400	-	35,779
Total:	20,245	3,834	500	5,000	3,400	2,400	400	-	35,779

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

Environmental Stewardship

Project No:	MC-SU-C1301	BSL Code:	BC-SU-C130B
Project Type:	Ongoing	BSL Name:	Watershed Stewardship
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program provides improvements to facilities and remediation for identified soil contamination at various locations in City watershed areas, railroad right-of-way, and transmission pipelines.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	2,742	623	2,197	4,946	1,658	1,923	2,231	637	16,957
Total:	2,742	623	2,197	4,946	1,658	1,923	2,231	637	16,957

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	2,742	623	2,197	4,946	1,658	1,923	2,231	637	16,957
Total:	2,742	623	2,197	4,946	1,658	1,923	2,231	637	16,957

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Hatchery Works

Project No:	MC-SU-C1511	BSL Code:	BC-SU-C150B
Project Type:	Ongoing	BSL Name:	Water Resources
Project Category:	Improved Facility	Location:	Cedar River Watershed
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program provides improvements to the sockeye salmon hatchery, including improvements to the Broodstock collection facility, improvements to the hatchery spring water pumps, improvements to adult holding ponds, and additions for water redundancy. These facilities are a requirement of the Landsburg Mitigation Agreement and the Muckleshoot Settlement Agreement.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	-	-	-	-	-	-	-	-	-
Water Rates	1,672	939	171	4,099	4,433	16	-	-	11,330
Total:	1,672	939	171	4,099	4,433	16	-	-	11,330
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	-	-	-	-	-	-	-	-	-
Water Fund	1,672	939	171	4,099	4,433	16	-	-	11,330
Total:	1,672	939	171	4,099	4,433	16	-	-	11,330

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Instream Flow Management Studies

Project No:	MC-SU-C1608	BSL Code:	BC-SU-C160B
Project Type:	Ongoing	BSL Name:	Habitat Conservation Program
Project Category:	Improved Facility	Location:	Cedar River Watershed
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program provides research and monitoring to examine the effects of instream flows on salmon species in the Cedar River. This ongoing program monitors flow compliance, verifies accretion flows downstream of Landsburg, improves flow-switching criteria, and develops a better understanding of relationships between stream flow and aquatic habitat. This ongoing program is a requirement of the Cedar River Habitat Conservation Plan (HCP).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	2,039	100	65	75	40	40	-	-	2,359
Total:	2,039	100	65	75	40	40	-	-	2,359
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	2,039	100	65	75	40	40	-	-	2,359
Total:	2,039	100	65	75	40	40	-	-	2,359

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Multiple Utility Relocation

Project No:	MC-SU-C1133	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides funding for necessary modifications to the location and depth of water pipes when they come into conflict with street improvements or other utility projects. The benefit is continued water service to customers while accommodating transportation and other needs in the street right-of-way.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	1	600	100	100	100	100	100	100	1,201
Total:	1	600	100	100	100	100	100	100	1,201
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	1	600	100	100	100	100	100	100	1,201
Total:	1	600	100	100	100	100	100	100	1,201

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Pump Station Improvements

Project No:	MC-SU-C1135	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program makes improvements to water pump stations by replacing electric motors, starters, control systems, and other elements. The benefit is improved reliability of water pump stations which in turn reduces the likelihood of large scale water outages.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	3,900	4,866	7,257	7,631	707	700	700	500	26,261
Total:	3,900	4,866	7,257	7,631	707	700	700	500	26,261

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	3,900	4,866	7,257	7,631	707	700	700	500	26,261
Total:	3,900	4,866	7,257	7,631	707	700	700	500	26,261

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Purveyor Meters Replace-SPU

Project No:	MC-SU-C1206	BSL Code:	BC-SU-C120B
Project Type:	Ongoing	BSL Name:	Transmission
Project Category:	Improved Facility	Location:	Regional
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program installs new meters for Seattle's wholesale customers at the customer's request. In addition, existing meters are upgraded to current safety standards. The benefits are accurate metering and billing for Seattle's wholesale customers while meeting their water needs.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	604	210	120	130	135	140	145	150	1,634
Total:	604	210	120	130	135	140	145	150	1,634
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	604	210	120	130	135	140	145	150	1,634
Total:	604	210	120	130	135	140	145	150	1,634

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.



Regional Water Conservation

Project No:	MC-SU-C1504	BSL Code:	BC-SU-C150B
Project Type:	Ongoing	BSL Name:	Water Resources
Project Category:	Improved Facility	Location:	Citywide and Regional
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides customer incentives for residential, commercial, institutional, and industrial water efficiency capital improvements. Typical examples include, but are not limited to, water efficient toilets and urinals, clothes washers, landscape irrigation devices, upgrades in industrial process water, and replacing water-cooled equipment with air-cooled versions. The program benefits both existing and future ratepayers. Water conservation provides low-cost options for meeting potential challenges from climate change, managing Seattle's drinking water resources, and customer efficiency and potential cost savings on water bills.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	28,263	1,377	1,019	1,045	1,071	1,097	1,125	1,153	36,150
Total:	28,263	1,377	1,019	1,045	1,071	1,097	1,125	1,153	36,150

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	28,263	1,377	1,019	1,045	1,071	1,097	1,125	1,153	36,150
Total:	28,263	1,377	1,019	1,045	1,071	1,097	1,125	1,153	36,150

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Replace Air Valve Chambers

Project No:	MC-SU-C1209	BSL Code:	BC-SU-C120B
Project Type:	Ongoing	BSL Name:	Transmission
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program improves access to the chambers located throughout the transmission water system. The replacement and enlargement of the entrance to transmission chambers increase the safety for workers that need to enter the chambers twice per year.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	1,109	200	155	160	165	170	175	180	2,314
Total:	1,109	200	155	160	165	170	175	180	2,314
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	1,109	200	155	160	165	170	175	180	2,314
Total:	1,109	200	155	160	165	170	175	180	2,314

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Reservoir Covering-Bitter Lake

Project No:	MC-SU-C1419	BSL Code:	BC-SU-C140B
Project Type:	Discrete	BSL Name:	Water Quality & Treatment
Project Category:	Improved Facility	Location:	N 143rd St and Linden Ave N
Current Project Stage:	Stage 3 - Design	Council District:	Council District 5
Start/End Date:	2013 - 2030	Neighborhood District:	Northwest
Total Project Cost:	\$90,192	Urban Village:	Not in an Urban Village

This project addresses the need for a new cover on Bitter Lake Reservoir once the existing floating cover has reached the end of its useful life. Replacing the existing structure with a new hard covered structure within the same footprint will be one of the options considered. A new cover will be designed and constructed to improve and maintain the water quality protection and security enhancement functions of the existing cover.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	2,855	16,500	820	9,393	21,816	22,224	31,432	214	105,254
Total:	2,855	16,500	820	9,393	21,816	22,224	31,432	214	105,254
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	2,855	16,500	820	9,393	21,816	22,224	31,432	214	105,254
Total:	2,855	16,500	820	9,393	21,816	22,224	31,432	214	105,254

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

Reservoir Covering-Lake Forest

Project No:	MC-SU-C1418	BSL Code:	BC-SU-C140B
Project Type:	Discrete	BSL Name:	Water Quality & Treatment
Project Category:	Improved Facility	Location:	Lake Forest Park
Current Project Stage:	Stage 5 - Construction	Council District:	Outside City of Seattle
Start/End Date:	2013 - 2022	Neighborhood District:	Outside City of Seattle
Total Project Cost:	\$20,519	Urban Village:	Not in an Urban Village

This project addresses the need for a new cover on Lake Forest Park Reservoir once it has reached the end of its useful life. The project will evaluate options for a new cover, including replacing the existing floating Hypolan cover with a similar design. A new cover will be designed and constructed to maintain and improve the water quality protection and security enhancement functions of the existing cover.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	11,249	156	6	-	-	-	-	-	11,411
Total:	11,249	156	6	-	-	-	-	-	11,411
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	11,249	156	6	-	-	-	-	-	11,411
Total:	11,249	156	6	-	-	-	-	-	11,411

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

Seattle Direct Water Conservation

Project No:	MC-SU-C1505	BSL Code:	BC-SU-C150B
Project Type:	Ongoing	BSL Name:	Water Resources
Project Category:	Improved Facility	Location:	Citywide and Direct Service
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program provides water use efficiency resources to the City's low-income customers to implement water conservation measures authorized by Ordinance 120532, adopted in 2001, and supplements funding provided under SPU's Regional Water Conservation project (C1504). Typical improvements consist of, but are not limited to, installing water-efficient fixtures, such as aerating showerheads and faucets, low water use toilets and efficient clothes washers.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	5,843	893	589	601	613	625	638	650	10,451
Total:	5,843	893	589	601	613	625	638	650	10,451
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	5,843	893	589	601	613	625	638	650	10,451
Total:	5,843	893	589	601	613	625	638	650	10,451

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Stream & Riparian Restoration

Project No:	MC-SU-C1602	BSL Code:	BC-SU-C160B
Project Type:	Ongoing	BSL Name:	Habitat Conservation Program
Project Category:	Improved Facility	Location:	Cedar River Watershed
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program provides stream and riparian restoration in the Cedar River Watershed, including large woody debris placement, riparian conifer under-planting, and culvert replacement for fish passage and peak storm flows. This program is a requirement under the Cedar River Habitat Conservation Plan (HCP).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	4,823	157	27	103	54	27	14	54	5,258
Total:	4,823	157	27	103	54	27	14	54	5,258
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	4,823	157	27	103	54	27	14	54	5,258
Total:	4,823	157	27	103	54	27	14	54	5,258

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Tank Improvements

Project No:	MC-SU-C1134	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program implements water quality, seismic, and other improvements to steel water tanks in Seattle. Functional water tanks are essential to public health protection as they assure that the distribution system is under pressure at all times, even when pump stations or control valves malfunction. Depressurization of the water system may result in siphoning back contaminants from faulty private systems and from the ground into the water pipes.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	7,135	1,682	5,349	9,480	7,494	6,530	2,085	1,485	41,240
Total:	7,135	1,682	5,349	9,480	7,494	6,530	2,085	1,485	41,240
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	7,135	1,682	5,349	9,480	7,494	6,530	2,085	1,485	41,240
Total:	7,135	1,682	5,349	9,480	7,494	6,530	2,085	1,485	41,240

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Tolt Bridges

Project No:	MC-SU-C1308	BSL Code:	BC-SU-C130B
Project Type:	Ongoing	BSL Name:	Watershed Stewardship
Project Category:	Improved Facility	Location:	Tolt River Watershed
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	2004 - 2020	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project replaces aging bridges and related structures, such as abutments, asphalt approaches, and guardrails in the Cedar River Watershed. This project improves aging bridge assets on priority roads in the watershed transportation system to provide City employees, City contractors, and visitors with safe and adequate access to City water supply and hydroelectric assets while minimizing and reducing environmental impacts over time. Work in this project also maintains compliance with state laws, safety and environmental regulations, and tribal access agreements including Washington Department of Natural Resources (WDNR) forest practice regulations, and Washington Department of Health (DOH) Watershed Protection Plan regulations.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	750	3,844	120	-	-	-	-	-	4,713
Total:	750	3,844	120	-	-	-	-	-	4,713
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	750	3,844	120	-	-	-	-	-	4,713
Total:	750	3,844	120	-	-	-	-	-	4,713

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.



Transmission Pipelines Rehab

Project No:	MC-SU-C1207	BSL Code:	BC-SU-C120B
Project Type:	Ongoing	BSL Name:	Transmission
Project Category:	Improved Facility	Location:	Regional
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program rehabilitates and upgrades water pipes and associated structures in the City of Seattle's transmission system. It assists SPU in providing agreed-upon pressure and flow for wholesale customers, limiting drinking water supply outages, and meeting applicable regulatory requirements of the Washington Department of Health.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	26,924	11,598	9,507	13,929	11,947	7,054	3,450	3,000	87,409
Total:	26,924	11,598	9,507	13,929	11,947	7,054	3,450	3,000	87,409
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	26,924	11,598	9,507	13,929	11,947	7,054	3,450	3,000	87,409
Total:	26,924	11,598	9,507	13,929	11,947	7,054	3,450	3,000	87,409

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Transmission System Seismic Improvements

Project No:	MC-SU-C1210	BSL Code:	BC-SU-C120B
Project Type:	Ongoing	BSL Name:	Transmission
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program upgrade transmission system infrastructure that is seismically vulnerable and will remain functional after a major earthquake. Vulnerable transmission pipelines, reservoirs and pump stations will be upgraded. These upgrades will be completed over a 50-year time period.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	868	4,249	1,705	10,594	13,660	35,650	27,080	19,950	113,754
Total:	868	4,249	1,705	10,594	13,660	35,650	27,080	19,950	113,754

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	868	4,249	1,705	10,594	13,660	35,650	27,080	19,950	113,754
Total:	868	4,249	1,705	10,594	13,660	35,650	27,080	19,950	113,754

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Treatment Facility/Water Quality Improvements

Project No:	MC-SU-C1413	BSL Code:	BC-SU-C140B
Project Type:	Ongoing	BSL Name:	Water Quality & Treatment
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program provides construction of various smaller-scale water quality and treatment facility rehabilitation and improvement projects that may develop on short notice over the course of each year. It enhances SPU's ability to address water system improvement needs that relate to public health protection and drinking water regulatory compliance.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	2,450	5,137	500	744	764	1,050	1,353	1,674	13,672
Total:	2,450	5,137	500	744	764	1,050	1,353	1,674	13,672
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	2,450	5,137	500	744	764	1,050	1,353	1,674	13,672
Total:	2,450	5,137	500	744	764	1,050	1,353	1,674	13,672

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Upland Reserve Forest Restore

Project No:	MC-SU-C1603	BSL Code:	BC-SU-C160B
Project Type:	Ongoing	BSL Name:	Habitat Conservation Program
Project Category:	Improved Facility	Location:	Cedar River Watershed
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program provides upland forest restoration in the Cedar River Watershed, including ecological and restoration thinning, conifer planting, forest inventory and modeling, and species monitoring. This program is a requirement under the Cedar River Habitat Conservation Plan (HCP).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	2,965	181	119	119	119	119	119	119	3,859
Total:	2,965	181	119	119	119	119	119	119	3,859

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	2,965	181	119	119	119	119	119	119	3,859
Total:	2,965	181	119	119	119	119	119	119	3,859

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Water Infrastructure-Hydrant Replace/Relocate

Project No:	MC-SU-C1110	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program renews or replaces existing hydrants in the City's water distribution system. In general, hydrant renewal or replacement may occur as a result of hydrant malfunction, catastrophic failure due to vehicle damage, or to meet SPU criticality criteria such as spacing, location, cost, opportunity projects, or flow and pressure problems. This program improves access to fire hydrants for the Seattle Fire Department (SFD) and helps to reduce the damage as a result of fire by locating fire hydrants in alternate or additional locations.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	6,758	2,900	1,400	1,400	1,400	1,400	1,400	1,400	18,058
Total:	6,758	2,900	1,400	1,400	1,400	1,400	1,400	1,400	18,058
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	6,758	2,900	1,400	1,400	1,400	1,400	1,400	1,400	18,058
Total:	6,758	2,900	1,400	1,400	1,400	1,400	1,400	1,400	18,058

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Water Infrastructure-New Hydrants

Project No:	MC-SU-C1112	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	New Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program installs new hydrants in the City's water distribution system. In general, new hydrants are installed to meet service requests made by private property owners and to comply with Washington Administrative Code (WAC) or Seattle Fire Department (SFD) requirements. This program also helps to reduce the damage as a result of fire by locating new fire hydrants throughout the City's direct service area.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	732	(22)	227	234	241	248	256	263	2,179
Total:	732	(22)	227	234	241	248	256	263	2,179
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	732	(22)	227	234	241	248	256	263	2,179
Total:	732	(22)	227	234	241	248	256	263	2,179

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Water Infrastructure-New Taps

Project No:	MC-SU-C1113	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	New Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program installs new drinking water services throughout the City of Seattle. This project provides new connections to existing water mains with no interruption of service to adjacent existing customers, and the installation of metered water service lines from the new tap to the new customer's property lines. This program meets City responsibility for new service connections in the Seattle Municipal Code (SMC) to provide reliable drinking water supply to customers.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	53,063	9,285	10,545	10,861	11,187	11,522	11,868	12,224	130,555
Total:	53,063	9,285	10,545	10,861	11,187	11,522	11,868	12,224	130,555
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	53,063	9,285	10,545	10,861	11,187	11,522	11,868	12,224	130,555
Total:	53,063	9,285	10,545	10,861	11,187	11,522	11,868	12,224	130,555

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Water Infrastructure-Service Renewal

Project No:	MC-SU-C1109	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Rehabilitation or Restoration	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program replaces existing plastic or galvanized water services in the City's water distribution system. Service replacement may occur as a result of leaking, failing, or to reduce damage in case of failure of the water service. This program improves Seattle's water system and extends the life of the water distribution system.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	36,445	7,223	8,097	8,340	8,590	8,848	9,113	9,387	96,044
Total:	36,445	7,223	8,097	8,340	8,590	8,848	9,113	9,387	96,044
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	36,445	7,223	8,097	8,340	8,590	8,848	9,113	9,387	96,044
Total:	36,445	7,223	8,097	8,340	8,590	8,848	9,113	9,387	96,044

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.



Water Infrastructure-Water Main Extensions

Project No:	MC-SU-C1111	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	New Facility	Location:	Citywide
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program assists developers by adding new water mains to the water system in order to serve new residential and commercial developments. Most of the costs are recovered through standard charges. The benefit of this program is that water service is provided to new housing and businesses throughout Seattle.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	11,148	3,038	2,135	2,199	2,265	2,333	2,403	2,475	27,996
Total:	11,148	3,038	2,135	2,199	2,265	2,333	2,403	2,475	27,996
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	11,148	3,038	2,135	2,199	2,265	2,333	2,403	2,475	27,996
Total:	11,148	3,038	2,135	2,199	2,265	2,333	2,403	2,475	27,996

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Water Supply Flexibility Program

Project No:	MC-SU-C1507	BSL Code:	BC-SU-C150B
Project Type:	Ongoing	BSL Name:	Water Resources
Project Category:	New Investment	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This program improves water system performance, reliability, and flexibility during severe weather events, supply and infrastructure emergencies, as well as enhancing environmental performance for fish and supporting regulatory and policy compliance in these areas. Project improvements include Tolt Reservoir Temperature and the Overflow Dike in Chester Morse Lake, and may include but are not limited to, dam integrity and alternatives to improved crest control, reservoir water temperature, and water quality management. In addition, the S. Fork Tolt Dam is up for relicensing under the Federal Energy Regulatory Commission (FERC), which expires July 19, 2029. The relicensing process will take 5-7 years depending on the relicensing approach taken with Seattle City Light and FERC. Seattle City Light is the Tolt Dam license holder and will lead the relicensing effort but significant support from SPU is anticipated. Both utilities (SPU/SCL) are establishing CIP numbers budgeted for the relicensing process.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	2,939	6,018	6,685	5,220	2,050	1,825	798	-	25,534
Total:	2,939	6,018	6,685	5,220	2,050	1,825	798	-	25,534
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	2,939	6,018	6,685	5,220	2,050	1,825	798	-	25,534
Total:	2,939	6,018	6,685	5,220	2,050	1,825	798	-	25,534

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

Water System Dewatering

Project No:	MC-SU-C1205	BSL Code:	BC-SU-C120B
Project Type:	Ongoing	BSL Name:	Transmission
Project Category:	Improved Facility	Location:	Regional
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program improves structures used to empty the water from larger pipelines when necessary for inspection or repair. The new structures better control the impact of the water discharged to the environment and comply with current environmental regulations.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	23	85	50	55	60	65	70	75	483
Total:	23	85	50	55	60	65	70	75	483
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	23	85	50	55	60	65	70	75	483
Total:	23	85	50	55	60	65	70	75	483

**O&M Impacts:** This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Water System Plan

Project No:	MC-SU-C1510	BSL Code:	BC-SU-C150B
Project Type:	Ongoing	BSL Name:	Water Resources
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This project develops the Water System Plan. This project meets the State requirement that SPU update a water system plan every ten years and submit the plan to the Washington Department of Health (DOH) for approval as a condition of the operating permit for the drinking water system.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	404	-	-	155	522	321	58	-	1,460
Total:	404	-	-	155	522	321	58	-	1,460
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	404	-	-	155	522	321	58	-	1,460
Total:	404	-	-	155	522	321	58	-	1,460

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

Watermain Rehabilitation

Project No:	MC-SU-C1129	BSL Code:	BC-SU-C110B
Project Type:	Ongoing	BSL Name:	Distribution
Project Category:	Improved Facility	Location:	Regional
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing program replaces or rehabilitates existing water mains in Seattle. Replacements occur when leaks and breaks become too frequent and the cost of ongoing repairs is no longer cost effective. The benefits of this program can include improved service reliability, fire flow, water quality and lower maintenance costs. These benefits vary depending on the specific water main and site conditions.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	52,487	17,700	17,570	24,329	46,914	33,751	40,491	46,800	280,042
Total:	52,487	17,700	17,570	24,329	46,914	33,751	40,491	46,800	280,042
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	52,487	17,700	17,570	24,329	46,914	33,751	40,491	46,800	280,042
Total:	52,487	17,700	17,570	24,329	46,914	33,751	40,491	46,800	280,042

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Watershed Road Improvements/Decommissioning

Project No:	MC-SU-C1601	BSL Code:	BC-SU-C160B
Project Type:	Ongoing	BSL Name:	Habitat Conservation Program
Project Category:	Improved Facility	Location:	Cedar River Watershed
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing program provides forest road improvements and decommissioning in the Cedar River Watershed. The purpose of this program is to reduce the delivery of sediment into the waterways in the watershed to protect both aquatic habitat and water quality. This program is a requirement under the Cedar River Watershed Habitat Conservation Plan (HCP).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	9,126	690	860	441	469	386	662	476	13,110
Total:	9,126	690	860	441	469	386	662	476	13,110
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	9,126	690	860	441	469	386	662	476	13,110
Total:	9,126	690	860	441	469	386	662	476	13,110

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

# **Seattle Public Utilities**

## **Shared & Technology Projects**

1% for Arts

Project No:	MC-SU-C4118	BSL Code:	BC-SU-C410B
Project Type:	Ongoing	BSL Name:	Shared Cost Projects
Project Category:	New Investment	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project provides funding for Seattle Public Utilities' 1% for Arts contribution. Eligibility is determined at the individual project level with payment occurring from this project. Funds contributed to the 1% for Arts project allow for the commission, purchase, and installation of art on City-owned properties that is accessible to the public. The Municipal Arts Plan, which is prepared annually, describes the status of ongoing art projects and establishes the scope of work and allocations for new art projects.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	7,866	1,036	990	1,064	1,118	555	600	522	13,752
Solid Waste Rates	2,002	30	97	96	56	54	52	11	2,399
Water Rates	2,675	219	280	368	411	364	505	196	5,017
Total:	12,543	1,286	1,367	1,528	1,585	972	1,157	729	21,168
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	7,866	1,036	990	1,064	1,118	555	600	522	13,752
Solid Waste Fund	2,002	30	97	96	56	54	52	11	2,399
Water Fund	2,675	219	280	368	411	364	505	196	5,017
Total:	12,543	1,286	1,367	1,528	1,585	972	1,157	729	21,168

**O&M Impacts:** This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Alaskan Way Viaduct & Seawall Replacement Program

Project No:	MC-SU-C4102	BSL Code:	BC-SU-C410B
Project Type:	Discrete	BSL Name:	Shared Cost Projects
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	Stage 5 - Construction	Council District:	Multiple
Start/End Date:	2001 - 2027	Neighborhood District:	Multiple
Total Project Cost:	\$87,522	Urban Village:	Multiple

This project relocates, replaces, and protects water infrastructure affected by the replacement of the Alaskan Way Viaduct and Seawall. This project encompasses many sub-projects which are collectively known as the Alaskan Way Viaduct and Seawall Replacement project (AWVSR project). The Washington State Department of Transportation (WSDOT) is the lead for the SR-99 replacement, while the City of Seattle is the lead on development of the waterfront public space, implementation of the new surface Alaskan Way, and design and construction of the seawall.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	58,188	309	180	-	-	-	-	-	58,676
Water Rates	25,835	26	12	-	-	-	-	-	25,873
Total:	84,023	334	192	-	-	-	-	-	84,549
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	58,188	309	180	-	-	-	-	-	58,676
Water Fund	25,835	26	12	-	-	-	-	-	25,873
Total:	84,023	334	192	-	-	-	-	-	84,549

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

## Asset Information Management

<b>Project No:</b>	MC-SU-C5407	<b>BSL Code:</b>	BC-SU-C510B
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Technology
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Not Applicable
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Not in a Neighborhood District
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project provides applications, upgrades and data management tools in support of SPU's work and asset management projects. This project includes a planned upgrade to Maximo, as well as work required to include new asset categories to be managed in the system including facilities and Solid Waste LOB assets. Several new and updated technology solutions designed to enhance the efficiency and effectiveness of drinking water, sewer, drainage, and solid waste operations are planned. Activities within this project aim to further enhance safety and improve responsiveness of SPU's utility operations.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Rates	3,066	172	675	860	860	860	860	860	8,213
Solid Waste Rates	1,398	60	180	300	300	300	300	300	3,138
Water Rates	2,846	(272)	645	840	840	840	840	840	7,419
<b>Total:</b>	<b>7,310</b>	<b>(40)</b>	<b>1,500</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>18,770</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Fund	3,066	172	675	860	860	860	860	860	8,213
Solid Waste Fund	1,398	60	180	300	300	300	300	300	3,138
Water Fund	2,846	(272)	645	840	840	840	840	840	7,419
<b>Total:</b>	<b>7,310</b>	<b>(40)</b>	<b>1,500</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>18,770</b>

**O&M Impacts:** This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Customer Contact & Billing

Project No:	MC-SU-C5402	BSL Code:	BC-SU-C510B
Project Type:	Ongoing	BSL Name:	Technology
Project Category:	Improved Facility	Location:	N/A
Current Project Stage:	N/A	Council District:	Not Applicable
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides technology solutions and business application upgrades in support of SPU's Customer Contact Center and activities carried out by the Customer Service Branch. Planned projects include, but are not limited to, an upgrade to the Customer Care and Billing System and new technology solutions for enhanced customer contact management. This ongoing project is intended to enhance customer service, customer contact, and ensure accurate Utility billing.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	10,329	1,722	602	430	430	430	430	430	14,803
Solid Waste Rates	5,710	501	161	150	150	150	150	150	7,121
Water Rates	9,979	1,665	575	420	420	420	420	420	14,319
Total:	26,018	3,888	1,338	1,000	1,000	1,000	1,000	1,000	36,244
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	10,329	1,722	602	430	430	430	430	430	14,803
Solid Waste Fund	5,710	501	161	150	150	150	150	150	7,121
Water Fund	9,979	1,665	575	420	420	420	420	420	14,319
Total:	26,018	3,888	1,338	1,000	1,000	1,000	1,000	1,000	36,244

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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## Enterprise Information Management

<b>Project No:</b>	MC-SU-C5403	<b>BSL Code:</b>	BC-SU-C510B
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Technology
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Not Applicable
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Not in a Neighborhood District
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project provides integrated technology solutions in support of the management of SPU's corporate knowledge, including data, information, documents, and web content. Typical improvements may include, but are not limited to, replacement of shared file storage, new online collaboration tools, introduction of workflow, tracking & reporting applications, web content management systems, and an enterprise document management solution. This ongoing project enhances SPU's ability to retrieve, share, distribute and manage corporate information.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Rates	1,474	(341)	828	860	860	860	860	860	6,261
Solid Waste Rates	409	598	221	300	300	300	300	300	2,727
Water Rates	1,246	(8)	791	840	840	840	840	840	6,230
<b>Total:</b>	<b>3,129</b>	<b>249</b>	<b>1,840</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>15,218</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Fund	1,474	(341)	828	860	860	860	860	860	6,261
Solid Waste Fund	409	598	221	300	300	300	300	300	2,727
Water Fund	1,246	(8)	791	840	840	840	840	840	6,230
<b>Total:</b>	<b>3,129</b>	<b>249</b>	<b>1,840</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>2,000</b>	<b>15,218</b>

**O&M Impacts:** This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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## Heavy Equipment Purchases

<b>Project No:</b>	MC-SU-C4116	<b>BSL Code:</b>	BC-SU-C410B
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Shared Cost Projects
<b>Project Category:</b>	New Investment	<b>Location:</b>	Various
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Not Applicable
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Not in a Neighborhood District
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project provides SPU staff with new and replacement heavy equipment required by SPU crews to perform their work. This equipment transports work crews and tools to job sites and supports the safe and efficient replacement, repair, and maintenance of infrastructures. It also build the infrastructure and telematics system needed to implement a fleet of electric vehicles to reduce SPU's use of fossil fuels and support the City's Drive Clean Seattle Fleet initiative.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Rates	27,193	4,998	2,266	2,247	4,081	5,760	5,504	3,034	55,083
Solid Waste Rates	20,644	1,358	5,008	2,122	2,122	2,132	2,000	2,000	37,386
Water Rates	29,574	7,284	6,252	2,504	2,349	2,379	2,000	2,000	54,342
<b>Total:</b>	<b>77,411</b>	<b>13,639</b>	<b>13,526</b>	<b>6,873</b>	<b>8,552</b>	<b>10,272</b>	<b>9,504</b>	<b>7,034</b>	<b>146,811</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Fund	27,193	4,998	2,266	2,247	4,081	5,760	5,504	3,034	55,083
Solid Waste Fund	20,644	1,358	5,008	2,122	2,122	2,132	2,000	2,000	37,386
Water Fund	29,574	7,284	6,252	2,504	2,349	2,379	2,000	2,000	54,342
<b>Total:</b>	<b>77,411</b>	<b>13,639</b>	<b>13,526</b>	<b>6,873</b>	<b>8,552</b>	<b>10,272</b>	<b>9,504</b>	<b>7,034</b>	<b>146,811</b>

**O&M Impacts:** This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Integrated Control Monitoring Program

Project No:	MC-SU-C4108	BSL Code:	BC-SU-C410B
Project Type:	Ongoing	BSL Name:	Shared Cost Projects
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Not Applicable
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides for electronic and mechanical system upgrades as required at various City facilities. The drinking water Supervisory Control and Data Acquisition (SCADA) system was installed in 2005 throughout King County. System components include, but are not limited to, treatment/flow/pressure sensors, remote control pumps/valves used in the conveyance and quality of drinking water and the delivery of water to fire hydrants, also known as "fire flow". The project also provides engineering design and civil construction at drainage and wastewater infrastructure monitoring sites. The data produced at these sites is used by operations to predetermine combined sewer overflows (CSO) and engineering modeling and forecasting. The improvements supplied by this project decrease CSO violations in compliance with the City's NPDES (National Pollutant Discharge Elimination System) permit. Typical improvements include trenching and conduit from power/Telco pole to above ground SCADA cabinet to field monitoring instrumentation. This work will occur at 150 CSS sites.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	1,985	220	250	500	500	250	250	250	4,205
Water Rates	1,101	-	-	-	-	-	-	-	1,101
<b>Total:</b>	<b>3,086</b>	<b>220</b>	<b>250</b>	<b>500</b>	<b>500</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>5,306</b>
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	1,985	220	250	500	500	250	250	250	4,205
Water Fund	1,101	-	-	-	-	-	-	-	1,101
<b>Total:</b>	<b>3,086</b>	<b>220</b>	<b>250</b>	<b>500</b>	<b>500</b>	<b>250</b>	<b>250</b>	<b>250</b>	<b>5,306</b>

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

IT Infrastructure

Project No:	MC-SU-C5404	BSL Code:	BC-SU-C510B
Project Type:	Ongoing	BSL Name:	Technology
Project Category:	Improved Facility	Location:	N/A
Current Project Stage:	N/A	Council District:	Not Applicable
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing IT asset management project ensures the availability, reliability, and security of SPU's corporate computing infrastructure. The project acquires and maintains SPU-owned and managed servers, local networks, shared storage and backup systems, operating software, and communications infrastructure.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	1,487	2,938	3,060	753	753	753	753	753	11,247
Solid Waste Rates	493	697	816	263	263	263	263	263	3,319
Water Rates	2,048	2,516	2,924	735	735	735	735	735	11,162
Total:	4,028	6,151	6,799	1,750	1,750	1,750	1,750	1,750	25,728

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	1,487	2,938	3,060	753	753	753	753	753	11,247
Solid Waste Fund	493	697	816	263	263	263	263	263	3,319
Water Fund	2,048	2,516	2,924	735	735	735	735	735	11,162
Total:	4,028	6,151	6,799	1,750	1,750	1,750	1,750	1,750	25,728

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Meter Replacement

Project No:	MC-SU-C4101	BSL Code:	BC-SU-C410B
Project Type:	Ongoing	BSL Name:	Shared Cost Projects
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds replacement of existing water meters when they fail or become obsolete. Meters measuring up to two inches are replaced when they stop running. Meters measuring three inches or more are repaired when possible, but are replaced when repair costs exceed replacement costs. Accurate water meters ensure that customers are billed fairly for the water they use. Since water meters also are used to bill customers for their wastewater discharges, 48 percent of the funding is allocated to the Drainage and Wastewater line of business.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	9,214	609	538	542	451	458	468	478	12,758
Water Rates	10,013	656	582	588	489	497	507	517	13,848
Total:	19,227	1,265	1,120	1,130	940	955	975	995	26,606
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	9,214	609	538	542	451	458	468	478	12,758
Water Fund	10,013	656	582	588	489	497	507	517	13,848
Total:	19,227	1,265	1,120	1,130	940	955	975	995	26,606

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



Move Seattle

Project No:	MC-SU-C4119	BSL Code:	BC-SU-C410B
Project Type:	Ongoing	BSL Name:	Shared Cost Projects
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds assessments, repairs, and improvements to SPU's utility infrastructure at sites prioritized by regional transportation agencies for mobility improvements. The majority of the projects are Seattle Department of Transportation (SDOT) led, but may also include transportation agency work with implementation led by others. Mobility improvements include bridge, roadway, and pedestrian and bicycle safety improvements. SPU assesses the condition of its utility infrastructure at the transportation project sites and either integrates improvement needs into the agency led project construction documents, or directly implements repairs and improvements. SDOT prioritization and funding of sites has been primarily through transportation levy's including "Move Seattle" and "Bridging the Gap Program".

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	15,431	7,645	6,575	6,539	7,669	23,535	18,073	12,297	97,763
Water Rates	34,490	19,614	19,334	10,862	4,207	4,272	6,084	5,143	104,006
Total:	49,920	27,259	25,909	17,401	11,876	27,807	24,157	17,440	201,769
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	15,431	7,645	6,575	6,539	7,669	23,535	18,073	12,297	97,763
Water Fund	34,490	19,614	19,334	10,862	4,207	4,272	6,084	5,143	104,006
Total:	49,920	27,259	25,909	17,401	11,876	27,807	24,157	17,440	201,769

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

## Operational Facility - Construction

<b>Project No:</b>	MC-SU-C4106	<b>BSL Code:</b>	BC-SU-C410B
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Shared Cost Projects
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Various
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing facilities project renovates, rehabilitates, replaces existing buildings, and constructs new facilities at various locations within the city limits to address deficiencies, failures, and functional changes in the SPU Lines of Business. Land acquisition is included for priority areas identified in the Facilities Master Plan. Typical improvements include, but are not limited to, roof replacements, exterior wall or cladding replacements, and improvements to administrative office space, crew and shop space, lighting, heating and ventilation systems, and facilities structures. These improvements increase the useful life of the facilities, preserve the value of the assets, and provide a safe working environment.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Rates	26,437	12,572	18,972	23,239	18,249	7,419	14,298	15,045	136,230
Solid Waste Rates	779	1,598	3,173	3,010	365	202	177	381	9,685
Water Rates	10,280	12,491	17,089	12,988	5,985	5,388	14,286	15,001	93,507
<b>Total:</b>	<b>37,496</b>	<b>26,661</b>	<b>39,234</b>	<b>39,237</b>	<b>24,599</b>	<b>13,009</b>	<b>28,760</b>	<b>30,426</b>	<b>239,422</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Drainage and Wastewater Fund	26,437	12,572	18,972	23,239	18,249	7,419	14,298	15,045	136,230
Solid Waste Fund	779	1,598	3,173	3,010	365	202	177	381	9,685
Water Fund	10,280	12,491	17,089	12,988	5,985	5,388	14,286	15,001	93,507
<b>Total:</b>	<b>37,496</b>	<b>26,661</b>	<b>39,234</b>	<b>39,237</b>	<b>24,599</b>	<b>13,009</b>	<b>28,760</b>	<b>30,426</b>	<b>239,422</b>

**O&M Impacts:** This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Operations Control Center

Project No:	MC-SU-C4105	BSL Code:	BC-SU-C410B
Project Type:	Ongoing	BSL Name:	Shared Cost Projects
Project Category:	Improved Facility	Location:	2700 Airport Way South
Current Project Stage:	N/A	Council District:	Council District 2
Start/End Date:	N/A	Neighborhood District:	Greater Duwamish
Total Project Cost:	N/A	Urban Village:	Greater Duwamish

This ongoing facilities project renovates, rehabilitates, replaces existing buildings, and constructs new facilities at the Operations Control Center located at 2700 Airport Way South to improve the efficiency and effectiveness of the field crews delivering utility services to customers. Typical improvements include, but are not limited to, roof and other exterior replacements, improvements to public spaces, office and crew spaces and lighting, and heating and ventilation systems. These improvements increase the useful life of the facility, preserve the value of the asset, and provide a safe work and public space environment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Rates	3,174	-	-	-	-	-	-	-	3,174
Total:	3,174	-	-	-	-	-	-	-	3,174
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Water Fund	3,174	-	-	-	-	-	-	-	3,174
Total:	3,174	-	-	-	-	-	-	-	3,174

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Other Major Transportation Projects

Project No:	MC-SU-C4123	BSL Code:	BC-SU-C410B
Project Type:	Ongoing	BSL Name:	Shared Cost Projects
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds projects that mitigate undesirable impacts and take advantage of opportunities generated by Washington State Department of Transportation (WSDOT) capital improvement projects on highways throughout the City, but excluding the Central Waterfront (which is held within C4102) . Work may include, but is not limited to, physically protecting the infrastructure during the transportation construction process, repairing and replacing damaged infrastructure, and improving existing infrastructure to meet higher standards. Project sites include State Route 520.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	1,435	100	100	150	100	100	20	15	2,020
Water Rates	3,547	5,616	8,283	9,972	5,333	1,077	1,111	916	35,856
Total:	4,982	5,716	8,383	10,122	5,433	1,177	1,131	931	37,876
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	1,435	100	100	150	100	100	20	15	2,020
Water Fund	3,547	5,616	8,283	9,972	5,333	1,077	1,111	916	35,856
Total:	4,982	5,716	8,383	10,122	5,433	1,177	1,131	931	37,876

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Project Delivery & Performance

Project No:	MC-SU-C5405	BSL Code:	BC-SU-C510B
Project Type:	Ongoing	BSL Name:	Technology
Project Category:	Improved Facility	Location:	N/A
Current Project Stage:	N/A	Council District:	Not Applicable
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project provides technology applications and application upgrades in support of improvements to project delivery and performance. In 2024 we completed development of an Enterprise Project Management System, replacement of the Engineering Support Contract Payments system, and SPU's share of costs for the City's central financial system upgrades. Future projects may include development of new Enterprise Resource Planning systems such as HR provisioning and financial reporting. This project will result in an improved ability to plan and deliver projects on schedule and within budget.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	8,766	1,427	324	731	731	731	731	731	14,172
Solid Waste Rates	3,113	498	86	255	255	255	255	255	4,973
Water Rates	8,904	1,394	310	714	714	714	714	714	14,177
Total:	20,783	3,319	720	1,700	1,700	1,700	1,700	1,700	33,322
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	8,766	1,427	324	731	731	731	731	731	14,172
Solid Waste Fund	3,113	498	86	255	255	255	255	255	4,973
Water Fund	8,904	1,394	310	714	714	714	714	714	14,177
Total:	20,783	3,319	720	1,700	1,700	1,700	1,700	1,700	33,322

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Regional Facility - Other

Project No:	MC-SU-C4107	BSL Code:	BC-SU-C410B
Project Type:	Ongoing	BSL Name:	Shared Cost Projects
Project Category:	Improved Facility	Location:	Regional
Current Project Stage:	N/A	Council District:	Outside City of Seattle
Start/End Date:	N/A	Neighborhood District:	Outside City of Seattle
Total Project Cost:	N/A	Urban Village:	Outside City of Seattle

This ongoing facilities project renovates, rehabilitates, replaces existing buildings, and constructs new facilities at various locations outside of City limits to address deficiencies, failures, and functional changes in the drinking water system. These improvements increase the useful life of the facilities, preserve the value of the assets, and provide a safe working environment.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	20	-	-	-	-	-	-	-	20
Water Rates	32,146	7,149	875	2,150	6,150	6,150	10,150	150	64,920
Total:	32,166	7,149	875	2,150	6,150	6,150	10,150	150	64,940
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	20	-	-	-	-	-	-	-	20
Water Fund	32,146	7,149	875	2,150	6,150	6,150	10,150	150	64,920
Total:	32,166	7,149	875	2,150	6,150	6,150	10,150	150	64,940

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

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Science & System Performance

Project No:	MC-SU-C5406	BSL Code:	BC-SU-C510B
Project Type:	Ongoing	BSL Name:	Technology
Project Category:	Improved Facility	Location:	N/A
Current Project Stage:	N/A	Council District:	Not Applicable
Start/End Date:	N/A	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	N/A	Urban Village:	Not in an Urban Village

This ongoing project will provide new and improved technology applications and accompanying data management tools to support the gathering, monitoring, tracking and analysis of science and engineering information. Several planned projects include replacement of obsolete regulatory compliance tracking applications, upgrading the Water Quality Lab Information Systems, upgrades to field monitoring equipment, and the integration of SCADA data with other data systems. This project enhances SPU's ability to control water quality and comply with environmental and health regulations.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	2,426	623	302	688	688	688	688	688	6,792
Solid Waste Rates	19	308	81	240	240	240	240	240	1,607
Water Rates	5,311	1,154	289	672	672	672	672	672	10,114
Total:	7,757	2,084	672	1,600	1,600	1,600	1,600	1,600	18,513
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	2,426	623	302	688	688	688	688	688	6,792
Solid Waste Fund	19	308	81	240	240	240	240	240	1,607
Water Fund	5,311	1,154	289	672	672	672	672	672	10,114
Total:	7,757	2,084	672	1,600	1,600	1,600	1,600	1,600	18,513

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.

Security Improvements

Project No:	MC-SU-C4113	BSL Code:	BC-SU-C410B
Project Type:	Ongoing	BSL Name:	Shared Cost Projects
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This ongoing project funds physical, integrated security system components on SPU infrastructure throughout the City. Components may include, but are not limited to, fences, gates, access control card readers, intercoms, lighting, door and hatch contacts, CCTV cameras, motion detection devices, and fiber and conduit.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	895	101	255	225	225	225	8	8	1,941
Solid Waste Rates	1,408	188	145	125	125	125	80	80	2,276
Water Rates	6,629	1,770	525	375	375	375	38	38	10,124
Total:	8,932	2,060	925	725	725	725	125	125	14,342
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	895	101	255	225	225	225	8	8	1,941
Solid Waste Fund	1,408	188	145	125	125	125	80	80	2,276
Water Fund	6,629	1,770	525	375	375	375	38	38	10,124
Total:	8,932	2,060	925	725	725	725	125	125	14,342

O&M Impacts: This is an ongoing program and any O&M needed as a result of this program is included in SPU's Operating Budget.



Streetcar Related Projects

Project No:	MC-SU-C4130	BSL Code:	BC-SU-C410B
Project Type:	Discrete	BSL Name:	Shared Cost Projects
Project Category:	Improved Facility	Location:	Various
Current Project Stage:	Stage 6 - Closeout	Council District:	Multiple
Start/End Date:	2009 - 2028	Neighborhood District:	Multiple
Total Project Cost:	\$22,950	Urban Village:	Multiple

This project plans and relocates SPU assets that will be impacted by the SDOT-led First Hill Streetcar project and related streetcar projects, which will connect major employment centers on First Hill to the regional light rail system stations on Capitol Hill and in the International District. It is currently in the construction phase.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Rates	4,051	220	4,412	-	-	-	-	-	8,683
Water Rates	14,585	-	-	-	-	-	-	-	14,585
Total:	18,635	220	4,412	-	-	-	-	-	23,267
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Drainage and Wastewater Fund	4,051	220	4,412	-	-	-	-	-	8,683
Water Fund	14,585	-	-	-	-	-	-	-	14,585
Total:	18,635	220	4,412	-	-	-	-	-	23,267

O&M Impacts: Any O&M needed as a result of this project will be included and/or identified as part of SPU's Operating Budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

# **Finance and Administrative Services**

## Overview

The Finance and Administrative Services (FAS) Capital Improvement Program (CIP) is the department's blueprint for planning, replacing, maintaining, remodeling and upgrading FAS-managed facilities and IT infrastructure. These assets are used by City departments and certain nonprofit organizations that serve the public to deliver critical services to Seattle residents.

FAS' proposed CIP includes appropriations for ongoing capital programs and discrete, one-time capital projects with multi-year durations. Multi-year projects are identified by multiple priorities, including City goals (e.g., greenhouse gas reduction, public safety, improved ADA access), code compliance, severity of system deficiencies and impact to tenant department operations. Planned schedules and funding commitments for these types of multi-year projects are typically made every year in conjunction with the annual budget process. The six-year FAS 2025-2030 CIP includes approximately \$217.5million in funding for new and existing projects and programs.

## Thematic Priorities

FAS is responsible for the operation and maintenance of approximately 3.2 million square feet of building space throughout the city, including municipal courts, police and fire facilities, shops and fleet maintenance facilities, high-rise office space in the civic core, parking garages and some of the City's community-based public service facilities. FAS' capital investments either improve or enhance the operational capacity of these mission-critical facilities and systems. FAS' CIP addresses the following priorities:

- **Life and safety issues** – High priority is given to projects intended to ensure continuity of service at facilities that provide emergency or other essential services (e.g., replacing generators near the end of their useful lives at essential facilities such as police or fire stations); projects that mitigate potential threats to human life and safety, such as mold and lead abatement; and structural failures and other hazardous conditions in building interiors.
- **Federal, state and local requirements** – FAS must consider regulatory requirements in assessing capital needs when replacing existing, failing systems in FAS-managed facilities. One example is the Washington Administrative Code requirement to upgrade fire alarm panels and install fire sprinklers when substantial alterations are made while upgrading or modernizing an existing building. Substantial alterations may also require facility improvements mandated by the Americans with Disabilities Act (ADA), which meet the City's dual goals of compliance with federal requirements and provision of equitable access.
- **Race and Social Justice Initiative (RSJI)** – FAS manages the City's Women- and Minority-owned Business (WMBE) Program and integrates the City's social equity contracting requirements into all aspects of the execution of CIP projects. WMBE vendors, construction contractors and subcontractors may be contracted for design and construction work, furthering the City's goal to promote contracting with WMBE businesses. FAS develops and works within inclusion plan guidelines for consultant, contracting and purchasing work. Additionally, FAS utilizes Priority Hire, a community workforce agreement (CWA) and apprenticeship rule for construction contracts over \$5 million to further FAS' compliance with the City's RSJI objectives.
- **Sustainability** – Several City sustainability policies, the Seattle building codes and new City and State clean building regulations guide FAS to focus on reducing environmental impacts from owning and

operating City buildings and vehicles. Efforts focus on cost-effective measures to reduce energy use while shifting away from fossil fuels. FAS will continue to address new sustainability efforts, such as the “Green Fleet Action Plan” and pathways towards compliance with the City of Seattle Building Emissions Performance Standard by proposing additional projects to reduce energy use and greenhouse gas emissions.

- **Asset preservation** – As authorized in Ordinance 121642, FAS dedicates annual funding in the CIP to support the replacement of existing building systems, guided by strict policies to ensure those funds are used exclusively to preserve, extend, or replace failing and existing components such as roofs, windows, structures, electrical capacity, boilers, or other systems at the end of their useful lives.

### **Aligning Capital Investments with Growth and/or Community Planning**

FAS’ 2025-2030 adopted CIP focuses primarily on preserving existing City assets, decarbonizing building systems and expanding electric vehicle (EV) charging infrastructure for the City fleet. The FAS Asset Preservation Program spans across the city to preserve the real property assets within communities. EV and decarbonization investments are critical to achieving the City’s transportation electrification strategy and emissions reduction goals. FAS’ CIP also demonstrates a commitment to support the operational growth and capacity challenges of our public safety departments; this includes the Fire Station 31 replacement and multiple smaller projects supporting fire and police facilities.

### **Project Selection Criteria**

For projects to be considered for inclusion in the FAS CIP, they must fit the priority themes above and adhere to the capital and asset preservation policies adopted in Resolution 31203. Projects typically fall into two categories: projects that improve or enhance operational effectiveness or projects that preserve the City’s capital assets. FAS solicits requests from its tenant departments for facilities related projects that create or enhance operational effectiveness, vets them for timeliness and appropriateness and evaluates each request on its own merit. FAS also seeks Executive direction regarding projects that increase departments’ operational capacity and other areas of opportunity to consider when planning the City’s CIP priorities.

Asset preservation work is planned on a six-year cycle and evaluated for specific project development and execution. Every year, FAS revises the list of facility asset preservation projects that must be addressed. This list is compiled from asset management data generated by building condition assessments, energy audits, performance metrics and other capital planning studies. Elements that extend the useful life of improvements, increase tenant comfort and reduce utility bills are integrated into existing projects where feasible. The last Facility Condition Assessment report, published in 2020, indicated a need of \$70 million in 2025, growing to \$400 million by 2050 for asset preservation. The Proposed CIP includes \$62.4 million for asset preservation from 2025-2030.

### **2025-2030 CIP Highlights:**

FAS’ 2025-2030 Proposed CIP includes new critical investments, endorsed ongoing programs and funding adjustments over six years, focusing on asset preservation of FAS properties and infrastructure, and improvements to public safety facilities. Below are specific programs and discrete capital projects with funding adjustments:

- **Asset Preservation – Schedule 1** – This Asset Preservation program supports the downtown core facilities of the Seattle Municipal Tower (SMT), Seattle City Hall and the Justice Center. The CIP adds \$1.5 million to replace the SMT water pump, which allows water to be available above the 16<sup>th</sup> floor of SMT and is needed for both sprinkler and fire hose operations as well as basic access to water for tenants. The current pump has been in place for over 30 years and is at the end of life. A failure of the pump would leave the building unoccupiable. This investment also includes \$3.5 million to replace the SeaPark parking garage elevators, which are 10 years past their end of life. Failure of the elevators would make the parking garage inaccessible and would lead to costly emergency repairs.

- **Asset Preservation – Schedule 2** – This Asset Preservation program supports all FAS-owned and operated facilities outside of the downtown core. This investment supports replacing critical City facility roofs. At more than 20 years old, each of these roofs are at the end of life and have leaked in the recent past, causing damage to the buildings and the equipment within. These buildings support critical City services, including emergency response capabilities. The CIP adds \$2.6 million over two years to address roof replacement.

- **Waterfront Operations and Tribal Interpretive Center (Bakun Building)** – The Bakun Building was purchased in 2023 to be the Waterfront Operations office and provide a cultural space for the Muckleshoot Indian Tribe. The funds remaining after purchase do not support a design that would serve both the Seattle Center, responsible for operations of the Waterfront, and the Muckleshoot Indian Tribe’s respective needs. The CIP adds \$4.2 million in bond financing to address substantial alterations that are necessary for building occupancy. The project is intended to provide dedicated space to house the staff for on-going maintenance and operations for Waterfront Park. The project also fulfills the City’s permitting commitments to the Muckleshoot Tribe from the construction of the Elliot Bay Seawall to provide 10,000 square feet in a building along the Waterfront for a Tribal Interpretive Center rent free in perpetuity. The Tribe has indicated that this project could fulfill the conditions of the permit agreement.

- **City Hall Plaza** – starting in 2026 – The City Hall Plaza functions as a roof for the lower-level lobby, including the “Red Room,” Boards and Commissions conference room, archives and utility areas. Rainfall leads to significant water leaks causing damage to building systems and the building structure. These leaks disrupt the use of the Red Room as a severe weather shelter and have caused electrical gear that provides power to several building systems to fail. In 2022 and 2023, FAS spent about \$200K in repairs due to these leaks. The CIP adds \$15 million in bond financing to support a permanent repair to install a waterproof membrane below the plaza. This repair is designed, permitted and ready for construction. Delay of this project will result in increased costs to implement later and continued O&M repair costs.

- **Seattle Animal Shelter** – The shelter operations and services include animal control, licensing, outreach and education, ownership support, surrender prevention, veterinary services, adoption, low cost spay and neuter, and volunteer and foster care program management. It is the only shelter operating in the city and occupies an approximately 10,000 square foot facility. The CIP adds \$858,000 to support facility electrical improvements and will be used to address ongoing electrical problems at the facility that have disrupted shelter operations, including medical procedures and other veterinary services.

## **CIP Revenue Sources**

The 2025-2030 adopted CIP is primarily funded by Limited Tax General Obligation (LTGO) bonds, REET I and space rent charges paid by City departments. LTGO bond funding is used to fund projects such as the Seattle Municipal Tower Elevator Rehabilitation, City Hall Plaza, the Waterfront Operations and Tribal Interpretative Center, and the Human Capital Management System replacement. The related debt service is funded by the rates charged by FAS to City departments and REET I. REET I funds are focused on specific facility improvement needs, such as Earthquake Preparedness, the Animal Shelter and Fire Station 31 debt service.

### **Summary of Upcoming Budget Issues and Challenges**

FAS' most pressing long term CIP budget issues are primarily driven by the age and condition of many City-owned buildings, federal, state, and local code requirements, and City sustainability goals. Below are specific programs and projects related to FAS budget challenges:

- **Asset Preservation** – The FAS Asset Preservation Program, created by Ordinance 121642, dedicates funds derived from space rent to replace building systems in over one hundred City buildings inside and outside of the downtown core. The Asset Preservation Program has historically received \$4 million in funding annually from space rent charges. This funding level is \$12 million short of the annual amount FAS' model suggests is adequate to address deficiencies and deferred major maintenance work. An additional resource challenge is the number of vacant project manager positions that FAS is actively working to fill in order to complete projects.
- **Building, Energy and Land Use Codes and City Sustainability Goals** – FAS' efforts will play a major role in achieving the City's sustainability and environmental goals. FAS must continue to provide reliable, compliant and structurally sound facilities for City departments to use and the public to access. These investments require FAS to evaluate and incorporate strategies to achieve code compliance, energy efficiency and accessibility in the operations, maintenance and infrastructure improvements of its buildings. New City and State clean building regulations will require expensive retrofits and extensive staff support. Early investment will allow gradual increases in capital investment to avoid an extreme funding and staffing need in the future.

### **Future Projects/What Is on the Horizon**

City facilities must be accessible, reliable, well-maintained and responsive to the needs of operating departments to ensure the safety and delivery of critical services to customers. FAS utilizes the Facility Condition Assessment report to help prioritize major maintenance and infrastructure project needs. FAS faces an ongoing challenge in adequately funding these needed asset preservation and major maintenance requirements at the City's aging facilities including the Seattle Municipal Tower, Seattle Fire Department (SFD) Headquarters and multiple FAS shops and yards. Additionally, the FAS portfolio will be subject to increasingly stringent City and State clean building performance laws, which will require significant capital investment in the future to fully decarbonize the FAS portfolio.

### **City Council Changes to the Proposed CIP**

The City Council increased appropriations to the Department of Finance and Administrative Services (FAS) by \$50,000 REET I in 2025 (one-time) for an engineering study of options for replacement of a

deteriorating waterproof membrane roofing system below the Garden of Remembrance Capital improvement Program (CIP) project at Benaroya Hall. The City owns Benaroya Hall, which is operated pursuant to an agreement with the Benaroya Hall Music Center, a non-profit organization associated with the Seattle Symphony.

The City Council also replaced \$1,110,000 of Jumpstart Fund appropriations with Real Estate Excise Tax (REET) Capital Funds supporting projects in the Energy Efficiency in Municipal Buildings CIP.

ADA Improvements - FAS

Project No:	MC-FA-ADAIMPFAS	BSL Code:	BC-FA-ADAIMPR
Project Type:	Ongoing	BSL Name:	ADA Improvements
Project Category:	Improved Facility	Location:	FAS facilities
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project is the FAS Americans with Disabilities Act (ADA) ongoing program that will address specific ADA improvements and upgrades at various FAS-owned and operated facilities. Past work has included reconfiguration of restrooms, meeting rooms and other spaces, reconfiguration of facility amenities, such as drinking fountains and various public access routes to sites, buildings, and public spaces. Future funding allows FAS to implement its long-term strategy that resolves the most critical public-facing ADA deficiencies first and maximizes accessibility to the greatest extent possible.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	5,323	1,451	1,367	2,423	493	-	-	-	11,058
Total:	5,323	1,451	1,367	2,423	493	-	-	-	11,058
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	5,323	1,451	1,367	2,423	493	-	-	-	11,058
Total:	5,323	1,451	1,367	2,423	493	-	-	-	11,058

O&M Impacts: N/A

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars



## Asset Preservation - Schedule 1 Facilities

<b>Project No:</b>	MC-FA-APSCH1FAC	<b>BSL Code:</b>	BC-FA-APSCH1FAC
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Asset Preservation - Schedule 1 Facilities
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Multiple City facilities
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Downtown

This ongoing program provides for long-term preservation and major maintenance to the FAS schedule 1 facilities. Schedule 1 facilities are comprised of existing and future office buildings located in downtown Seattle, including but not limited to City Hall, the Seattle Municipal Tower and the Justice Center. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Department Space Allocation Charges	20,424	4,885	2,152	2,152	2,152	2,152	2,152	2,217	38,285
General Fund	75	-	-	-	-	-	-	-	75
Interdepartmental Transfer	-	-	1,000	500	-	-	-	-	1,500
Real Estate Excise Tax I	6,956	2,132	1,500	4,000	3,000	2,000	2,000	2,000	23,588
<b>Total:</b>	<b>27,455</b>	<b>7,017</b>	<b>4,652</b>	<b>6,652</b>	<b>5,152</b>	<b>4,152</b>	<b>4,152</b>	<b>4,217</b>	<b>63,448</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Facility Asset Preservation Fund	20,424	4,885	2,152	2,152	2,152	2,152	2,152	2,217	38,285
Finance and Administrative Services Fund	-	-	1,000	500	-	-	-	-	1,500
General Fund	75	-	-	-	-	-	-	-	75
REET I Capital Fund	6,956	2,132	1,500	4,000	3,000	2,000	2,000	2,000	23,588
<b>Total:</b>	<b>27,455</b>	<b>7,017</b>	<b>4,652</b>	<b>6,652</b>	<b>5,152</b>	<b>4,152</b>	<b>4,152</b>	<b>4,217</b>	<b>63,448</b>

**O&M Impacts:** N/A

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Asset Preservation - Schedule 2 Facilities

<b>Project No:</b>	MC-FA-APSCH2FAC	<b>BSL Code:</b>	BC-FA-APSCH2FAC
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Asset Preservation - Schedule 2 Facilities
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	Multiple City facilities
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This ongoing program provides for long-term preservation and major maintenance to the FAS schedule 2 facilities. Schedule 2 facilities are comprised of existing and future structures, shops and yards located throughout Seattle, including but not limited to City vehicle maintenance facilities at Haller Lake and Charles Street, FAS shops located at Airport Way S., fire stations, police precincts and other FAS- managed facilities used for City services. Typical improvements may include, but are not limited to, energy efficiency enhancements through equipment replacement, upgrades/repairs to heating/ventilation/air conditioning systems, upgrades/repairs to electrical systems, upgrades/repairs to fire suppression systems, roof repairs or replacement, and structural assessments and repairs. This work ensures the long-term preservation of the operational use of the facilities.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Department Space Allocation	17,740	2,794	1,848	1,848	1,848	1,848	1,848	1,903	31,677
Charges									
Real Estate Excise Tax I	7,115	251	4,064	3,639	3,701	3,631	3,631	3,631	29,663
<b>Total:</b>	<b>24,855</b>	<b>3,045</b>	<b>5,912</b>	<b>5,487</b>	<b>5,549</b>	<b>5,479</b>	<b>5,479</b>	<b>5,534</b>	<b>61,340</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Facility Asset Preservation Fund	17,740	2,794	1,848	1,848	1,848	1,848	1,848	1,903	31,677
REET I Capital Fund	7,115	251	4,064	3,639	3,701	3,631	3,631	3,631	29,663
<b>Total:</b>	<b>24,855</b>	<b>3,045</b>	<b>5,912</b>	<b>5,487</b>	<b>5,549</b>	<b>5,479</b>	<b>5,479</b>	<b>5,534</b>	<b>61,340</b>

**O&M Impacts:** N/A

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## City Hall and Seattle Municipal Tower Tenant Improvements

<b>Project No:</b>	MC-FA-CTYHLTIMP	<b>BSL Code:</b>	BC-FA-GOVTFAC
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	General Government Facilities - General
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Multiple City Facilities
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Downtown

This project provides predesign, design and construction services for developing or reconfiguring space and other adjacent functions in the downtown Civic Campus. Work may include, but is not limited to, working with project sponsors to catalog space and equipment needs, energy efficiency improvements, developing planning options, developing project cost estimates and construction. Work may also include analysis of how vacated space in other facilities might be utilized for other City uses.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Property Sales and Interest Earnings	495	-	-	-	-	-	-	-	495
Real Estate Excise Tax I	10,377	598	-	-	-	-	-	-	10,975
<b>Total:</b>	<b>10,872</b>	<b>598</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,470</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
REET I Capital Fund	10,377	598	-	-	-	-	-	-	10,975
Unrestricted Cumulative Reserve Fund	495	-	-	-	-	-	-	-	495
<b>Total:</b>	<b>10,872</b>	<b>598</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>11,470</b>

**O&M Impacts:** N/A

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City Hall Plaza

Project No:	MC-FA-CTYHLPLAZA	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Rehabilitation or Restoration	Location:	
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	Council District 7
Start/End Date:		Neighborhood District:	
Total Project Cost:	\$15,000	Urban Village:	Downtown

Install a waterproof membrane roof below City Hall Plaza, which includes removing the existing paving and hardscape and exposing the structural deck below the hardscape and plantings, installing a new membrane roofing system and replacing plaza hardscape and plantings to match existing. The restoration project will remove selected building wall veneer and all hardscape, softscape, fixtures and underlying materials down to the structure throughout the plaza, stairs and fountain. A continuous membrane waterproofing system with flashing and drain mat will be provided, and landscape materials will be replaced in kind.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
LTGO Bond Proceeds	-	-	-	5,600	7,400	2,000	-	-	15,000
Total:	-	-	-	5,600	7,400	2,000	-	-	15,000
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2026 Multipurpose LTGO Bond Fund	-	-	-	5,600	7,400	2,000	-	-	15,000
Total:	-	-	-	5,600	7,400	2,000	-	-	15,000

O&M Impacts:

City Hall Plaza Debt Service

Project No:

MC-FA-CTYHLPLDS

BSL Code:

BC-FA-GOVTFAC

Project Type:

Discrete

BSL Name:

General Government Facilities - General

Project Category:

Rehabilitation or Restoration

Location:

Current Project Stage:

Council District:

Council District 7

Start/End Date:

Neighborhood District:

Total Project Cost:

Urban Village:

This project provides for payment of the debt service on bonds issued to fund the installation of a waterproof membrane below City Hall Plaza (CIP Project No. MC-FA-CTYHLPLAZA).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	-	-	-	303	892	1,224	1,283	-	3,701
Total:	-	-	-	303	892	1,224	1,283	-	3,701
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	-	-	-	303	892	1,224	1,283	-	3,701
Total:	-	-	-	303	892	1,224	1,283	-	3,701

O&M Impacts:

## Drive Clean Seattle Fleet Electric Vehicle Infrastructure

<b>Project No:</b>	MC-FA-DRVCLNFLT	<b>BSL Code:</b>	BC-FA-GOVTFAC
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	General Government Facilities - General
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Multiple
<b>Current Project Stage:</b>	Stage 3 - Design	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2016 - 2025	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$14,682	<b>Urban Village:</b>	Multiple

This project funds FAS' capital work efforts towards meeting the Drive Clean Seattle (DCS) initiative, a comprehensive transportation electrification strategy to transition Seattle's transportation sector from reliance on fossil fuels to the maximal use of clean, carbon-neutral electricity. Work will include but is not limited to, the design, permitting and construction of electric vehicle charging stations at various locations such as fire stations, police precincts, shops and yards and downtown core properties to support transition of City fleet vehicles to EV. Future work will support expansion of DC fast charging hubs to support on-demand charging.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	286	2,714	3,000	-	-	-	-	-	6,000
Miscellaneous Grants or Donations	110	-	-	-	-	-	-	-	110
Real Estate Excise Tax I	6,996	855	-	-	-	-	-	-	7,851
State Grant Funds	-	720	-	-	-	-	-	-	720
<b>Total:</b>	<b>7,393</b>	<b>4,289</b>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,682</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2023 Multipurpose LTGO Bond Fund	286	2,714	-	-	-	-	-	-	3,000
2025 Multipurpose LTGO Bond Fund	-	-	3,000	-	-	-	-	-	3,000
Finance and Administrative Services Fund	110	720	-	-	-	-	-	-	830
REET I Capital Fund	6,996	855	-	-	-	-	-	-	7,851
<b>Total:</b>	<b>7,393</b>	<b>4,289</b>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>14,682</b>

**O&M Impacts:** FAS expects a temporary O&M cost increase for increased power usage as EV charging stations are utilized. FAS will develop a method for recovering costs from departments. Costs to departments will be offset by fuel savings.

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Electrical Infrastructure Upgrades

Project No:	MC-FA-ELECTINFRA	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	Citywide
Current Project Stage:	Stage 3 - Design	Council District:	Not Applicable
Start/End Date:	2023 - 2025	Neighborhood District:	
Total Project Cost:	\$16,000	Urban Village:	

This project funds electrical upgrades at Charles Street and Haller Lake fleet facilities. The project will bring necessary power to the facilities that will support larger scale electric vehicle charging stations and future decarbonization projects for the full facility. The scope of this project is for the electrical upgrades only.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
LTGO Bond Proceeds	-	1,000	2,500	7,000	5,000	-	-	-	15,500
Payroll Expense Tax	304	196	-	-	-	-	-	-	500
Total:	304	1,196	2,500	7,000	5,000	-	-	-	16,000
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2024 Multipurpose LTGO Bond Fund	-	1,000	-	-	-	-	-	-	1,000
2025 Multipurpose LTGO Bond Fund	-	-	2,500	-	-	-	-	-	2,500
2026 Multipurpose LTGO Bond Fund	-	-	-	7,000	-	-	-	-	7,000
2027 Multipurpose LTGO Bond Fund	-	-	-	-	5,000	-	-	-	5,000
Payroll Expense Tax	304	196	-	-	-	-	-	-	500
Total:	304	1,196	2,500	7,000	5,000	-	-	-	16,000

O&M Impacts:

## Energy Efficiency for Municipal Buildings

<b>Project No:</b>	MC-FA-ENEFFMBLD	<b>BSL Code:</b>	BC-FA-EXTPROJ
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	FAS Oversight-External Projects
<b>Project Category:</b>	Improved Facility	<b>Location:</b>	Multiple City facilities
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project funds energy efficiency work across City facilities, managed by the Office of Sustainability and Environment (OSE), in support of the City's goal to achieve a 20% reduction in building energy use by the year 2020. OSE will implement a package of energy efficiency projects, as well as continue a suite of O&M improvements, program management, measurement and tracking, and building assessments. The energy efficiency upgrades are expected to generate utility rebates paid by Seattle City Light and Puget Sound Energy, to be deposited into the General Subfund. Work may include but is not limited to, building tune-ups, facility improvements, building energy upgrades, and energy efficiency measures.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Federal Grant Funds	-	(80)	-	-	-	-	-	-	(80)
General Fund	626	1,067	-	-	-	-	-	-	1,693
Payroll Expense Tax	-	210	1,462	-	-	-	-	-	1,672
Property Sales and Interest Earnings	15	-	-	-	-	-	-	-	15
Real Estate Excise Tax I	10,234	2,172	-	-	-	-	-	-	12,406
State Gas Taxes - City Street Fund	-	-	-	1,110	-	-	-	-	1,110
State Grant Funds	278	-	-	-	-	-	-	-	278
Use of Fund Balance	57	-	-	-	-	-	-	-	57
<b>Total:</b>	<b>11,210</b>	<b>3,369</b>	<b>1,462</b>	<b>1,110</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,150</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	626	987	-	-	-	-	-	-	1,613
Payroll Expense Tax	-	210	1,462	-	-	-	-	-	1,672
REET I Capital Fund	10,234	2,172	-	1,110	-	-	-	-	13,516
Unrestricted Cumulative Reserve Fund	350	-	-	-	-	-	-	-	350
<b>Total:</b>	<b>11,210</b>	<b>3,369</b>	<b>1,462</b>	<b>1,110</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>17,150</b>

O&M Impacts: N/A

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Facility Operations Initiated Tenant Improvements (FOISR)

Project No:	MC-FA-FASPD	BSL Code:	BC-FA-FASPD
Project Type:	Ongoing	BSL Name:	FAS Project Delivery Services
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project was formerly named the Customer Requested Tenant Improvement Program.

This ongoing program provides pass-through budget authority for FAS to provide capital and public works, as requested by FAS' Facility Operations division, at facilities that are managed or leased by FAS. Typical improvements may include, but are not limited to, tenant space remodels, security system upgrades and equipment replacement. Other project types include architectural and engineering services such as conceptual planning, design alternative development and preliminary cost estimating. Typical preliminary design and engineering work includes, but is not limited to, pre-design and analysis of project alternatives, cost estimates, test to fit studies, preliminary schedule development, engineering studies and code compliance, site development planning, and conceptual design and financial analysis of capital improvements options in conjunction with FAS and CIP priorities, programs, and initiatives.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Interdepartmental Transfer	38,574	25,256	3,500	3,500	3,500	3,500	3,500	3,500	84,830
Total:	38,574	25,256	3,500	3,500	3,500	3,500	3,500	3,500	84,830
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Finance and Administrative Services Fund	38,574	25,256	3,500	3,500	3,500	3,500	3,500	3,500	84,830
Total:	38,574	25,256	3,500	3,500	3,500	3,500	3,500	3,500	84,830

O&M Impacts: N/A

Facility Projects Planning

Project No:	MC-FA-FACPRJPLN	BSL Code:	BC-FA-PRELIMENG
Project Type:	Ongoing	BSL Name:	Preliminary Engineering
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This on-going project funds architectural and engineering services including conceptual planning, design alternative development, and preliminary cost estimating for FAS capital projects and emergent Executive capital initiatives. Typical preliminary design and engineering work includes, but is not limited to, pre-design and analysis of project alternatives, cost estimates, test to fit studies, preliminary schedule development, engineering studies and code compliance, site development planning and conceptual design and financial analysis of capital improvements options in conjunction with FAS and CIP priorities, programs, and initiatives.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	1,052	-	-	-	-	-	-	-	1,052
Total:	1,052	-	-	-	-	-	-	-	1,052

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	1,052	-	-	-	-	-	-	-	1,052
Total:	1,052	-	-	-	-	-	-	-	1,052

O&M Impacts: N/A

## FAS Information Technology System Initiatives

<b>Project No:</b>	MC-FA-ITSYSINIT	<b>BSL Code:</b>	BC-FA-A1IT
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Information Technology
<b>Project Category:</b>	New Investment	<b>Location:</b>	700 5th AVE
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Multiple

This project provides funding for FAS to implement Seattle Information Technology (SIT) proposals to replace existing FAS IT systems that are at the end of their useful lives, accommodate new programmatic and operational needs, and allow the department to function efficiently. FAS coordinates development and implementation of these proposals with SIT. Specific projects include replacing FAS' department-wide budget system and assessing and replacing FAS' Capital Projects Information Management System.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
FAS Fund Balance	-	1,556	-	-	-	-	-	-	1,556
General Fund	-	1,471	-	-	-	-	-	-	1,471
Interdepartmental Transfer	471	29	-	-	-	-	-	-	500
LTGO Bond Proceeds	1,333	-	-	-	-	-	-	-	1,333
<b>Total:</b>	<b>1,804</b>	<b>3,056</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,860</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2019 Multipurpose LTGO Bond Fund	1,333	-	-	-	-	-	-	-	1,333
Finance and Administrative Services Fund	471	1,585	-	-	-	-	-	-	2,056
General Fund	-	1,471	-	-	-	-	-	-	1,471
<b>Total:</b>	<b>1,804</b>	<b>3,056</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,860</b>

**O&M Impacts:** N/A

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Fire Station 31 Replacement

<b>Project No:</b>	MC-FA-FS31	<b>BSL Code:</b>	BC-FA-PSFACFIRE
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Public Safety Facilities Fire
<b>Project Category:</b>	New Facility	<b>Location:</b>	11320 Meridian Ave. N
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 5
<b>Start/End Date:</b>	2020 - 2026	<b>Neighborhood District:</b>	North
<b>Total Project Cost:</b>	\$54,000	<b>Urban Village:</b>	Aurora Licton Springs

This project provides funding for the acquisition, design and construction of a new Fire Station 31 and the demolition of the previous Fire Station 31 building.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	13,040	24,188	16,761	-	-	-	-	-	53,988
Seattle Voter-Approved Levy	7	-	-	-	-	-	-	-	7
<b>Total:</b>	<b>13,047</b>	<b>24,188</b>	<b>16,761</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>53,996</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2003 Fire Facilities Levy Fund	7	-	-	-	-	-	-	-	7
2016 Multipurpose LTGO Bond Fund	692	-	-	-	-	-	-	-	692
2018 Multipurpose LTGO Bond Fund	248	-	-	-	-	-	-	-	248
2021 Multipurpose LTGO Bond Fund	11,279	-	-	-	-	-	-	-	11,279
2022 Multipurpose LTGO Bond Fund	821	2,679	-	-	-	-	-	-	3,500
2023 Multipurpose LTGO Bond Fund	-	2,000	-	-	-	-	-	-	2,000
2024 Multipurpose LTGO Bond Fund	-	19,509	-	-	-	-	-	-	19,509
2025 Multipurpose LTGO Bond Fund	-	-	16,761	-	-	-	-	-	16,761
<b>Total:</b>	<b>13,047</b>	<b>24,188</b>	<b>16,761</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>53,996</b>

## O&amp;M Impacts:

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Fire Station 31 Temporary Station

<b>Project No:</b>	MC-FA-FS31IMP	<b>BSL Code:</b>	BC-FA-PSFACFIRE
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Public Safety Facilities Fire
<b>Project Category:</b>	New Facility	<b>Location:</b>	1319 N Northgate Way
<b>Current Project Stage:</b>	Stage 6 - Closeout	<b>Council District:</b>	Council District 5
<b>Start/End Date:</b>	2019 - 2026	<b>Neighborhood District:</b>	Northwest
<b>Total Project Cost:</b>	\$7,219	<b>Urban Village:</b>	Aurora Licton Springs

This project provides resources to provide an interim location for Fire Station 31. The project includes leasing an interim site for the fire station, providing tents and trailers to house the fire fighters and equipment, and identifying a site for a permanent fire station.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Department Space Allocation Charges	-	30	-	-	-	-	-	-	30
LTGO Bond Proceeds	4	-	-	-	-	-	-	-	4
Real Estate Excise Tax I	4,862	2,323	-	-	-	-	-	-	7,185
<b>Total:</b>	<b>4,867</b>	<b>2,352</b>	-	-	-	-	-	-	<b>7,219</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2021 Multipurpose LTGO Bond Fund	4	-	-	-	-	-	-	-	4
Facility Asset Preservation Fund	-	30	-	-	-	-	-	-	30
REET I Capital Fund	4,862	2,323	-	-	-	-	-	-	7,185
<b>Total:</b>	<b>4,867</b>	<b>2,352</b>	-	-	-	-	-	-	<b>7,219</b>

**O&M Impacts:** N/A

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Fire Station Improvement Debt Service

Project No:	MC-FA-FSDEBTSV	BSL Code:	BC-FA-NBHFIRE
Project Type:	Debt Service	BSL Name:	Neighborhood Fire Stations
Project Category:	Improved Facility	Location:	N/A
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	2008 - 2037	Neighborhood District:	Not in a Neighborhood District
Total Project Cost:	\$97,985	Urban Village:	Not in an Urban Village

This project provides for the payment of debt service on bonds issued to cover a portion of the costs associated with the 2003 Fire Facilities and Emergency Response Levy and associated asset preservation expenses.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	53,141	4,728	6,750	6,676	6,670	6,671	6,676	6,674	97,985
Total:	53,141	4,728	6,750	6,676	6,670	6,671	6,676	6,674	97,985

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	53,141	4,728	6,750	6,676	6,670	6,671	6,676	6,674	97,985
Total:	53,141	4,728	6,750	6,676	6,670	6,671	6,676	6,674	97,985

O&M Impacts: N/A

## Garden of Remembrance

<b>Project No:</b>	MC-FA-GARDENREM	<b>BSL Code:</b>	BC-FA-GARDENREM
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Garden of Remembrance
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	1301 3rd Ave.
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Downtown

This ongoing project provides an annual contribution (including increases for inflation) to a capital renewal fund for the Garden of Remembrance, located next to Benaroya Hall, per an agreement with Benaroya Hall Music Center (BHMC), a private, non-profit affiliate of the Seattle Symphony. This project pays for major maintenance and replaces garden installations including, but not limited to, irrigation equipment, landscaping, electrical/lighting fixtures, and mechanical water features. The project is managed by the BHMC and is displayed within FAS' CIP for informational purposes only.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	-	-	-	-	35	-	-	-	35
Property Sales and Interest Earnings	555	33	33	34	-	-	-	-	655
Real Estate Excise Tax I	-	-	50	-	-	-	-	-	50
Use of Fund Balance	28	-	-	-	-	-	-	-	28
<b>Total:</b>	<b>584</b>	<b>33</b>	<b>83</b>	<b>34</b>	<b>35</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>769</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	-	-	-	-	35	-	-	-	35
REET I Capital Fund	-	-	50	-	-	-	-	-	50
Unrestricted Cumulative Reserve Fund	584	33	33	34	-	-	-	-	684
<b>Total:</b>	<b>584</b>	<b>33</b>	<b>83</b>	<b>34</b>	<b>35</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>769</b>

**O&M Impacts:** N/A

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## Human Capital Management System

<b>Project No:</b>	MC-FA-HCMSYS	<b>BSL Code:</b>	BC-FA-A11T
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Information Technology
<b>Project Category:</b>	New Investment	<b>Location:</b>	700 5th Ave
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2021 - 2026	<b>Neighborhood District:</b>	
<b>Total Project Cost:</b>	\$50,179	<b>Urban Village:</b>	Downtown

This technology project funds the planning, design and replacement of the aging Human Resource Information System (HRIS), which includes the Citywide payroll and benefits system, with a new Human Capital Management (HCM) system. The timing of this project is critical for the Citywide HR, timekeeping and payroll system, which is no longer supported. The project, which is expected to be completed in 2025, was approved by the Enterprise Oversight Board (EOB) in February 2020 and will be managed out of the Office of City Finance Business Systems division, with funding and partnership from Seattle Department of Human Resources (SHR) and Seattle IT (ITD).

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Interfund Loan	-	11,000	-	-	-	-	-	-	11,000
LTGO Bond Proceeds	21,935	13,201	4,043	-	-	-	-	-	39,179
<b>Total:</b>	<b>21,935</b>	<b>24,201</b>	<b>4,043</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,179</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2021 Multipurpose LTGO Bond Fund	7,500	-	-	-	-	-	-	-	7,500
2022 Multipurpose LTGO Bond Fund	14,435	3,201	-	-	-	-	-	-	17,636
2023 Multipurpose LTGO Bond Fund	-	10,000	-	-	-	-	-	-	10,000
2025 Multipurpose LTGO Bond Fund	-	11,000	4,043	-	-	-	-	-	15,043
<b>Total:</b>	<b>21,935</b>	<b>24,201</b>	<b>4,043</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>50,179</b>

## O&amp;M Impacts:

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Request for Client Facilities Services (RPS)			
Project No:	MC-FA-CTYPDS	BSL Code:	BC-FA-FASPDS
Project Type:	Ongoing	BSL Name:	FAS Project Delivery Services
Project Category:	Improved Facility	Location:	Multiple
Current Project Stage:	N/A	Council District:	Multiple
Start/End Date:	N/A	Neighborhood District:	Multiple
Total Project Cost:	N/A	Urban Village:	Multiple

This project was formerly known as FAS Project Delivery Services.

This ongoing program provides pass-through budget authority for FAS to provide design and construction management services, as requested by City departments outside of FAS. Typical work may include, but is not limited to, the following services: predesign, programming, master planning, conceptual planning, architectural and engineering design and construction administration. FAS proposes to use the second and third quarterly supplemental budget process to "right size" the pass-through budget authority for this project. This approach allows FAS to meet the present needs of departments that have funding for their projects and is consistent with year-end accounting and budgetary requirements.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Interdepartmental Transfer	7,431	2,929	1,200	1,200	1,200	1,200	1,200	1,200	17,560
Total:	7,431	2,929	1,200	1,200	1,200	1,200	1,200	1,200	17,560
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Finance and Administrative Services Fund	7,431	2,929	1,200	1,200	1,200	1,200	1,200	1,200	17,560
Total:	7,431	2,929	1,200	1,200	1,200	1,200	1,200	1,200	17,560

O&M Impacts: N/A

Seattle Animal Shelter Facilities

Project No:	MC-FA-SASFAC	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	Improved Facility	Location:	2061 15th Ave W, Seattle, WA 98119
Current Project Stage:	Stage 3 - Design	Council District:	Council District 7
Start/End Date:	2022 - 2025	Neighborhood District:	Magnolia/Queen Anne
Total Project Cost:	\$4,712	Urban Village:	

This project funds the Department of Finance and Administrative Services' work to repair and upgrade Seattle Animal Shelter facilities and building systems.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Property Sales and Interest Earnings	-	1,036	-	-	-	-	-	-	1,036
Real Estate Excise Tax I	167	507	2,469	533	-	-	-	-	3,676
Total:	167	1,543	2,469	533	-	-	-	-	4,712
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	167	507	2,469	533	-	-	-	-	3,676
Unrestricted Cumulative Reserve Fund	-	1,036	-	-	-	-	-	-	1,036
Total:	167	1,543	2,469	533	-	-	-	-	4,712

O&M Impacts: Not applicable.

## Seattle Municipal Tower Chiller Plant Replacement

<b>Project No:</b>	MC-FA-SMTCHLRPL	<b>BSL Code:</b>	BC-FA-APSCH1FAC
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Asset Preservation - Schedule 1 Facilities
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	700 Fifth AVE
<b>Current Project Stage:</b>	Stage 6 - Closeout	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2018 - 2022	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	\$18,000	<b>Urban Village:</b>	Downtown

This project replaces the chiller plant in the Seattle Municipal Tower (SMT). The project will require a multi-year execution plan to allow for permitting, design, procurement and construction to occur during the windows of opportunity when cooling is not required. This highly technical, complex construction effort is a once-in-a generation endeavor. With a dwindling supply of spare parts for maintenance and repairs, it is no longer feasible to defer this critical work, and delaying the project would put FAS at risk of not being able to provide essential cooling to City of Seattle offices and other building tenants. Project costs shown here are exclusive of \$1 million expended on preliminary work on this project in 2018. Those funds are included in the Asset Preservation - Schedule 1 Facilities project (MC-FA-APSCH1FAC).

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Department Space Allocation Charges	4,970	-	-	-	-	-	-	-	4,970
LTGO Bond Proceeds	10,000	-	-	-	-	-	-	-	10,000
Real Estate Excise Tax I	3,123	-	-	-	-	-	-	-	3,123
<b>Total:</b>	<b>18,093</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,093</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2019 Multipurpose LTGO Bond Fund	3,500	-	-	-	-	-	-	-	3,500
2020 Multipurpose LTGO Bond Fund	6,500	-	-	-	-	-	-	-	6,500
Facility Asset Preservation Fund	4,970	-	-	-	-	-	-	-	4,970
REET I Capital Fund	3,123	-	-	-	-	-	-	-	3,123
<b>Total:</b>	<b>18,093</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>18,093</b>

O&M Impacts: N/A

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## Seattle Municipal Tower Elevator Rehab

<b>Project No:</b>	MC-FA-SMTELVRHB	<b>BSL Code:</b>	BC-FA-APSCH1FAC
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Asset Preservation - Schedule 1 Facilities
<b>Project Category:</b>	Rehabilitation or Restoration	<b>Location:</b>	700 Fifth AVE
<b>Current Project Stage:</b>	Stage 5 - Construction	<b>Council District:</b>	Council District 7
<b>Start/End Date:</b>	2019 - 2025	<b>Neighborhood District:</b>	Downtown
<b>Total Project Cost:</b>	\$28,500	<b>Urban Village:</b>	Downtown

This project will improve the operation, reliability, and system performance of the Seattle Municipal Tower (SMT) elevators. The work will bring the SMT elevators to current building codes and into compliance with Americans with Disabilities Act (ADA) requirements. This project is envisioned to be a multi-year effort that must be phased to minimize impacts on SMT ongoing building operations, and on the approximately 4,000 City staff who work in the building and the public who visit the SMT to access City services.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
LTGO Bond Proceeds	17,474	8,026	2,000	-	-	-	-	-	27,500
Real Estate Excise Tax I	1,000	-	-	-	-	-	-	-	1,000
<b>Total:</b>	<b>18,474</b>	<b>8,026</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28,500</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
2020 Multipurpose LTGO Bond Fund	1,500	-	-	-	-	-	-	-	1,500
2021 Multipurpose LTGO Bond Fund	5,000	-	-	-	-	-	-	-	5,000
2022 Multipurpose LTGO Bond Fund	9,500	-	-	-	-	-	-	-	9,500
2023 Multipurpose LTGO Bond Fund	1,474	1,693	-	-	-	-	-	-	3,167
2024 Multipurpose LTGO Bond Fund	-	6,333	-	-	-	-	-	-	6,333
2025 Multipurpose LTGO Bond Fund	-	-	2,000	-	-	-	-	-	2,000
REET I Capital Fund	1,000	-	-	-	-	-	-	-	1,000
<b>Total:</b>	<b>18,474</b>	<b>8,026</b>	<b>2,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>28,500</b>

O&M Impacts: N/A

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## Seattle Police Department North Area Interim and Long-Term Facilities

<b>Project No:</b>	MC-FA-SPDNFAC	<b>BSL Code:</b>	BC-FA-PSFACPOL
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Publ Safety Facilities Police
<b>Project Category:</b>	New Investment	<b>Location:</b>	Multiple
<b>Current Project Stage:</b>	Stage 6 - Closeout	<b>Council District:</b>	Council District 5
<b>Start/End Date:</b>	2017 - 2022	<b>Neighborhood District:</b>	North
<b>Total Project Cost:</b>	\$6,962	<b>Urban Village:</b>	Multiple

This project funds planning, design and construction for long-term facility needs as well as interim upgrades and potential expansions at the existing North Precinct to accommodate growth of the Seattle Police Department. This project includes, but is not limited to, planning, design and construction for long-term police facilities needs in the North and funding for interim needs including, but not limited to, building upgrades, system maintenance, facility maintenance and temporary facilities.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Real Estate Excise Tax I	6,921	41	-	-	-	-	-	-	6,962
<b>Total:</b>	<b>6,921</b>	<b>41</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,962</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
REET I Capital Fund	6,921	41	-	-	-	-	-	-	6,962
<b>Total:</b>	<b>6,921</b>	<b>41</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>6,962</b>

O&M Impacts: N/A

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## Seattle Police Facilities

<b>Project No:</b>	MC-FA-PFACNPCT	<b>BSL Code:</b>	BC-FA-PSFACPOL
<b>Project Type:</b>	Ongoing	<b>BSL Name:</b>	Publ Safety Facilities Police
<b>Project Category:</b>	New Investment	<b>Location:</b>	Various Police facilities
<b>Current Project Stage:</b>	N/A	<b>Council District:</b>	Citywide
<b>Start/End Date:</b>	N/A	<b>Neighborhood District:</b>	Not in a Neighborhood District
<b>Total Project Cost:</b>	N/A	<b>Urban Village:</b>	Not in an Urban Village

This ongoing project preserves or extends the useful life or operational capacity and provides for improvements to FAS-owned police facilities including, but not limited to, the East Precinct, the North Precinct, the West Precinct, the Mounted Patrol Facility, the Harbor Patrol Facility, the K-9 Facility, and other police facilities. Typical work may include, but is not limited to, upgrades to heating, ventilation, air conditioning upgrades, equipment replacement, siting, pre-design, test-to-fit analyses, and structural assessments and repairs. These improvements support police service by extending the operational life of old police facilities, complying with regulatory requirements, or addressing capacity problems.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
Real Estate Excise Tax I	5,154	8,569	-	-	7,000	-	-	-	20,723
<b>Total:</b>	<b>5,154</b>	<b>8,569</b>	<b>-</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,723</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
REET I Capital Fund	5,154	8,569	-	-	7,000	-	-	-	20,723
<b>Total:</b>	<b>5,154</b>	<b>8,569</b>	<b>-</b>	<b>-</b>	<b>7,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>20,723</b>

O&M Impacts: N/A

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

## SLIM Replacement

<b>Project No:</b>	MC-FA-SLIMREPL	<b>BSL Code:</b>	BC-FA-A11T
<b>Project Type:</b>	Discrete	<b>BSL Name:</b>	Information Technology
<b>Project Category:</b>	New Investment	<b>Location:</b>	700 5th AVE
<b>Current Project Stage:</b>	Stage 5 - Execution (IT Only)	<b>Council District:</b>	Multiple
<b>Start/End Date:</b>	2022 - 2025	<b>Neighborhood District:</b>	Multiple
<b>Total Project Cost:</b>	\$10,000	<b>Urban Village:</b>	Multiple

The Seattle License Information System (SLIM) manages the issuance and renewal of business licenses and the collection of revenue from fees and taxes. It houses our B&O tax information, Admissions Tax, Commercial Parking Tax, Firearms and Ammunition Tax, Gambling Tax and Utilities Taxes. SLIM is outdated and needs to be upgraded as it can no longer adequately meet the needs of expanding business license, tax collection, and enforcement processes. The SLIM Replacement will eventually be part of the City's tax system built by Revenue Solutions Inc (RSI), which is called RPE (Revenue Premier Enterprise) which currently houses the Payroll Expense Tax, TNC tax, Sweetened Beverage Tax, and any other small taxes since 2017/2018; it also houses the Central Waterfront LID (Local Improvement District) and some of the BIAs (Business Improvement Districts). The project currently has \$4.8 million in funding for basic requirements gathering. This planning work continues but the project won't be fully launched until additional funding is identified in the future. The total project cost is estimated at \$10 million and ongoing operating and maintenance costs are estimated at \$1.5 million.

<b>Resources</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	-	400	-	-	-	-	-	-	400
Property Sales and Interest Earnings	1,468	2,932	-	-	-	-	-	-	4,400
<b>Total:</b>	<b>1,468</b>	<b>3,332</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,800</b>
<b>Fund Appropriations / Allocations *</b>	<b>LTD Actuals</b>	<b>2024 Revised</b>	<b>2025</b>	<b>2026</b>	<b>2027</b>	<b>2028</b>	<b>2029</b>	<b>2030</b>	<b>Total</b>
General Fund	-	400	-	-	-	-	-	-	400
Unrestricted Cumulative Reserve Fund	1,468	2,932	-	-	-	-	-	-	4,400
<b>Total:</b>	<b>1,468</b>	<b>3,332</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>4,800</b>

O&M Impacts: N/A

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Waterfront Operations and Tribal Interpretive Center

Project No:	MC-FA-OWMAINT	BSL Code:	BC-FA-GOVTFAC
Project Type:	Discrete	BSL Name:	General Government Facilities - General
Project Category:	New Facility	Location:	1426 Alaskan Way
Current Project Stage:	Stage 3 - Design	Council District:	Council District 7
Start/End Date:	2023 - 2024	Neighborhood District:	Downtown
Total Project Cost:	\$17,226	Urban Village:	Downtown

This project holds budget to acquire the Integrus (Bakun) building located on the new Alaskan Way at Pike Street Hillclimb from WSDOT to provide for a facility to house the dedicated staff team for on-going maintenance and operations of the Waterfront Park. This building is located approximately 600 feet from the new maintenance area being provided under the Overlook Walk for vehicle storage and other maintenance activities. The building would also fulfill the City's permitting commitments to the Muckleshoot Tribe for construction of the Elliott Bay Seawall to provide space in a building along the Waterfront for a Tribal Interpretive Center rent free in perpetuity. The Tribe has indicated their interest in the space and that it could fulfill the conditions of the permit. The building was purchased in 2023 for \$8.7 million.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
LTGO Bond Proceeds	8,919	4,081	4,226	-	-	-	-	-	17,226
Total:	8,919	4,081	4,226	-	-	-	-	-	17,226
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
2023 Multipurpose LTGO Bond Fund	8,919	4,081	-	-	-	-	-	-	13,000
2025 Multipurpose LTGO Bond Fund	-	-	4,226	-	-	-	-	-	4,226
Total:	8,919	4,081	4,226	-	-	-	-	-	17,226

**O&M Impacts:** FAS, the Office of the Waterfront, and Seattle Center will develop an operations plan for the facility and will coordinate agreements among the building's multiple user departments and the Muckleshoot Tribe. The operations plan will include details on planned funding resources to meet the ongoing maintenance needs of the facility.



Waterfront Operations and Tribal Interpretive Center - Debt Service

Project No:	MC-FA-OWMAINTDS	BSL Code:	BC-FA-GOVTFAC
Project Type:	Debt Service	BSL Name:	General Government Facilities - General
Project Category:	New Investment	Location:	1426 Alaskan Way
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	2023 - 2043	Neighborhood District:	Downtown
Total Project Cost:		Urban Village:	Downtown

This project provides for payment of the debt service on bonds issued in 2023 to fund the acquisition and rehabilitation of the Waterfront Operation and Tribal Interpretive Center (CIP Project No. MC-FA-OWMAINT).

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Real Estate Excise Tax I	206	916	1,147	1,272	1,273	1,273	1,272	357	7,714
Total:	206	916	1,147	1,272	1,273	1,273	1,272	357	7,714

Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
REET I Capital Fund	206	916	1,147	1,272	1,273	1,273	1,272	357	7,714
Total:	206	916	1,147	1,272	1,273	1,273	1,272	357	7,714

O&M Impacts: N/A

# **Information Technology**

### Overview

Seattle Information Technology (Seattle IT) serves the City as a trusted partner, providing secure, reliable, and compliant technologies that enable the City to deliver equitable and responsive services to the public.

Seattle IT solutions are categorized into two major types: infrastructure and major business systems. The City's technology services are delivered on top of these assets— cybersecurity and resilience; network infrastructure and radio support; data, voice, and video communications; systems and storage; data administration; business applications for productivity and collaboration; computing and mobile devices; public television coverage and production; digital and web services; and print device support. Additionally, Seattle IT administers a number of divisions, functions, and services under its authorities in city code to effectively set and support the City's use of information and communications technologies. Among these are IT disaster readiness and business resumption; IT portfolio, product, and project management to maximize the success of the City's investments in change initiatives; digital equity and inclusion; privacy and engagement; technology strategy and support; and supporting the City's response to open records request via search and logging tools.

Seattle IT's Capital Improvement Program (CIP) supports major maintenance, improvements, replacements, and decommissioning of and to the City's technology assets, as well as the planning and implementation of new solutions. Seattle IT's 2025-2030 Proposed CIP budget is \$107 million.

### Thematic Priorities

Seattle IT's priorities are:

- **Responsive City Services** – Seattle IT is aligning the City's technology investments with the Cared for and Housed, Connected and Resilient, Healthy and Safe, and departmental priorities identified. Seattle IT adjusts its plans and the City's long-term technology investments to remain consistent in each CIP update.
- **Cybersecurity and Resilience** – Seattle IT ensures secure, resilient, and compliant operations that meet the needed outcomes of City departments.
- **Productivity and Collaboration** – Seattle IT ensures the City implements, maintains, and deprecates the business solutions that maximizes the capabilities of its people.
- **Informing, Supporting, and Engaging the Public** – Seattle IT delivers programs for the City to assist residents in gaining equitable access to technology, open government, City data, and – in partnership with other departments and offices – services and supportive resources.

### Project Selection Criteria

#### STEP 1: Identification of Technology Needs and Opportunities

On a rolling basis throughout the year, as well as during the budget planning process, opportunities for technology investments are identified. Input comes from:

- Customer department requests and requirements, including technology plan alignment to department strategic plans
- Seattle IT Strategic Plan
- Technology roadmaps that are updated annually
- Asset replacement schedules
- Coordination with vendor partners and coalitions

This step includes development of initial cost estimates and other resource requirements, potential timing, and dependencies. At the completion of this step, potential projects are added to the Citywide IT project portfolio for tracking and consideration through Seattle IT's project gate review process.

## **STEP 2: Identification of CIP and Non-Discretionary Projects**

As part of the gate review process, items identified in Step 1 are filtered to determine if they are (1) CIP-appropriate or not and (2) discretionary or not. Criteria for determining if they are CIP appropriate or not include:

- Overall dollar value
- Timeframe of implementation (e.g., multi-year project)
- Lifespan of investment
- Investment in/preservation of long-term infrastructure
- The nature of the acquisition (e.g., goods, services, etc.)

Criteria for determining if they are non-discretionary include:

- Legally mandated (e.g., debt service, federal or state law/regulation changes, court orders, etc.)
- Urgent security or risk mitigation needs (e.g., major system failure, major security breach)
- Reimbursable services to others (e.g., Seattle IT manages a regional fiber consortium where the partners contract with/through us to get work done)

Projects determined to be non-discretionary are automatically moved forward for inclusion in Seattle IT's initial CIP and budget proposal. Discretionary projects proceed to Step 3. Regardless of discretionary status, project requests complete the gate review process to validate they have the appropriate governance, value, and security, privacy, and project planning.

## **STEP 3: Prioritization of CIP-Appropriate Discretionary Projects**

In this step, proposed investments are screened to determine if they are a match for Seattle IT's maintenance/upgrade/replacement programs within the CIP. Investments such as these tend to be smaller in scale (less than \$250,000), "like for like" replacements (e.g., old equipment replaced by new equipment with little to no functionality change), etc. These projects are rated by program managers based on criteria tailored to each program and implemented as annual funding allows.

Larger capital investments which are best implemented on a stand-alone basis due to the size and complexity of the project are evaluated and ranked separately based on the following criteria:

- Asset preservation/replacement/maintenance
- Product lifecycles

- Legal requirements/mandates
- Security/risk mitigation
- Efficiency/effectiveness improvements/resource savings and return on investment
- Reimbursable from other sources (other depts. or outside entities, grants, reserves)
- Dependencies (on other products, equipment, etc.; also on staff/resource availability/long-term supportability)
- Internal customer demands (including capacity) – including Mayoral/Council/Mayor’s IT Subcabinet priority
- External customer demands – public, businesses, etc.
- External drivers (vendor changes, regional commitments, etc.)
- Key future trend/forward-looking/pro-active

## 2025-2030 CIP Highlights

An overview of Seattle IT’s Adopted 2025-2030 CIP budget is provided in the following table:

CIP Program Name	2025-2030 Adopted	Planned Spending
<b>Ongoing CIP Programs</b>		
Computing Services Architecture	\$42,647,000	Routine equipment replacement and upgrades for servers, storage, and facility infrastructure.
Data & Telephone Infrastructure	\$21,137,525	Network equipment related to Unified Communication System and ongoing capital support, and routine equipment replacement and upgrades.
Fiber-Optic Communication Installation & Maintenance	\$31,323,796	Fiber installation and maintenance.
<b>Discrete Projects</b>		
Apps Dev-Public Safety	\$1,905,363	Develop and implement work scheduling software applications used by the Seattle Police Department (SPD) and the Seattle Fire Department (SFD).
ECM Upgrade	\$5,604,987	Upgrade/migrate the Oracle Enterprise Content Management (ECM) platforms to the cloud.
<b>Department Total</b>	<b>\$102,618,671</b>	

## CIP Revenue Sources

Seattle IT’s CIP has been funded through a variety of revenue sources, including:

- **Rates and Allocations:** There are multiple services within the department that are cost-allocated based on a percentage of use for the service provided or billed directly to a department based on the actual cost of time and labor or quantity of materials provided. Seattle IT's budget also includes some projects that are funded using proceeds from general obligation bonds. Rates and allocations provide the funds to repay the debt service on these bonds.
- **State and Federal Grants:** Federal and state grants have been used to finance system replacements and new capabilities. In some cases, Seattle IT has been the direct recipient of the funds; in others, Seattle IT has managed grant-funded projects for customers. The use of grant funding for the Seattle IT CIP has been intermittent.
- **Cable Franchise Fees:** Seattle IT collects cable franchise fee revenues that are set in franchise agreements with the cable providers. Some of this revenue has been used to fund the CIP program which supports the Seattle Channel. Cable Fees have historically provided less than 1% of Seattle IT's CIP program.
- **Bonds & Future Bond Proceeds:** Seattle IT utilizes funding from City bond sale proceeds to implement significant capital projects in the CIP. Rates and allocations typically provide the funds to repay the debt service on these bonds.
- **Use of Fund Balance:** Seattle IT may use existing fund balance or planned carryforward to implement some projects in its CIP.

## Summary of Upcoming Budget Issues and Challenges

**Cybersecurity—** The evolving nature and sophistication of threats to the City's infrastructure and operations necessitates proactive, strategic, and well-resourced defenses. Threats, driven by both criminal and state actors, are amplified by the rapid development of new technologies and the increasing reliance on interconnected digital systems. To address these challenges, Seattle IT and the Seattle Office of Emergency Management will collaborate closely to strengthen cybersecurity investments through rigorous preparedness exercises.

The CIP advances the City's capabilities in identifying, protecting, detecting, responding to, and recovering from cyber threats. These efforts extend across all City departments and the Federal critical infrastructure areas the City has exposure in: communications, dams, emergency services, energy, government services and facilities, transportation, and water and wastewater systems. To ensure robust protection, the City's "Security by Design" model must be applied with unwavering rigor across all departments, applications, hardware, vendors, and technology solutions.

This approach also includes ensuring compliance with key regulatory and security standards such as the Department of Justice's Criminal Justice Information Services (CJIS), the North American Electric Reliability Corporation (NERC), and the Federal Energy Regulatory Commission (FERC), as well as meeting requirements related to insurance, audits, and bonding. Additionally, Seattle IT will maintain close alignment with state and federal cybersecurity efforts, including participation in programs such as the National Threat Assessment Center (NTAC), Targeted Violence and Terrorism Prevention (TVTP),

Joint Cyber Defense Collaborative (JCDC), and the National Threat Evaluation and Reporting Program, to further strengthen the City's defenses and benefit the community.

**Hybrid Workforce**— The shift of the City's workforce to a hybrid-remote mode continues to require investments for adaptation of infrastructure, systems, and services. Specifically, departments are extending software and hardware solutions that require securing a more distributed technology environment. The City's virtual private network infrastructure was enhanced during the pandemic and will require ongoing investment to serve the larger remote population of City staff at the performance levels observed as needed. Similarly, the City's PC replacement program funding must still be adjusted to funding laptops as the standard versus the less costly desktop standard used previously. In addition, logistics related to asset management, device support, mobile device management, and equipment deployment to hybrid workers are being transitioned to a maintain state after the rapid steps taken during mid-pandemic. Finally, the Unified Communications system implemented as the pandemic hit was based on a pre-pandemic assumptions and use cases. Those needs are now different and incorrect—e.g., conference rooms technologies, leading pre-pandemic vendor mix, and prevalence of fixed deskside telephones. Staff is adjusting the long-term CIP plans for data, voice, and video to post-pandemic telecommunications needs.

**Business Resilience, Disaster Recovery, and Preparedness**— A major consideration as we invest in all programs and technologies is the need for business resilience and disaster recovery capabilities. This is based on Seattle's regional risk for natural and cyber disasters. Our reliance on technology and communications systems continues to grow and, while our capital investment projects deliver new functionalities, government services are critical infrastructure to the life and safety of the community. This extends to the tools, systems, and information used by City employees— from Priority 1 responders, to line crews, to the Mayor and City Council. The costs that come when planning that work are balanced into capital investment projects based on risk. As we continue to plan our capital program, we will need to account for a more robust disaster recovery investment or be prepared to accept the risks.

**IT Strategic Planning and Lifecycle Management**— Planning the City's IT investments strategically allows the City to maximize its capabilities for best amount of funding; avoid competing investments, staffing, and systems; and minimize risks and failures. The rate of change and sales forces in technology feed a natural appetite to buy many solutions that do not connect and that cause interoperability and spending problems in large organizations.

Seattle IT will be working with City departments to rationalize the City technology portfolio, set the software strategy for forward direction (on-premise, platform-based development, COTS/SaaS), and to sweep deprecated technologies, over the next two years. In parallel, the IT service catalog must be updated to narrow and/or bring to current version the myriad solutions in the City. For some software solutions, they aren't secure and must be mitigated. For others, better software solutions are available at better costs.

**Privacy and Public Records Management**— The City is confronted with the challenge of preserving the privacy of members of the public who interact with the City and the requirements for transparency and disclosure outlined in the State of Washington's Public Records Act. The City collects and uses a vast and

expanding amount of data on a regular basis. It is necessary that the City minimize the number of platforms and services that collect public data, be mindful and intentional about the amount of data collected, and be consistent about retaining that data in repositories that can be accessed and searched in response to public records requests. The proliferation of data sources and repositories requires a constant evolution in the training and tooling used by Public Disclosure Officers, and requires all City employees to understand the City's commitments to data privacy and public records.

### Future Projects/What is on the Horizon

Seattle IT has identified several initiatives and issues which will need to be addressed at some point in the future.

**Infrastructure Systems Direction—** Seattle IT's CIP contains sufficient funding to cover routine replacement of core infrastructure— e.g., switches, mid-range servers, etc. Occasionally, larger value, intermittent replacements require additional funding.

Seattle IT staff are working on three horizontal strategic and tactical decisions for the City: (1) possible unification of the systems and storage stack with the advent of mixed on-premise, hyperconverged, and serverless technologies; (2) setting the City's converged direction on its systems architecture and standard with industry changes in virtualization licensing; and (3) the City's approach to multi-cloud architecture, optimization, and spend for the next five years. The shift from capital to operating spend will require a new cost allocation model to correctly manage use and spend, along with how Seattle IT can best optimize the City's costs and value.

**Major System Replacements—** Seattle IT became responsible for planning and managing the lifecycles of the City's major business systems with IT consolidation. However, there is no long-term replacement sinking fund for this purpose. Replacement and upgrades for systems owned and operating by Seattle Public Utilities and Seattle City Light are generally funded out of the utilities' CIPs with Seattle IT acting as the service provider. Other major business systems lack sufficient financial capacity. Seattle IT will evaluate and propose possible models for starting a technology replacements sinking fund.

### City Council Changes to the Proposed Budget

The City Council added back \$100,000 annually for the Seattle Channel Maintenance and Upgrade capital project. This uses General Fund, and new funding will need to be identified after 2026.



800 MHz Radio Network Program

Project No:	MC-IT-C3550	BSL Code:	BC-IT-C0700
Project Type:	Ongoing	BSL Name:	Capital Improvement Projects
Project Category:	New Investment	Location:	700 5th Ave / Various
Current Project Stage:	N/A	Council District:	Council District 3
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This project funds the upgrades and replacement of software and hardware for the City of Seattle's portion of the King County Regional 800 MHz radio system. The 800 MHz radio system provides the communication infrastructure required for public safety operations such as 911, Medic One, Fire and Police.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Internal Service Fees and Allocations, Outside Funding Partners	23,456	1,640	-	-	-	-	-	-	25,096
Total:	23,456	1,640	-	-	-	-	-	-	25,096
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	23,456	1,640	-	-	-	-	-	-	25,096
Total:	23,456	1,640	-	-	-	-	-	-	25,096

**O&M Impacts:** This CIP project represents ongoing capital purchases to support our operating shared services projects. Ongoing impacts are built into Seattle IT's budget.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Applications Development - Public Safety

Project No:	MC-IT-C6307	BSL Code:	BC-IT-C0700
Project Type:	Ongoing	BSL Name:	Capital Improvement Projects
Project Category:	New Investment	Location:	700 5th AVE
Current Project Stage:	N/A	Council District:	Council District 3
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This project provides funds to develop and implement software applications used by the Seattle Police Department (SPD) and the Seattle Fire Department (SFD). The applications will improve personnel oversight and deployment, in addition to enhancing the accessibility and quality of SPD and SFD data. These applications will support ongoing efforts to achieve improved transparency and compliance.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	-	-	-	-	-	-	-	-	-
Internal Service Fees and Allocations, Outside Funding Partners	7,128	3,735	1,905	-	-	-	-	-	12,769
LTGO Bond Proceeds	1,911	-	-	-	-	-	-	-	1,911
Total:	9,039	3,735	1,905	-	-	-	-	-	14,680
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	9,039	3,735	1,905	-	-	-	-	-	14,680
Total:	9,039	3,735	1,905	-	-	-	-	-	14,680

**O&M Impacts:** This CIP project represents multiple projects on behalf of Seattle Police Department and Seattle Fire Department. Each of these projects has their own ongoing impacts.

Computing Services Architecture

Project No:	MC-IT-C3201	BSL Code:	BC-IT-C0700
Project Type:	Ongoing	BSL Name:	Capital Improvement Projects
Project Category:	New Investment	Location:	700 5th AVE
Current Project Stage:	N/A	Council District:	Council District 3
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This ongoing project funds the regular replacement of and major maintenance of software, computing and storage systems on behalf of City departments by Seattle IT.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Internal Service Fees and Allocations, Outside Funding Partners	21,382	7,093	1,740	2,550	2,550	4,040	1,164	2,028	42,547
LTGO Bond Proceeds	14,229	6,168	4,620	4,295	5,700	5,610	4,706	3,644	48,972
Total:	35,611	13,261	6,360	6,845	8,250	9,650	5,870	5,672	91,520
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	35,611	13,261	6,360	6,845	8,250	9,650	5,870	5,672	91,520
Total:	35,611	13,261	6,360	6,845	8,250	9,650	5,870	5,672	91,520

**O&M Impacts:** This CIP project represents ongoing capital purchases to support our operating shared services projects. Ongoing impacts are built into Seattle IT's budget.

Criminal Justice Information System Projects

Project No:	MC-IT-C6304	BSL Code:	BC-IT-C0700
Project Type:	Discrete	BSL Name:	Capital Improvement Projects
Project Category:	New Investment	Location:	700 5th AVE
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Council District 3
Start/End Date:	2016 - 2025	Neighborhood District:	Downtown
Total Project Cost:	\$61,521	Urban Village:	Downtown

This project provides funds to plan and implement upgrades to the City's Criminal Justice Information Systems. This project was previously named the Municipal Court Information System (MCIS) Replacement project. The project was renamed in 2018 to more accurately reflect efforts beyond MCIS replacement.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	704	1,806	-	-	-	-	-	-	2,510
Internal Service Fees and Allocations, Outside Funding Partners	-	-	-	-	-	-	-	-	-
LTGO Bond Proceeds	52,938	6,073	-	-	-	-	-	-	59,011
Total:	53,642	7,879	-	-	-	-	-	-	61,521
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	53,642	7,879	-	-	-	-	-	-	61,521
Total:	53,642	7,879	-	-	-	-	-	-	61,521

O&M Impacts: Ongoing operation and maintenance of these systems will be owned by Seattle Municipal Courts and the City Attorney's Office.

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

Data and Telephone Infrastructure

Project No:	MC-IT-C3500	BSL Code:	BC-IT-C0700
Project Type:	Ongoing	BSL Name:	Capital Improvement Projects
Project Category:	New Investment	Location:	700 5th Ave/Various
Current Project Stage:	N/A	Council District:	Council District 3
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This ongoing project provides funds to maintain, replace, and upgrade software and major hardware for the City's data and telephone switching systems.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Internal Service Fees and Allocations, Outside Funding Partners	33,721	5,467	1,535	1,581	1,010	420	400	913	45,047
LTGO Bond Proceeds	35,180	9,671	4,575	1,654	1,200	2,800	1,800	3,250	60,130
Total:	68,901	15,139	6,110	3,235	2,210	3,220	2,200	4,163	105,178
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	68,901	15,139	6,110	3,235	2,210	3,220	2,200	4,163	105,178
Total:	68,901	15,139	6,110	3,235	2,210	3,220	2,200	4,163	105,178

**O&M Impacts:** This CIP project represents ongoing capital purchases to support our operating shared services projects. Ongoing impacts are built into Seattle IT's budget.

ECM Upgrade

Project No:	MC-IT-C9302	BSL Code:	BC-IT-C0700
Project Type:	Discrete	BSL Name:	Capital Improvement Projects
Project Category:	New Investment	Location:	700 5th Ave
Current Project Stage:	Stage 2 - Initiation, Project Definition, & Planning	Council District:	
Start/End Date:	2025 - 2027	Neighborhood District:	Downtown
Total Project Cost:	\$5,605	Urban Village:	Downtown

This project provides funds to upgrade or migrate the Oracle Enterprise Content Management (ECM) platforms to the cloud. The migration to the cloud will bring the City's ECM platforms into compliance and will enhance accessibility and availability of critical systems hosted on these platforms.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Internal Service Fees and Allocations, Outside Funding Partners	-	-	1,758	2,572	1,275	-	-	-	5,605
Total:	-	-	1,758	2,572	1,275	-	-	-	5,605
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	-	-	1,758	2,572	1,275	-	-	-	5,605
Total:	-	-	1,758	2,572	1,275	-	-	-	5,605

O&M Impacts: Ongoing costs are built into Seattle IT's operating budget.

Fiber-Optic Communication Installation and Maintenance

Project No:	MC-IT-C3600	BSL Code:	BC-IT-C0700
Project Type:	Ongoing	BSL Name:	Capital Improvement Projects
Project Category:	New Investment	Location:	VARIOUS
Current Project Stage:	N/A	Council District:	Council District 3
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This ongoing project provides for the installation and maintenance of a high-speed fiber-optic communication network for the City and its external fiber partners. The fiber network includes, but is not limited to, sites such as libraries, public schools, fire and police stations, community centers, and other City facilities.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Internal Service Fees and Allocations, Outside Funding Partners	51,160	12,425	4,843	4,988	5,137	5,292	5,450	5,614	94,909
Total:	51,160	12,425	4,843	4,988	5,137	5,292	5,450	5,614	94,909
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	51,160	12,425	4,843	4,988	5,137	5,292	5,450	5,614	94,909
Total:	51,160	12,425	4,843	4,988	5,137	5,292	5,450	5,614	94,909

**O&M Impacts:** This CIP project represents ongoing capital purchases to support our operating shared services projects. Ongoing impacts are built into Seattle IT's budget.

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Permit System Integration

Project No:	MC-IT-C6305	BSL Code:	BC-IT-C0700
Project Type:	Discrete	BSL Name:	Capital Improvement Projects
Project Category:	New Investment	Location:	700 5th AVE
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Council District 3
Start/End Date:	2017 - 2024	Neighborhood District:	Downtown
Total Project Cost:	\$6,952	Urban Village:	Downtown

This project provides funding to develop, implement, support a cross-department platform for the City’s regulatory oversight. The platform will provide internal and external stakeholders with streamlined processes and accessibility. In addition, the project seeks to automate labor-intensive processes while establishing tracking and reporting of performance metrics.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	-	-	-	-	-	-	-	-	-
Internal Service Fees and Allocations, Outside Funding Partners	5,924	-	-	-	-	-	-	-	5,924
Total:	5,924	-	-	-	-	-	-	-	5,924
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	5,924	-	-	-	-	-	-	-	5,924
Total:	5,924	-	-	-	-	-	-	-	5,924

O&M Impacts: Ongoing costs are built into Seattle IT's operating budget.



Public Safety Tech Equipment

Project No:	MC-IT-C9301	BSL Code:	BC-IT-C0700
Project Type:	Discrete	BSL Name:	Capital Improvement Projects
Project Category:	New Investment	Location:	700 5th Ave
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Council District 3
Start/End Date:	2019 - 2024	Neighborhood District:	Downtown
Total Project Cost:	\$6,083	Urban Village:	Downtown

This project provides funds to maintain, replace, and upgrade technology equipment for the City's public safety departments.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Internal Service Fees and Allocations, Outside Funding Partners	1,488	12	-	-	-	-	-	-	1,500
LTGO Bond Proceeds	4,561	22	-	-	-	-	-	-	4,583
Total:	6,049	35	-	-	-	-	-	-	6,083
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	6,049	35	-	-	-	-	-	-	6,083
Total:	6,049	35	-	-	-	-	-	-	6,083

O&M Impacts: N/A.

Seattle Channel Maintenance and Upgrade

Project No:	MC-IT-C4400	BSL Code:	BC-IT-C0700
Project Type:	Ongoing	BSL Name:	Capital Improvement Projects
Project Category:	New Investment	Location:	600 4th AVE
Current Project Stage:	N/A	Council District:	Council District 7
Start/End Date:	N/A	Neighborhood District:	Downtown
Total Project Cost:	N/A	Urban Village:	Downtown

This ongoing project provides funds to maintain, replace, and upgrade the cablecasting and production systems for the Seattle Channel.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
General Fund	-	-	100	100	-	-	-	-	200
Internal Service Fees and Allocations, Outside Funding Partners	4,113	574	-	-	-	-	-	-	4,687
Total:	4,113	574	100	100	-	-	-	-	4,887
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	4,113	574	100	100	-	-	-	-	4,887
Total:	4,113	574	100	100	-	-	-	-	4,887

**O&M Impacts:** This CIP project represents ongoing capital purchases to support our operating shared services projects. Ongoing impacts are built into Seattle IT's budget.

Seattle Municipal Tower Remodel - IT

Project No:	MC-IT-C9501	BSL Code:	BC-IT-C0700
Project Type:	Discrete	BSL Name:	Capital Improvement Projects
Project Category:	Improved Facility	Location:	700 5th AVE
Current Project Stage:	Stage 5 - Execution (IT Only)	Council District:	Council District 3
Start/End Date:	2016 - 2025	Neighborhood District:	Downtown
Total Project Cost:	\$15,454	Urban Village:	Downtown

This project continues a multi-year CIP program to acquire, renovate, and expand space for the consolidated Seattle IT department.

Resources	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Internal Service Fees and Allocations, Outside Funding Partners	5,068	1,113	-	-	-	-	-	-	6,181
LTGO Bond Proceeds	6,913	887	-	-	-	-	-	-	7,800
Use of Fund Balance	708	765	-	-	-	-	-	-	1,473
Total:	12,690	2,764	-	-	-	-	-	-	15,454
Fund Appropriations / Allocations *	LTD Actuals	2024 Revised	2025	2026	2027	2028	2029	2030	Total
Information Technology Fund	12,690	2,764	-	-	-	-	-	-	15,454
Total:	12,690	2,764	-	-	-	-	-	-	15,454

O&M Impacts: N/A

\* Funds are appropriated through the Adopted Budget at the Budget Summary Level. All Amounts shown above are in thousands of dollars

# Appendices

## Appendix A: New or Expanded Capital Facilities

Seattle Center				
Project ID	Project Name	Project Description	Location	2025 Budget*
MC-SC-S9505	Memorial Stadium Redevelopment	<p>The 77-year-old Memorial Stadium is owned by Seattle Public Schools (SPS) on land deeded by the City and is outdated, deteriorated, and in need of redevelopment. The Seattle Public Schools Building Technology Academics &amp; Athletics (BTA V) levy approved by Seattle voters in February 2022 contains \$66.5 million for a basic student athletic stadium. Under a letter of intent signed by SPS and the City in October 2021 and a November 2022 Memorandum of Agreement, the School District and City are collaborating on a plan for a new enhanced stadium. The new facility will transform the heart of Seattle Center with a state-of-the-art stadium that will serve SPS' needs for athletic events and graduations and be a major civic venue for arts, cultural, sports, and community events.</p> <p>In June 2023 following a Request For Proposals, the Mayor and School Superintendent agreed to enter into negotiations with One Roof Stadium Partnership (One Roof) to jointly develop an enhanced stadium. In 2024, Seattle Center, SPS and One Roof reached an important milestone by aligning on key project terms. In addition to the \$66.5 million SPS levy money and \$3.95 million from the State capital budget, Seattle Center's Proposed 2025-2030 CIP includes the balance of the City's planned \$40 million contribution to the Memorial Stadium Redevelopment. One Roof will be responsible for private fundraising to generate the additional funding to complete the project. The City's funding needed to start construction in 2025 has been identified through a proposed interfund loan necessary to be able to complete negotiations for the new stadium and formalize commitments to advance the project. The SPS Board of Directors, Mayor, and the City Council are anticipated to review and approve implementing agreements by the end of 2024. The new stadium is expected to be complete by the end of 2027. The Executive will create legislation to authorize a second interfund loan in 2026 to address any cashflow requirements of the project. The interfund loan authorized in 2026 will be repaid with 2027 bond proceeds.</p>	401 5th Ave N.	\$ 9,000

Seattle City Light				
Project ID	Project Name	Project Description	Location	2025 Budget (000s)
MC-CL-XB6351	Boundary Powerhouse - Unit 51 Generator Rebuild	This project provides the rewinding and refurbishing of the Unit 51 generator to extend its useful life, which is part of a programmatic series of projects to maintain the Utility's aging generators. It also replaces the carbon dioxide fire-suppression system with a water sprinkler system to enhance worker safety. If technology is sufficiently advanced, it may also include a rotor-mounted scanner or other diagnostic equipment.	10382 Boundary Rd, Metaline, WA 99153	\$ 500

\*Amounts in thousands of dollars.

### 2025-2030 Adopted Capital Improvement Program

## Appendix A: New or Expanded Capital Facilities

<b>MC-CL- XB6353</b>	Boundary Powerhouse - Unit 54 Generator Rebuild	This project provides rewinding and refurbishing of the Boundary Powerhouse Unit 54 generator and upgrades the fire-suppression system. Work may also include mechanical upgrades or installations of seal rings, wicket gates, and diagnostic equipment. This programmatic maintenance helps extend the useful life of the generator.	10382 Boundary Rd, Metaline, WA 99153	\$ 1,426
<b>MC-CL- XB6493</b>	Boundary Powerhouse Generator Step-up Transformer Replacement	This project replaces six existing step-up transformers at Boundary Dam and funds the purchase of a seventh transformer to keep as a spare in inventory due to long lead times for these specialized parts. This project helps avoid prolonged loss of generation due to forced outage.	10382 Boundary Rd, Metaline, WA 99153	\$ 500
<b>MC-CL- XB6535</b>	Boundary Powerhouse - Unit 52 Generator Rebuild	This project provides rewinding and refurbishing of the Boundary Powerhouse Unit 52 generator and upgrades its fire-suppression system. Work may also include mechanical upgrades or installations of seal rings, wicket gates, and diagnostic equipment. This programmatic maintenance helps extend the useful life of the generator.	Boundary Rd, Metaline, WA 99153	\$ 13,454
<b>MC-CL- XB6566</b>	Boundary - DC Battery System & Charge Modernization	This project replaces the multiple existing DC battery systems at Boundary.	Boundary Rd, Metaline, WA 99153	\$ 818
<b>MC-CL- XB6627</b>	Boundary Station Service Transformer Replacement	This project replaces two aging station service transformers at Boundary. It is assumed that they will be specified and procured together but installed in two sequential years. Station service transformers provide power to the powerhouse, dam and service area. It is likely that the rating of the transformers will need to be increased to accommodate load increases associated with the addition of new circuits in the powerhouse for automation, controls and machine monitoring.	Boundary Rd, Metaline, WA 99153	\$ 4,286
<b>MC-CL- XC6573</b>	Cedar Falls Substation & Bank 6 Replacement	This project replaces the 60-year-old Bank 6 power step up transformer at Cedar Falls. Bank 6 provides the connection between Cedar Falls Generating Units 5 and 6 and the transmission system. The transformer is approaching the end of its useful life and the goal of this project is to replace it during a planned outage before it fails.	Cedar Falls	\$ 524
<b>MC-CL- XF9238</b>	Solar Microgrid for Resilience	This project provides construction of an islandable microgrid located at a City of Seattle designated emergency shelter such as a community center, where a solar photovoltaic (PV) system coupled with an appropriately-sized battery energy storage system will be installed. The project provides backup power to support critical emergency facilities and services during extended power outages when electricity distribution facilities are down due to a catastrophic event, such as an earthquake, severe windstorm (or associated flooding), fire or landslide. The Washington State Dept. of Commerce will grant the utility approximately half of the funding to cover the costs for this project.	TBD	\$ 102
<b>MC-CL- XS6307</b>	Newhalem Creek Hydroelectric Project Decommissioning	This project funds the decommissioning of the Newhalem Creek Hydroelectric Project. This project comprises coordination with the Federal Energy Regulatory Commission (FERC) and intervenors in the process to surrender the license for the Newhalem Creek Hydroelectric Project, as well the planning, design, and decommissioning of the facilities.	500 Newhalem Creek Rd, Marblemo unt, WA 98267	\$ 1,287

\*Amounts in thousands of dollars.

### 2025-2030 Adopted Capital Improvement Program

## Appendix A: New or Expanded Capital Facilities

<b>MC-CL- XS6373</b>	Ross Dam - AC/DC Distribution System Upgrade	This project upgrades aging AC electrical distribution system at Ross Dam with a new electrical distribution system. It installs conduit, ducting, distribution panels and wire. It improves the 4 kV system, improves lighting, and provides improvements on top of the dam including a center substation room, emergency generator, valve houses, and a 130-volt battery bank. New conduit and conductors improve reliability of spillgate operations and other dam operations requiring electric power. New electrical equipment, new lighting, and the addition of emergency lighting allow staff greater operational flexibility, safety, and efficiency.	Milepost 128 State Highway 20	\$ 2,545
<b>MC-CL- XS6564</b>	Ross - Exciters 41- 44	This project replaces the excitation systems for the four Ross generating units.	Ross Powehouse	\$ 187
<b>MC-CL- XS6639</b>	Gorge Crane Rehabilitation	This project refurbishes or replaces mechanical and electrical systems for the Gorge powerhouse cranes and will provide safety upgrades to comply with current code. The Gorge powerhouse crane has never undergone a major refurbishment. The three Gorge generating units are planned for overhauls within the next ten years, and will require a reliable crane. The crane control system is being modernized to allow for better control and accuracy.	Milepost 121 State Highway 20	\$ 6,612
<b>MC-CL- XS6640</b>	Gorge U21-24 overhauls	This project overhauls Gorge units 21 - 24. The final scope of work will be determined during project chartering, but is expected to include replacing the stator winding, stator core, and excitation system. Refurbishment is expected for rotor components and other mechanical components. Planning is currently forecast to start in 2022 which would mean construction on the first unit would likely begin in 2025.	Milepost 121 State Highway 20	\$ 122
<b>MC-CL- YR8322</b>	Dallas Ave. 26 kV Crossing	This project reinstalls two 26kV feeders across the Duwamish River. This crossing backs up the Cambridge Corridor Crossing, providing redundant power supply to the area along East Marginal Way South. The area has many large industrial accounts.	Dallas Ave S	\$ 2,936
<b>MC-CL- YS7756</b>	Interbay Substation - Development	This project plans, designs, and constructs a 26 kV substation in the Interbay area. This project installs 2-100 MVA transformers into a facility large enough to accommodate a third transformer at the site if required in the future. The project adds to the distribution network and provides a new path for power to the area. It provides assurance to the developers who are interested in projects in the South Lake Union district that City Light will be able to serve their needs reliably.	17th Ave West	\$ 91
<b>MC-CL- YT7125</b>	Denny Substation Transmission Lines	This project provides work associated with the design and construction of new transmission lines to support the new Denny Substation. This expansion would divide the existing Pine to Broad Street transmission line into two transmission lines to improve system reliability and resiliency.	System Wide	\$ 153
<b>MC-CL- YT8461</b>	Transmission Line Inductor Installation	This project addresses the issue of increased electric transmission congestion load growth in the Puget Sound Area. The project funds the installation of inductors or phase shifting transformers which curtail the flow of power through the Seattle area, while improving customer and asset strengths and maintaining reliability.	System Wide	\$ 104
<b>MC-CL- ZL8481</b>	Seattle Waterfront Streetlight Installation	This project funds new streetlights in the Seattle Waterfront area. The redevelopment of the Seattle Waterfront follows the Alaskan Way Viaduct replacement and is led by the Office of the Waterfront.	1312 Western AVE	\$ 197

\*Amounts in thousands of dollars.

### 2025-2030 Adopted Capital Improvement Program

## Appendix A: New or Expanded Capital Facilities

<b>MC-CL-ZT8307</b>	Alaskan Way Viaduct and Seawall Replacement - Utility Relocations	This project provides relocation of electric distribution infrastructure associated with the replacement of the Alaskan Way Viaduct and improvements to the Seawall and Central Waterfront.	SR 99 / Battery St	\$	43
<b>MC-CL-ZT8435</b>	State Route 520 Bridge Relocations	This project provides relocation and installation of power service infrastructure, such as feeder extensions, to support WSDOT's replacement of the State Route 520 Bridge from Montlake to I-5. This project is projected to be fully reimbursable by WSDOT.	SR 520 / Lake Washington	\$	411
<b>MC-CL-ZT8471</b>	Sound Transit Lynnwood - City Light	This project supports Sound Transit's Lynnwood Link, which will extend from the Northgate Transit Center at 5th Ave NE & NE 100th Street to our service area boundary at NE 200th Street, near the I-5 Right of Way. This project will include 100 blocks of relocations, a significant fraction of which will convert lines from overhead to underground. The project will install two feeders for each of the light rail line's traction power stations and upgrade the radial system's capacity where needed to serve the new load. The low and medium power service connections for the line's stations will be handled through the existing service projects.	City Wide	\$	3

## Seattle Department of Transportation

Project ID	Project Name	Project Description	Location	2025 Budget (000s)
<b>MC-TR-C013</b>	RapidRide J Line	This project will provide a high-quality transit service connecting Downtown Seattle with the neighborhoods of Belltown, South Lake Union, Eastlake, and University District. This project also includes protected bike lane, streetscape, intersection and traffic signal improvements and improving accessibility including ADA-compliant curb ramps. This project was formerly titled RapidRide Roosevelt.	VARIOUS	\$ 34,134
<b>MC-TR-C030</b>	Northgate Bridge and Cycle Track	This project will construct pedestrian and bicycle improvements to enhance access to the planned Sound Transit Light Rail station at Northgate. The improvements include a pedestrian and bike bridge over I-5 and a multi-use path along 1st Avenue NE; that was complete in 2021. The stream mitigation work will continue through 2025 and is currently in the construction phase.	Multiple	\$ 500
<b>MC-TR-C072</b>	Alaskan Way Main Corridor	This project designs and constructs the rebuilt Alaskan Way/Elliott Way surface streets and the adjoining pedestrian promenade along the Seattle waterfront following the demolition of the Alaskan Way Viaduct. The State of Washington has built a deep bore tunnel to replace the Alaskan Way Viaduct and has relocated State Route 99 into the tunnel. The City of Seattle is responsible for the Alaskan Way/Elliott Way surface street and the promenade. The project also includes replacement of and improvements to four key connections impacted by the Viaduct removal: Seneca Street, Columbia Street, and the Marion Street and Lenora Street pedestrian bridges. This project is part of the larger waterfront improvement program. Construction of these improvements began in 2019.	VARIOUS	\$ 7,713

\*Amounts in thousands of dollars.

## 2025-2030 Adopted Capital Improvement Program



## Appendix A: New or Expanded Capital Facilities

<b>MC-TR-C073</b>	Overlook Walk and East-West Connections Project	Removing the Alaskan Way Viaduct provides the opportunity for the City to improve key connections between the downtown core and the waterfront. The specific east/west streets targeted for improving connections include: Bell Street, King Street, Main Street, Pike Street, Pine Street, Railroad Way, Union Street, Washington Street, and Yesler Way. In addition to these east/west street connections, the waterfront improvement program also includes Overlook Walk, which will provide a pedestrian-oriented connection between the waterfront, the Aquarium and Pike Place Market with ADA access, views, and public open spaces. This project is part of the overall waterfront improvement program. This project includes funding from the Waterfront Local Improvement District.	Multiple	\$ 3,000
<b>MC-TR-C079</b>	Route 40 Transit-Plus Multimodal Corridor	This project will design and construct transit speed and reliability improvements and upgraded bus stop passenger facilities. Improvements to the route, which connects Downtown, South Lake Union, Fremont, Ballard, and Northgate, will support conversion to RapidRide service by partner agency King County Metro.	Various	\$ 1,752
<b>MC-TR-C087</b>	SR-520 Project	This project provides policy, planning, and technical analysis support to the Washington Department of Transportation's SR-520 project. This regional project includes the replacement of the SR-520 bridge with a six-lane bridge, new freeway interchanges at Montlake Boulevard and Lake Washington Boulevard, and other improvements.	SR-520	\$ 1,641
<b>MC-TR-C088</b>	Sound Transit 3	This program funds the City of Seattle's support for and coordination with Sound Transit on the West Seattle and Ballard Link Extensions. Work includes review of planning, environmental, and design materials, as well as permit review for the projects.	VARIOUS	\$ 8,653
<b>MC-TR-C090</b>	Heavy Haul Network Program - East Marginal Way	This program supports freight mobility by funding roadway improvements on the Heavy Haul Network (Ordinance 124890) to meet the needs of freight transported on our streets between Port facilities, rail yards, and industrial businesses. The initial project under this Program is the E Marginal Way Corridor Improvement project, which will be a multi-phase project. Phase I constructs a separated bicycle/pedestrian facility between S Atlantic St and Spokane St. Phase II includes roadway reconstruction, signal and ITS enhancements and safety measures to reduce conflicts between freight and non-motorized users. The Port of Seattle, through Memorandum of Understanding, is to provide partnership funding.	E Marginal WAY	\$ 4,500
<b>MC-TR-C118</b>	Aurora Avenue North Safety Improvements	Note: The project title changed from "Heavy Haul Network Program" to "Heavy Haul Network Program - East Marginal Way" This project will design and construct improvements along the Aurora Avenue North corridor. This project seeks to improve safety, mobility, and accessibility for all travelers. Improvements may include new sidewalks, transit improvements, medians/access management, lighting, signalized crossings, and potential roadway channelization changes.	Aurora Avenue North	\$ 5,568
<b>MC-TR-C123</b>	NE 130th St/NE 125th Corridor Improvements	This project will establish an east-west multimodal corridor to connect people to the future NE 130th St light rail station by implementing transit reliability, safety, access, bus stop amenities, and pedestrian and bicycle improvements. The project area includes NE 130th St from approximately 1st Ave NE to 5th Ave NE including the NE 130th St I-5 overpass, Roosevelt Way NE from 130th St to 10th Ave NE, and NE 125th St from 10th Ave NE to Lake City Way NE.	(blank)	\$ 5,880

\*Amounts in thousands of dollars.

### 2025-2030 Adopted Capital Improvement Program

## Appendix A: New or Expanded Capital Facilities

<b>MC-TR-C124</b>	Revive I-5 Project Support	"Revive I-5: Preserving a Vital Freeway" is a State of Washington project with dozens of preservation projects planned to revive Interstate 5 in King and Snohomish counties. The State's Revive I-5 projects will include pavement repair and full replacement, expansion joints, and seismic work to strengthen bridges against earthquakes. The City of Seattle will support the State's efforts by installing transit priority measures and other operational improvements on City streets, that may include dedicated bus priority lanes, new signal improvements and communication systems. The City will also support this effort with commute trip reduction programs, real-time support for signal timing changes, transportation operations monitoring, and communication of real-time traffic conditions and incident response.	Citywide	\$ 550
<b>MC-TR-C125</b>	Safe Streets and Roads for All	This project will design and construct a variety of proven countermeasures that are heavily concentrated in our most disadvantaged and disinvested communities. The project focuses on high-impact safety improvements such as an upgraded bicycle facility, sidewalks, leading pedestrian intervals, upgraded ADA ramps, accessible pedestrian push button signals, marked crosswalks, and traffic calming tools like speed cushions.	Citywide	\$ 10,017

### Seattle Parks and Recreation

Project ID	Project Name	Project Description	Location	2025 Budget (000s)
<b>MC-PR-21005</b>	Smith Cove Park Development	This project develops a portion of Smith Cove Park located just west of Pier 91 on Elliott Bay. The park will be developed based on a planning and design process for the site that took place in 2016. The project will include renovation to the playfield and development of a new off-leash area; picnic area, and related work primarily on the west side of the park. The improved park will provide waterfront access and ADA accessibility, provide enhanced opportunities for active recreation, and make the park inviting and usable for more people.	W Galer ST	\$ 1,000
<b>MC-PR-41040</b>	Lake City Community Center Redevelopment	This project will replace the current Lake City Community Center with a new facility and perform other related work. The new Lake City Community Center will be more accessible for all users and include improved recreation spaces. The project began with a feasibility study that identified the probable costs associated with a variety of options such as underground parking, gym size, possible childcare rooms and facilities, and number of floors and other recreation spaces.	12531 28th Avenue NE	\$ 2,163
<b>MC-PR-41071</b>	Green Lake Community Center & Evans Pool Substantial Alteration	This project will provide a comprehensive renovation of Green Lake Community Center and Evans pool to extend the life of the facility and update it to meet current programming needs, building code compliance, standards, and other related items.	7201 E Green Lake DR N	\$ 521
<b>MC-PR-41072</b>	West Queen Anne Playfield Conversion	This project will improve playability and increase year-round athletic field capacity at West Queen Anne Playfield. The existing natural turf field will be replaced with a synthetic field, and paths will be re-paved to improve accessibility, along with related work. The new	1901 1st AVE W	\$ 1,336

\*Amounts in thousands of dollars.

### 2025-2030 Adopted Capital Improvement Program

## Appendix A: New or Expanded Capital Facilities

synthetic turf field will expand capacity and play-time in an area of the city with few synthetic turf athletic fields.

<b>MC-PR-41074</b>	Soundview Athletic Field Conversion	This project funds construction for a renovated west athletic field at Soundview Playfield. The existing grass playfield will be converted to synthetic turf. Athletic field lighting and on-site storm water retention facilities will be installed and pathways and dugouts will be renovated to improve access for people of all abilities.	1590 NW 90th St	\$ 6,173
<b>MC-PR-41075</b>	Carkeek Park Bridge Replacement Project	This project replaces and removes the existing pedestrian bridge that provides access to the beach at Carkeek Park and other related items. Examples of work include but are not limited to installing new bridge foundations, columns, and decking, improvements to the parking lot and walkways to ensure accessibility, and repair of parking lots and roadways that may be impacted by construction traffic.	950 NW Carkeek Park Road	\$ 2,704
<b>MC-PR-41076</b>	Amy Yee Tennis Center Renovation	This project provides building envelope and structural upgrades to stabilize Amy Yee Tennis Center. Examples of work includes re-roofing, insulation, structural upgrades, and addressing the building water penetration from the hillside. New court heating and ventilation and lighting replacement would also be implemented if budget allows, in addition to other interior renovations as identified in the 2019 feasibility study. These improvements would greatly improve the playing experience at the center and reduce the risk of additional deferred maintenance caused by the current roof and walls which have a number of known active leaks.	2000 Martin Luther King Jr. Way, S.	\$ 6,000

### Seattle Public Utilities

Project ID	Project Name	Project Description	Location	2025 Budget (000s)
<b>MC-SU-C1418</b>	Reservoir Covering-Lake Forest	This project addresses the need for a new cover on Lake Forest Park Reservoir once it has reached the end of its useful life. The project will evaluate options for a new cover, including replacing the existing floating Hypolan cover with a similar design. A new cover will be designed and constructed to maintain and improve the water quality protection and security enhancement functions of the existing cover.	Lake Forest Park	\$ 6
<b>MC-SU-C1419</b>	Reservoir Covering-Bitter Lake	This project addresses the need for a new cover on Bitter Lake Reservoir once the existing floating cover has reached the end of its useful life. Replacing the existing structure with a new hard covered structure within the same footprint will be one of the options considered. A new cover will be designed and constructed to improve and maintain the water quality protection and security enhancement functions of the existing cover.	N 143rd St and Linden Ave N	\$ 820
<b>MC-SU-C1607</b>	Downstream Fish Habitat	This project provides protection and restoration of fish habitat along the lower Cedar River, below the City's municipal watershed boundary at the Landsburg Dam and includes both acquisition of habitat lands and habitat restoration on the main stem of the Cedar River. This project is a requirement of the Cedar River Habitat Conservation Plan (HCP).	Cedar River Watershed	\$ 500

\*Amounts in thousands of dollars.

## Appendix A: New or Expanded Capital Facilities

<b>MC-SU-C2302</b>	South Recycling Center	SPU postponed South Transfer Station phase construction and a smaller project is proceeding to complete cleanup work at the old South Park Landfill. SPU decided to postpone development plans (including the construction of the recycling facility) to allow a more holistic evaluation of future needs and job opportunities that best support our zero-waste vision. A recycling facility may still be included in the future plans, but partial development of the site at this time could severely limit what we can do in the future. The scope of the project has been reduced to only include the remediation of the South Park Landfill (required under a Consent Decree), minimal operational improvements, and a path along 5th Avenue to mitigate the street vacation at the new South Transfer Station. The reduced STS2 project will be designed during 2021-2022 and constructed in 2023.	8100 2nd AVE S	\$ 6,562
<b>MC-SU-C2304</b>	South Park Development	<p>Future site development plans will happen over the next 5 years in a parallel process.</p> <p>This project studies, plans, designs and constructs remediation of the historic South Park Landfill site to minimize environmental impacts. SPU owns a portion of the site on which the landfill once operated, and was a historic operator of the landfill at one time. This project will meet the requirements of a Consent Decree with the Washington Department of Ecology for remediation of the historic South Park Landfill. This project is tied to the STS 2 project and some redesign of remedial elements will be required and along with the other scope changes mentioned previously, construction has been further delayed to 2026.</p>	8100 2nd AVE S	\$ 1,840
<b>MC-SU-C3614</b>	Ship Canal Water Quality Project	The City of Seattle (the City) has prepared a comprehensive strategy, called The Plan to Protect Seattle's Waterways (the Plan) to reduce overflows and discharge of pollutants from combined sewers and the storm drain system. The City must control sewer discharges to protect public health, the environment, to comply with the Clean Water Act, the United States District Court Consent Decree, and State regulations. On May 29, 2015, the City submitted the plan to EPA and Ecology for approval. The largest project identified in the Plan is the Ship Canal Water Quality Project. This project is a joint project between SPU and King County to design and construct a storage tunnel to capture Combined Sewer Overflows for 5 SPU outfalls and two King County outfalls. The tunnel will be 2.7 miles long and run from Wallingford to Ballard. The tunnel will be approximately 18 feet in diameter and have a storage volume of about 30 million gallons. The purpose of the project is to bring all seven outfalls into compliance with the State's control standard of one untreated overflow per year per outfall on a 20-year moving average. Note all City/County funding allocations are for informational purposes, only. Actual resource allocations will be determined through ongoing project governance agreements and interagency coordination between the City and King County.	West Ship Canal	\$ 85,828

*\*Amounts in thousands of dollars.*

## Appendix A: New or Expanded Capital Facilities

<b>MC-SU-C3806</b>	South Park Stormwater Program	This program constructs a pump station (PS), a water quality facility (WQF), and additional drainage conveyance in South Park. The PS will allow the existing storm drain outfall to drain the system when the tide is high and will support future drainage projects. The WQF will treat most stormwater flows from the basin, reducing pollutant loading to the Duwamish. Excessive flows will bypass the WQF and be pumped directly to the river. This program was formerly titled "South Park Pump Station."	698 S Riverside DR	\$ 7,242
<b>MC-SU-C4102</b>	Alaskan Way Viaduct & Seawall Replacement Program	This project relocates, replaces, and protects water infrastructure affected by the replacement of the Alaskan Way Viaduct and Seawall. This project encompasses many sub-projects which are collectively known as the Alaskan Way Viaduct and Seawall Replacement project (AWVSR project). The Washington State Department of Transportation (WSDOT) is the lead for the SR-99 replacement, while the City of Seattle is the lead on development of the waterfront public space, implementation of the new surface Alaskan Way, and design and construction of the seawall.	Various	\$ 192
<b>MC-SU-C4130</b>	Streetcar Related Projects	This project plans and relocates SPU assets that will be impacted by the SDOT-led First Hill Streetcar project and related streetcar projects, which will connect major employment centers on First Hill to the regional light rail system stations on Capitol Hill and in the International District. It is currently in the construction phase.	Various	\$ 4,412

*\*Amounts in thousands of dollars.*

Appendix B: Capital Projects passing the \$5 million threshold with the 2025 appropriations.

Seattle Center

Project ID:	MC-SC-S9505
Project Title:	Memorial Stadium Redevelopment
Location:	Seattle Center
2025 Adopted Budget:	9,000,000
Description:	<p>The 77-year-old Memorial Stadium is owned by Seattle Public Schools (SPS) on land deeded by the City and is outdated, deteriorated, and in need of redevelopment. The Seattle Public Schools Building Technology Academics &amp; Athletics (BTA V) levy approved by Seattle voters in February 2022 contains \$66.5 million for a basic student athletic stadium. Under a letter of intent signed by SPS and the City in October 2021 and a November 2022 Memorandum of Agreement, the School District and City are collaborating on a plan for a new enhanced stadium. The new facility will transform the heart of Seattle Center with a state-of-the-art stadium that will serve SPS’ needs for athletic events and graduations and be a major civic venue for arts, cultural, sports, and community events.</p> <p>In June 2023 following a Request For Proposals, the Mayor and School Superintendent agreed to enter into negotiations with One Roof Stadium Partnership (One Roof) to jointly develop an enhanced stadium. In 2024, Seattle Center, SPS and One Roof reached an important milestone by aligning on key project terms. In addition to the \$66.5 million SPS levy money and \$3.95 million from the State capital budget, Seattle Center’s Proposed 2025-2030 CIP includes the balance of the City’s planned \$40 million contribution to the Memorial Stadium Redevelopment. One Roof will be responsible for private fundraising to generate the additional funding to complete the project. The City's funding needed to start construction in 2025 has been identified through a proposed interfund loan necessary to be able to complete negotiations for the new stadium and formalize commitments to advance the project. The SPS Board of Directors, Mayor, and the City Council are anticipated to review and approve implementing agreements by the end of 2024. The new stadium is expected to be complete by the end of 2027. The Executive will create legislation to authorize a second interfund loan in 2026 to address any cashflow requirements of the project. The interfund loan authorized in 2026 will be repaid with 2027 bond proceeds.</p>

**1% for Art:** A program administered by the Office of Arts and Culture (ARTS) that sets aside one percent of eligible City capital improvement project funds for the commission, purchase, and installation of artworks.

**2000 Parks Levy (“Neighborhood Parks, Green Spaces, Trails, and Zoo Levy”):** A \$198.2 million, eight-year levy lid lift passed by Seattle voters in November 2000. The levy is designed to fund more than 100 park, open space, and recreation projects throughout the city.

**2008 Parks Levy (“Parks and Green Spaces Levy”):** A \$145.5 million, six-year levy lid lift passed by Seattle voters in November 2008. The levy was designed to fund park and green space acquisition, capital expansion and renovation of parks, and park facilities throughout the city.

**Americans with Disabilities Act (ADA):** A comprehensive civil rights law for people with disabilities passed by the federal government in 1990.

**Allocation:** The expenditure amount planned for a project or service that requires additional legislative action, or “appropriation,” before expenditures are authorized.

**Appropriation:** A legal authorization granted by the City’s legislative authority (the City Council) to make expenditures and incur obligations for specific purposes.

**Asset Preservation (also known as Major Maintenance):** Capital improvement projects that involve major repairs or rehabilitation of existing City facilities.

**Capital Improvement Program (CIP):** Annual appropriations from specific funding sources are shown in the City’s budget for certain capital purposes, such as street improvements, building construction, and some types of facility maintenance. The CIP is a six-year allocation plan presented as a document separate from the Budget that details all projects, fund sources, and expenditure amounts including many multi-year projects that require funding beyond the one-year period of the annual Budget.

**Capital Projects Funds:** Funds with resources set aside to acquire or construct major capital facilities that allow the monitoring of revenues and expenditures of authorized voter approved and Councilmanic bonds and levies.

**Capital Projects Passing the \$5 million threshold (Appendix B):** Pursuant to the 1999 settlement agreement in *CLEAN, et. al v. City of Seattle*, the City has adopted policies regarding public notification when capital projects cross certain spending thresholds. Resolution 31203 updated those policies to require a list of all Capital Projects for which the City has cumulatively spent more than \$5 million with the adoption of the current annual Budget be published as an appendix to the Capital Improvement Program.

**Community Development Block Grant (CDBG):** An annual grant to Seattle and other local governments from the U.S. Department of Housing and Urban Development to support economic development projects, housing and services in low-income neighborhoods.

**Comprehensive Drainage Plan:** A Citywide drainage management program for capital improvements and ongoing maintenance. It establishes a monitoring program and identifies measures to control flooding and pollution, such as regulatory controls and public education.

**Cumulative Reserve Fund (CRF):** A source of ongoing local funding to support capital projects in general government departments. The CRF consists of two accounts: The Capital Projects Account and the Revenue Stabilization Account. The Capital Projects Account has three Funds: REET I Capital Projects Fund, REET II Capital Projects Fund, and the Unrestricted Cumulative Reserve Fund.

**Design Build Operate (DBO):** A non-conventional approach to implementation of major capital projects, wherein a single vendor is responsible for design, construction, and long-term operation of a facility.

**Debt Service:** Annual principal and interest payments that local government owes on money that it has borrowed.

**Endangered Species Act (ESA):** Legislation passed by the federal government in 1973 to conserve the ecosystems upon which endangered species depend upon and to conserve and recover listed species.

**Fire Facilities and Emergency Response Levy:** A \$167 million, eight-year levy lid lift, approved by voters in November 2003. The Levy includes funds for more than 40 projects to upgrade, renovate, or replace most of the City's fire stations, construct new support facilities for the Fire Department, construct a new Emergency Operations Center and Fire Alarm Center, procure two new fireboats and rehabilitate an existing one.

**Fund Balance:** The difference between the assets and liabilities of a fund. This incorporates the difference between the revenues and expenditures each year.

**General Fund:** A central fund into which most of the City's general tax revenues and discretionary resources are pooled and allocated to support many of the operations of City government. General Fund dollars appear in the CIP in two places: the General Fund contribution to the Cumulative Reserve Fund (if any) and appropriations to capital projects from a department's operating budget.

**Geographic Information System (GIS):** A tool that enables users to analyze and understand the spatial relationships among things that exist and occur in a location. The results of geographic analysis can be communicated with maps and/or reports.

**Growth Management Act (GMA):** Passed by the state legislature in 1990, the Growth Management Act encourages strategic land use planning and provides protection for environmentally sensitive areas.

**Habitat Conservation Plan (HCP):** A 50-year commitment by the City and Seattle Public Utilities to protect and restore the Cedar River Watershed.

**Leadership in Energy and Environmental Design (LEED):** A green building rating system for new and existing commercial, institutional, and multi-family residential buildings that evaluates environmental performance from a "whole building" perspective. There are four rating levels: Bronze, Silver, Gold, and Platinum.

**Levy Lid Lift:** An increase in regular property taxes for a general or designated purpose—for example, the 2008 Parks Levy.

**Levy to Move Seattle:** A nine-year, \$930 million-dollar levy passed by voters in November 2015. The levy provides funding to improve safety for all travelers, maintain streets and bridges, and invest in reliable, affordable travel options.



**Limited Tax General Obligation (“LTGO” or “Councilmanic”) Bonds:** Bonds that are issued by the City Council without voter approval. The debt service on these bonds is typically repaid from existing general government revenues or from revenues generated by the project(s) financed with the bonds.

**Major Maintenance:** See “Asset Preservation” above.

**Municipal Art Plan:** A plan prepared by the Office of Arts and Culture that establishes budgets for new 1% for Art program projects and describes the status of existing projects.

**Neighborhood Matching Subfund (NMF):** A fund administered by the Department of Neighborhoods to provide money to Seattle neighborhood groups and organizations for neighborhood-initiated improvement, organizing, or planning projects. The community’s contribution of volunteer labor, materials, professional services or cash is “matched” by cash from the fund.

**Operating Budget:** The portion of a budget that deals with recurring expenditures such as salaries, electric bills, postage, printing, paper supplies, and gasoline.

**Public Works Trust Fund:** A low-interest state revolving loan fund designed to help local governments with the repair, replacement, and rehabilitation of public works infrastructure.

**REET I and REET II:** The Real Estate Excise Tax (REET) is levied on all sales of real estate with the first 0.25% of the locally imposed tax going to REET I and the second 0.25% for REET II.

**Seattle Metropolitan Park District:** In August 2014, voters passed a ballot measure creating the Seattle Metropolitan Park District. The goal of the park district is to provide long-term, stable funding to support recreation programming, parks projects and the critical needs for investment in major and ongoing maintenance.

**Unlimited Tax General Obligation (“UTGO” or “voted”) Bonds:** Bonds issued after receiving approval by 60% of the voters in an election with at least 40% voter turnout. The debt service on these bonds is repaid from additional (“excess”) property tax revenues that voters approve as part of the bond measure.